

COGENT COMMUNICATIONS GROUP INC  
Form 10-Q  
November 03, 2011  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**For the Quarterly Period Ended September 30, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**Commission File No. 1-31227**

**COGENT COMMUNICATIONS GROUP, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State of Incorporation)

**52-2337274**  
(I.R.S. Employer  
Identification Number)

**1015 31st Street N.W.**

**Washington, D.C. 20007**

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(Address of Principal Executive Offices and Zip Code)

**(202) 295-4200**

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, \$.001 par value 45,839,535 Shares Outstanding as of October 31, 2011.

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## COGENT COMMUNICATIONS GROUP, INC., AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

AS OF SEPTEMBER 30, 2011 AND DECEMBER 31, 2010  
(IN THOUSANDS, EXCEPT SHARE DATA)

	September 30, 2011 (Unaudited)	December 31, 2010
<b>Assets</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 224,051	\$ 56,283
Accounts receivable, net of allowance for doubtful accounts of \$2,593 and \$2,464, respectively	24,774	23,702
Prepaid expenses and other current assets	9,863	8,654
Total current assets	258,688	88,639
<b>Property and equipment, net</b>		
<b>Deposits and other assets - \$463 and \$462 restricted, respectively</b>	10,475	7,009
Total assets	\$ 578,104	\$ 376,103
<b>Liabilities and stockholders equity</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 9,971	\$ 15,979
Accrued liabilities	19,215	19,538
Current maturities, capital lease obligations	9,914	6,143
Total current liabilities	39,100	41,660
<b>Senior secured notes</b>		
<b>Capital lease obligations, net of current maturities</b>	175,000	124,089
<b>Convertible senior notes, net of discount of \$16,758 and \$20,758, respectively</b>	124,089	105,562
<b>Other long term liabilities</b>	75,220	71,220
<b>Other long term liabilities</b>	6,056	5,860
Total liabilities	419,465	224,302
<b>Commitments and contingencies:</b>		
<b>Stockholders equity:</b>		
Common stock, \$0.001 par value; 75,000,000 shares authorized; 45,842,335 and 45,838,510 shares issued and outstanding, respectively	46	46
Additional paid-in capital	486,945	482,737
Accumulated other comprehensive income	1,556	1,044
Accumulated deficit	(329,908)	(332,026)
Total stockholders equity	158,639	151,801
<b>Total liabilities and stockholders equity</b>	\$ 578,104	\$ 376,103

The accompanying notes are an integral part of these condensed consolidated balance sheets.

Table of Contents**COGENT COMMUNICATIONS GROUP, INC., AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

**FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2011 AND SEPTEMBER 30, 2010  
(IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS)**

	<b>Three Months Ended September 30, 2011 (Unaudited)</b>	<b>Three Months Ended September 30, 2010 (Unaudited)</b>
<b>Service revenue</b>	\$ 77,367	\$ 66,783
<b>Operating expenses:</b>		
Network operations (including \$122 and \$104 of equity-based compensation expense, respectively, exclusive of depreciation and amortization shown separately below)	33,619	30,639
Selling, general, and administrative (including \$1,782 and \$1,695 of equity-based compensation expense, respectively)	18,984	17,659
Depreciation and amortization	15,188	14,736
Total operating expenses	67,791	63,034
<b>Operating income</b>	<b>9,576</b>	<b>3,749</b>
<b>Interest income and other, net</b>	<b>81</b>	<b>(24)</b>
<b>Interest expense</b>	<b>(8,953)</b>	<b>(4,100)</b>
<b>Income (loss) before income taxes</b>	<b>704</b>	<b>(375)</b>
<b>Income tax provision</b>	<b>(423)</b>	<b>(87)</b>
<b>Net income (loss)</b>	<b>\$ 281</b>	<b>\$ (462)</b>
<b>Net income (loss) per common share:</b>		
<b>Basic and diluted net income (loss) per common share</b>	<b>\$ 0.01</b>	<b>\$ (0.01)</b>
<b>Weighted-average common shares - basic</b>	<b>45,080,859</b>	<b>44,585,230</b>
<b>Weighted-average common shares - diluted</b>	<b>45,559,972</b>	<b>44,585,230</b>

The accompanying notes are an integral part of these condensed consolidated statements of operations.

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**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2011 AND SEPTEMBER 30, 2010  
(IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS)**

	<b>Nine Months Ended September 30, 2011 (Unaudited)</b>	<b>Nine Months Ended September 30, 2010 (Unaudited)</b>
<b>Service revenue</b>	\$ 226,406	\$ 193,955
<b>Operating expenses:</b>		
Network operations (including \$388 and \$246 of equity-based compensation expense, respectively, exclusive of depreciation and amortization shown separately below)	98,638	87,961
Selling, general, and administrative (including \$5,619 and \$4,514 of equity-based compensation expense, respectively)	57,450	54,266
Asset impairment		594
Depreciation and amortization	44,714	41,712
Total operating expenses	200,802	184,533
<b>Operating income</b>	25,604	9,422
<b>Interest income and other, net</b>	610	735
<b>Release of lease obligation (Note 2)</b>	2,739	
<b>Interest expense</b>	(25,673)	(12,340)
<b>Income (loss) before income taxes</b>	3,280	(2,183)
<b>Income tax (provision) benefit</b>	(1,162)	268
<b>Net income (loss)</b>	\$ 2,118	\$ (1,915)
<b>Net income (loss) per common share:</b>		
<b>Basic and diluted net income (loss) per common share</b>	\$ 0.05	\$ (0.04)
<b>Weighted-average common shares - basic</b>	45,100,004	44,578,107
<b>Weighted-average common shares - diluted</b>	45,669,751	44,578,107

The accompanying notes are an integral part of these condensed consolidated statements of operations.

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## COGENT COMMUNICATIONS GROUP, INC., AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2011 AND SEPTEMBER 30, 2010  
(IN THOUSANDS)

	Nine months Ended September 30, 2011 (Unaudited)	Nine months Ended September 30, 2010 (Unaudited)
<b>Cash flows from operating activities:</b>		
Net cash provided by operating activities	\$ 48,521	\$ 49,511
<b>Cash flows from investing activities:</b>		
Purchases of property and equipment	(35,432)	(41,039)
Proceeds from dispositions of assets	2	433
Net cash used in investing activities	(35,430)	(40,606)
<b>Cash flows from financing activities:</b>		
Proceeds from issuance of senior secured notes, net	170,512	
Purchases of common stock	(2,934)	
Proceeds from exercises of stock options	371	129
Repayments of capital lease obligations	(13,469)	(17,119)
Net cash provided by (used in) financing activities	154,480	(16,990)
<b>Effect of exchange rate changes on cash</b>	<b>197</b>	<b>(9)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>167,768</b>	<b>(8,094)</b>
<b>Cash and cash equivalents, beginning of period</b>	<b>56,283</b>	<b>55,929</b>
<b>Cash and cash equivalents, end of period</b>	<b>\$ 224,051</b>	<b>\$ 47,835</b>
<b>Supplemental disclosure of cash flow information:</b>		
Capital lease obligations incurred	\$ 36,102	\$ 19,936

The accompanying notes are an integral part of these condensed consolidated statements of cash flows.

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**COGENT COMMUNICATIONS GROUP, INC., AND SUBSIDIARIES**

**NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2010 and 2011**

**(unaudited)**

**1. Description of the business, basis of presentation and recent developments:**

**Description of business**

Cogent Communications Group, Inc. (the Company) is a Delaware corporation and is headquartered in Washington, DC. The Company is a facilities-based provider of low-cost, high-speed Internet access and Internet Protocol (IP) communications services. The Company's network is specifically designed and optimized to transmit data using IP. The Company delivers its services to small and medium-sized businesses, communications service providers and other bandwidth-intensive organizations in North America and Europe.

