#### PROCTER & GAMBLE CO

Form 4 June 11, 2008

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF

**SECURITIES** 

**OMB APPROVAL** OMB

Number:

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if no longer subject to Section 16. Form 4 or Form 5

obligations

Check this box

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

may continue. See Instruction

1(b).

(Last)

(City)

1.Title of

Security

(Instr. 3)

(Print or Type Responses)

1. Name and Address of Reporting Person \* RODGERS JOHNATHAN A

(First)

(Street)

2. Issuer Name and Ticker or Trading Symbol

PROCTER & GAMBLE CO [PG]

5. Relationship of Reporting Person(s) to

Issuer

3120 NEWARK STREET, NW

(Middle)

3. Date of Earliest Transaction

(Month/Day/Year)

06/10/2008

(Check all applicable)

10% Owner

Officer (give title Other (specify below)

4. If Amendment, Date Original Filed(Month/Day/Year)

6. Individual or Joint/Group Filing(Check

Applicable Line)

X\_ Director

\_X\_ Form filed by One Reporting Person Form filed by More than One Reporting

Person

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

WASHINGTON, DC 20008

(State) (Zip) 2. Transaction Date 2A. Deemed (Month/Day/Year) Execution Date, if

4. Securities TransactionAcquired (A) or Code Disposed of (D) (Instr. 8) (Instr. 3, 4 and 5) 5. Amount of Securities Beneficially Owned Following

6. Ownership 7. Nature of Form: Direct Indirect (D) or Beneficial Indirect (I) Ownership (Instr. 4) (Instr. 4)

(A) or

\$0

Reported Transaction(s)

Code V Amount (D) (Instr. 3 and 4)

Common Stock

06/10/2008

Price 282 A (1)

19,759.343 <sup>(2)</sup> D

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

(Month/Day/Year)

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SEC 1474 (9-02)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1.	Title of	2.	3. Transaction Date	3A. Deemed	4.	5.	6. Date Exerc	isable and	7. Title a	ınd	8. Price of	9. Nu
D	erivative	Conversion	(Month/Day/Year)	Execution Date, if	Transacti	orNumber	Expiration Da	ate	Amount	of	Derivative	Deriv
S	ecurity	or Exercise		any	Code	of	(Month/Day/	Year)	Underlyi	ng	Security	Secui
(I	nstr. 3)	Price of		(Month/Day/Year)	(Instr. 8)	Derivativ	e		Securitie	s	(Instr. 5)	Bene
		Derivative		•		Securities	S		(Instr. 3 a	and 4)		Own
		Security				Acquired						Follo
		•				(A) or						Repo
						Disposed						Trans
						of (D)						(Instr
						(Instr. 3,						
						4, and 5)						
					G 1 17	(A) (D)	D.	Б	TT: 1 A			
					Code V	(A) (D)		Expiration				
							Exercisable	Date	or			
										umber		
									of			
									Sh	nares		

## **Reporting Owners**

Reporting Owner Name / Address

Director 10% Owner Officer Other

RODGERS JOHNATHAN A
3120 NEWARK STREET, NW
WASHINGTON, DC 20008

## **Signatures**

/s/ Jason P. Muncy, attorney-in-fact for Mr.
Rodgers

06/11/2008

\*\*Signature of Reporting Person Date

### **Explanation of Responses:**

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) Shares received pursuant to the 2003 Non-Employee Directors' Stock Plan.
- (2) Total includes grant of dividends equivalents in the form of RSUs on 5/15/2008 pursuant to Issuer's 2001 Stock Incentive Compensation Plan.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. sp; (48,011) (3,765)

Other income (loss), net

27,049 24,079

Income before income taxes

57,254 55,639

Reporting Owners 2

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_	rovision	1()[	income	laxes

(22,347) (35,381)

Minority interests

(8,216) 980

Equity in earnings (losses) of associated companies

(3,545)(3,639)

Net income

23,146 17,599

(Note) Restructuring charges in Other income (deductions) includes expenses associated with the implementation of early retirement programs.

## **Consolidated Statement of Cash Flows (Summary)**

(Six months ended

September 30)

Yen (millions)

	2003	2002
Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities Effect of exchange rate changes on cash and cash equivalents	204,754 (40,493) (136,954) (18,136)	324,917 95,064 (216,084) (15,845)
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of period	9,171 1,167,470	188,052 933,132
Cash and cash equivalents at end of period	1,176,641	1,121,184

(Parent Company Alone)

## **Financial Summary**

(Millions of yen, except per common share information)

