

MITSUI & CO LTD  
Form 6-K  
December 12, 2006  
Table of Contents

---

## FORM 6-K

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Report of Foreign Private Issuer

Interim Business Report First half of the fiscal year ending March 31, 2007

Pursuant to Rule 13a-16 or 15d-16

of the Securities Exchange Act of 1934

For the month of December 12, 2006

Commission File Number 09929

---

## Mitsui & Co., Ltd.

(Translation of registrant's name into English)

---

2-1, Ohtemachi 1-chome Chiyoda-ku, Tokyo 100-0004 Japan

(Address of principal executive offices)

---

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F:

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Note: Regulation S-T Rule 101(b)(1) only permits the submission in paper of a Form 6-K if submitted solely to provide an attached annual report to security holders.

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

## Edgar Filing: MITSUI & CO LTD - Form 6-K

Note: Regulation S-T Rule 101(b)(7) only permits the submission in paper of a Form 6-K if submitted to furnish a report or other document that the registrant foreign private issuer must furnish and make public under the laws of the jurisdiction in which the registrant is incorporated, domiciled or legally organized (the registrant's home country), or under the rules of the home country exchange on which the registrant's securities are traded, as long as the report or other document is not a press release, is not required to be and has not been distributed to the registrant's security holders, and, if discussing a material event, has already been the subject of a Form 6-K submission or other Commission filing on EDGAR.

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes \_\_\_\_\_ No  X

If  Yes  is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):  82-\_\_\_\_\_

---

**Table of Contents**

**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: December 12, 2006

**MITSUI & CO., LTD.**

By: /s/ Kazuya Imai  
Name: Kazuya Imai  
Title: Executive Director  
Senior Executive Managing Officer

Chief Financial Officer

**Table of Contents**

---

**Table of Contents**

**From the President**

We are pleased to bring you the Interim Business Report for our 88<sup>th</sup> fiscal year, which ends on March 31, 2007.

The economic environment was strong during the interim period from April 1, 2006 to September 30, 2006, and we achieved consolidated net income of ¥159.2 billion and non-consolidated net income of ¥74.9 billion. Both these results are considerably higher than the previous interim period. Commensurate with this outcome, we have revised our full-year forecast for consolidated net income upwards to ¥300.0 billion.

The interim dividend for the interim period has been increased to ¥17 per share, ¥7 per share higher than for the previous interim period. Moreover, based on our dividend policy of targeting a consolidated payout ratio of 20% and assuming we achieve the above-mentioned consolidated net income target for the year of ¥300.0 billion, we plan to increase the total dividend for the full year to ¥34 per share, compared to the ¥24 per share paid for the year ended March 2006.

In May of this year we announced Medium-Term Management Outlook, our corporate vision 3 to 5 years ahead and key strategy to realize it. Based on the ideas outlined in this document, we will continue to pursue the sustainable development of Mitsui and make every effort to increase corporate value.

We look forward to your continued support.

**Shoei Utsuda**

President and Chief Executive Officer

**December 2006**

<u>Operating Environment</u>	2
<u>The Global Economy</u>	2
<u>The Japanese Economy</u>	2
<u>Medium-Term Management Outlook and Business Results</u>	3
<u>Corporate Vision 3 – 5 Years Ahead – Quantitative Summary</u>	3
<u>Progress on Key Initiatives in the Medium-Term Management Outlook and Key Issues to Address</u>	3
<u>Outline of Operating Results</u>	6
<u>Operating Results of The Group</u>	6
<u>Results by Operating Segment</u>	9
<u>Forecasts for the Year ending March 31, 2007</u>	10
<u>Trends in Company Performance and Value of Assets</u>	12
<u>Corporate Outline</u>	13
<u>Principal Group Business</u>	13
<u>Principal Group Offices</u>	13
<u>Shares of Mitsui &amp; Co., Ltd.</u>	13
<u>Group Employees</u>	14
<u>Principal Subsidiaries and Associated Companies</u>	15
<u>The Number of Subsidiaries and Associated Companies</u>	16
<u>Details of Senior Company Officers (and Auditors)</u>	17
Table of Contents	5

Edgar Filing: MITSUI & CO LTD - Form 6-K

<u>Directors and Corporate Auditors</u>	17
<u>Executive Officers</u>	18
<u>Consolidated Balance Sheets</u>	19
<u>Statements of Consolidated Income</u>	21
<u>Statements of Consolidated Shareholders' Equity</u>	23
<u>Statements of Consolidated Cash Flows</u>	25
<u>Operating Segment Information</u>	27
<u>Balance Sheets</u>	30
<u>Statements of Income</u>	33
<u>Changes in Shareholders' Equity</u>	35

Note: In this translated report, the term "the Group" refers to "corporate organizations" as defined in Clause 2, Article 122 of the enforcement regulations of the Corporate Law of Japan.

**Table of Contents**

**INTERIM BUSINESS REPORT**

**(April 1, 2006 to September 30, 2006)**

**OPERATING ENVIRONMENT**

**THE GLOBAL ECONOMY**

An overview of our operating environment in the six-month period ended September 30, 2006 is as follows. The global economy continued its expansion, driven by the steady growth by the U.S. economy, the high growth rate of China and other emerging economies, the recovery of Europe, and the good performance of Japanese economy. In the United States, corporate profits remained robust and consumer spending continued to increase, and despite an easing in housing investment, which had been overheating, the economy performed steadily overall. China and other emerging economies continued to keep high growth, driven by further expansions in capital investment and increases in exports. The European economy demonstrated a clear recovery, supported by greater capital investment, particularly in Germany, and other factors.

The synchronized growth of the global economy made for an upward trend in international commodity markets such as crude oil, non-ferrous metals. Commodity prices reached record-high levels in the summer, and despite falling thereafter, remain at high levels. The global trend towards higher interest rates continued, and in the United States, the policy of raising interest rates that began in 2004 continued during the first half of this fiscal year, while Europe and Japan also raised interest rates.

**THE JAPANESE ECONOMY**

The Japanese economy continued its recovery. Exports continued to increase, driven by the global economic expansion and the weakening yen. Strong corporate sector profits led to increased capital investment particularly in the digital home appliance field, while improvements in employment and wages led to firmer consumer spending. Because of the economic recovery and the turn of the Consumer Price Index into positive territory, the Bank of Japan decided to terminate its quantitative easing policy this March, and subsequently ended its zero interest rate policy this July.