The Company offers on-net Internet access services exclusively through its own facilities, which run all the way to its customers' premises. Because of its integrated network architecture, the Company is not dependent on local telephone companies to serve its on-net customers. The Company provides on-net Internet access to its net centric customers which include certain bandwidth-intensive users such as universities, other Internet service providers, telephone companies, cable television companies and commercial content providers at speeds up to 10 Gigabits per second. These customers generally receive service in colocation facilities and the Company's data centers. The Company also offers Internet access services to its corporate customers in multi-tenant office buildings typically serving law firms, financial services firms, advertising and marketing firms and other professional services businesses. The Company operates data centers throughout North America and Europe that allow customers to colocate their equipment and access the Company's network.

In addition to providing on-net services, the Company also provides Internet connectivity to customers that are not located in buildings directly connected to its network. The Company serves these off-net customers using other carriers' facilities to provide the "last mile" portion of the link from its customers' premises to the Company's network. The Company also provides certain non-core services that resulted from acquisitions. The Company continues to support but does not actively sell these non-core services.

**Basis of presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. In the opinion of management, the unaudited condensed consolidated financial statements reflect all normal recurring adjustments that the Company considers necessary for the fair presentation of its results of operations and cash flows for the interim periods covered, and of the financial position of the Company at the date of the interim condensed consolidated balance sheet. Certain information and footnote disclosures normally included in the annual consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The operating results for interim periods are not necessarily indicative of the operating results for the entire year. While the Company believes that



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the disclosures are adequate to not make the information misleading, these interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes included in its 2010 annual report on Form 10-K.

The accompanying unaudited consolidated financial statements include all wholly-owned subsidiaries. All inter-company accounts and activity have been eliminated.

### *Use of estimates*

The preparation of consolidated financial statements in conformity with United States generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates.

### *Recent accounting pronouncements*

In June 2011, the Financial Accounting Standards Board ( FASB ) issued amendments to the presentation of comprehensive income which become effective for interim and annual periods beginning after December 15, 2011. The amendments eliminate the current reporting option of displaying components of other comprehensive income within the statement of changes in stockholders' equity. Under the new guidance, the Company will be required to present either a single continuous statement of comprehensive income or an income statement immediately followed by a statement of comprehensive income. The Company is currently evaluating which of the two presentation methods it will adopt.

Table of Contents*Foreign currency translation adjustment and comprehensive (loss) income*

The Company's only component of other comprehensive income is the currency translation adjustment for all periods presented.

	<b>Three months ended September 30, 2010</b>	<b>Three months ended September 30, 2011</b>	<b>Nine months ended September 30, 2010</b>	<b>Nine months ended September 30, 2011</b>
Net (loss) income	\$ (462)	\$ 281	\$ (1,915)	\$ 2,118
Currency translation	3,781	(3,318)	(275)	512
Comprehensive income (loss)	\$ 3,319	\$ (3,037)	\$ (2,190)	\$ 2,630

*Financial instruments*

At December 31, 2010 and September 30, 2011, the carrying amount of cash and cash equivalents, accounts receivable, prepaid and other current assets, accounts payable, and accrued expenses approximated fair value because of the short-term nature of these instruments. The Company measures its cash equivalents at fair value based upon quoted (Level 1) market prices and at amortized cost, which approximates fair value. Based upon the quoted (Level 1) market price at September 30, 2011, the fair values of the Company's \$92.0 million convertible senior notes and the Company's \$175.0 million senior secured notes were approximately \$81.3 million and \$179.6 million, respectively.

The Company was party to letters of credit totaling approximately \$0.5 million as of December 31, 2010 and September 30, 2011. These letters of credit are secured by investments totaling approximately \$0.5 million at December 31, 2010 and September 30, 2011, that are restricted and included in other assets.

*Basic and diluted net (loss) income per common share*

Basic earnings per share (EPS) excludes dilution for common stock equivalents and is computed by dividing net income or (loss) available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted EPS is based on the weighted-average number of shares of common stock outstanding during each period, adjusted for the effect of common stock equivalents, if dilutive.

Shares of restricted stock are included in the computation of basic EPS as they vest and are included in diluted EPS, to the extent they are dilutive, determined using the treasury stock method. For the three months ended September 30, 2010 and 2011, 1.2 million and 10,800 unvested shares of restricted common stock, respectively, are not included in the computation of diluted (loss) income per share, as the effect would be anti-dilutive. For the nine months ended September 30, 2010 and 2011, 1.2 million and 4,196 unvested shares of restricted common stock, respectively, are not included in the computation of diluted (loss) income per share, as the effect would be anti-dilutive.

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Using the if-converted method, the shares issuable upon conversion of the Company's 1.00% Convertible Senior Notes (the Convertible Notes) were anti-dilutive for the three and nine months ended September 30, 2010 and 2011. Accordingly, the impact has been excluded from the computation of diluted (loss) income per share. The Convertible Notes are convertible into shares of the Company's common stock at an initial conversion price of \$49.18 per share, yielding 1.9 million shares at December 31, 2010 and September 30, 2011, subject to certain adjustments set forth in the indenture.

The Company computes the dilutive effect of outstanding options using the treasury stock method. For the three and nine months ended September 30, 2010, options to purchase approximately 0.4 million shares of common stock at a weighted-average exercise price of \$12.81 per share are not included in the computation of diluted (loss) per share as the effect would be anti-dilutive. For the three and nine months ended September 30, 2011, options to purchase approximately 0.2 million shares of common stock at weighted-average exercise prices of \$17.28 and \$17.24 per share, respectively, are not included in the computation of diluted income per share as the effect would be anti-dilutive. For the three and nine months ended September 30, 2010 and 2011, the Company's employees exercised options for 10,593, 23,207, 35,644 and 53,924 common shares, respectively.

For the three and nine months ended September 30, 2011, the Company purchased approximately 0.2 million shares of common stock for approximately \$2.9 million.

The following details the determination of the diluted weighted average shares for the three and nine months ended September 30, 2011.

	<b>Three Months Ended September 30,2011</b>	<b>Nine Months Ended September 30,2011</b>
Weighted average common shares outstanding - basic	45,080,859	45,100,004
Dilutive effect of shares of restricted stock	406,480	483,231
Dilutive effect of stock options	72,633	86,516
Weighted average shares - diluted	45,559,972	45,669,751

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**2. Property and equipment:**

Depreciation and amortization expense related to property and equipment and capital leases was \$14.7 million and \$15.1 million for the three months ended September 30, 2010 and 2011, respectively and was \$41.6 million and \$44.4 million for the nine months ended September 30, 2010 and 2011, respectively. In the nine months ended September 30, 2010, the Company recorded an impairment charge for certain property and equipment totaling \$0.6 million. There were no such charges in the nine months ended September 30, 2011.

*Capitalized network construction labor and related costs*

The Company capitalized salaries, related benefits and equity-based compensation of employees working directly on the construction and build-out of its network of \$1.5 million and \$1.8 million for the three months ended September 30, 2010 and 2011, respectively and \$4.4 million and \$5.4 million for the nine months ended September 30, 2010 and 2011, respectively.

*Asset retirement obligations*

In the first quarter of 2010, the Company determined that its estimates of restoration costs for its leased facility asset retirement obligations were too high based on current costs to restore and changes in the expected timing of the payment of those costs due to the extensions of lease terms. As a result, in the first quarter of 2010, the Company reduced its estimates of the cash flows that it believes will be required to settle its leased facility asset retirement obligations at the end of the respective lease terms, which resulted in a reduction to the Company's asset retirement obligation liability. As a result of the revisions in the estimated amount and timing of cash flows for asset retirement obligations, in the three months ended March 31, 2010, the Company reduced its asset retirement obligation liability by \$0.9 million with an offsetting reduction to depreciation and amortization of \$0.7 million and selling, general and administrative expenses of \$0.2 million.

*Release of lease obligation*

In the three months ended June 30, 2011 the requirements for extinguishment were met and the Company was released from an obligation under an IRU capital lease obligation totaling \$2.7 million resulting in a gain. The IRU asset related to this obligation had been fully impaired in 2008 when it was determined that the IRU asset was no longer in use.

