

KNIGHT TRANSPORTATION INC
Form 10-Q
November 12, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2013

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 001-32396

KNIGHT TRANSPORTATION, INC.
(Exact name of registrant as specified in its charter)

Arizona
(State or other jurisdiction of
incorporation or organization)

86-0649974
(I.R.S. Employer
Identification No.)

20002 North 19th Avenue
Phoenix, Arizona
85027
(Address of Principal Executive Offices)
(Zip Code)

Registrant's telephone number, including area code: 602-269-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

x Yes o No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

x Yes o No

Edgar Filing: KNIGHT TRANSPORTATION INC - Form 10-Q

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

The number of shares outstanding of registrant's common stock, par value \$0.01 per share, as of October 23, 2013, was 80,082,626 shares.

KNIGHT TRANSPORTATION, INC.

TABLE OF CONTENTS

	Page Number	
PART I – FINANCIAL INFORMATION		
Item 1.	Financial Statements	
	Condensed Consolidated Unaudited Balance Sheets as of September 30, 2013 and December 31, 2012	<u>1</u>
	Condensed Consolidated Unaudited Statements of Income for the three months and nine months ended September 30, 2013 and 2012	<u>3</u>
	Condensed Consolidated Unaudited Statements of Comprehensive Income for the three months and nine months ended September 30, 2013 and 2012	<u>4</u>
	Condensed Consolidated Unaudited Statements of Cash Flows for the nine months ended September 30, 2013 and 2012	<u>5</u>
	Notes to Condensed Consolidated Unaudited Financial Statements	<u>7</u>
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>15</u>
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	<u>24</u>
Item 4.	Controls and Procedures	<u>25</u>
Part II – OTHER INFORMATION		
Item 1.	Legal Proceedings	<u>25</u>
Item 1A.	Risk Factors	<u>26</u>
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	<u>26</u>
Item 3.	Defaults Upon Senior Securities	<u>26</u>
Item 4.	Mine Safety Disclosures	<u>26</u>
Item 5.	Other Information	<u>26</u>
Item 6.	Exhibits	<u>27</u>

Signatures

28

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Balance Sheets
as of September 30, 2013 and December 31, 2012
(in thousands)

	September 30, 2013	December 31, 2012
ASSETS		
Current Assets:		
Cash and cash equivalents	\$5,281	\$5,684
Trade receivables, net of allowance for doubtful accounts	117,306	102,553
Notes receivable, net of allowance for doubtful accounts	714	791
Related party notes and interest receivable	1,497	2,814
Prepaid expenses	16,245	17,035
Assets held for sale	14,520	18,362
Other current assets	11,496	12,449
Inco Income tax receivable	1,343	-
Current deferred tax assets	3,161	3,409
Total current assets	171,563	163,097
Property and Equipment:		
Revenue equipment	683,958	681,864
Land and land improvements	41,023	38,979
Buildings and improvements	114,042	100,158
Furniture and fixtures	17,315	15,953
Shop and service equipment	9,099	9,065
Leasehold improvements	3,207	2,989
Gross property and equipment	868,644	849,008
Less: accumulated depreciation and amortization	(281,652)	(264,944)
Property and equipment, net	586,992	584,064
Notes receivable, net of current portion	3,812	3,692
Goodwill	10,262	10,276
Other long-term assets and restricted cash	32,499	21,383
Total assets	\$805,128	\$782,512

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Balance Sheets (continued)
as of September 30, 2013 and December 31, 2012
(in thousands, except par values)

	September 30, 2013	December 31, 2012
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable	\$21,201	\$11,281
Accrued payroll and purchased transportation	15,011	10,489
Accrued liabilities	17,998	16,020
Claims accrual – current portion	15,135	15,892
Dividend payable – current portion	158	141
Total current liabilities	69,503	53,823
Long-term Liabilities:		
Claims accrual – long-term portion	9,320	10,340
Long-term dividend payable and other liabilities	2,388	2,638
Deferred tax liabilities	140,195	144,871
Long-term debt	52,000	80,000
Total long-term liabilities	203,903	237,849
Total liabilities	273,406	291,672
Commitments and Contingencies (Note 6)		
Shareholders' Equity:		
Preferred stock, \$0.01 par value; 50,000 shares authorized; none issued and outstanding	-	-
Common stock, \$0.01 par value; 300,000 shares authorized; 80,080 and 79,760 shares issued and outstanding at September 30, 2013 and December 31, 2012, respectively	801	798
Additional paid-in capital	147,767	142,837
Accumulated other comprehensive income (loss)	1,613	(302)
Retained earnings	380,868	346,899
Total Knight Transportation shareholders' equity	531,049	490,232
Noncontrolling interest	673	608
Total shareholders' equity	531,722	490,840
Total liabilities and shareholders' equity	\$805,128	\$782,512

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Income
(in thousands, except per share data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2013	2012	2013	2012
REVENUE:				
Revenue, before fuel surcharge	\$195,847	\$192,550	\$585,551	\$556,987
Fuel surcharge	43,491	45,383	133,970	136,746
Total revenue	239,338	237,933	719,521	693,733
OPERATING EXPENSES:				
Salaries, wages and benefits	60,097	58,175	174,558	178,220
Fuel	54,338	59,474	162,770	173,398
Operations and maintenance	17,088	16,107	48,916	44,921
Insurance and claims	7,190	7,783	21,640	23,709
Operating taxes and licenses	3,752	3,929	11,645	12,004
Communications	1,244	1,206	3,616	3,873
Depreciation and amortization	21,981	21,825	64,578	63,130
Purchased transportation	45,603	39,090	138,278	107,014
Miscellaneous operating expenses	3,771	2,577	11,777	7,761
Total operating expenses	215,064	210,166	637,778	614,030
Income from operations	24,274	27,767	81,743	79,703
Interest income	89	96	294	317
Interest expense	(91)	(115)	(310)	(357)
Other income	971	36	1,024	430
Income before income taxes	25,243	27,784	82,751	80,093
Income taxes	10,090	11,114	33,100	33,394
Net income	15,153	16,670	49,651	46,699
Net income attributable to noncontrolling interest	(94)	(86)	(470)	(281)
Net income attributable to Knight Transportation	\$15,059	\$16,584	\$49,181	\$46,418
Basic Earnings Per Share	\$0.19	\$0.21	\$0.62	\$0.58
Diluted Earnings Per Share	\$0.19	\$0.21	\$0.61	\$0.58
Weighted Average Shares Outstanding - Basic	80,048	79,726	79,948	79,648
Weighted Average Shares Outstanding - Diluted	80,395	79,970	80,250	80,015

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES,
 Condensed Consolidated Unaudited Statements of Comprehensive Income
 (in thousands)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2013	2012	2013	2012
Net income attributable to Knight Transportation	\$ 15,059	\$ 16,584	\$ 49,181	\$ 46,418
Other comprehensive income, net of tax:				
Unrealized gain from available-for-sale securities	1,864	121	1,915	171
Comprehensive income	\$ 16,923	\$ 16,705	\$ 51,096	\$ 46,589

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Cash Flows
(in thousands)

Nine Months Ended
September 30,
2013 2012

Cash Flows From Operating Activities:

Net income	\$49,651	\$46,699
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	64,578	63,130
Gain on sale of equipment	(4,992)	(6,892)
Gain from sale of available for sale securities	(902)	(61)
(Gain) loss from investment in Transportation Resource Partners III, LP	(130)	59
Compensation expense for issuance of common stock to certain members of board of directors	168	149
Provision for doubtful accounts and notes receivable	723	566
Excess tax benefits related to stock-based compensation	-	(81)
Stock-based compensation expense	1,962	5,808
Deferred income taxes	(5,611)	(3,131)
Changes in operating assets and liabilities:		
Trade receivables	(15,395)	(6,442)
Other current assets	953	(3,204)
Prepaid expenses	790	(9,539)
Income tax receivable	(1,343)	3,821
Other long-term assets	(852)	79
Accounts payable	7,338	5,578
Accrued liabilities and claims accrual	3,777	10,139
Net cash provided by operating activities	100,715	106,678
Cash Flows From Investing Activities:		
Purchases of property and equipment	(96,295)	(116,162)
Proceeds from sale of equipment/assets held for sale	39,144	30,260
Proceeds from notes receivable	1,944	1,380
Payments for notes receivable	(511)	(33)
Proceeds from related party notes receivable	822	54
Decrease (increase) in restricted cash	339	(65)
Proceeds from sale of available-for-sale securities	6,056	113
Purchase of available-for-sale securities	(9,559)	-
Investment in Transportation Resources Partnership III, LP	(2,969)	(2,077)
Return of investment in Transportation Resources Partnership III, LP	12	-
Net cash used in investing activities	(61,017)	(86,530)