**Table of Contents**

**MEDIUM-TERM MANAGEMENT OUTLOOK AND BUSINESS RESULTS**

The key elements of Mitsui's new Medium-Term Management Outlook, announced in May 2006, are as follows:

Building a business portfolio that meets the needs of customers and of society.

Leveraging business engineering capabilities across Mitsui and its group companies (subsidiaries and associated companies) and optimizing resource allocation.

Prioritizing the development of human resources. In this respect we intend to build on our existing values of *challenge and creativity* and *freedom and open-mindedness* with additional emphasis on *fairness, humility and compliance*. We intend to form and foster a diverse pool of capable personnel.

**1 CORPORATE VISION 3 5 YEARS AHEAD QUANTITATIVE SUMMARY**

Looking ahead three to five years, risks in the operating environment include political, economic and environmental risks. Notwithstanding these risks, we believe that the currently favorable operating environment with simultaneous growth in different regions of the world, and strong upstream markets for mineral resources, energy and materials is likely to continue. Based on this assumption, we envisage achieving the parameters over the next three to five years as illustrated in the chart on the right.

**2 PROGRESS ON KEY INITIATIVES IN THE MEDIUM-TERM MANAGEMENT OUTLOOK AND KEY ISSUES TO ADDRESS**

**1. DEVELOPMENT OF STRATEGIC BUSINESS PORTFOLIO**

**1. Investment plan**

The Medium-Term Management Outlook intends to make investments around ¥800.0 billion over the two years to March 31, 2008. In the six-month period ended September 30, 2006, we have made investments of ¥230.0 billion.



**Table of Contents****MINERAL RESOURCES AND ENERGY**

In the Mineral Resources and Energy area, based on the Medium-Term Management Outlook (as shown on the right), we continued to make investments aimed at increasing our equity production volumes.

	March	March	March	
<b>Our equity share of output</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>5 years ahead</b>
Oil/Gas (Kbbl/d)	114	123	153	250
Iron Ore (Mtpy)	39.5	42.2	44.7	50
Coal (Mtpy)	8.2	6.7	7.6	16

Our total investment in the Sakhalin II project was approximately ¥350.0 billion as of the end of September 2006, an increase of ¥47.0 billion\* compared to the end of March 2006. The Sakhalin II Project continues to progress in accordance with the Production Sharing Agreement with the Russian Government, and the construction work is now more than 80% complete towards the scheduled start of LNG delivery in summer 2008. In the meantime, Sakhalin Energy Investment Company Ltd. (Bermuda) (in which we hold a 25% interest) is working closely with the relevant authorities to resolve the environmental issues raised by the Ministry of Natural Resources of the Russian Federation.

The Sakhalin II Project LNG plant (under construction)

We also acquired oil and gas interests valued at ¥53.2 billion in the offshore Gulf of Mexico, through an agreement with Pogo Producing Company of United States. Furthermore, in March 2007, we plan to make Mitsui Oil Exploration Co., Ltd. (Japan), currently one of our associated companies, into a subsidiary (in which we will increase our voting rights to 50.3%). In the Australian iron ore and coal business, we made investments of ¥26.7 billion, as part of our plan to increase production capacity.

\* Including effects from foreign exchange translation

**INFRASTRUCTURE PROJECTS BUSINESS**

In the Infrastructure Projects Business we invested ¥27.5 billion in the acquisition of Brazilian gas distribution operations. We also invested ¥10.3 billion to acquire newly-issued shares of Toyo Engineering Corporation (Japan) with the aim of enhancing collaboration in the infrastructure projects, which are growing in size in all regions.

**GLOBAL TRADING NETWORKS BUSINESS**

In the global trading networks area, in response to rising demand for salt for use as a raw material in the chlor-alkali industry, we acquired the Onslow salt field in Australia in June 2006. Furthermore, in September 2006, we launched an initiative in the automobile parts business, acquiring newly issued shares in the automobile parts manufacturer and dealer Asahi Tec Corporation (Japan), which increased its capital to fund expansion of overseas operations, particularly in the United States.

---

**Table of Contents**

**CONSUMER PRODUCTS AND SERVICES BUSINESS**

In the consumer products and services business, we invested ¥5.8 billion to acquire newly-issued shares of Brightstar Corp. of United States, a major U.S. distributor of mobile handsets, and aim to expand our mobile phone business in the Asia-Pacific region.

**2. Continuous review of our business portfolio based on Mitsui's business strategy**

Mitsui's President sits down twice a year for face-to-face discussions with the Chief Operating Officers of each Business Unit to review the profitability and viability of subsidiaries and associated companies. From this fiscal year, the scope of these examinations has been widened to include the entire portfolio of each Business Unit. The examinations cover business domain prioritization, recycling of inefficient assets, and improvement in the quality of monitoring of subsidiaries and associated companies.

The President and the Chief Operating Officers at the  
  
portfolio and subsidiaries and associated companies  
review  
  
meeting

**2. EVOLUTION OF OUR BUSINESS MODELS LEVERAGING BUSINESS ENGINEERING CAPABILITIES**

In April 2006 we reached an agreement with Petróleo Brasileiro S.A. of Brazil to jointly implement a feasibility study on producing bioethanol and related products in Brazil and exporting and selling them internationally. Mitsui aims to pursue, through comprehensive cross-divisional efforts, the commercialization of bioethanol.

**3. IMPLEMENTATION OF GLOBAL STRATEGY**

In accordance with our policy of strengthening our business strategy in the broad economic regions of Asia, Europe and the Americas, we introduced the Regional Business Unit system in April 2006. The Asia Business Unit is working in partnership with the Iron & Steel Raw Materials and Non-Ferrous Metals Business Unit of Mitsui's Head Office towards the acquisition of a 25% equity stake (equivalent to approximately ¥18 billion) in Erdos Electrical Power & Metallurgical Co., Ltd. (Inner Mongolia Autonomous Region, China) with the aim of expanding our business in China.

Facilities of Inner Mongolia Erdos EJM Manganese  
Alloys Co., Ltd. (Erdos EJM), a joint venture of Erdos  
Electric Power & Metallurgical Co., Ltd., JFE Steel  
Corporation and Mitsui

**Table of Contents**

**4. REINFORCEMENT OF MANAGEMENT FRAMEWORK TO SUPPORT GROWTH**

Section 404 of the U.S. Sarbanes-Oxley Act ( SOX 404 ) has become applicable to us from the fiscal year ending March 31, 2007. Mitsui and its subsidiaries subject to SOX 404 have, for the most part, completed self-evaluation on internal controls over financial reporting, and audits by the independent auditor are steadily commencing.