**3. Long-term debt:**

*Senior secured notes*

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On January 26, 2011, the Company issued its 8.375% Senior Secured Notes (the "Senior Notes") due February 15, 2018, for an aggregate principal amount of \$175.0 million in a private offering for resale to qualified institutional buyers pursuant to SEC Rule 144A. The Senior Notes are secured and bear interest at 8.375% per annum. Interest is payable in cash semiannually in arrears on February 15 and August 15, of each year, beginning on August 15, 2011. The Company received net proceeds of approximately \$170.5 million after deducting \$4.5 million of issuance costs (included in deposits and other assets in the accompanying September 30, 2011 balance sheet). The Company intends to use the net proceeds from the Senior Notes for general corporate purposes and/or repurchases of its common stock or its Convertible Notes, or a special dividend to its stockholders. In the three and nine months ended September 30, 2011, the Company incurred approximately \$3.7 million and \$10.3 million, respectively, of interest expense related to the issuance of the Senior Notes.

The Senior Notes are fully guaranteed on a senior secured basis, jointly and severally, by each of the Company's existing domestic and future material domestic subsidiaries, subject to certain exceptions and permitted liens. Under certain circumstances, the Company's subsidiaries may be released from these guarantees without the consent of the holders of the Senior Notes. The Senior Notes and the guarantees are secured by (i) first priority liens on substantially all of the Company's and its guarantors' assets, (ii) all of the equity interests in any of its domestic subsidiaries and (iii) 65% of the equity interests of its first-tier foreign subsidiaries held by the Company and its guarantors. The Senior Notes and the guarantees represent the Company's and the guarantors' senior secured obligations and effectively rank equally and ratably with all of its and the guarantors' existing and future first lien obligations, to the extent of the value of the collateral securing such indebtedness, subject to permitted liens; are structurally subordinated to any existing and future indebtedness and liabilities of non-guarantor subsidiaries and rank equally in right of payment with all of its and the guarantors' existing and future senior indebtedness.

The Company may redeem the Senior Notes, in whole or in part, at any time prior to February 15, 2015 at a price equal to 100% of the principal amount plus a "make-whole" premium, plus accrued and unpaid interest, if any, to the date of redemption. The "make whole" premium means, with respect to a note at any date of redemption, the greater of (i) 1.0% of the then-outstanding principal amount of such note and (ii) the excess of (A) the present value at such date of redemption of (1) the redemption price of such note at February 15, 2015, plus (2) all remaining required interest payments due on such note through February 15, 2015 (excluding accrued but unpaid interest to the date of redemption), computed using a discount rate equal to the Treasury Rate as of such date of redemption plus 50 basis points, over (B) the then-outstanding principal amount of such note. The Company may also redeem the Senior Notes, in whole or in part, at any time on or after February 15, 2015 at the applicable redemption prices specified under the indenture governing the Senior Notes plus accrued and unpaid interest, if any, to the date of redemption. The redemption prices (expressed as a percentage of the principal amount) are 104.118% during the 12-month period beginning on February 15, 2015, 102.094% during the 12-month period beginning on February 15, 2016 and 100.0% during the 12-month period beginning on February 15, 2017 and thereafter. In addition, the Company may redeem up to 35% of the Senior Notes before February 15, 2014 with the net

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cash proceeds from certain equity offerings at a redemption price of 108.375% of the principal amount plus accrued and unpaid interest. If the Company experiences specific kinds of changes of control, the Company must offer to repurchase all of the Senior Notes at a purchase price of 101.0% of their principal amount, plus accrued and unpaid interest, if any, to the repurchase date.

The Company must offer to purchase with the proceeds of certain sales of assets totaling \$20.0 million or greater, Senior Notes at 100.0% of the principal value of the notes plus accrued and unpaid interest. In the event of default, as defined in the indenture, holders of not less than 25.0% in aggregate principal amount of the Senior Notes then outstanding may declare all unpaid principal and accrued interest on all Senior Notes to be due and immediately payable.

The indenture governing the Senior Notes, among other things, limits the Company's ability and its guarantors' ability to incur indebtedness; to pay dividends or make other distributions; to make certain investments and other restricted payments; to create liens; consolidate, merge, sell or otherwise dispose of all or substantially all of its assets; to incur restrictions on the ability of a subsidiary to pay dividends or make other payments; and to enter into certain transactions with its affiliates.

*Convertible senior notes*

In June 2007, the Company issued its Convertible Notes for an aggregate principal amount of \$200.0 million in a private offering for resale to qualified institutional buyers pursuant to SEC Rule 144A. The Convertible Notes mature on June 15, 2027, are unsecured, and bear interest at 1.00% per annum. The Convertible Notes will rank equally with any future senior debt and senior to any future subordinated debt and will be effectively subordinated to all existing and future liabilities of the Company's subsidiaries and to any secured debt the Company may issue, to the extent of the value of the collateral. Interest is payable in cash semiannually in arrears on June 15 and December 15, of each year, beginning on December 15, 2007. The Company received net proceeds from the issuance of the Convertible Notes of approximately \$195.1 million, after deducting the original issue discount of 2.25% and issuance costs. The discount and other issuance costs are being amortized to interest expense using the effective interest method through June 15, 2014, which is the earliest put date. In 2008, the Company purchased an aggregate of \$108.0 million of face value of the Convertible Notes for \$48.6 million in cash in a series of transactions.

The Convertible Notes are convertible into shares of the Company's common stock at an initial conversion price of \$49.18 per share, or 20.3355 shares for each \$1,000 principal amount of Convertible Notes, subject to adjustment for certain events as set forth in the indenture. Depending upon the price of the Company's common stock at the time of conversion, holders of the Convertible Notes will receive additional shares of the Company's common stock. Upon conversion of the Convertible Notes, the Company will have the right to deliver shares of its common stock, cash or a combination of cash and shares of its common stock. The Convertible Notes are convertible (i) during any fiscal quarter after the fiscal quarter ending September 30, 2007, if the closing sale price of the Company's common stock for 20 or more trading days in a period of 30 consecutive trading days ending on the last trading day of the immediately preceding fiscal quarter exceeds 130% of the conversion price in effect on the last trading day of the immediately preceding fiscal quarter, or (ii) specified corporate transactions occur, or (iii) the trading price of the Convertible Notes falls below a certain threshold, or (iv) if the Company calls the Convertible Notes for redemption, or (v) on or after April 15, 2027, until maturity. In addition, following specified corporate transactions, the Company will increase the conversion rate for holders who elect to convert notes in connection with such corporate transactions, provided that in no event may the shares issued upon conversion, as a result of adjustment or otherwise, result in the issuance of more than 35.5872 common shares per \$1,000 principal amount. The Convertible Notes include an Irrevocable Election of Settlement whereby the Company may choose, in its sole discretion, and without the consent of the holders of the Convertible Notes, to waive its right to settle the conversion feature in either cash or stock or in any combination at its option. The Convertible Notes may be redeemed by the Company at any time after June 20, 2014 at a redemption price of 100% of the principal amount plus accrued interest. Holders of the Convertible Notes have the right to require the Company to repurchase for cash all or some of their notes on June 15, 2014, 2017 and 2022 and upon the occurrence of certain designated events at a redemption price of 100% of the principal amount plus accrued interest.

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Under the terms of the Convertible Notes, the Company is required to use reasonable efforts to file and maintain a shelf registration statement with the SEC covering the resale of the Convertible Notes and the common stock issuable on conversion of the Convertible Notes. If the Company fails to meet these terms, the Company will be required to pay special interest on the Convertible Notes in the amount of 0.25% for the first 90 days after the occurrence of the failure to meet and 0.50% thereafter. In addition to the special interest, additional interest of 0.25% per annum will accrue in the event of default, as defined in the indenture. The Company filed a shelf registration statement registering the Convertible Notes and common stock issuable upon conversion of the Convertible Notes in July 2007.