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Cash Flows (continued)
(in thousands)

	Nine Months Ended September 30,	
	2013	2012
Cash Flows From Financing Activities:		
Dividends paid	\$(14,625)	\$(14,473)
Proceeds from line of credit borrowings	32,000	-
Payments on line of credit borrowings	(60,000)	(10,000)
Excess tax benefits related to stock-based compensation	-	81
Cash distribution to noncontrolling interest holder	(405)	(430)
Proceeds from exercise of stock options	2,929	3,321
Net cash used in financing activities	(40,101)	(21,501)
Net decrease in Cash and Cash Equivalents	(403)	(1,353)
Cash and Cash Equivalents, beginning of period	5,684	9,584
Cash and Cash Equivalents, end of period	\$ 5,281	\$ 8,231
Supplemental Disclosures:		
Non-cash investing and financing transactions:		
Equipment acquired included in accounts payable	\$ 4,786	\$ 8,496
Transfer from property and equipment to assets held for sale	\$ 28,458	\$ 25,080
Transfer from related party notes receivable to notes receivable	\$ 403	\$ -
Financing provided to independent contractors for equipment sold	\$ 1,185	\$ 884
Dividend accrued for restricted stock units	\$ 134	\$ 203
Cash flow information:		
Income taxes paid	\$ 42,862	\$ 30,007
Interest expense paid	\$ 296	\$ 360

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS

Note 1. Financial Information

References in this Report on Form 10-Q to "we," "us," "our," "Knight," or the "Company" or similar terms refer to Knight Transportation, Inc. and its consolidated subsidiaries. All inter-company balances and transactions have been eliminated in consolidation.

The accompanying condensed consolidated unaudited financial statements of Knight Transportation, Inc. and its subsidiaries have been prepared in accordance with accounting principles generally accepted in the United States of America and Regulation S-X, instructions to Form 10-Q, and other relevant rules and regulations of the Securities and Exchange Commission (the "SEC"), as applicable to the preparation and presentation of interim financial information. Certain information and footnote disclosures have been omitted or condensed pursuant to such rules and regulations. We believe all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Results of operations in interim periods are not necessarily indicative of results for a full year. These condensed consolidated unaudited financial statements and notes thereto should be read in conjunction with our consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2012.

Note 2. Stock-Based Compensation

On May 17, 2012, our shareholders approved the 2012 Equity Compensation Plan, effective May 18, 2012. This replaces the stock-based employee compensation plan known as the Knight Transportation, Inc. Amended and Restated 2003 Stock Option and Equity Compensation Plan, as amended and restated in May 2009 (the "2003 Plan"). Grants outstanding under the 2003 Plan will continue in force and effect. Any grants of stock-based compensation after May 18, 2012, are made under the 2012 Equity Compensation Plan. Stock based compensation cost for the three months, and nine months ended September 30, 2013, and 2012, respectively, are as follows:

	Three Months Ended September 30, (in thousands)		Nine Months Ended September 30, (in thousands)	
	2013	2012	2013	2012
Stock compensation expense for options, net of forfeitures	\$ 115	\$ 13	\$ 246	\$ 4,103
Stock compensation expense for restricted stock units, net of forfeitures	614	489	1,716	1,705
Combined stock compensation expense	\$ 729	\$ 502	\$ 1,962	\$ 5,808

In the first quarter of 2012, the compensation committee of the board of directors approved the accelerated vesting of certain stock options issued prior to 2009, resulting in approximately \$4.0 million of pre-tax stock compensation expense (\$3.9 million after tax) in that quarter.

We received approximately \$0.9 million and \$2.9 million in cash from the exercise of stock options during the three months and nine months ended September 30, 2013, compared to \$0.1 million and \$3.3 million for the same periods in 2012.

As of September 30, 2013, we have approximately \$1.3 million of unrecognized compensation cost related to unvested options granted under our equity compensation plan. This cost is expected to be recognized over a weighted-average period of 2.3 years and a total period of 4.2 years. We also have approximately

7

Return to Table of Contents

\$16.0 million of unrecognized compensation expense related to restricted stock unit awards, which is anticipated to be recognized over a weighted average period of 4.6 years and a total period of 9.3 years.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option valuation model that uses the following assumptions:

- Dividend yield – the dividend yield is based on our historical experience and future expectation of dividend payouts.
- Expected volatility – we analyzed the volatility of our stock using historical data.
- Risk-free interest rate – the risk-free interest rate assumption is based on U.S. Treasury securities at a constant maturity with a maturity period that most closely resembles the expected term of the stock option award.
- Expected term – the expected term of employee stock options represents the weighted-average period the stock options are expected to remain outstanding and has been determined based on an analysis of historical exercise behavior.

A total of 429,800 stock options were granted during the first nine months of 2013 and no options were granted during the first nine months of 2012. A summary of the option award activity under our equity compensation plan as of September 30, 2013, and changes during the nine-month period is presented below:

	Option Totals	Weighted Average Exercise Price Per Share
Outstanding as of December 31, 2012	3,424,806	\$ 15.99
Granted	429,800	15.62
Exercised	(232,068)	12.62
Forfeited	(103,723)	16.77
Outstanding as of September 30, 2013	3,518,815	\$ 16.15

A total of 163,111 and 52,000 restricted stock unit awards were granted during the first nine months of 2013 and 2012, respectively. A summary of the restricted stock unit award activity under our equity compensation plan as of September 30, 2013, and changes during the nine-month period is presented below:

	Number of Restricted Stock Unit Awards	Weighted Average Grant Date Fair Value
Unvested as of December 31, 2012	1,210,532	\$ 16.04
Granted	163,111	15.71
Vested	(120,115)	16.09
Forfeited	(48,160)	15.75
Unvested as of September 30, 2013	1,205,368	\$ 16.00

The fair value of each restricted stock unit is based on the closing market price on the date of grant.

Return to Table of Contents

Note 3. Earnings Per Share

A reconciliation of the basic and diluted earnings per share computations for the three months and nine months ended September 30, 2013 and 2012, respectively, is as follows:

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2013	2012	2013	2012
	(in thousands, except per share data)			
Weighted average common shares outstanding – basic	80,048	79,726	79,948	79,648
Dilutive effect of stock options and unvested restricted stock units	347	244	302	367
Weighted average common shares outstanding – diluted	80,395	79,970	80,250	80,015
Net income attributable to Knight Transportation	\$ 15,059	\$ 16,584	\$ 49,181	\$ 46,418
Basic Earnings Per Share	\$ 0.19	\$ 0.21	\$ 0.62	\$ 0.58
Diluted Earnings per Share	\$ 0.19	\$ 0.21	\$ 0.61	\$ 0.58

Certain shares of common stock were excluded from the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares, and therefore, the effect would be anti-dilutive. A summary of those options are as follows:

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2013	2012	2013	2012
Number of anti-dilutive shares	1,811,212	2,916,442	1,669,552	1,925,019

Note 4. Segment Information

We are a provider of multiple truckload transportation and logistics services using a nationwide network of service centers in the United States to serve customers throughout North America. In addition to operating our large tractor fleet we also contract with third-party equipment providers to provide a broad range of truckload services to our customers. We have five operating segments comprised of three asset-based operating segments (dry van truckload, temperature-controlled truckload, and drayage services) and two non-asset-based operating segments (brokerage and intermodal services). Through our asset-based and non-asset-based capabilities we are able to transport, or can arrange for the transportation of, general commodities for customers throughout the United States and parts of Canada and Mexico.

Based on the guidance set forth in Accounting Standards Codification ("ASC") Sub-Topic 280-10, Segment Reporting, we have determined we have one reportable segment. All five operating segments meet all of the aggregation criteria set forth in the guidance. Based on our evaluation, we also concluded that all operating segments exhibit similar long-term economic characteristics, have similar performance indicators, and are exposed to the same competitive, operating, financial, and other risk factors.