With regard to the DPF incident, where Mitsui sold diesel particulate filters ( DPFs ) for diesel cars for which false data had been produced and submitted to the authorities, we have completed the redemption of the DPFs in question. To ensure that we never forget the lessons learned from this incident, which caused major concern to all stakeholders, including our customers and the related authorities, and seriously damaged our social trust, we continue to work vigorously to ensure that our compliance systems are thorough and robust.

**OUTLINE OF OPERATING RESULTS**

**(April 1, 2006 to September 30, 2006)**

**1 OPERATING RESULTS OF THE GROUP**

**Total Trading Transactions** increased by ¥573.6 billion over the previous comparable period to ¥7,622.2 billion, and **gross profit** increased by ¥52.6 billion to ¥427.8 billion, reflecting increased trading in energy and chemical products. Higher profits were generated at oil and gas producing subsidiaries in Australia and the Middle East and iron ore subsidiaries in Australia, driven by rising prices of crude oil and iron ore. Profits also grew from trade in energy and precious metal products, while iron and steel products, machinery and chemicals continued to perform strongly, backed by active worldwide demand.

**Table of Contents**

**Operating income\*** increased by ¥26.4 billion over the previous comparable period to ¥141.2 billion. While gross profit increased, as mentioned above, selling, general and administrative expenses increased ¥25.8 billion, due to higher expenses in areas such as personnel.

\* Operating income = gross profit - selling, general and administrative expenses - provision for doubtful receivables

**Income from continuing operations before income taxes, minority interests and equity in earnings** increased by ¥29.8 billion to ¥147.6 billion. In addition to the increase in operating income, the major factors were as follows:

Interest expenses increased ¥8.1 billion in line with increased investment in the Sakhalin II Project and other projects, while dividend income increased ¥12.0 billion, with a major contribution from the LNG Projects in the Middle East.

In the previous comparable period, compensation and other charges related to the DPF incident came to ¥9.0 billion.

Impairment losses on goodwill and intangible assets were recorded at Mitsui Norin Co., Ltd. (Japan).

**Table of Contents**

**Equity in earnings of associated companies** increased ¥35.7 billion to ¥74.5 billion.

In mineral resources related business, Valepar S.A. (Brazil) and Compania Minera Dona Ines de Collahuasi SCM (Chile) recorded major increases in profit, supported by rising prices of iron ore and copper.

In energy business, as a result of rising oil prices, profits were higher at Japan Australia LNG (MIMI) Pty. Ltd. (Australia) which conducts LNG business in Australia and Mitsui Oil Exploration Co., Ltd. (Japan).

In overseas power producing business, IPM Eagle LLP (United Kingdom) recorded an increase due to expanding its business scale.

As a result of these developments, for the six-month period ended September 30, 2006, the Group recorded **net income** of ¥159.2 billion, ¥76.0 billion higher than the ¥83.2 billion recorded in the previous comparable period.

## Table of Contents

### 2 RESULTS BY OPERATING SEGMENT

**Iron & Steel Products:** Net income for the six-month period ended September 30, 2006 was ¥9.4 billion, an increase of ¥0.1 billion. High-end products such as steel tubular products and steel plates for shipbuilding and automobiles continued to perform well.

**Iron & Steel Raw Materials and Non-Ferrous Metals:** Net income for the six-month period was ¥62.2 billion, a major increase of ¥36.2 billion. Gross profit increased slightly as iron ore prices increased and coal prices fell. Supported by across-the-board rises in mineral resource prices, associated companies Valepar S.A. (Brazil), and Compania Minera Dona Ines de Collahuasi SCM (Chile), engaged in copper business, benefited particularly from rising copper prices, recorded major increases in profit.

**Machinery & Infrastructure Projects:** Net income for the six-month period was ¥18.0 billion, an increase of ¥5.2 billion. Profits increased at overseas power producing business IPM Eagle LLP (United Kingdom), as a result of business expansion and success in operations. Furthermore, net income rose at automotive related subsidiaries and associated companies in all regions.

**Chemical:** Net income for the six-month period was ¥10.4 billion, an increase of ¥8.1 billion. In upstream business, gross profit increased due to improved market conditions in ammonia, methanol and others, as well as good performance in IT related business, plastics and inorganic raw materials resulting from increased demand, particularly in Asia. The increase also reflects the absence of the burden from compensation and other charges related to the DPF incident that were recorded in the previous comparable period.

**Energy:** Net income for the six-month period was ¥32.4 billion, an increase of ¥18.2 billion. Despite higher interest expenses due to increased investment in the Sakhalin II Project, rising oil prices resulted in a major increase in net income. There were also increases at associated companies engaged in crude oil and natural gas exploration, development and marketing (such as Japan Australia LNG (MIMI) Pty. Ltd. (Australia) and Mitsui Oil Exploration Co., Ltd. (Japan), as well as increased dividend income from LNG Projects in the Middle East.

**Foods & Retail:** Net loss for the six-month period was ¥4.2 billion, compared to net income of ¥3.6 billion recorded in the previous comparable period. Gross profit declined at Mitsui Norin Co., Ltd. (Japan) due to increased competition and a decrease in demand for beverage ingredients and restaurant and home-use products, and the Company recorded impairment losses on goodwill and intangible assets.

**Lifestyle, Consumer Service, Information, Electronics and Telecommunication:** Net income for the six-month period was ¥3.3 billion, a decrease of ¥2.3 billion. As well as a decrease in textiles and increased costs in the Information, Electronics & Telecommunication business, Mitsui Bussan House-Techno Inc. (Japan) withdrew from the houses built for sale business, booking future maintenance-related expenses in the period under review as a result. Associated companies such as QVC JAPAN INC. (Japan), operating in television shopping, recorded an increase in profit.

**Table of Contents**

**Logistics & Financial Markets:** Net income for the six-month period was ¥6.4 billion, an increase of ¥1.2 billion, due to strong performance in energy derivative and other trading.

**Americas:** Net income for the six-month period for the Americas was ¥9.1 billion, an increase of ¥5.1 billion. Income from petroleum trading increased at the subsidiary Westport Petroleum Inc. (United States), and iron and steel products performed well. Rising U.S. dollar interest rates resulted in higher interest expenses.