The debt and equity components for the Convertible Notes were as follows (in thousands):

	<b>December 31, 2010</b>	<b>September 30, 2011</b>
Principal amount	\$ 91,978	\$ 91,978
Unamortized discount	(20,758)	(16,758)
Net carrying amount	71,220	75,220
Additional paid-in capital	74,933	74,933

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At September 30, 2011, the unamortized discount had a remaining recognition period of approximately 2.8 years. The amount of interest expense recognized and effective interest rate for the three and nine months ended September 30 were as follows (in thousands):

	<b>Three Months Ended September 30, 2010</b>	<b>Three Months Ended September 30,2011</b>	<b>Nine Months Ended September 30,2010</b>	<b>Nine Months Ended September 30,2011</b>
Contractual coupon interest	\$ 230	\$ 230	\$ 690	\$ 690
Amortization of discount and costs on Notes	1,254	1,365	3,683	4,010
Interest expense	\$ 1,484	\$ 1,595	\$ 4,373	\$ 4,700
Effective interest rate	8.7%	8.7%	8.7%	8.7%



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**4. Contingencies:**

*Current and potential litigation*

In the normal course of business the Company is involved in other legal activities and claims. Because such matters are subject to many uncertainties and the outcomes are not predictable with assurance, the liability related to these legal actions and claims cannot be determined with certainty. Management does not believe that such claims and actions will have a material impact on the Company's financial condition or results of operations.

*Income taxes*

In the normal course of business the Company takes positions on its tax returns that may be challenged by taxing authorities. The Company evaluates all uncertain tax positions to assess whether the position will more likely than not be sustained upon examination. If the Company determines that the tax position is more likely than not to be sustained, the Company records the amount of the benefit that is more likely than not to be realized when the tax position is settled. This liability, including accrued interest and penalties, is included in other long-term liabilities in the accompanying balance sheets and was \$0.9 million as of December 31, 2010 and September 30, 2011. During the three and nine months ended September 30, 2010 and September 30, 2011 the Company recognized approximately \$14,000, \$41,000, \$17,000 and \$55,000, respectively, in interest and penalties related to its uncertain tax positions. The Company does not expect the final resolution of tax examinations to have a material impact on the Company's financial results in the next 12 months.

*Incentive award plan*

The Company granted restricted shares that are subject to certain performance conditions based upon the Company's operating metrics for 2010 and 2011. The Company recorded approximately \$0.2 million and \$0.9 million, respectively, of equity-based compensation expense related to the restricted shares subject to performance conditions for 2010 and 2011 in the three and nine months ended September 30, 2011 since it was considered probable that the performance conditions for 2011 would be met and the performance conditions for 2010 were met. There was no equity-based compensation expense related to restricted shares subject to performance conditions for the three and nine months ended September 30, 2010. In April 2011 the Company issued 48,720 restricted shares related to the 2010 performance conditions.

**5. Share Buyback Program:**

In February 2011, the Company's board of directors approved a \$50.0 million common stock buyback program (the Buyback Program). In the three months ended September 30, 2011, the Company purchased approximately 0.2 million shares of its common stock for approximately \$2.9 million under the Buyback Program. These common shares were subsequently retired. As of September 30, 2011, approximately \$47.1 million remained under the Buyback Program.

**6. Related party transactions:**

*Office lease*

The Company's headquarters is located in an office building owned by a partnership (6715 Kenilworth Avenue Partnership). The two owners of the partnership are the Company's Chief Executive Officer, who has a 51% interest in the partnership and his wife, Ruth Schaeffer, who has a 49% interest in the partnership. The Company paid \$0.1 million, \$0.5 million, \$0.2 million and \$0.5 million, respectively, for the three and nine months ended September 30, 2010 and 2011 in rent and related costs (including taxes and utilities) to this partnership. In August 2011, the lease term was extended from August 2012 to August 2013. The dollar value of the Company's Chief Executive Officer's interest and his wife's interest in the lease payments for the three and nine months ended September 30, 2010 and 2011 was approximately one-half of the amounts for each period. If the Company's Chief Executive Officer's interest is combined with that of his wife then the total dollar value of his interest in the lease payments for the three and nine months ended September 30, 2010 and 2011 was the amount paid.

Table of Contents**7. Segment information:**

The Company operates as one operating segment. Below are the Company's service revenue and long lived assets by geographic region (in thousands):

	Three Months Ended September 30, 2010	Three Months Ended September 30, 2011	Nine Months Ended September 30, 2010	Nine Months Ended September 30, 2011
<b>Revenues</b>				
North America	\$ 52,286	\$ 60,956	\$ 150,949	\$ 177,078
Europe	14,497	16,411	43,006	49,328
Total	\$ 66,783	\$ 77,367	\$ 193,955	\$ 226,406

	December 31, 2010	September 30, 2011
<b>Long lived assets, net</b>		
North America	\$ 221,312	\$ 223,635
Europe	59,252	85,383
Total	\$ 280,564	\$ 309,018

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*You should read the following discussion and analysis together with our condensed consolidated financial statements and related notes included in this report. The discussion in this report contains forward-looking statements that involve risks and uncertainties, such as statements of our plans, objectives, expectations and intentions. The cautionary statements made in this report should be read as applying to all related forward-looking statements wherever they appear in this report. Our actual results could differ materially from those discussed here. Factors that could cause or contribute to these differences include, but are not limited to:*

*Future economic instability in the global economy, which could affect spending on Internet services; the impact of changing foreign exchange rates (in particular the Euro to USD and Canadian to USD exchange rates) on the translation of our non-USD denominated revenues, expenses, assets and liabilities; legal and operational difficulties in new markets; the imposition of a requirement that we contribute to the U.S. Universal Service Fund and similar funds in other countries; changes in government policy and/or regulation, including net neutrality rules by the United States Federal Communications Commission and in the area of data protection; increasing competition leading to lower prices for our services; our ability to attract new customers and to increase and maintain the volume of traffic on our network; the ability to maintain our Internet peering arrangements on favorable terms; our reliance on an equipment vendor, Cisco Systems Inc., and the potential for hardware or software problems associated with such equipment; the dependence of our network on the quality and dependability of third-party fiber providers; our ability to retain certain customers that comprise a significant portion of our revenue base; the management of network failures and/or disruptions; and outcomes in litigation as well as other risks discussed from time to time in our filings with the Securities and Exchange Commission, including, without limitation, our annual report on Form 10-K for the fiscal year ended December 31, 2010.*

**General Overview**

We are a leading facilities-based provider of low-cost, high-speed Internet access and IP communications services. Our network is specifically designed and optimized to transmit data using IP. IP networks are significantly less expensive to operate and are able to achieve higher performance levels than the traditional circuit-switched networks used by many of our competitors when providing Internet access services, thus, we believe, giving us cost and performance advantages. We deliver our services to small and medium-sized businesses, communications service providers and other bandwidth-intensive organizations in North America and Europe.

Our on-net service consists of high-speed Internet access and IP connectivity ranging from 0.5 Megabits per second to 10 Gigabits per second of bandwidth. We offer our on-net services to customers located in buildings that are physically connected to our network. Off-net services are sold to businesses that are connected to our network primarily by means of "last mile" access service lines obtained from other carriers, primarily in the form of Ethernet, T-1 and T-3 services. Our non-core services consist primarily of legacy services of companies whose assets or businesses we have acquired and primarily include voice services (only provided in Toronto, Canada). We do not actively market non-core services and expect the service revenue associated with them to continue to decline.

We provide on-net Internet access to net-centric customers and corporate customers. Our net-centric customers include certain bandwidth-intensive users such as universities, other Internet service providers, telephone companies, cable television companies and commercial content providers. These net-centric customers generally receive service in colocation facilities and in our data centers. Our corporate customers include law firms, financial services firms, advertising and marketing firms and other professional services businesses. Our corporate customers receive our service in multi-tenant office buildings.

Our network is comprised of in-building riser facilities, metropolitan optical fiber networks, metropolitan traffic aggregation points and inter-city transport facilities. Our network is physically connected entirely through our facilities to 1,707 buildings in which we provide our

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on-net services, including 1,210 multi-tenant office buildings. We also provide on-net services in carrier-neutral colocation facilities, Cogent controlled data centers and single-tenant office buildings. Because of our integrated network architecture, we are not dependent on local telephone companies to serve our on-net customers. We emphasize the sale of on-net services because we believe we have a competitive advantage in providing these services and these services generate gross profit margins that are greater than the gross profit margins on our off-net services.