Note 5. Joint Venture

In 2010, we partnered with a non-related investor to form an Arizona limited liability company for the purpose of sourcing commercial vehicle parts. We contributed \$26,000 to acquire 52% ownership of this entity. In accordance with ASC 810-10-15-8, Consolidation, we consolidate the financial activities of this entity into our consolidated financial statements. The noncontrolling interest for this entity is presented as a separate component of our consolidated financial statements.

Return to Table of Contents

Note 6. Commitments and Contingencies

We are a party to certain claims and pending litigation arising in the normal course of business. These proceedings primarily involve claims for personal injury or property damage incurred in the transportation of freight or for personnel matters, as well as certain class action litigation in which plaintiffs allege failure to provide meal and rest breaks, unpaid wages, unauthorized deductions, and other items.

We maintain insurance to cover liabilities arising from the transportation of freight in amounts in excess of self-insurance retentions. Our self-insurance retention ("SIR") for auto liability ranges from \$1.0 million to \$3.0 million per occurrence depending on the applicable policy year. For the policy year February 1, 2012 to January 31, 2013, our SIR was \$2.0 million with an additional \$1.0 million responsibility for additional "aggregate" losses. For the policy period February 1, 2013 to January 31, 2014, our SIR is \$3.0 million with no responsibility for "aggregate" losses. We are also self-insured for workers' compensation coverage, with a self-retention level of a maximum \$500,000 per occurrence. We establish reserves to cover these self-insured liabilities and maintain insurance to cover liabilities in excess of those amounts. Our insurance policies provide for excess personal injury and property damage liability up to a total of \$55.0 million per occurrence, which also includes a separate \$2.5 million dollar aggregate deductible.

Based on claims resolved this quarter, and our present knowledge of the facts and, in certain cases, advice of outside counsel, management believes the resolution of open claims and pending litigation, taking into account existing reserves, is not likely to have a materially adverse effect on us.

Note 7. Dividends

On August 8, 2013, we declared a cash dividend of \$0.06 per share of our common stock. The dividend was payable to shareholders of record on September 6, 2013, and was paid on September 25, 2013. Future payment of cash dividends, and the amount of any such dividends, will depend upon our financial condition, results of operations, cash requirements, tax treatment, and certain corporate law requirements, as well as other factors deemed relevant by our Board of Directors.

Note 8. Property and Equipment

To ensure that our facilities remain modern and efficient, we periodically have facility upgrades, or new construction, in process at our various service center or corporate headquarters locations. Until these projects are completed, we consider these to be assets not yet placed in service and they are not depreciated. Once they are placed into service, we depreciate them according to our depreciation policy. At September 30, 2013 and December 31, 2012, we had \$17.9 million and \$14.1 million, respectively, of assets not yet placed in service included with "buildings and improvements" on the accompanying consolidated balance sheets.

Note 9. Goodwill

Goodwill represents the excess of the purchase price of our acquisitions over the fair value of the net assets acquired. The tax benefit from the recognition on the tax return of the amortization of the excess tax goodwill over book goodwill is treated as a reduction in the book basis of goodwill. The changes in the carrying amount of goodwill for the nine months ended September 30, 2013, is as follows:

	In Thousands
Goodwill at December 31, 2012	\$ 10,276

Amortization relating to deferred tax assets	(14)
Goodwill at September 30, 2013	\$ 10,262

Return to Table of Contents

Note 10. Investments and Related Commitments

In 2003, we signed a partnership agreement with Transportation Resource Partners ("TRP"), a company that makes privately negotiated equity investments. Per the original partnership agreement, we committed to invest \$5.0 million in TRP. In 2006, we increased the commitment amount to \$5.5 million. At September 30, 2013, the carrying value of our investment in TRP was \$2.2 million.

In the fourth quarter of 2008, we formed Knight Capital Growth, LLC and committed \$15.0 million to invest in a new partnership managed and operated by the managers and principals of TRP. The new partnership, Transportation Resource Partners III, LP ("TRP III"), is focused on similar investment opportunities as TRP. As of September 30, 2013, we have contributed approximately \$10.5 million to TRP III, leaving an outstanding commitment of \$4.5 million.

Note 11. Marketable Equity Securities

We have certain marketable equity securities classified as available-for-sale securities, which are recorded at fair value with unrealized gains and losses, net of tax, as a component of "Accumulated other comprehensive income" in shareholders' equity. Realized gains and losses on available-for-sale securities are included in the determination of net income. As of September 30, 2013, our available-for-sale equity investment included in "Other long-term assets and restricted cash" was approximately \$13.9 million, including gross unrealized gains of approximately \$2.6 million, or \$1.6 million (net of tax).

During the quarter ended September 30, 2013, we made public statements regarding our intent to acquire all of the outstanding shares of common stock of USA Truck, Inc. ("USA Truck") and that our discussions with USA Truck regarding a combination of us and USA Truck have been unsuccessful to date. To help achieve our stated objective, we have made purchases of USA Truck common stock in the open market and in private transactions. Our investment in USA Truck common stock is classified as available-for-sale securities and totaled \$11.2 million as of September 30, 2013.

Note 12. Assets Held for Sale

Revenue equipment that is not utilized in continuing operations and is held for sale is classified as "Assets held for sale" on the accompanying consolidated balance sheets. Assets held for sale at September 30, 2013 and December 31, 2012, totaled \$14.5 million and \$18.4 million, respectively. Assets held for sale are no longer subject to depreciation, and are recorded at the lower of depreciated carrying value or fair market value less selling costs. We expect to sell these assets and replace them with new assets within twelve months of being classified as "Assets held for sale".

Note 13. Income Taxes

We account for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements. For interim reporting purposes, our income tax provisions are recorded based on the estimated annual effective tax rate. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial statements and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period that includes the enactment date.

We record net deferred tax assets to the extent we believe these assets will more likely than not be realized. In making such determination, we consider all available positive and negative evidence, including scheduled reversals of

deferred tax liabilities, projected future taxable income, tax planning strategies, and

[Return to Table of Contents](#)

recent financial operations. A valuation allowance for deferred tax assets has not been deemed necessary due to our profitable operations.

We recognize a tax benefit from an uncertain tax position when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on the technical merits. We file U.S. and state income tax returns with varying statutes of limitations. The 2009 through 2012 tax years generally remain subject to examination by federal authority, and the 2008 through 2012 tax years generally remain subject to examination by state tax authorities. We believe that our income tax filing positions and deductions will be sustained on audit and do not anticipate any adjustments that will result in a material change to our consolidated financial position, results of operations and cash flows. Our policy is to recognize interest and penalties related to unrecognized tax benefits as income tax expense. We have not recorded any unrecognized tax benefits at September 30, 2013 or December 31, 2012.

Note 14. Company Share Repurchase Programs

On November 13, 2008, our Board of Directors unanimously authorized the repurchase of up to 3.0 million shares of our common stock. As of December 31, 2010, there were 2,020,956 shares remaining under the 2008 authorization. On May 19, 2011, our Board of Directors unanimously authorized the repurchase of an additional 10.0 million shares of the Company's common stock. The repurchase authorization is intended to afford flexibility to acquire shares opportunistically in future periods and does not indicate an intention to repurchase any particular number of shares within a definite timeframe. Any repurchases would be effected based upon share price and market conditions.

We did not purchase any shares in either of the nine months ended September 30, 2013 or 2012, and as of September 30, 2013, there were 7,438,556 shares remaining for future purchases under our repurchase program. The repurchase authorization will remain in effect until the share limit is reached or the programs are terminated.

Note 15. Fair Value Measurements

Our assets and liabilities measured at fair value are based on principles set forth in ASC 820-10, Fair Value Measurements and Disclosure, for non-recurring fair value measurements of non-financial assets and liabilities. This standard defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. This standard establishes a three-level hierarchy for fair value measurements based upon the significant inputs used to determine fair value. Observable inputs are those, which are obtained from market participants external to the Company while unobservable inputs are generally developed internally, utilizing management's estimates, assumptions, and specific knowledge of the nature of the assets or liabilities and related markets. The three levels are defined as follows:

Level 1 – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date. An active market is defined as a market in which transactions for the assets or liabilities occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 – Inputs include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active (markets with few transactions), inputs other than quoted prices that are observable for the asset or liability (i.e., interest rates, yield curves, etc.), and inputs that are derived principally from or corroborated by observable market data correlation or other means (market corroborated inputs).