	Year ended March 31, 2002		Year ended March 31, 2003		Year ending March 31, 2004	
	First half	Full year	First half	Full year	First half	
Sales	¥1,962,674	¥3,900,790	¥2,118,647	¥4,237,869	¥1,958,968	
Recurring profit (loss)	2,592	(42,480)	48,415	80,196	53,751	
Net income (loss)	2,925	(132,410)	45,697	28,828	45,928	
Net income (loss) per common share [yen]	1.41	(63.79)	21.99	12.80	19.67	
Cash dividends per common share [yen]	6.25	10.00	6.25	12.50	6.25	
Capital (at end of period)	211,000	258,737	258,738	258,738	258,738	
Total assets (at end of period)	4,407,548	4,565,972	4,401,440	5,062,813	5,231,618	
Shareholders equity (at end of period)	2,657,120	2,553,374	2,567,709	2,768,028	2,788,194	
Shareholders equity per common share [yen]	1,277.72	1,225.39	1,235.99	1,173.14	1,204.05	

<sup>(</sup>Notes) 1. Amounts less than 1 million yen have been omitted, except per common share information.

Net income (loss) per common share amounts were calculated using the average number of shares outstanding during each fiscal
period, while shareholders equity per common share amounts are based on the number of shares outstanding at the end of each
period.

From the year ended March 31, 2002, the average number of shares outstanding during a period and the number of shares outstanding at the end of a period do not include treasury stock.

<sup>3.</sup> Beginning in the year ended March 31, 2003, net income (loss) per common share was calculated in accordance with Accounting Standard No. 2, Accounting Standard for Earnings per Share and Accounting Standard No. 4, Implementation Guidance for Accounting Standard for Earnings per Share.

(Parent Company Alone)

## Sales Breakdown

	Year ended March 31, 2003		Year ending March 31, 2004	
	First half	Full year	First half	
AVC Networks (Video and Audio Equipment) (Information and Communications Equipment)	49% (17) (32)	49% (17) (32)	44% (18) (26)	
Home Appliances	17%	17%	18%	
Components and Devices	19%	20%	22%	
Other	15%	14%	16%	
Total	100%	100%	100%	

(Note) From the current fiscal year ending March 31, 2004 (fiscal 2004), the company has changed its product categories as shown below. Accordingly, sales breakdown data for the year ended March 31, 2003 (fiscal 2003) have been restated.

## **Major Products**

Categories	Major products

**AVC Networks** 

Videocassette recorders (VCRs), video camcorders and related equipment, digital still cameras, color TVs, TV/VCR combination units, liquid crystal display (LCD) TVs, plasma display panel (PDP) TVs, DVD players/recorders, compact disc (CD) and Mini Disc (MD) players, Secure Digital (SD) audio players, radios, CD radio cassette recorders, tape recorders, portable headphone players, stereo hi-fi and related equipment, electric musical instrument, satellite broadcast receivers and related equipment, facsimile equipment, cordless telephones, cellular phones, PHS-related equipment, personal computers (PCs), printers, copying machines, CRT and liquid crystal displays, CD-ROM, DVD-ROM/RAM and other optical disc drives, hard disk drives and other computer peripherals, CATV systems, broadcast and business-use AV systems equipment, large-screen visual equipment, communication network systems equipment, PBXs, traffic-related systems equipment, car audio, car navigation and other car AV equipment, measuring instruments, etc.

Home Appliances

Refrigerators, room air conditioners, compressors, home laundry equipment, clothes dryers, vacuum cleaners, air purifiers, electric irons, dishwashers,

microwave ovens, rice cookers, induction heating cooking equipment, gas cooking equipment, electric thermos pots, electric fans, electric, gas and kerosene heaters, infrared ray warmers, electric blankets, electrically-heated rugs, kitchen fixture systems, electric, gas and kerosene hot-water supply systems, bath and sanitary equipment, electric lamps, photographic flash units, ventilation, air-blowing and air-conditioning equipment, vending machines, medical equipment, etc.

Components and Devices

Semiconductors, CRTs, electronic circuit components, printed circuit boards, transformers, power supplies, coils, capacitors, resistors, tuners, switches, speakers, ceramic components, LCD devices, electric motors, micro motors, dry batteries, storage batteries, solar batteries, battery chargers, etc.

Other

Electronic-parts-mounting machines, industrial robots, welding machines, electric power distribution equipment, bicycles, fire extinguishers, non-ferrous metals, etc.