We believe our key growth opportunity is provided by our high-capacity network, which provides us with the ability to add a significant number of customers to our network with minimal direct incremental costs. Our focus is to add customers to our network in a way that maximizes its use and at the same time provides us with a profitable customer mix. We are responding to this opportunity by increasing our sales and marketing efforts including increasing our number of sales representatives. In addition, we may add customers to our network through strategic acquisitions.

We believe two of the most important trends in our industry are the continued long-term growth in Internet traffic and a decline in Internet access prices within carrier neutral data centers. As Internet traffic continues to grow and prices per unit of traffic continue to decline, we believe our ability to load our network and gain market share from less efficient network operators will continue to expand. However, continued erosion in Internet access prices will likely have a negative impact on the rate at which we can increase our revenues and our profitability. Our revenue may also be negatively affected if we are unable to grow our Internet traffic or if the rate of growth of Internet traffic does not offset the expected decline in per unit pricing. We do not know if Internet traffic will increase or decrease, or the rate at which it will grow or decrease. Changes in Internet traffic will be a function of the number of users, the applications for which the Internet is used, the pricing of Internet services, and other factors.

The growth in Internet traffic has a more significant impact on our net-centric customers who represent the majority of the traffic on our network and who tend to consume the majority of their allocated bandwidth on their connections. Net-centric customers tend to purchase their service on a price per megabit basis. Our corporate customers tend to utilize a small portion of their allocated bandwidth on their connections and tend to purchase their service on a per connection basis.

We are expanding our network to locations that we believe can be economically integrated and represent significant concentrations of Internet traffic. We continue to purchase and deploy network equipment to parts of our network to maximize the utilization of our assets and to expand our network. Our future capital expenditures will be based primarily on our planned expansion of our network, the addition of on-net buildings and the concentration and growth of our customer base. We plan to continue to expand our network and to increase our number of on-net buildings served by our network. Many factors can affect our ability to add buildings to our network. These factors include the willingness of building owners to grant us access rights, the availability of optical fiber networks to serve those buildings, and equipment availability. One of our keys to developing a profitable business will be to carefully match the expense of extending our network to reach new customers with the revenue expected to be generated by those customers.

*Three Months Ended September 30, 2010 Compared to the Three Months Ended September 30, 2011*

The following summary table presents a comparison of our results of operations for the three months ended September 30, 2010 and 2011 with respect to certain key financial measures. The comparisons illustrated in the table are discussed in greater detail below.

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	Three months ended September 30,		Percent Change
	2010	2011	
	(in thousands)		
Service revenue	\$ 66,783	\$ 77,367	15.8%
On-net revenue	51,513	58,697	13.9%
Off-net revenue	14,509	17,968	23.8%
Non-core revenue	761	702	(7.8)%
Network operations expenses (1)	30,535	33,497	9.7%
Selling, general, and administrative expenses (2)	15,964	17,202	7.8%
Equity-based compensation expense	1,799	1,904	5.8%
Depreciation and amortization expenses	14,736	15,188	3.1%
Interest expense	4,100	8,953	118.4%
Income tax provision	87	423	386.2%

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(1) Excludes equity-based compensation expenses of \$104 and \$122 in the three months ended September 30, 2010 and 2011, respectively, which, if included would have resulted in a period-to-period change of 9.7%.

(2) Excludes equity-based compensation expenses of \$1,695 and \$1,782 in the three months ended September 30, 2010 and 2011, respectively, which, if included would have resulted in a period-to-period change of 7.5%.

*Service Revenue.* Our service revenue increased 15.8% from \$66.8 million for the three months ended September 30, 2010 to \$77.4 million for the three months ended September 30, 2011. The impact of exchange rates resulted in an increase of revenues for the three months ended

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September 30, 2011 of approximately \$1.7 million. All foreign currency comparisons herein reflect our third quarter 2011 results translated at the average foreign currency exchange rates for the third quarter of 2010. For the three months ended September 30, 2010 and 2011, on-net, off-net and non-core revenues represented 77.1%, 21.7% and 1.2% and 75.9%, 23.2% and 0.9% of our service revenue, respectively.

Revenues from our corporate and net-centric customers represented 50.1% and 49.9% of total service revenue, respectively, for the three months ended September 30, 2010 and represented 48.5% and 51.5% of total service revenue, respectively, for the three months ended September 30, 2011. Revenues from corporate customers increased 12.2% from \$33.5 million for the three months ended September 30, 2010 to \$37.6 million for the three months ended September 30, 2011. Revenues from our net-centric customers increased 19.5% from \$33.3 million for the three months ended September 30, 2010 to \$39.8 million for the three months ended September 30, 2011.

Our on-net revenues increased 13.9% from \$51.5 million for the three months ended September 30, 2010 to \$58.7 million for the three months ended September 30, 2011. Our on-net revenues increased as we increased the number of our on-net customer connections by 23.5% from approximately 19,900 at September 30, 2010 to approximately 24,500 at September 30, 2011. On-net customer connections increased at a greater rate than on-net revenues due to a decline in the average revenue per on-net customer connection, primarily from our net-centric customers. This decline is partly attributed to a shift in the customer connection mix and due to volume and term-based pricing discounts. On-net customers who cancel their service from our installed base of customers, in general, have greater average revenue per connection than new customers. These trends resulted in a reduction to our average revenue per on-net connection.

Our off-net revenues increased 23.8% from \$14.5 million for the three months ended September 30, 2010 to \$18.0 million for the three months ended September 30, 2011. Our off-net revenues increased as we increased the number of our off-net customer connections by 11.5% from approximately 3,470 at September 30, 2010 to approximately 3,860 at September 30, 2011. Off-net revenues increased at a greater rate than off-net customer connections due to an increase in the average revenue per off-net customer connection. Off-net customers who cancel their service, in general, have lower average revenue per connections than new off-net customers who generally purchase higher-bandwidth connections.

Our non-core revenues were \$0.8 million for the three months ended September 30, 2010 and \$0.7 million for the three months ended September 30, 2011. The number of our non-core customer connections decreased 20.0% from approximately 730 at September 30, 2010 to approximately 580 at September 30, 2011. We do not actively market these acquired non-core services and expect the service revenue associated with them to decline.

*Network Operations Expenses.* Our network operations expenses, excluding equity-based compensation expense, increased 9.7% from \$30.5 million for the three months ended September 30, 2010 to \$33.5 million for the three months ended September 30, 2011. The increase is primarily attributable to an increase in costs related to our network and facilities expansion activities and the increase in our off-net revenues. When we provide off-net services we also assume the cost of the associated tail-circuits. The impact of exchange rates resulted in an increase in our network operations expenses for the three months ended September 30, 2011 of approximately \$0.7 million.

*Selling, General, and Administrative ( SG&A ) Expenses.* Our SG&A expenses, excluding equity-based compensation expense, increased 7.8% from \$16.0 million for the three months ended September 30, 2010 to \$17.2 million for the three months ended September 30, 2011. SG&A expenses increased primarily from the increase in salaries and related costs required to support our expanding sales and marketing efforts. The impact of exchange rates resulted in an increase in our SG&A expenses for the three months ended September 30, 2011 of approximately \$0.4 million.

*Equity-based Compensation Expense.* Equity-based compensation expense results from grants of restricted stock and stock options. Equity-based compensation expense increased 5.8% from \$1.8 million for the three months ended September 30, 2010 to \$1.9 million for the three months ended September 30, 2011. In 2010 we granted 0.1 million restricted shares subject to certain performance conditions based upon certain of our operating metrics for 2010 and 2011. We recorded approximately \$0.2 million of equity-based compensation expense related to these restricted shares in the third quarter of 2011 since it was considered probable that the performance conditions for 2011 would be met. The performance conditions for 2010 were met in April 2011. There was no equity-based compensation expense related to restricted shares subject to performance conditions in the three months ended September 30, 2010. The impact of exchange rates had no material impact on equity-based compensation expense for the three months ended September 30, 2011.

*Depreciation and Amortization Expenses.* Our depreciation and amortization expenses increased 3.1% from \$14.7 million for the three months ended September 30, 2010 to \$15.2 million for the three months ended September 30, 2011. The increase is primarily due to the depreciation expense associated with the increase in deployed fixed assets. The impact of exchange rates resulted in an increase in our depreciation and amortization expenses for the three months ended September 30, 2011 of approximately \$0.3 million.