**Europe, Asia and Other Overseas:** Net income for the six-month period for Europe was ¥2.0 billion, a decline of ¥0.7 billion. Net income for Asia was ¥3.7 billion, a decrease of ¥0.9 billion. Both declines were due to factors such as increased costs. Net income in Other Overseas was ¥6.7 billion, the same as the previous comparable period.

For further details please refer to pages 27 - 29 of this document, Operating Segment Information .

On a non-consolidated basis, sales for the six-month period ended September 30, 2006 were ¥5,625.4 billion. Gross profit was ¥112.7 billion, and net income was ¥74.9 billion. For details, please refer to pages 30 - 34 of this document, Balance Sheets and Statements of Income .

**3 FORECASTS FOR THE YEAR ENDING MARCH 31, 2007**

Our initial forecast for net income for the fiscal year ending March 31, 2007 was ¥240.0 billion. However, as a result of good performance in metal resources and energy we have revised this to ¥300.0 billion. Full-year net income forecasts by operating segment are shown below.

**Table of Contents**

**Iron & Steel Raw Materials and Non-Ferrous Metals:** Full-year net income forecasts for this segment have been revised to ¥100.0 billion, an increase of ¥45.3 billion over the previous comparable period. Reasons for this include rising prices of copper and iron ore, as well as one-time factors such as the sale of shares in Toho Titanium Co., Ltd. (Japan) and stake in aluminum smelters at Mitalco Inc. (United States), as part of business recycling.

**Energy:** Full-year net income forecasts in this segment have been revised to ¥77.0 billion, an increase of ¥36.1 billion. The principal factors for this are increased oil prices and increased oil and natural gas production following the start of oil production at the Enfield oil field in Australia.

**Iron & Steel Products, First and Second Chemicals:** Reflecting continued improvements in the business environment, full-year net income forecasts in these segment have been revised to ¥20.0 billion, an increase of ¥0.6 billion and ¥20.0 billion, an increase of ¥7.9 billion respectively. Pre-tax expenses of ¥9.0 billion relating to the DPF incident were recorded in the Chemical segment in the previous year, which are absent in the period under review.

**Machinery & Infrastructure Projects:** Full-year net income forecasts in this segment have been revised to ¥34.0 billion, an increase of ¥3.4 billion. This is a result of good performance in automotive business and shipping, as well as contributions from overseas power generator business IPM Eagle LLP (United Kingdom) following business expansion.

**Foods & Retail:** Full-year net income forecasts in this segment have been revised to ¥0.0 billion, an increase of ¥3.2 billion. In the previous fiscal year this segment recorded a net loss of ¥3.2 billion, as a result of impairment losses on fixed assets at MITSUI FOODS CO., LTD. (Japan) and other factors. We expect a net loss of ¥9.0 billion at Mitsui Norin Co., Ltd. (Japan) as a result of an impairment loss on goodwill and other factors, but we believe that this segment will begin a gentle recovery.



**Table of Contents****4. TRENDS IN COMPANY PERFORMANCE AND VALUE OF ASSETS****1 TRENDS IN COMPANY PERFORMANCE AND VALUE OF ASSETS (CONSOLIDATED) (UNAUDITED)**

(Millions of Yen, Except Net Income per Share)

	Six-month period ended September 30,	Six-month period ended September 30,	Six-month period ended September 30,	Six-month period ended September 30,
	2003	2004	2005	2006
Total Trading Transactions	¥ 5,943,673	¥ 6,712,625	¥ 7,048,604	¥ 7,622,220
Gross Profit	293,623	347,343	375,201	427,794
Net Income	25,822	62,101	83,193	159,166
Net Income per Share (Yen)	16.33	39.24	52.58	92.39
Net Assets	915,218	1,034,734	1,288,158	1,834,179
Total Assets	6,470,993	7,024,720	8,207,037	9,382,134

Notes:

- The figures shown in this table have been prepared on the basis of accounting principles generally accepted in the United States of America ( U.S. GAAP ). Total Trading Transactions is a voluntary disclosure and represents the gross transaction volume of the nominal aggregate value of the sales contracts in which Mitsui & Co., Ltd. and its subsidiaries (collectively the companies ) act as principal and transactions in which the companies serve as agent. Total Trading Transactions is not meant to represent sales or revenues in accordance with US GAAP. The companies have included the information concerning Total Trading Transactions because it is used by similar Japanese trading companies as an industry benchmark, and the companies believe it is a useful supplement to results of operations data as a measure of the companies performance compared to other similar Japanese trading companies.
- In accordance with Statement of Financial Accounting Standards No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, the prior year figures relating to discontinued operations have been reclassified.
- Figures less than ¥1 million and figures less than ¥1/100 (in the case of Net Income per Share) are rounded.

**2 TRENDS IN COMPANY PERFORMANCE AND VALUE OF ASSETS (NON-CONSOLIDATED) (UNAUDITED)**

(Millions of Yen, Except Net Income per Share)

	Six-month period ended September 30,	Six-month period ended September 30,	Six-month period ended September 30,	Six-month period ended September 30,
	2003	2004	2005	2006
Sales	¥ 4,908,778	¥ 5,123,768	¥ 5,434,172	¥ 5,625,429

## Edgar Filing: MITSUI & CO LTD - Form 6-K

Net Income	6,397	40,646	36,305	74,854
Net Income per Share (Yen)	4.04	25.68	22.94	43.44
Net Assets	686,482	736,511	806,122	1,132,615
Total Assets	4,143,579	4,339,022	4,690,168	5,298,485

Notes:

1. The figures shown in this table have been prepared on the basis of accounting principles generally accepted in Japan.
2. Net Income per Share was computed based on the average number of shares outstanding during the period.
3. Figures less than ¥1 million and figures less than ¥1/100 (in the case of Net Income per Share) are rounded down.

**Table of Contents**

**Corporate Outline**

**PRINCIPAL GROUP BUSINESS (AS OF SEPTEMBER 30, 2006)**

The Group operates in the following segments: Iron & Steel Products; Iron & Steel Raw Materials and Non-Ferrous Metals; Machinery & Infrastructure Projects; Chemicals; Energy; Foods & Retail; and Lifestyle, Consumer Service, Information, Electronics and Telecommunication. We carry out a variety of activities in each segment, including sales, import and export, international trading and production, as well as operating a diverse range of service businesses such as transportation and finance. In addition, we engage in natural resource development, strategic business investment and a broad range of other business initiatives.