[Return to Table of Contents](#)

Note 17. Related Party Transactions

We have provided general business loans to US West Agriculture Exporters, LLC, (“USW”) a company that transacts business with our drayage operation, and in which Larry Knight is a 33% owner. Larry Knight is an employee of the Company and the brother of Kevin Knight and Keith Knight, our Chief Executive Officer and Chief Operating Officer, respectively. The loan balance including interest due from USW at September 30, 2013, was approximately \$1.5 million, compared to approximately \$2.8 million at December 31, 2012. The principal loan and interest balance is recorded in "Related party notes and interest receivable" on our consolidated balance sheets. We also provided transportation services to USW through December 31, 2010. Transportation services provided to USW have been paid in full. USW discontinued operations as of December 31, 2010. The loan to USW is secured by guaranties of the members of USW. We are currently working with USW regarding the repayment of the outstanding balance of the loan and have received a court judgment protecting our rights in the assets of USW. Management believes it will recover the entire outstanding principal balance of the loan.

Note 18. Line of Credit

We have maintained a revolving line of credit with Wells Fargo Bank, which permitted revolving borrowings and letters of credit up to \$150.0 million, with a maturity date of July 2016, bearing interest at either the prime rate, or LIBOR plus 0.625%, determined by us at the time of borrowing. On October 21, 2013, we increased this limit to \$300.0 million from \$150.0 million, and going forward it will bear interest at either the prime rate, or LIBOR plus 0.750%, determined by us at the time of borrowing, and have a maturity date of October 21, 2016. We had \$52.0 million of debt outstanding under the line of credit as of September 30, 2013, compared to \$80.0 million at December 31, 2012. The weighted average variable annual percentage rate (APR) for amounts borrowed over the nine-month period ended September 30, 2013, was 0.94%. Borrowing under the line of credit is recorded in the "Long-term debt" line of the consolidated balance sheets. In connection with our self-insurance program, we also utilized \$24.0 million of the line of credit for letters of credit issued to various regulatory authorities. Considering the increase in the line of credit limit noted above, we now have \$224.0 million available for future borrowings. We are obligated to comply with certain financial and other covenants under the line of credit agreement and, except as described below, we were in compliance at September 30, 2013 and December 31, 2012. At September 30, 2013, the aggregate amount of our assets classified as investments, loans or advances by our line of credit agreement exceeded the limit of \$30.0 million. On October 10, 2013, our lender issued a letter waiving its rights with respect to any default resulting from our non-compliance with this covenant. Also, on October 21, 2013, this aggregate limit was increased from \$30.0 million to \$50.0 million.

Note 19. Recent Accounting Pronouncements

In February 2013, the FASB issued ASU No. 2013-02 "Other Comprehensive Income (ASC 220): Reporting of Amounts Reclassified out of Accumulated Other Comprehensive Income" (“ASU 2013-02”). This ASU intends to improve the reporting of reclassifications out of accumulated other comprehensive income by requiring an entity to report the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if the amount being reclassified is required under U.S. generally accepted accounting principles (“U.S. GAAP”) to be reclassified in its entirety to net income. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income in the same reporting period, an entity is required to cross-reference other disclosures required under U.S. GAAP that provide additional detail about those amounts. The new guidance was effective for fiscal years beginning after December 15, 2012. The amendments do not change the current requirements for reporting net income or other comprehensive income in financial statements and the adoption of this guidance has not had a material impact on our consolidated financial statements.

[Return to Table of Contents](#)

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Cautionary Note Regarding Forward-Looking Statements

Except for certain historical information contained herein, this report contains certain statements that may be considered "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and Section 27A of the Securities Act of 1933, as amended, and such statements are subject to the safe harbor created by those sections and the Private Securities Litigation Reform Act of 1995, as amended. All statements, other than statements of historical fact, are statements that could be deemed forward-looking statements, including without limitation: any projections of revenues, earnings, cash flows, capital expenditures, or other financial items; any statement of plans, strategies, and objectives of management for future operations; any statements concerning proposed acquisition plans, new services, or developments; any statements regarding future economic conditions or performance; and any statements of belief and any statement of assumptions underlying any of the foregoing. Words such as "believe," "may," "could," "will," "expects," "hopes," "estimates," "projects," "intends," "anticipates," and "likely," and variations of these words, or similar expressions, terms, or phrases, are intended to identify such forward-looking statements. Forward-looking statements are inherently subject to risks, assumptions, and uncertainties, some of which cannot be predicted or quantified, which could cause future events and actual results to differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section entitled "Item 1A. Risk Factors," set forth in our Form 10-K for the year ended December 31, 2012, along with any supplements in Part II below.

All such forward-looking statements speak only as of the date of this Form 10-Q. You are cautioned not to place undue reliance on such forward-looking statements. The Company expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in the Company's expectations with regard thereto or any change in the events, conditions, or circumstances on which any such statement is based.

Introduction

Business Overview

We are a provider of a wide range of truckload services, which generally involve the movement of full trailer or container loads of freight from origin to destination for a single customer. We are headquartered in Phoenix, Arizona, and use our nationwide network of regional service centers, one of the country's largest company-owned tractor fleets, and access to the fleets of thousands of third-party equipment providers, to provide our customers significant capacity and a wide range of efficient and valuable solutions for their supply chain needs. Our services include dry van, temperature-controlled, dedicated, drayage, intermodal, freight brokerage and other logistics services. Through our multiple service offerings and transportation modes, we are able to transport, or arrange for the transportation of, general commodities for customers throughout the United States and parts of Canada and Mexico.

Our operations involve a range of investments in capital assets and expected operating margins. Our asset-based businesses generally include dry van, temperature-controlled, dedicated, and drayage services. Our non-asset-based services generally include intermodal, freight brokerage and other logistics services. However, within our asset-based services, the use of independent contractors to provide tractors lowers the capital investment in certain instances in our dry van, temperature-controlled and drayage services operations. In addition, drayage operations generally involve less expensive tractors and do not require a large investment in trailers. We evaluate the growth opportunities for each of our businesses based on customer demand and supply chain trends, availability of driving associates, expected returns on invested capital, expected net cash flows, and our company-specific capabilities.

[Return to Table of Contents](#)

Our operating strategy is to gain truckload market share by leveraging our services, relationships, and service center network, and to improve asset productivity through enhanced technology and market knowledge, while maintaining an extreme focus on cost. To achieve these goals, we operate primarily in high-density, predictable freight lanes in select geographic regions, and attempt to develop and expand our customer base around each of our service centers by providing multiple truckload alternatives for our customers. This operating strategy allows us to take advantage of the large amount of truckload freight transported in regional markets. Our service centers enable us to better serve our customers and work more closely with our driving associates. We operate a modern fleet to appeal to driving associates and customers, reduce maintenance expenses and downtime, and enhance our operating efficiencies. We employ technology in a cost-effective manner to assist us in controlling operating costs and enhancing revenue. Our operating strategy for our non-asset-based activities is to match quality capacity with the shipping needs of our customers through the capacity provided by our network of third-party truckload carriers and our rail providers. Our goal is to increase our market presence, both in existing operating regions and in other areas where we believe the freight environment meets our operating strategy, while seeking to achieve industry-leading operating margins and returns on investment.

The main factors that affect our results are industry-wide economic factors, such as supply and demand, fuel prices, the number of tractors we operate, our revenue per tractor (which includes primarily our revenue per total mile and our number of miles per tractor), the freight volumes brokered to third-party equipment providers (including our rail partners), our ability to hire, develop, and retain qualified driving associates, and our ability to control costs.

We are committed to providing our customers a wide range of truckload services and continue to invest considerable resources toward developing a range of solutions for truckload customers across multiple service offerings and transportation modes. Our objective is to provide truckload services that, when combined, are industry leading for margin and growth, while providing efficient and cost effective solutions for our customers.

Outlook

We have created a service center network, a modern fleet, efficient operations, and the capability of providing a wide range of truckload services to customers in North America. We believe our operating strategies are contributing factors to our future revenue and earnings growth.

For the first nine months of 2013, the majority of our growth has occurred in our less capital-intensive non-asset based operations such as brokerage and intermodal. We expect our ongoing investment in providing a wide range of solutions for our customers will lead to additional growth opportunities in all of our businesses over time.

Although we experienced reduced truckload freight demand during the third quarter of 2013, we expect truckload freight demand to improve slightly for the remainder of 2013 based on our expectation of moderate economic growth.