*Interest Expense.* Interest expense results from interest incurred on our \$175.0 million of 8.375% Senior Secured Notes (the *Senior Notes*) issued in January 2011, our \$92.0 million of 1.00% convertible senior notes (the *Convertible Notes*) issued in June 2007, and interest on our capital lease obligations. Our interest expense increased 118.4% from \$4.1 million for the three months ended September 30, 2010 to \$9.0 million for the three months ended September 30, 2011. The increase is attributed to approximately \$3.7 million of interest expense related to the issuance of our Senior Notes and to an increase in our capital lease obligations. The impact of exchange rates resulted in an increase in our interest expense for the three months ended September 30, 2011 of approximately \$0.2 million.



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*Income Tax Provision.* Our income tax provision was \$0.1 million for the three months ended September 30, 2010 and \$0.4 million for the three months ended September 30, 2011. The income tax provision for the three months ended September 30, 2010 includes approximately \$0.1 million U.S. state and foreign income taxes. The income tax provision for the three months ended September 30, 2011 includes approximately \$0.1 million for Canadian income taxes and \$0.3 million for U.S. state and foreign income taxes.

*Buildings On-net.* As of September 30, 2010 and 2011, we had a total of 1,539 and 1,707 on-net buildings connected to our network, respectively.

*Nine Months Ended September 30, 2010 Compared to the Nine Months Ended September 30, 2011*

The following summary table presents a comparison of our results of operations for the nine months ended September 30, 2010 and 2011 with respect to certain key financial measures. The comparisons illustrated in the table are discussed in greater detail below.

	2010	Nine months ended September 30, (in thousands)	2011	Percent Change	
Service revenue	\$	193,955	\$	226,406	16.7%
On-net revenue		151,402		173,484	14.6%
Off-net revenue		40,196		50,704	26.1%
Non-core revenue		2,357		2,218	(5.9)%
Network operations expenses (1)		87,715		98,250	12.0%
Selling, general, and administrative expenses (2)		49,752		51,831	4.2%
Equity-based compensation expense		4,760		6,007	26.2%
Asset impairment		594			(100.0)%
Depreciation and amortization expenses		41,712		44,714	7.2%
Interest expense		12,340		25,673	108.0%
Release of lease obligation - gain				2,739	100.0%
Income tax benefit (provision)		268		(1,162)	(533.6)%

(1) Excludes equity-based compensation expenses of \$246 and \$388 in the nine months ended September 30, 2010 and 2011, respectively, which, if included would have resulted in a period-to-period change of 12.1%.

(2) Excludes equity-based compensation expenses of \$4,514 and \$5,619 in the nine months ended September 30, 2010 and 2011, respectively, which, if included would have resulted in a period-to-period change of 5.9%.

*Service Revenue.* Our service revenue increased 16.7% from \$194.0 million for the nine months ended September 30, 2010 to \$226.4 million for the nine months ended September 30, 2011. The impact of exchange rates resulted in an increase of revenues for the nine months ended September 30, 2011 of approximately \$4.1 million. All foreign currency comparisons herein reflect our results for the nine months ended September 30, 2011 translated at the average foreign currency exchange rates for the nine months ended September 30, 2010. For the nine months ended September 30, 2010 and 2011, on-net, off-net and non-core revenues represented 78.1%, 20.7% and 1.2% and 76.6%, 22.4% and

1.0% of our service revenue, respectively.

Revenues from our corporate and net-centric customers represented 49.0% and 51.0% of total service revenue, respectively, for the nine months ended September 30, 2010 and represented 48.8% and 51.2% of total service revenue, respectively, for the nine months ended September 30, 2011. Revenues from corporate customers increased 16.4% from \$95.0 million for the nine months ended September 30, 2010 to \$110.6 million for the nine months ended September 30, 2011. Revenues from our net-centric customers increased 17.1% from \$98.9 million for the nine months ended September 30, 2010 to \$115.8 million for the nine months ended September 30, 2011.

Our on-net revenues increased 14.6% from \$151.4 million for the nine months ended September 30, 2010 to \$173.5 million for the nine months ended September 30, 2011. Our on-net revenues increased as we increased the number of our on-net customer connections by 23.5% from approximately 19,900 at September 30, 2010 to approximately 24,500 at September 30, 2011. On-net customer connections increased at a greater rate than on-net revenues due to a decline in the average revenue per on-net customer connection, primarily from our net-centric customers. This decline is partly attributed to a shift in the customer connection mix and due to volume and term-based pricing discounts. On-net customers who cancel their service from our installed base of customers, in general, have greater average revenue per connection than new customers. These trends resulted in a reduction to our average revenue per on-net connection.

Our off-net revenues increased 26.1% from \$40.2 million for the nine months ended September 30, 2010 to \$50.7 million for the nine months ended September 30, 2011. Our off-net revenues increased as we increased the number of our off-net customer connections by 11.5% from approximately 3,470 at September 30, 2010 to approximately 3,860 at September 30, 2011. Off-net revenues increased at a greater rate than off-net customer connections due to an increase in the average revenue per off-net customer connection. Off-net customers who cancel their service, in general, have lower average revenue per connections than new off-net customers who generally purchase higher-bandwidth connections.

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Our non-core revenues decreased 5.9% from \$2.4 million for the nine months ended September 30, 2010 to \$2.2 million for the nine months ended September 30, 2011. The number of our non-core customer connections decreased 20.0% from approximately 730 at September 30, 2010 to approximately 580 at September 30, 2011. We do not actively market these acquired non-core services and expect that the service revenue associated with them will continue to decline.

*Network Operations Expenses.* Our network operations expenses, excluding equity-based compensation expense, increased 12.0% from \$87.7 million for the nine months ended September 30, 2010 to \$98.3 million for the nine months ended September 30, 2011. The increase is primarily attributable to an increase in costs related to our network and facilities expansion activities and the increase in our off-net revenues. When we provide off-net services we also assume the cost of the associated tail-circuits. The impact of exchange rates resulted in an increase in our network operations expenses for the nine months ended September 30, 2011 of approximately \$1.6 million.

*Selling, General, and Administrative ( SG&A ) Expenses.* Our SG&A expenses, excluding equity-based compensation expense, increased 4.2% from \$49.8 million for the nine months ended September 30, 2010 to \$51.8 million for the nine months ended September 30, 2011. SG&A expenses increased primarily from the increase in salaries and related costs required to support our expanding sales and marketing efforts. The impact of exchange rates resulted in an increase in our SG&A expenses for the nine months ended September 30, 2011 of approximately \$0.9 million.

*Equity-based Compensation Expense.* Equity-based compensation expense results from grants of restricted stock and stock options. Equity-based compensation expense increased 26.2% from \$4.8 million for the nine months ended September 30, 2010 to \$6.0 million for the nine months ended September 30, 2011. In the second quarter of 2010, we granted approximately 0.9 million restricted shares to certain of our employees. These restricted shares were valued at approximately \$9.6 million and are recognized as equity-based compensation expense on a straight-line basis over the three year service period. In 2010 we also granted 0.1 million restricted shares subject to certain performance conditions based upon certain of our operating metrics for 2010 and 2011. We recorded approximately \$0.9 million of equity-based compensation expense related to these restricted shares in the nine months ended September 30, 2011 since it was considered probable that the performance conditions for 2011 would be met and the performance conditions for 2010 were met in April 2011. There was no equity-based compensation expense related to restricted shares subject to performance conditions for the nine months ended September 30, 2010. The impact of exchange rates had no material impact on equity-based compensation expense for the nine months ended September 30, 2011.

*Asset Impairment.* In the nine months ended September 30, 2010, we recorded an impairment charge of \$0.6 million related to certain property and equipment that were no longer in use. There were no such charges in the nine months ended September 30, 2011.