**PRINCIPAL GROUP OFFICES (AS OF SEPTEMBER 30, 2006)**

<b>Domestic:</b>	<b>Head Office</b>	Chiyoda-ku, Tokyo
	<b>Offices and Branches</b>	Sapporo Office, Tohoku Office (Sendai), Nagoya Office, Osaka Office, Hiroshima Office, Fukuoka Office, Niigata Branch, Hokuriku Branch (Toyama), Takamatsu Branch
<b>Overseas:</b>	<b>Branches</b>	Singapore Branch, Kuala Lumpur Branch, Manila Branch
	<b>Trading Subsidiaries</b>	Mitsui & Co. (U.S.A.), Inc. Mitsui & Co. Europe PLC (United Kingdom) Mitsui & Co. (Australia) Ltd. Mitsui & Co., Middle East Ltd. (U.A.E.)

Note: Other than those listed above, there are 8 offices in Japan and 144 offices overseas.

**SHARES OF MITSUI & CO., LTD. (AS OF SEPTEMBER 30, 2006)**

Number of shares authorized	2,500,000,000 shares
Number of shares outstanding	1,725,089,234 shares
Number of shareholders	111,749 shareholders

**Table of Contents****GROUP EMPLOYEES**

	Number of Employees as of September 30, 2006	Number of Employees as of March 31, 2006	Change in Number of Employees
<b>Operating segment</b>	<b>2006</b>	<b>2006</b>	<b>Employees</b>
Iron & Steel Products	2,110	2,044	+66
Iron & Steel Raw Materials and Non-Ferrous Metals	2,573	2,504	+69
Machinery & Infrastructure Projects	10,221	9,338	+883
Chemicals	3,798	3,735	+63
Energy	1,460	1,384	+76
Foods & Retail	6,807	6,555	+252
Lifestyle, Consumer Service, Information, Electronics and Telecommunication	5,816	5,607	+209
Logistics & Financial Markets	1,281	1,239	+42
Americas	2,463	2,888	(425)
Europe	1,084	1,078	+6
Asia	2,147	2,102	+45
Other Overseas Areas	525	535	(10)
All Other	1,733	1,984	(251)
Total	42,018	40,993	+1,025
Notes:			

1. The above employee figures do not include temporary staff, seconded or part-time staff.
2. Of the 42,018 employees at the end of September 30, 2006, 5,874 were employed by the Company (1 more than at the end of the previous fiscal period).
3. Following corporate restructuring in April 2006, the figures of All Other as of September 30, 2006 is the number of employees in the Corporate Staff Division.

**Table of Contents****PRINCIPAL SUBSIDIARIES AND ASSOCIATED COMPANIES****1 PRINCIPAL SUBSIDIARIES AND ASSOCIATED COMPANIES (As of September 30, 2006)**

Subsidiary	Operating Segment	Capital	Percentage owned		Main Business
			by Mitsui & Co., Ltd.		
Mitsui & Co. (U.S.A.), Inc.	Americas	US\$350,000 thousand	100		Trading
Mitsui Iron Ore Development Pty. Ltd. (Australia)	Iron & Steel Raw Materials and Non-Ferrous Metals	A\$20,000 thousand	100 (20)		Production and marketing of iron ore
Mitsui E&P Middle East B.V. (Netherlands)	Energy	18 thousand	60 (60)		Exploration, development and production of oil and natural gas in Oman
Mitsui Coal Holdings Pty. Ltd. (Australia)	Iron & Steel Raw Materials and Non-Ferrous Metals	A\$196,593 thousand	100 (30)		Investment in Australian coal businesses
MITSUI FOODS CO., LTD. (Japan)	Foods & Retail	¥12,031 million	99.87		General foods wholesaling

Associated Company	Operating Segment	Capital	Percentage owned		Main Business
			by Mitsui & Co., Ltd.		
Japan Australia LNG (MIMI) Pty. Ltd. (Australia)	Energy	A\$369,050 thousand	50 (50)		Exploration, development and marketing of oil and natural gas
Valepar S.A. (Brazil)	Iron & Steel Raw Materials and Non-Ferrous Metals	R\$7,083,206 thousand	18.24		Investment in Companhia Vale do Rio Doce, a mineral resources company in Brazil
Sakhalin Energy Investment Company Ltd. (Bermuda)	Energy	US\$11,394,612 thousand	25 (25)		Exploration, development and marketing of oil and natural gas

Notes:

1. The figures in brackets represent indirect ownership through other subsidiaries.

2. The figures for capital have been rounded.

**Table of Contents****2 THE NUMBER OF SUBSIDIARIES AND ASSOCIATED COMPANIES**

The number of subsidiaries and associated companies as of September 30, 2006, along with the interim periods of the last three years, is as follows:

(Unit: companies)

	Six-month period ended September 30, 2003	Six-month period ended September 30, 2004	Six-month period ended September 30, 2005	Six-month period ended September 30, 2006
Subsidiaries	358	355	317	318
Associated Companies Accounted for under the Equity Method	295	289	197	173

Note: The number of companies listed above excludes those affiliated companies of certain subsidiaries (other than overseas trading subsidiaries), which are consolidated or accounted for under the equity method by those subsidiaries and companies that are managed by overseas trading subsidiaries.

Furthermore, as from the interim period under review those companies that are managed by overseas trading companies have been included with their managing company, and the data for the interim periods of the last three years has been updated and presented in the same way.