In addition, we expect that the U.S. Department of Transportation Federal Motor Carrier Safety Administration's Compliance Safety Accountability ("CSA") program, new industry-wide hours-of-service rules that went into effect July 1, 2013, the pending electronic logging devices mandate, and other regulations could result in a reduction in effective trucking capacity to serve increased freight demand. In addition, an expanding United States economy could create alternative employment opportunities for driving associates we wish to hire. Reduced hours of operation resulting from the new hours-of-service rules and driver shortages could negatively impact equipment utilization, even in a stronger demand environment. In such an environment, we believe carriers that are well-positioned to develop and retain driving associates, withstand supply and demand fluctuations, and provide safe, dependable, and high-quality service to customers will have opportunities to improve yield and grow market share. We believe domestic and global economic and political conditions present the most direct challenges

[Return to Table of Contents](#)

to improved freight demand. These threats include the possibility that rising energy prices, an inability of the United States government to timely and adequately address fiscal issues, currency fluctuations, or other factors outside our control could reduce consumer spending or industrial investment, thus negatively affecting freight volumes. From a cost perspective, we expect recruiting and retaining sufficient numbers of high quality driving associates will continue to be increasingly costly, equipment prices will continue to rise, and higher fuel prices will not be fully offset by fuel surcharges. In the current economic and regulatory environments, it will be important to allocate equipment to compensatory shipments, use technology to generate efficiencies, and effectively manage fuel and other costs. We believe we have the service center network, the modern fleet, the comprehensive truckload services, the management team, the technology, the focus on cost control, and the capital resources to successfully overcome these challenges and capitalize on future opportunities.

We will continue to utilize the flexibility of our service center model to react and adapt to market conditions. We will attempt to optimize our model and refine our execution in reaction to, or in anticipation of, truckload market dynamics. We will continue to evaluate acquisitions and other opportunities that we anticipate will create value for our shareholders and further advance our long-term strategy.

Revenue and Expenses

We primarily generate revenue by transporting freight or arranging the transportation of freight for our customers. Generally, we are paid a predetermined rate per mile or per load for our services. We enhance our revenue by charging for tractor and trailer detention, loading and unloading activities, and other specialized services, as well as through the collection of fuel surcharges to mitigate the impact of increases in the cost of fuel. The main factors that affect our revenue are the revenue per mile we receive from our customers, the percentage of miles for which we are compensated, the number of miles we generate with our equipment, and the freight volumes we successfully ship through our third-party equipment providers. These factors relate, among other things, to the general level of economic activity in the United States, inventory levels, specific customer demand, the level of capacity in the trucking industry, and driver availability.

The most significant expenses in our business are primarily variable and include fuel, driver-related expenses (such as wages, benefits, training, and recruitment), and independent contractor and third-party carrier costs (which are recorded on the "Purchased transportation" line of our consolidated statements of income). Expenses that have both fixed and variable components include maintenance and tire expense and our total cost of insurance and claims. These expenses generally vary with the miles we travel, but also have a controllable component based on safety, fleet age, efficiency, and other factors. Our main fixed costs are the acquisition and depreciation of long-term assets, such as revenue equipment and service centers, and the compensation of non-driver personnel. Effectively controlling our expenses is an important element of assuring our profitability. The primary measure we use to evaluate our profitability is operating ratio, excluding the impact of fuel surcharge revenue. (This is represented by operating expenses, net of fuel surcharge, as a percentage of revenue, before fuel surcharge).

Since our inception, an important element of our operating model has been an extreme focus on our cost per mile or cost per transaction. We intend to continue this focus as we build and grow our business.

Return to Table of Contents

Recent Results of Operations and Quarter-End Financial Condition

Our results of operations for the quarter ended September 30, 2013, in comparison to the same period in 2012 were:

Revenue, before fuel surcharge, increased 1.7%, to \$195.9 million from \$192.6 million;

Net income attributable to Knight decreased 9.2%, to \$15.1 million from \$16.6 million; and

Net earnings attributable to Knight per diluted share decreased to \$0.19 per share from \$0.21 per share.

We believe we continued to expand market share with our wide range of truckload services in the face of a difficult operating and economic environment reflected in a sluggish freight market and competitive market for driving associates. Our industry continues to be faced with a shortage of available high quality driving associates and we expect this trend to continue. Accordingly, revenue grew modestly, while net income was down and per-tractor asset utilization, measured by miles per tractor, was also down slightly.

We continued to grow our consolidated revenue despite facing a difficult operating and economic environment and operating 3.6% fewer tractors than in the third quarter of 2012. We continue to see growth in our non-asset service offerings, which increased 29.3%, and we expect our non-asset revenue growth to continue. Our revenue per tractor improved by 1.0%, as a result of a 1.5% improvement in revenue per total mile and a 0.5% decrease in miles per tractor. Our improvement in revenue per total mile was not enough to keep pace with increased costs associated with recruiting and retaining qualified driver associates, increased maintenance costs, rising equipment prices, and lower miles per tractor. Accordingly, our consolidated operating ratio (operating expenses, net of fuel surcharge, expressed as a percentage of revenue, before fuel surcharge), which is a non-GAAP measurement, was 87.6% for the quarter ended September 30, 2013, compared to 85.6% for the same period a year ago.

Our asset-based businesses continued to operate at a high level of profitability and efficiency, while our non-asset based businesses produced strong revenue growth. Our multiple service offerings continue to complement one another and enable us to provide solutions to the dynamic supply chain needs of our customers.

In the third quarter of 2013, despite sluggish freight demand and a more competitive driver market, our average revenue per tractor (excluding fuel surcharges) increased to \$40,199 from \$39,811. Our non-paid empty mileage percentage decreased slightly to 10.6% from 10.7% in the same quarter of 2012. We realized improvement in revenue per loaded mile, which increased 1.4% and our length of haul decreased slightly by 0.8%.

We utilized an average of 4,007 tractors for the third quarter of 2013, compared to an average of 4,158 tractors a year ago, as we continue to focus on improving our asset productivity. This total includes 471 tractors operated by independent contractors at September 30, 2013, which decreased from 503 tractors at September 30, 2012. Our tractor fleet remains one of the most modern fleets in the industry, with an average age of 2.0 years.

Our capital expenditures, net of equipment sales, were \$57.2 million for the nine months ended September 30, 2013, compared to \$85.9 million for the same period a year ago. At September 30, 2013, our cash and cash equivalents totaled \$5.3 million and our shareholders' equity was \$531.0 million, compared to \$5.7 million and \$490.2 million, respectively, at December 31, 2012.

Return to Table of Contents

Results of Operations

The following table sets forth the percentage relationships of our expense items to total revenue, including fuel surcharge (Column A), and revenue, before fuel surcharge (Column B), for the three-month and nine-month periods ended September 30, 2013 and 2012, respectively. Fuel expense as a percentage of revenue, before fuel surcharge, is calculated using fuel expense, net of fuel surcharge. We believe that eliminating the impact of this sometimes volatile source of revenue affords a more consistent basis for comparing our results of operations from period to period.

We also discuss the changes in our expenses as a percentage of revenue, before fuel surcharge, rather than absolute dollar changes. We do this because we believe the high variable cost nature of our business makes a comparison of changes in expenses as a percentage of revenue, before fuel surcharge, more meaningful than absolute dollar changes.