*Depreciation and Amortization Expenses.* Our depreciation and amortization expense increased 7.2% from \$41.7 million for the nine months ended September 30, 2010 to \$44.7 million for the nine months ended September 30, 2011. The increase is primarily due to the depreciation expense associated with the increase in deployed fixed assets and the impact of an adjustment to our asset retirement obligation recorded in the nine months ended September 30, 2010. In the first quarter of 2010, we determined that our estimates of restoration costs for our leased facility asset retirement obligations were too high based on current costs to restore and changes in the expected timing of the payment of those costs due to the extensions of lease terms. As a result, in the first quarter of 2010, we reduced our estimates of the cash flows that we believed will be required to settle our leased facility asset retirement obligations at the end of the respective lease terms, which resulted in a reduction to our asset retirement obligation liability. These revisions reduced our asset retirement obligation liability by \$0.9 million with an offsetting reduction to depreciation and amortization of \$0.7 million and selling, general and administrative expenses of \$0.2 million. There were no such adjustments to our asset retirement obligations in the nine months ended September 30, 2011. The impact of exchange rates resulted in an increase in our depreciation and amortization expenses for the nine months ended September 30, 2011 of approximately \$0.6 million.

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*Interest Expense.* Interest expense results from interest incurred on our Senior Notes, Convertible Notes and interest on our capital lease obligations. Our interest expense increased 108.0% from \$12.3 million for the nine months ended September 30, 2010 to \$25.7 million for the nine months ended September 30, 2011. The increase is attributed to approximately \$10.3 million of interest expense related to the issuance of our Senior Notes and to an increase in our capital lease obligations. The impact of exchange rates resulted in an increase in our interest expense for the nine months ended September 30, 2011 of approximately \$0.4 million.

*Release of Lease Obligation-Gain.* In the nine months ended September 30, 2011 the requirements for extinguishment were met and we were released from an obligation under an IRU capital lease obligation totaling \$2.7 million resulting in a gain. The IRU asset related to this obligation had been fully impaired in 2008 when it was determined that the IRU asset was no longer in use.

*Income Tax Benefit (Provision).* Our income tax benefit was \$0.3 million for the nine months ended September 30, 2010. Our income tax provision was \$1.2 million for the nine months ended September 30, 2011. The net income tax benefit for the nine months ended September 30, 2010 includes approximately \$0.3 million for U.S. state and foreign income taxes offset by a tax benefit of \$0.6 million from the recognition of a receivable for refunds of federal alternative minimum tax amounts that were paid in 2007 and 2008. The income tax provision for the nine months ended September 30, 2011 includes approximately \$0.5 million for Canadian income taxes and \$0.7 million for U.S. state and foreign income taxes.

*Buildings On-net.* As of September 30, 2010 and 2011, we had a total of 1,539 and 1,707 on-net buildings connected to our network, respectively.

Table of Contents**Liquidity and Capital Resources**

In assessing our liquidity, management reviews and analyzes our current cash balances, accounts receivable, accounts payable, accrued liabilities, capital expenditure commitments, and required capital lease and debt payments and other obligations.

**Cash Flows**

The following table sets forth our consolidated cash flows for the nine months ended September 30, 2010 and nine months ended September 30, 2011.

(in thousands)	Nine months ended September 30,	
	2010	2011
Net cash provided by operating activities	\$ 49,511	\$ 48,521
Net cash used in investing activities	(40,606)	(35,430)
Net cash (used in) provided by financing activities	(16,990)	154,480
Effect of exchange rates on cash	(9)	197
Net (decrease) increase in cash and cash equivalents during period	\$ (8,094)	\$ 167,768

*Net Cash Provided by Operating Activities.* Our primary sources of operating cash are receipts from our customers who are billed on a monthly basis for our services. Our primary uses of operating cash are payments made to our vendors and employees. Net cash provided by operating activities was \$49.5 million for the nine months ended September 30, 2010 compared to net cash provided by operating activities of \$48.5 million for the nine months ended September 30, 2011. The decrease in cash provided by operating activities is due to an increase in our operating profit partly offset by changes in operating assets and liabilities including the semi-annual interest payment of \$8.1 million on our Senior Notes that was paid in August 2011.

*Net Cash Used In Investing Activities.* Net cash used in investing activities was \$40.6 million for the nine months ended September 30, 2010 and \$35.4 million for the nine months ended September 30, 2011. Our primary use of investing cash for the nine months ended September 30, 2010 and nine months ended September 30, 2011 was \$41.0 million and \$35.4 million, respectively, for the purchases of property and equipment.

*Net Cash (Used In) Provided By Financing Activities.* Net cash used in financing activities was \$17.0 million for the nine months ended September 30, 2010. Net cash provided by financing activities was \$154.5 million for the nine months ended September 30, 2011. Our primary use of financing cash for the nine months ended September 30, 2010 was \$17.1 million of principal payments under our capital lease obligations. Our primary use of financing cash for the nine months ended September 30, 2011 was \$13.5 million of principal payments under our capital lease obligations and \$2.9 million for purchases of our common stock. Our primary source of financing activities was \$170.5 million of net proceeds from the issuance of our Senior Notes in January 2011.

**Cash Position and Indebtedness**

Our total indebtedness, net of discount, at September 30, 2011 was \$384.2 million and our total cash and cash equivalents were \$224.1 million. Our total indebtedness, net of discount, at September 30, 2011 includes \$134.0 million of capital lease obligations for dark fiber primarily under long term IRU agreements.

*Share Buyback Program*

In February 2011, our board of directors approved a \$50.0 million common stock buyback program (the Buyback Program ). In the three months ended September 30, 2011, we purchased approximately 0.2 million shares of our common stock, respectively, for approximately \$2.9 million under the Buyback Program. These common shares were subsequently retired. As of September 30, 2011, approximately \$47.1 million remained under the Buyback Program.

*Senior Secured Notes*

In January 2011, we issued our Senior Notes due February 15, 2018, for an aggregate principal amount of \$175.0 million in a private offering for resale to qualified institutional buyers pursuant to SEC Rule 144A. The Senior Notes are secured and bear interest at 8.375% per annum. Interest is payable in cash semiannually in arrears on February 15 and August 15 of each year, beginning on August 15, 2011. We received net proceeds of approximately \$170.5 million after deducting \$4.5 million of issuance costs. We intend to use the net proceeds from the Senior Notes for general corporate purposes and/or repurchases of our common stock or our Convertible Notes or a special dividend to our stockholders.

The Senior Notes are fully guaranteed on a senior secured basis, jointly and severally, by each of our existing domestic and future material domestic subsidiaries, subject to certain exceptions and permitted liens. Under certain circumstances, our subsidiaries may be released from these guarantees without the consent of the holders of the Senior Notes. The Senior Notes and the guarantees are secured by (i) first priority liens on substantially all of our and our guarantors' assets, (ii) all of the equity interests in any of our domestic subsidiaries and (iii) 65% of the equity interests of our first-tier foreign subsidiaries held by us and our guarantors. The Senior Notes and the guarantees represent our and the guarantors

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senior secured obligations and effectively rank equally and ratably with all of our and the guarantors' existing and future first lien obligations, to the extent of the value of the collateral securing such indebtedness, subject to permitted liens; are structurally subordinated to any existing and future indebtedness and liabilities of non-guarantor subsidiaries and rank equally in right of payment with all of our and the guarantors' existing and future senior indebtedness.

We may redeem the Senior Notes, in whole or in part, at any time prior to February 15, 2015 at a price equal to 100% of the principal amount plus a make-whole premium, plus accrued and unpaid interest to the date of redemption. The make-whole premium means, with respect to a note at any date of redemption, the greater of (i) 1.0% of the then-outstanding principal amount of such note and (ii) the excess of (A) the present value at such date of redemption of (1) the redemption price of such note at February 15, 2015, plus (2) all remaining required interest payments due on such note through February 15, 2015 (excluding accrued but unpaid interest to the date of redemption), computed using a discount rate equal to the Treasury Rate as of such date of redemption plus 50 basis points, over (B) the then-outstanding principal amount of such note. We may also redeem the Senior Notes, in whole or in part, at any time on or after February 15, 2015 at the applicable redemption prices specified under the indenture governing the Senior Notes plus accrued and unpaid interest, if any, to the date of redemption. The redemption prices (as a percentage of the principal amount) are 104.118% during the 12-month period beginning on February 15, 2015, 102.094% during the 12-month period beginning on February 15, 2016 and 100.0% during the 12-month period beginning on February 15, 2017 and thereafter. In addition, we may redeem up to 35% of the Senior Notes before February 15, 2014 with the net cash proceeds from certain equity offerings at a redemption price of 108.375% of the principal amount plus accrued and unpaid interest. If we experience specific kinds of changes of control, we must offer to repurchase all of the Senior Notes at a purchase price of 101.0% of their principal amount, plus accrued and unpaid interest, if any, to the repurchase date.