**Table of Contents****DETAILS OF SENIOR COMPANY OFFICERS (AND AUDITORS)**

(AS OF NOVEMBER 1, 2006)

**1. Directors and Corporate Auditors**

<b>Name</b>	<b>Title</b>	<b>Principal position/Area of operation</b>
Nobuo Ohashi	Chairman and Director	
Shoei Utsuda*	President and Chief Executive Officer	Chief Executive Officer
Tetsuya Matsuoka*	Director	Infrastructure Projects Business Unit; Machinery Business Unit; Financial Markets Business Unit; Transportation Logistics Business Unit
Masataka Suzuki*	Director	First Chemicals Business Unit; Second Chemicals Business Unit; Foods & Retail Business Unit; Director, Mitsui & Co. Europe PLC; Director, Mitsui & Co., Middle East Ltd.
Hiroshi Tada*	Director	Iron & Steel Products Business Unit; Iron & Steel Raw Materials and Non-Ferrous Metals Business Unit; Energy Business Unit
Yasunori Yokote*	Director	Chief Compliance Officer; Chief Privacy Officer; Corporate Staff Division (Secretariat, Corporate Planning & Strategy Division, Human Resources & General Affairs Division, Information Strategic Planning Division, Corporate Communications Division, CSR Promotion Division, Legal Division, Logistics Management Division, Domestic Offices and Branches); New Business Promotion; Environmental Matters; Business Continuity Plan Management; DPF Matters; Chief Operating Officer, Business Process Re-Engineering Project Headquarters
Kazuya Imai*	Director	Chief Financial Officer; Corporate Staff Division (Investor Relations Division, Investment Administration Division, Business Process Control Division, Accounting Division, Finance Division, Credit Risk Management Division, Market Risk Management Division, Financial Planning Division); Deputy Chief Operating Officer, Business Process Re-Engineering Project Headquarters; Director, Mitsui & Co. (U.S.A), Inc.
Hiroshi Ito*	Director	Lifestyle Business Unit; Consumer Service Business Unit; Information, Electronics and Telecommunication Business Unit
Akishige Okada	Director	Advisor, Sumitomo Mitsui Banking Corporation
Akira Chihaya	Director	Representative Director and Chairman of the Board of Directors of Nippon Steel Corporation
Nobuko Matsubara	Director	Chairman, Japan Institute of Workers Evolution
Tasuku Kondo	Corporate Auditor	
Hiroshi Matsuura	Corporate Auditor	
Ko Matsukata	Corporate Auditor	Standing Advisor, Mitsui Sumitomo Marine and Fire Insurance Co., Ltd.
Yasutaka Okamura	Corporate Auditor	Attorney at Law
Hideharu Kadowaki	Corporate Auditor	Chairman, the Institute of The Japan Research Institute, Limited
Naoto Nakamura	Corporate Auditor	Attorney at Law
Notes:		



1. Akishige Okada, Akira Chihaya and Nobuko Matsubara are external Directors.
2. Ko Matsukata, Yasutaka Okamura, Hideharu Kadowaki and Naoto Nakamura are external Corporate Auditors. Tasuku Kondo and Hiroshi Matsuura are full-time Corporate Auditors.
3. Representative Directors are marked with an asterisk.

**Table of Contents****2. Executive Officers**

<b>Name</b>	<b>Title</b>	<b>Principal position/Area of operation</b>
Shoei Utsuda*	President and Chief Executive Officer	Chief Executive Officer
Tetsuya Matsuoka*	Executive Vice President	Infrastructure Projects Business Unit; Machinery Business Unit; Financial Markets Business Unit; Transportation Logistics Business Unit
Masataka Suzuki*	Executive Vice President	First Chemicals Business Unit; Second Chemicals Business Unit; Foods & Retail Business Unit; Director, Mitsui & Co. Europe PLC; Director, Mitsui & Co., Middle East Ltd.
Gempachiro Aihara	Executive Vice President	Chief Operating Officer, Asia Business Unit
Hiroshi Tada*	Executive Vice President	Iron & Steel Products Business Unit; Iron & Steel Raw Materials and Non-Ferrous Metals Business Unit; Energy Business Unit
Yasunori Yokote*	Senior Executive Managing Officer	Chief Compliance Officer; Chief Privacy Officer; Corporate Staff Division (Secretariat, Corporate Planning & Strategy Division, Human Resources & General Affairs Division, Information Strategic Planning Division, Corporate Communications Division, CSR Promotion Division, Legal Division, Logistics Management Division, Domestic Offices and Branches); New Business Promotion; Environmental Matters; Business Continuity Plan Management; DPF Matters; Chief Operating Officer; Business Process Re-Engineering Project Headquarters
Kazuya Imai*	Senior Executive Managing Officer	Chief Financial Officer; Corporate Staff Division (Investor Relations Division, Investment Administration Division, Business Process Control Division, Accounting Division, Finance Division, Credit Risk Management Division, Market Risk Management Division, Financial Planning Division); Deputy Chief Operating Officer, Business Process Re-Engineering Project Headquarters; Director, Mitsui & Co. (U.S.A), Inc.
Toshihiro Soejima	Senior Executive Managing Officer	Chief Representative of Mitsui & Co., Ltd. in China
Motokazu Yoshida	Senior Executive Managing Officer	Chief Operating Officer, Americas Business Unit
Ken Abe	Senior Executive Managing Officer	Chief Operating Officer, Europe Business Unit
Hiroshi Ito*	Senior Executive Managing Officer	Lifestyle Business Unit; Consumer Service Business Unit; Information, Electronics and Telecommunication Business Unit
Yoshiyuki Izawa	Executive Managing Officer	General Manager, Osaka Office
Osamu Mori	Executive Managing Officer	Chief Operating Officer, Financial Markets Business Unit
Satoru Miura	Executive Managing Officer	General Manager, Nagoya Office
Takao Sunami	Executive Managing Officer	Chief Operating Officer, Machinery Business Unit
Junichi Matsumoto	Executive Managing Officer	Chief Operating Officer, Transportation Logistics Business Unit
Shunichi Miyazaki	Executive Managing Officer	General Manager, Internal Auditing Division
Shinjiro Ogawa	Executive Managing Officer	Chief Operating Officer, Information, Electronics and Telecommunication Business Unit
Toshimasa Furukawa	Executive Managing Officer	Chief Operating Officer, Infrastructure Projects Business Unit
Jitsuro Terashima	Executive Managing Officer	President & CEO, Mitsui Global Strategic Studies Institute