	(A) (Fuel surcharge included in revenue) Three Months Ended September 30,		(B) (Fuel surcharge excluded from revenue and netted to fuel expense) Three Months Ended September 30,		(A) (Fuel surcharge included in revenue) Nine Months Ended September 30,		(B) (Fuel surcharge excluded from revenue and netted to fuel expense) Nine Months Ended September 30,	
	2013	2012	2013	2012	2013	2012	2013	2012
Total revenue	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %	100.0 %
Operating expenses:								
Salaries, wages and benefits	25.1	24.5	30.7	30.2	24.3	25.7	29.8	32.0
Fuel	22.7	25.0	5.6	7.3	22.6	25.0	4.9	6.6
Operations and maintenance	7.1	6.7	8.7	8.4	6.8	6.5	8.4	8.1
Insurance and claims	3.0	3.3	3.7	4.0	3.0	3.4	3.7	4.3
Operating taxes and licenses	1.6	1.6	1.9	2.0	1.6	1.7	2.0	2.1
Communications	0.5	0.5	0.6	0.7	0.5	0.6	0.6	0.7
Depreciation and amortization	9.2	9.2	11.2	11.3	9.0	9.1	11.0	11.3
Purchased transportation	19.1	16.4	23.3	20.3	19.2	15.4	23.6	19.2
Miscellaneous operating expenses	1.6	1.1	1.9	1.4	1.6	1.1	2.0	1.4
Total operating expenses	89.9	88.3	87.6	85.6	88.6	88.5	86.0	85.7
Income from operations	10.1	11.7	12.4	14.4	11.4	11.5	14.0	14.3
Interest income	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.1
Interest expense	0.0	0.0	0.0	(0.1)	0.0	(0.1)	0.0	(0.1)
Other income (expense)	0.4	0.0	0.5	0.0	0.1	0.1	0.2	0.1
Income before income taxes	10.5	11.7	12.9	14.4	11.5	11.5	14.2	14.4
Income taxes	4.2	4.7	5.2	5.8	4.6	4.8	5.7	6.0
Net Income	6.3	7.0	7.7	8.6	6.9	6.7	8.5	8.4
	0.0	0.0	0.0	0.0	(0.1)	0.0	(0.1)	0.1

Net income attributable
to noncontrolling
interest

Net Income attributable to Knight Transportation	6.3	%	7.0	%	7.7	%	8.6	%	6.8	%	6.7	%	8.4	%	8.3	%
---	-----	---	-----	---	-----	---	-----	---	-----	---	-----	---	-----	---	-----	---

(There are minor rounding differences in the above table)

A discussion of our results of operations for the nine months and three months ended September 30, 2013 and September 30, 2012, is set forth below.

Comparison of Nine Months and Three Months Ended September 30, 2013 to Nine Months and Three Months Ended September 30, 2012.

Total revenue for the nine months ended September 30, 2013, increased 3.7% to \$719.6 million from \$693.7 million for the same period in 2012. Total revenue included \$134.0 million of fuel surcharge revenue in the 2013 period compared to \$136.7 million in the 2012 period. Total revenue for the quarter ended September 30, 2013, increased 0.6% to \$239.3 million from \$237.9 million for the same period in 2012. Total revenue for the quarter included \$43.5 million of fuel surcharge revenue in the 2013 period compared to \$45.4 million in the 2012 period.

[Return to Table of Contents](#)

Revenue, before fuel surcharge, increased 5.1% to \$585.6 million for the nine months ended September 30, 2013, from \$557.0 million for the same period of 2012. Revenue, before fuel surcharge, increased 1.7% to \$195.8 million for the quarter ended September 30, 2013, from \$192.6 million for the same period in 2012.

In the third quarter of 2013, we experienced 29.3% revenue growth in our non-asset based service operations, compared to the same period in 2012, which now make up approximately 17.6% of our revenue, before fuel surcharge. Revenue in our asset-based operations decreased 2.7% during this quarter, reflecting a sluggish freight environment and more competitive driver market. We increased our average revenue per total mile 1.5%, operated 3.6% less average tractors, and improved our non-paid empty mile percentage, which decreased by 0.9% in the 2013 quarter versus the 2012 quarter.

Salaries, wages and benefits expense as a percentage of revenue, before fuel surcharge, decreased to 29.8% for the nine months ended September 30, 2013, compared to 32.0% for the same period in 2012, and increased to 30.7% from 30.2% for the three months ended September 30, 2013, compared to the same period in 2012. The decrease in the nine-month period as a percentage of revenue is due to the \$4.0 million pre-tax, non-cash stock compensation charge recorded in the first quarter of 2012 related to the acceleration of certain stock options issued prior to 2009. Excluding this charge, salaries, wages and benefits expense for the nine-month period of 2012 was 31.3%, expressed as a percentage of revenue, before fuel surcharge. Also, the decrease noted above in the nine-month period resulted due to the significant increase in revenue generated from our non-asset based operations and independent contractors, the expenses of which are reflected in purchased transportation. The increase noted above for the three-month period is a result of increased driver payroll expenses, as well as clerical and administrative costs increasing slightly more than revenue increases. Costs associated with healthcare benefits provided to our employees and accruals for workers' compensation benefits are a component of our salaries, wages and benefits in our consolidated statements of income. We believe that the driver market will continue to remain competitive for a variety of reasons and recruiting and retaining a sufficient number of qualified driving associates continues to be a major concern. Furthermore, recently implemented changes to the hours-of-service regulations may add additional strain on the market for driving associates as the regulations reduce the amount of hours a driver can work.

Fuel expense, net of fuel surcharge, as a percentage of revenue before fuel surcharge, decreased to 4.9% for the nine months ended September 30, 2013, from 6.6% for the same period in 2012 and decreased to 5.6% for the three months ended September 30, 2013, from 7.3% for the same period in 2012. In the nine-month and three-month periods ended September 30, 2013, compared to the same periods in 2012, the decrease as a percentage of revenue before fuel surcharge is primarily due to a combination of the revenue growth in our non-asset-based businesses, where no fuel expense is incurred, lower fuel costs per gallon, and improved effectiveness of our fuel efficiency initiatives. We have made improvements to reduce idle time, improve fuel purchasing costs, enhance equipment operations through training, and significantly improve aerodynamics and engine efficiency. We continue to invest in more fuel-efficient tractors. The National Average Diesel Fuel price decreased 0.3% and 1.0% in the nine months, and three months ended September 30, 2013, respectively, when compared to the same periods a year ago. Our fuel surcharge program helps to offset increases in fuel prices when they occur, but applies only to loaded miles and typically does not offset empty miles, idle time, and out of route miles driven. Typical fuel surcharge programs involve a computation based on the change in national or regional fuel prices. These programs may update as often as weekly, but typically require a specified minimum change in fuel cost to prompt a change in fuel surcharge revenue. Therefore, many of these programs have a time lag between when fuel costs change and when the change is reflected in fuel surcharge revenue. Due to this time lag, during periods of sharply rising fuel costs, our fuel expense, net of fuel surcharge, negatively impacts our operating income, and positively impacts our operating income during periods of falling fuel costs.

Operations and maintenance expense as a percentage of revenue, before fuel surcharge, increased to 8.4% and 8.7% for the nine months and three months ended September 30, 2013, respectively, compared to 8.1% and 8.4% for the

same periods a year ago. Operations and maintenance consists of direct operating expenses

Return to Table of Contents

(including driver recruiting), maintenance, and tire expenses. Sourcing and retaining high quality driving associates is critical to success in improving the productivity of our assets. We have made additional investments in our driver development and retention programs. The increase in both periods, year over year, is primarily due to increases in tire prices, freight unloading costs, and driver recruiting expenses. We have made additional investments in our driver development and training programs, which could increase these expenses going forward, absent continued growth in our non-asset based businesses. If the market for driving associates remains tight, we would expect these expenses to increase.

Insurance and claims expense as a percentage of revenue, before fuel surcharge, decreased for the nine months ended September 30, 2013, to 3.7% compared to 4.3% for the same period a year ago. For the quarter ended September 30, 2013, insurance and claims expense as a percentage of revenue, before fuel surcharge, decreased to 3.7% compared to 4.0% for the same period a year ago. We experienced increased revenue and lower estimated claims costs in the periods of 2013 compared to the same periods in 2012. Also, improved safety has resulted in fewer significant claims in the 2013 periods compared to the 2012 periods.

Operating taxes and licenses expense as a percentage of revenue, before fuel surcharge, decreased to 2.0% and 1.9% for the nine-month and three-month periods ended September 30, 2013, respectively, compared to 2.1% and 2.0% in the same periods in 2012, due to the increase in revenue.

Communications expense as a percentage of revenue, before fuel surcharge, decreased slightly to 0.6% for the nine-month period ended September 30, 2013, from 0.7% for the same period of 2012, and remained consistent for three-month periods ended September 30, 2013 and 2012.

Depreciation and amortization expense as a percentage of revenue, before fuel surcharge, decreased to 11.0% and 11.2% for the nine months and three months ended September 30, 2013, respectively, compared to 11.3% for both periods in 2012. The decrease in both periods is due to higher revenue generated in our non-asset based businesses where we incur little depreciation and amortization. Absent offsetting improvements in revenue per tractor or continued growth in our non-asset based businesses and independent contractor fleet, our expense in this category may increase going forward if equipment prices continue to rise.