We must offer to purchase with the proceeds of certain sales of assets totaling \$20.0 million or greater, Senior Notes at 100% of the principal value of the notes plus accrued and unpaid interest. In the event of default, as defined in the indenture, holders of not less than 25.0% in aggregate principal amount of the Senior Notes then outstanding may declare all unpaid principal and accrued interest on all Senior Notes to be due and immediately payable.

The indenture governing the Senior Notes, among other things, limits our ability and our guarantors' ability to incur indebtedness; to pay dividends or make other distributions; to make certain investments and other restricted payments; to create liens; to consolidate, merge, sell or otherwise dispose of all or substantially all of our assets; to incur restrictions on the ability of a subsidiary to pay dividends or make other payments; and to enter into certain transactions with our affiliates.

*Convertible Senior Notes*

In June 2007, we issued our Convertible Notes due June 15, 2027, in a private offering for resale to qualified institutional buyers pursuant to SEC Rule 144A. The Convertible Notes are unsecured and bear interest at 1.00% per annum. The Convertible Notes will rank equally with any future senior debt and senior to any future subordinated debt and are effectively subordinated to all of our subsidiary's existing and future liabilities and to any secured debt that we may issue to the extent of the value of the collateral. Interest is payable in cash semiannually in arrears on June 15 and December 15 of each year, beginning on December 15, 2007.

The \$92.0 million Convertible Notes are convertible into shares of our common stock at an initial conversion price of \$49.18 per share, or 20.3355 shares for each \$1,000 principal amount of Convertible Notes, subject to adjustment for certain events as set forth in the indenture. Upon conversion of the Convertible Notes, we will have the right to deliver shares of our common stock, cash or a combination of cash and shares of our common stock. The Convertible Notes are convertible (i) during any fiscal quarter after the fiscal quarter ending September 30,

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2007, if the closing sale price of our common stock for 20 or more trading days in a period of 30 consecutive trading days ending on the last trading day of the immediately preceding fiscal quarter exceeds 130% of the conversion price in effect on the last trading day of the immediately preceding fiscal quarter, or (ii) specified corporate transactions occur, or (iii) the trading price of the Convertible Notes falls below a certain threshold, or (iv) if we call the Convertible Notes for redemption, or (v) on or after April 15, 2027, until maturity. In addition, following specified corporate transactions, we will increase the conversion rate for holders who elect to convert Convertible Notes in connection with such corporate transactions, provided that in no event may the shares issued upon conversion, as a result of adjustment or otherwise, result in the issuance of more than 35.5872 common shares per \$1,000 principal amount. The Convertible Notes include an Irrevocable Election of Settlement whereby we may choose, in our sole discretion, and without the consent of the holders of the Convertible Notes, to waive our right to settle the conversion feature in either cash or stock or in any combination, at our option.

The Convertible Notes may be redeemed by us at any time after June 20, 2014 at a redemption price of 100% of the principal amount plus accrued interest. Holders of the Convertible Notes have the right to require us to repurchase for cash all or some of their Convertible Notes on June 15, 2014, 2017 and 2022 and upon the occurrence of certain designated events at a redemption price of 100% of the principal amount plus accrued interest.

### **Contractual Obligations and Commitments**

There have been no material changes to our contractual obligations and commitments included in Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations of our annual report on Form 10-K for the year ended December 31, 2010.



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**Future Capital Requirements**

We believe that our cash on hand and cash generated from our operating activities will be adequate to meet our working capital, capital expenditure, debt service, and other cash requirements if we execute our business plan.

Any future acquisitions or other significant unplanned costs or cash requirements in excess of amounts we currently hold may require that we raise additional funds through the issuance of debt or equity. We cannot assure you that such financing will be available on terms acceptable to us or our stockholders, or at all. Insufficient funds may require us to delay or scale back the number of buildings and markets that we add to our network, reduce our planned increase in our sales and marketing efforts, or require us to otherwise alter our business plan or take other actions that could have a material adverse effect on our business, results of operations and financial condition. If issuing equity securities raises additional funds, substantial dilution to existing stockholders may result.

*Off-Balance Sheet Arrangements*

We do not have relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, we do not engage in trading activities involving non-exchange traded contracts. As such, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in these relationships.

**Critical Accounting Policies and Significant Estimates**

Management believes that as of September 30, 2011, there have been no material changes to our critical accounting policies and significant estimates from those listed in Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations of our annual report on Form 10-K for the year ended December 31, 2010.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.**

Management believes that as of September 30, 2011, there have been no material changes to our exposures to market risk from those disclosed in Item 7A Quantitative and Qualitative Disclosures About Market Risk, of our annual report on Form 10-K for the year ended December 31, 2010. Based upon the quoted market prices at September 30, 2011, the fair values of our \$92.0 million Convertible Notes and \$175.0 million Senior Notes were approximately \$81.3 million and \$179.6 million, respectively.

**ITEM 4. CONTROLS AND PROCEDURES.**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As required by SEC Rule 13a-15(b), an evaluation was performed under the supervision and with the participation of our management, including our principal executive officer and our principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based upon that evaluation, our management, including our principal executive officer and our principal financial officer, concluded that the design and operation of these disclosure controls and procedures were effective at the reasonable assurance level.

There has been no change in our internal control over financial reporting during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS.**

We are involved in legal proceedings in the normal course of our business that we do not expect to have a material impact on our operations or results of operations. Note 4 of our interim condensed consolidated financial statements includes information on these proceedings.

### **ITEM 2. PURCHASES OF EQUITY SECURITIES.**

On February 2, 2011, our Board of Directors had authorized a plan to permit the repurchase of up to \$50.0 million of our common stock in negotiated and open market transactions. As of September 30, 2011, we had purchased 229,556 shares of our common stock pursuant to these authorizations for an aggregate of \$2.9 million; approximately \$47.1 million remained available for such negotiated and open market transactions

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concerning our common stock. We may purchase shares from time to time depending on market, economic, and other factors. The authorization will continue through February 29, 2012.

The following table summarizes our common stock repurchases during the third quarter of 2011 made pursuant to this authorization. During the quarter, we did not purchase shares outside of this program, and all purchases were made by or on behalf of the Company and not by any affiliated purchaser (as defined by Rule 10b-18 of the Securities Exchange Act of 1934).

**Issuer Purchases of Equity Securities**

<b>Period</b>	<b>Total Number of Shares (or Units) Purchased</b>	<b>Average Price Paid per Share (or (Unit))</b>	<b>Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs</b>
July 1-31, 2011	0	\$ 0	0	\$ 50,000,000
August 1-31, 2011	90,087	\$ 12.95	90,087	\$ 48,833,250
September 1-30, 2011	139,469	\$ 12.67	229,556	\$ 47,066,758

**ITEM 6. EXHIBITS.**

(a) Exhibits

<b>Exhibit Number</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer (filed herewith)
31.2	Certification of Chief Financial Officer (filed herewith)
32.1	Certification of Chief Executive Officer (filed herewith)
32.2	Certification of Chief Financial Officer (filed herewith)
101	The following materials from the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2011, formatted in Extensible Business Reporting Language (XBRL), include: (i) the Condensed Consolidated Statements of Income, (ii) the Condensed Consolidated Balance Sheets, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) related notes (furnished herewith).

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Date: November 3, 2011

**COGENT COMMUNICATIONS GROUP, INC.**

By: /s/ David Schaeffer  
Name: David Schaeffer  
Title: Chairman of the Board and Chief Executive Officer

Date: November 3, 2011

By: /s/ Thaddeus G. Weed  
Name: Thaddeus G. Weed  
Title: Chief Financial Officer (Principal Accounting Officer)

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**Exhibit Index**

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