## Edgar Filing: MITSUI & CO LTD - Form 6-K

Motonori Murakami	Executive Managing Officer	Assistant to Senior Executive Managing Officer (Corporate Staff Division), Assistant to Chief Financial Officer
Koji Nakamura	Executive Managing Officer	Chief Operating Officer, Second Chemicals Business Unit
Kenichi Yamamoto	Executive Managing Officer	Chief Operating Officer, Lifestyle Business Unit
Toshio Awata	Managing Officer	General Manager, Information Strategic Planning Division Chief Information Officer
Masaaki Murakami	Managing Officer	President, Mitsui & Co. (Canada) Ltd.
Kiyotaka Watanabe	Managing Officer	Chief Operating Officer, Iron & Steel Products Business Unit
Masaaki Fujita	Managing Officer	Chief Operating Officer, Foods & Retail Business Unit
Junichi Mizonoue	Managing Officer	Chief Operating Officer, First Chemicals Business Unit
Takao Omae	Managing Officer	President, Mitsui Brasileira Importação e Exportação S.A.
Norinao Iio	Managing Officer	Chief Operating Officer, Energy Business Unit
Osamu Koyama	Managing Officer	Executive Vice President, Mitsui & Co. (U.S.A.), Inc.
Terukazu Okahashi	Managing Officer	Deputy General Manager, Osaka Office
Osamu Takahashi	Managing Officer	Chief Operating Officer, Consumer Service Business Unit
Hideyo Hayakawa	Managing Officer	General Manager, Legal Division
Hiraku Shimomaki	Managing Officer	President, Mitsui & Co. Deutschland GmbH
Shigeru Hanagata	Managing Officer	Deputy Chief Operating Officer, Machinery Business Unit
Masami Iijima	Managing Officer	Chief Operating Officer, Iron & Steel Raw Materials and Non-Ferrous Metals Business Unit
Seiichi Tanaka	Managing Officer	General Manager, Human Resources & General Affairs Division

Note: Directors are marked with an asterisk.

**Table of Contents****CONSOLIDATED BALANCE SHEETS (Unaudited)****ASSETS**

(Millions of Yen)	September 30, 2006	March 31, 2006
<b>Current Assets:</b>		
Cash and cash equivalents	¥ 706,464	¥ 697,065
Time deposits	8,343	37,028
Marketable securities	167,945	26,860
Trade receivables:		
Notes and loans, less unearned interest	487,647	439,187
Accounts	2,112,643	1,997,093
Associated companies	170,967	169,709
Allowance for doubtful receivables	(27,233)	(26,703)
Inventories	752,497	695,754
Advance payments to suppliers	96,296	92,150
Deferred tax assets - current	26,196	32,569
Derivative assets	344,478	320,134
Other current assets	310,272	265,985
<b>Total current assets</b>	<b>5,156,515</b>	<b>4,746,831</b>
<b>Investments and Non-current Receivables:</b>		
Investments in and advances to associated companies	1,471,592	1,300,587
Other investments	964,794	935,675
Non-current receivables, less unearned interest	529,142	444,487
Allowance for doubtful receivables	(95,179)	(84,513)
Property leased to others - at cost, less accumulated depreciation	236,784	218,583
<b>Total investments and non-current receivables</b>	<b>3,107,133</b>	<b>2,814,819</b>
<b>Property and Equipment - at Cost:</b>		
Land, land improvements and timberlands	197,256	203,170
Buildings, including leasehold improvements	354,725	349,904
Equipment and fixtures	466,658	472,069
Mineral rights	165,543	80,953
Vessels	22,339	22,376
Projects in progress	126,162	55,278
<b>Total</b>	<b>1,332,683</b>	<b>1,183,750</b>
Accumulated depreciation	(459,162)	(437,581)
<b>Net property and equipment</b>	<b>873,521</b>	<b>746,169</b>
<b>Intangible Assets, less Accumulated Amortization</b>	<b>82,011</b>	<b>98,811</b>
<b>Deferred Tax Assets - Non-current</b>	<b>44,293</b>	<b>47,947</b>
<b>Other Assets</b>	<b>118,661</b>	<b>119,001</b>
<b>Total</b>	<b>¥ 9,382,134</b>	<b>¥ 8,573,578</b>



**Table of Contents****LIABILITIES AND SHAREHOLDERS EQUITY**

(Millions of Yen)	September 30, 2006	March 31, 2006
<b>Current Liabilities:</b>		
Short-term debt	¥ 772,800	¥ 540,797
Current maturities of long-term debt	359,413	353,185
Trade payables:		
Notes and acceptances	118,715	100,402
Accounts	2,046,939	1,762,224
Associated companies	100,313	108,252
Accrued expenses:		
Income taxes	44,755	63,739
Interest	22,015	22,485
Other	75,238	72,848
Advances from customers	118,105	104,500
Derivative liabilities	258,788	214,460
Other current liabilities	168,455	168,049
<b>Total current liabilities</b>	<b>4,085,536</b>	<b>3,510,941</b>
<b>Long-Term Debt, less Current Maturities</b>	<b>2,699,250</b>	<b>2,658,735</b>
<b>Accrued Pension Costs and Liability for Severance Indemnities</b>	<b>37,822</b>	<b>36,769</b>
<b>Deferred Tax Liabilities Non-current</b>	<b>334,321</b>	<b>318,911</b>
<b>Other Long-Term Liabilities</b>	<b>254,306</b>	<b>252,155</b>
<b>Minority Interests</b>	<b>136,720</b>	<b>118,160</b>
<b>Shareholders Equity:</b>		
Common stock	295,797	295,766
Capital surplus	390,545	390,488
Retained earnings:		
Appropriated for legal reserve	38,860	38,508
Unappropriated	959,997	825,306
Accumulated other comprehensive income (loss):		
Unrealized holding gains and losses on available-for-sale securities	205,376	216,099
Foreign currency translation adjustments	(56,526)	(83,279)
Minimum pension liability adjustment	(5,407)	(5,417)
Net unrealized gains and losses on derivatives	8,090	2,439
<b>Total accumulated other comprehensive income (loss)</b>	<b>151,533</b>	<b>129,842</b>
Treasury stock, at cost	(2,553)	(2,003)
<b>Total shareholders equity</b>	<b>1,834,179</b>	<b>1,677,907</b>
<b>Total</b>	<b>¥ 9,382,134</b>	<b>¥ 8,573,578</b>