Purchased transportation is comprised of amounts paid to independent contractors for our dry van, temperature-controlled, and drayage operations, as well as contracted carriers for our brokerage operations, to railroads for our intermodal operations, and our sourcing activities. Purchased transportation expense as a percentage of revenue, before fuel surcharge, increased to 23.4% for the nine months ended September 30, 2013, from 19.2% for the same period in 2012, while for the three months ended September 30, 2013, it increased to 23.3% from 20.3% for the same period in 2012. The increase in this category in both the nine-month and three-month periods is due to the combination of increased contractor and third-party carrier expense and increased sourcing expense, compared to the same periods in 2012. An increase in demand for our brokerage and intermodal services resulting from growing our carrier base and developing customer relationships has significantly increased our brokerage and intermodal revenue, and as a result increased our purchased transportation expense. If we continue to grow our non-asset based businesses we would expect our purchased transportation expense to increase.

Miscellaneous operating expenses as a percentage of revenue, before fuel surcharge, increased to 2.0% and 1.9% for the nine months and three months ended September 30, 2013, respectively, from 1.4% and 1.3% in the same periods in 2012. The increase in the nine-month period is primarily due to a decrease in gains from the sale of used equipment, which are included in miscellaneous operating expenses, as well as increases in legal expenses. Gains from sale of equipment decreased to \$5.0 million in the nine months ended September 30, 2013, compared to \$6.9 million for the same period a year ago. The increase in the three-month period is primarily due to the decrease in gains from the sale of equipment, and increased legal and bad debt expenses. The main increase in legal expense was associated with a

class action settlement,

21

[Return to Table of Contents](#)

and we expect this expense to return to more normal levels going forward. The gains from sales of equipment was \$2.0 million for the three months ended September 30, 2013, compared to \$2.1 million for the same period in 2012.

As a result of the above factors, our consolidated operating ratio (operating expenses, net of fuel surcharge, expressed as a percentage of revenue, before fuel surcharge), which is a non-GAAP measurement, was 86.0% for the nine months ended September 30, 2013, compared to 85.7%, or 85.0% excluding the first quarter of 2012 \$4.0 million non-cash stock compensation charge, for the nine months ended September 30, 2012. For the quarter ended September 30, 2013, our operating ratio was 87.6% compared to 85.6% for the same quarter in 2012.

Interest income as a percentage of revenue, before fuel surcharge, remained at less than 0.1% for the nine months and three months ended September 30, 2013, compared to the same periods in 2012. We incurred approximately \$310,000 in interest expense in the nine months ended September 30, 2013, and approximately \$91,000 in the three months ended September 30, 2013, as a result of borrowings under our line of credit. Our other income increased in the 2013 periods compared to the 2012 periods as a result of the investment activity and gains incurred from assets included in "Other long-term assets and restricted cash" on the accompanying consolidated balance sheets.

Income taxes have been provided for at the statutory federal and state rates, adjusted for certain permanent differences between financial statement income and income for tax reporting. Our effective income tax rate has decreased to 40.0% for the nine months ended September 30, 2013, compared to 41.7% for the same period a year ago. The decreased effective tax rate is attributed to the majority of the \$4.0 million pre-tax stock compensation charge being disallowed as a tax deduction. We expect our effective tax rate to remain at current levels in future periods.

As a result of the preceding changes, our net income attributable to Knight Transportation, as a percentage of revenue before fuel surcharge, increased to 8.4% for the nine months ended September 30, 2013, compared to 8.3% for the same period in 2012. For the quarter ended September 30, 2013, net income attributable to Knight Transportation, as a percentage of revenue before fuel surcharge, decreased to 7.7% compared to 8.6% for the same quarter in 2012.

Liquidity and Capital Resources

The growth of our business has required, and will continue to require, a significant investment in new revenue equipment. Our primary source of liquidity has been funds provided by operations.

Net cash provided by operating activities was \$100.7 million for the nine months ended September 30, 2013, compared to \$106.7 million provided during the same period in 2012. We used \$42.9 million to pay income taxes in the nine months ended September 30, 2013, compared to \$30.0 million for the same period in 2012.

Net cash used in investing activities was \$61.0 million for the nine months ended September 30, 2013, compared to \$86.5 million for the same period in 2012. Capital expenditures for the purchase of revenue equipment, office equipment, and land and leasehold improvements, net of equipment sales, decreased to \$57.2 million for the nine months ended September 30, 2013, compared to \$85.9 million for the same period in 2012.

Net cash used in financing activities was \$40.1 million for the nine months ended September 30, 2013, compared to \$21.5 million for the same period in 2012. Net cash payments towards line of credit borrowings were \$28.0 million for the nine months ended September 30, 2013, compared to \$10.0 million in the same period of 2012. Proceeds from exercises of stock options were \$2.9 million in the nine months ended September 30, 2013, compared to \$3.3 million in the same period of 2012, and we paid \$14.6 million

[Return to Table of Contents](#)

for dividends compared to \$14.5 million for the same period in 2012. We currently expect to continue to pay quarterly cash dividends in the future. Future payment of cash dividends, and the amount of any such dividends, will depend upon our financial condition, results of operations, cash requirements, tax treatment, and certain corporate law requirements, as well as other factors deemed relevant by our Board of Directors.

We have maintained a line of credit that permitted revolving borrowings and letters of credit up to an aggregate of \$150.0 million. On October 21, 2013 this borrowing limit was increased to \$300.0 million from \$150.0 million through an amendment and restatement our line of credit. Our LIBOR interest rate option on borrowings increased under the amended and restated line of credit from LIBOR plus 0.625% to LIBOR plus 0.75%. Borrowings and letters of credit extended under the amended and restated line of credit bear interest at either the lender's prime rate or LIBOR plus 0.75%, as determined by us at the time of borrowing. At September 30, 2013, the outstanding debt balance under our line of credit was \$52.0 million, compared to \$80.0 million at December 31, 2012, which is classified as a long-term liability on the "Long-term debt" line in the accompanying consolidated balance sheets. We also utilized a portion of our line of credit for letters of credit, which are issued to various regulatory authorities in connection with our self-insurance programs. The issued but unused letters of credit totaled \$24.0 million at both September 30, 2013 and December 31, 2012. Considering the increase in the line of credit borrowing limit noted above, we now have \$224.0 million available for future borrowings. We are obligated to comply with certain financial and other covenants under the line of credit and, except as described below, we were in compliance at September 30, 2013 and December 31, 2012. At September 30, 2013, the aggregate amount of our assets classified as investments, loans, or advances under our line of credit exceeded the limit of \$30.0 million. On October 10, 2013, our lender issued a letter waiving its rights with respect to any default resulting from our non-compliance with this covenant.

Over the last twelve-month period, we have returned \$59.3 million to our shareholders in the form of quarterly dividends. Our cash balance at September 30, 2013, was \$5.3 million and we ended the third quarter with \$531.0 million of shareholders' equity. We believe that we will be able to finance our short-term needs for working capital over the next 12 months and beyond, as well as acquisitions of revenue equipment during such period, with cash, cash flows from operations, and the borrowing available under our existing line of credit. We expect to have significant capital requirements over the long-term, which may require us to incur debt or seek additional equity capital. The availability of additional capital will depend upon prevailing market conditions, the market price of our common stock, and several other factors over which we have limited control, as well as our financial condition and results of operations. Nevertheless, based on our recent operating results, current cash position, anticipated future cash flows, and sources of available financing, we do not expect that we will experience any significant liquidity constraints in the foreseeable future.

Off-Balance Sheet Transactions

Our liquidity is not materially affected by off-balance sheet transactions. We did not have any tractors or trailers held under operating leases as of September 30, 2013 or December 31, 2012.

Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires that management make a number of assumptions and estimates that affect the reported amounts of assets, liabilities, revenue, and expenses in our consolidated financial statements and accompanying notes. Management bases its estimates on historical experience and various other assumptions believed to be reasonable. Although these estimates are based on management's best knowledge of current events and actions that may impact us in the future, actual results may differ from these estimates and assumptions. Our critical accounting policies are those that affect, or could affect our financial statements materially and involve a significant level of judgment by management. The accounting policies we deem most critical to us include revenue recognition, which we

recognize when persuasive

23

[Return to Table of Contents](#)

evidence of an arrangement exists, delivery has occurred, the fee is fixed or determinable, and collectability is probable. These conditions are met upon delivery. Furthermore, in accordance with ASC 605-45, Revenue Recognition – Principal Agent Consideration, we account for revenue from our asset-based operations, our non-asset-based operations, and revenue on freight transported by independent contractors within our asset-based operations on a gross basis. We are the primary obligor in the arrangements, we have the ability to establish prices, we have discretion in selecting the independent contractor or other third party that will perform the service, we have the risk of loss in the event of cargo claims, and we bear the credit risk associated with customer payments. Accordingly, all such revenue billed to customers is classified as operating revenue and all corresponding payments to carriers for transportation services the Company arranges in connection with brokerage and intermodal activities, and to independent contractor providers of revenue equipment, are classified as purchased transportation expense. Other accounting policies deemed critical include allowance for doubtful accounts, depreciation, claims accrual, accounting for income taxes, and share based payments. There have been no significant changes to our critical accounting policies and estimates during the nine months ended September 30, 2013, compared to those disclosed in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operation," included in our 2012 Annual Report on Form 10-K.

Seasonality

Results of operations in the transportation industry frequently show a seasonal pattern. Continued expansion of our operations throughout the United States could expose us to greater operating variances due to periodic seasonal weather in various regions, which variance could have a materially adverse effect on our operations.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to market risk changes in interest rate on debt and from changes in commodity prices.

Under Financial Accounting Reporting Release Number 48 and SEC rules and regulations, we are required to disclose information concerning market risk with respect to foreign exchange rates, interest rates, and commodity prices. We have elected to make such disclosures, to the extent applicable, using a sensitivity analysis approach, based on hypothetical changes in interest rates and commodity prices. We do not enter into derivatives for speculative purposes, or for which there are no underlying related exposures. Because our operations are mostly confined to the United States, we are not subject to a material amount of foreign currency risk.

Interest Rate Risk

We have interest rate risk to the extent we borrow against our line of credit or incur other debt. At September 30, 2013, our line of credit incurred a variable interest rate, either at the prime rate or LIBOR plus 0.625%. Our earnings would be affected by changes in these short-term interest rates. Risk can be quantified by measuring the financial impact of a near-term adverse increase in short-term interest rates. At our average level of borrowing for the first nine months of 2013, a 1.0% increase in our applicable rate would reduce pretax earnings by approximately \$436,000 on an annualized basis.

Historically, we have invested our excess cash primarily in highly liquid debt instruments of the U.S. government and its agencies, municipalities in the U.S., money market funds, and equity securities (e.g., common stock). Investments in both fixed rate and floating rate interest earning securities carry a degree of interest rate risk. Fixed rate securities may have their fair market value adversely impacted due to a rise in interest rates, while floating rate securities may produce less income than predicted if interest rates fall. Due in part to these factors, our income from investments may decrease in the future.

[Return to Table of Contents](#)

Commodity Price Risk

We are subject to commodity price risk with respect to purchases of fuel. The price and availability of diesel fuel can fluctuate due to market factors that are beyond our control. We believe fuel surcharges are effective at mitigating most, but not all, of the risk of high fuel prices because we do not recover the full amount of fuel price increases. As of September 30, 2013, and December 31, 2012, we did not have any derivative financial instruments to reduce our exposure to fuel price fluctuations, but may use such instruments in the future.

Item 4. Controls and Procedures

We have established disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) to ensure that material information relating to us, including our consolidated subsidiaries, is made known to the officers who certify our financial reports and to other members of senior management and the Board of Directors. Our management, with the participation of our principal executive officer and principal financial officer, conducted an evaluation of the effectiveness of our disclosure controls and procedures. Based on this evaluation, as of the end of the period covered by this Quarterly Report on Form 10-Q, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized, and reported within the time periods specified in the SEC rules and forms, and (ii) accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended September 30, 2013, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

We have confidence in our disclosure controls and procedures and internal control over financial reporting. Nevertheless, our management, including our principal executive officer and principal financial officer, does not expect that our disclosure controls and procedures and internal control over financial reporting will prevent all errors, misstatements, or fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

We are a party to certain claims and pending litigation arising in the normal course of business. These proceedings primarily involve claims for personal injury or property damage incurred in the transportation of freight or for personnel matters, as well as certain class action litigation in which the plaintiffs allege claims for failure to provide meal and rest breaks, unpaid wages, unauthorized deductions, and other items. We maintain insurance to cover liabilities arising from the transportation of freight in amounts in excess of self-insurance retentions.

Based on claims resolved this quarter, and our present knowledge of the facts and, in certain cases, advice of outside counsel, management believes the resolution of open claims and pending litigation, taking into account existing reserves and accrued liabilities recorded, is not likely to have a materially adverse effect on us.

[Return to Table of Contents](#)

Item 1A. Risk Factors

While we attempt to identify, manage, and mitigate risks and uncertainties associated with our business, some level of risk and uncertainty will always be present. Our Annual Report on Form 10-K for the year ended December 31, 2012, in the section entitled "Item 1A. Risk Factors," describes some of the risks and uncertainties associated with our business. These risks and uncertainties have the potential to materially affect our business, financial condition, results of operations, cash flows, projected results, and future prospects.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On May 19, 2011, our Board of Directors unanimously authorized the repurchase of up to 10.0 million shares of our common stock. The repurchase authorization will remain in effect until the share limit is reached or the program is terminated. No shares were repurchased in the first nine months of 2013. See Note 14 to the Condensed Consolidated Unaudited Financial Statements in this Quarterly Report on Form 10-Q for additional information with respect to our share repurchases.

Item 3. Defaults Upon Senior Securities

Not Applicable

Item 4. Mine Safety Disclosures

Not Applicable

Item 5. Other Information

Not Applicable

Return to Table of Contents

Item 6. Exhibits

Exhibits required by Item 601 of Regulation S-K

Exhibit No.	Description
Exhibit 3	Articles of Incorporation and Bylaws
(3.1)	Second Amended and Restated Articles of Incorporation of the Company. (Incorporated by reference to Appendix A to the Company's Definitive Proxy Statement on Schedule 14A filed April 20, 2007.)
(3.2)	2013 Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3 to the Company's Report on Form 8-K dated February 7, 2013 and filed on February 13, 2013.)
Exhibit 4	Instruments defining the rights of security holders, including indentures
(4.1)	Articles 4, 10, and 11 of the Second Amended and Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to this Report on Form 10-Q.)
(4.2)	Sections 2 and 5 of the 2013 Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to this Report on Form 10-Q.)
(4.3)	Knight Transportation, Inc. 2012 Equity Compensation Plan. (Incorporated by reference to the Company's Definitive Proxy Statement on Schedule 14A filed April 6, 2012.)
(4.4)	Knight Transportation, Inc. Employee Stock Purchase Plan. (Incorporated by reference to the Company's Definitive Proxy Statement on Schedule 14A filed April 10, 2009.)
Exhibit 31	Section 302 Certifications
<u>(31.1)</u> *	Certification pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, by Kevin P. Knight, the Company's Chief Executive Officer.
<u>(31.2)</u> *	Certification pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, by Adam W. Miller, the Company's Chief Financial Officer.

Exhibit
32

Section 906 Certifications

(32.1)* Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Kevin P. Knight, the Company's Chief Executive Officer.

(32.2)* Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Adam W. Miller, the Company's Chief Financial Officer.

Exhibit
101

Interactive Data File

(101.INS)** XBRL Instance Document.

(101.SCH)** XBRL Taxonomy Extension Schema Document.

(101.CAL)** XBRL Taxonomy Extension Calculation Linkbase Document.

(101.DEF)** XBRL Taxonomy Extension Definition Linkbase Document.

(101.LAB)** XBRL Taxonomy Extension Label Linkbase Document.

(101.PRE)** XBRL Taxonomy Extension Presentation Linkbase Document.

*Filed herewith

**In accordance with Regulation S-T, the XBRL-related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall be deemed to be "furnished" and not "filed."

Return to Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KNIGHT TRANSPORTATION, INC.

Date: November 11, 2013

By: /s/ David A. Jackson
David A. Jackson
President, in his capacity as such and on
behalf of the registrant

Date: November 11, 2013

By: /s/ Adam W. Miller
Adam W. Miller
Chief Financial Officer, in his capacity
as such and on behalf of the registrant