(Parent Company Alone)

# **Balance Sheet (Summary)**

	Yen (millions)		
	Sept. 30, 2003	March 31, 2003	
Assets			
Current assets	2,122,893	2,042,769	
Cash and deposits	772,343	760,804	
Trade receivables (notes and accounts)	554,855	592,322	
Short-term marketable securities	19,999	100.150	
Inventories	218,730	192,158	
Deferred tax assets	161,464	142,347	
Other current assets	402,887	361,106	
Allowance for doubtful receivables	(7,387)	(5,970)	
Fixed assets	3,108,724	3,020,044	
Tangible fixed assets	401,622	425,670	
Intangibles	29,427	30,911	
Investments and advances	2,677,675	2,563,462	
Securities	587,735	517,994	
Shares of subsidiaries	1,715,257	1,700,380	
Deferred tax assets	193,386	257,154	
Other investments	181,296	87,933	
Total Assets	5,231,618	5,062,813	
Liabilities and Shareholders Equity			
Current liabilities	1,840,061	1,821,878	
Trade payables (notes and accounts)	451,469	449,193	
Other payables and accrued expenses	293,231	322,329	
Convertible bonds (maturing within one year)	97,742	97,742	
Other current liabilities	997,618	952,614	
Long-term liabilities	603,362	472,906	
Bonds	300,000	300,000	
Employee retirement and severance benefits	164,083	170,215	
Other long-term liabilities	139,279	2,690	
Total liabilities	2,443,423	2,294,785	
Capital	258,738	258,738	
Capital surplus	567,412	564,067	
Retained earnings	2,084,734	2,053,767	
[Net income for the first half (included in Retained earnings)	45,928	28,828]	
Unrealized holding gains of available-for-sale securities	42,840	(1,411)	
Treasury stock	(165,531)	(107,134)	

Total shareholders equity			2,788,194	2,768,028	
Total lia	abilit	ties and shareholders equity	5,231,618	5,062,813	
(Notes)	1. 2. 3.	Amounts less than 1 million yen have been omitted.  Accumulated depreciation of tangible fixed assets as of September 30, 2003  Net income per common share for the first half ended September 30, 2003	¥1,250,284 millic ¥19.6		

(Parent Company Alone)

## **Statement of Income (Summary)**

(Six months ended
September 30)
Yen (millions)

	Yen (millions)	
	2003	2002
Sales Cost of sales Selling, general and administrative expenses	<b>1,958,968</b> (1,611,563) (331,980)	<b>2,118,647</b> (1,742,991) (358,794)
Operating profit	15,423	16,860
Non-operating income Non-operating expenses	56,984 (18,657)	49,598 (18,043)
Recurring profit	53,751	48,415
Non-recurring income Non-recurring loss	11,345 (958)	48,119 (830)
Income before income taxes	64,138	95,704
Provision for income taxes Current Deferred	(3,677) (14,533)	(329) (49,677)
Net income	45,928	45,697
Unappropriated retained earnings at beginning of period Interim dividend	40,467	41,191
Unappropriated retained earnings at end of period	86,395	86,889

(Note) Amounts less than 1 million yen have been omitted.

#### **Disclaimer Regarding Forward-Looking Statements**

This Newsletter includes forward-looking statements (within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934) about Matsushita and its group companies (the Matsushita Group). To the extent that statements in this Newsletter do not relate to historical or current facts, they constitute forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of the Matsushita Group in light of the information currently available to them, and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause the Matsushita Group s actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements. Matsushita undertakes no obligation to publicly update any forward-looking statements after the date of this Newsletter. Investors are advised to consult any further disclosures by Matsushita in its subsequent filings with the U.S. Securities and Exchange Commission pursuant to the Securities Exchange Act of 1934.

The risks, uncertainties and other factors referred to above include, but are not limited to, economic conditions, particularly consumer spending and corporate capital expenditures in the United States, Europe, Japan and other Asian countries; volatility in demand for electronic equipment and components from business and industrial customers, as well as consumers in many product and geographical markets; currency rate fluctuations, notably between the yen, the U.S. dollar, the euro, Asian currencies and other currencies in which the Matsushita Group operates businesses, or in which assets and liabilities of the Matsushita Group are denominated; the ability of the Matsushita Group to respond to rapid technological changes and changing consumer preferences with timely and cost-effective introductions of new products in markets that are highly competitive in terms of both price and technology; the ability of the Matsushita Group to realize expected benefits of various restructuring activities in its business and organization; the ability of the Matsushita Group to achieve its business objectives through joint ventures and other collaborative agreements with other companies; the ability of the Matsushita Group to maintain competitive strength in many product and geographical areas; current and potential, direct and indirect restrictions imposed by other countries over trade, manufacturing, labor and operations; and fluctuations in market prices of securities and other assets in which the Matsushita Group has holdings; as well as future changes or revisions to accounting policies or accounting rules.

### Outline of the Company (as of September 30, 2003)

Name in English : Matsushita Electric Industrial Co., Ltd.

Corporate Headquarters : 1006 Oaza Kadoma, Kadoma-shi, Osaka 571-8501, Japan

Telephone: 81-6-6908-1121

Date of Incorporation : December 15, 1935 (founded on March 7, 1918)

Capital : ¥258,738 million

Number of Employees : 52,362 (parent company alone)

URL : www.panasonic.co.jp/global