**Table of Contents****STATEMENTS OF CONSOLIDATED INCOME****Unaudited**

(Millions of Yen)	Six-Month Period ended September 30, 2006	Six-Month Period ended September 30, 2006
<b>Revenues:</b>		
Sales of products	¥ 1,984,093	¥ 1,597,353
Sales of services	270,894	234,550
Other sales	76,527	52,240
<b>Total revenues</b>	<b>2,331,514</b>	<b>1,884,143</b>
Total Trading Transactions:		
Six-month period ended September 30, 2006: ¥7,622,220 million		
Six-month period ended September 30, 2005: ¥7,048,604 million		
<b>Cost of Revenues:</b>		
Cost of products sold	1,797,340	1,440,016
Cost of services sold	68,112	45,510
Cost of other sales	38,268	23,416
<b>Total cost of revenues</b>	<b>1,903,720</b>	<b>1,508,942</b>
<b>Gross Profit</b>	<b>427,794</b>	<b>375,201</b>
<b>Other Expenses (Income):</b>		
Selling, general and administrative	285,019	259,167
Provision for doubtful receivables	1,610	1,218
Interest expense, net of interest income	17,920	9,835
Dividend income	(28,119)	(16,074)
Gain on sales of securities net	(26,545)	(14,074)
Loss on write-down of securities	3,207	3,499
Gain on disposal or sales of property and equipment net	(1,236)	(216)
Impairment loss of long-lived assets	9,964	4,771
Compensation and other charges related to DPF incident	(3,864)	9,000
Other expense net	22,269	328
<b>Total other expenses</b>	<b>280,225</b>	<b>257,454</b>
<b>Income from Continuing Operations before Income Taxes, Minority Interests and Equity in Earnings</b>	<b>147,569</b>	<b>117,747</b>

[Continued on next page]



**Table of Contents**

[Continued from previous page]

<b>Income Taxes:</b>		
Current	67,671	46,782
Deferred	(6,688)	16,799
Total	60,983	63,581
<b>Income from Continuing Operations before Minority Interests and Equity in Earnings</b>	<b>86,586</b>	<b>54,166</b>
<b>Minority Interests in Earnings of Subsidiaries</b>	<b>(5,203)</b>	<b>(9,001)</b>
<b>Equity in Earnings of Associated Companies Net (After Income Tax Effect)</b>	<b>74,512</b>	<b>38,828</b>
<b>Income from Continuing Operations</b>	<b>155,895</b>	<b>83,993</b>
<b>Income from Discontinued Operations Net (After Income Tax Effect)</b>	<b>3,271</b>	<b>(800)</b>
<b>Net Income</b>	<b>¥ 159,166</b>	<b>¥ 83,193</b>

Note: In accordance with SFAS No.144, the figures for the six-month period ended September 30, 2005 relating to discontinued operations have been reclassified.

**Table of Contents****STATEMENTS OF CONSOLIDATED SHAREHOLDERS' EQUITY (Unaudited)**

(Millions of Yen)	Six-Month Period ended September 30, 2006	Year ended March 31, 2006
<b>Common Stock:</b>		
Balance at beginning of period	¥ 295,766	¥ 192,493
Issuance of common stock		102,576
Common stock listed upon conversion of bonds	31	697
<b>Balance at end of period</b>	<b>295,797</b>	<b>295,766</b>
<b>Capital Surplus:</b>		
Balance at beginning of period	390,488	288,048
Issuance of common stock		101,733
Conversion of bonds	31	695
Gain on sales of treasury stock	26	12
<b>Balance at end of period</b>	<b>390,545</b>	<b>390,488</b>
<b>Retained Earnings:</b>		
<b>Appropriated for legal reserve:</b>		
Balance at beginning of period	38,508	37,018
Transfer from unappropriated retained earnings	352	1,490
<b>Balance at end of period</b>	<b>38,860</b>	<b>38,508</b>
<b>Unappropriated:</b>		
Balance at beginning of period	825,306	656,032
Net income	159,166	202,409
Cash dividends paid	(24,123)	(31,645)
Dividends paid per share		
Six-month period ended September 30, 2006, ¥14.0		
Year ended March 31, 2006, ¥20.0		
Transfer to retained earnings appropriated for legal reserve	(352)	(1,490)
<b>Balance at end of period</b>	<b>959,997</b>	<b>825,306</b>
<b>Accumulated Other Comprehensive Income (Loss)</b>		
<b>(After Income Tax Effect)</b>		
Balance at beginning of period	129,842	(49,551)
Unrealized holding gains and losses on available-for-sale securities	(10,723)	115,920
Foreign currency translation adjustments	26,753	59,508
Minimum pension liability adjustments	10	274
Net unrealized gains and losses on derivatives	5,651	3,691
<b>Balance at end of period</b>	<b>151,533</b>	<b>129,842</b>

[Continued on next page]

**Table of Contents**

[Continued from previous page]

<b>Treasury stock, at cost:</b>		
Balance at beginning of period	(2,003)	(1,212)
Purchases of treasury stock	(647)	(862)
Sales of treasury stock	97	71
Balance at end of period	(2,553)	(2,003)
<b>Summary of Changes in Equity from Nonowner Sources Comprehensive income:</b>		
Net income	159,166	202,409
Other comprehensive income (After income tax effect):		
Unrealized holding gains and losses on available-for-sale securities	(10,723)	115,920
Foreign currency translation adjustments	26,753	59,508
Minimum pension liability adjustment	10	274
Net unrealized gains and losses on derivative	5,651	3,691
Changes in equity from nonowner sources	¥ 180,857	¥ 381,802

Note: Appropriations of retained earnings are reflected in the consolidated financial statements upon shareholders' approval.

**Table of Contents****STATEMENTS OF CONSOLIDATED CASH FLOWS****(Supplementary Information) (Unaudited)**

(Millions of Yen)	Six-Month Period ended September 30, 2006	Six-Month Period ended September 30, 2005
<b>Operating Activities:</b>		
Net Income	¥ 159,166	¥ 83,193
Adjustments to reconcile net income to net cash provided by operating activities:		
(Income) loss from discontinued operations net (after income tax effect)	(3,271)	800
Depreciation and amortization	38,909	36,030
Pension and severance costs, less payments	(751)	3,213
Provision for doubtful receivables	1,610	1,218
Gain on sales of securities net	(26,545)	(14,074)
Loss on write-down of securities	3,207	3,499
Gain on disposal or sales of property and equipment net	(1,236)	(216)
Impairment loss of long-lived assets	9,964	4,771
Deferred income taxes	(6,688)	16,799
Minority interests of earnings of subsidiaries	5,203	9,001
Equity in earnings of associated companies, less dividends received	(20,256)	(11,108)
Changes in operating assets and liabilities:		
Increase in trade receivables	(186,372)	(51,660)
Increase in inventories	(51,785)	(37,159)
Increase in trade payables	131,931	40,666
Other net	(14,585)	(47,508)
Net cash used in operating activities of discontinued operations	(2,541)	(3,431)
<b>Net cash provided by operating activities</b>	<b>35,960</b>	<b>34,034</b>
<b>Investing Activities:</b>		
Net (increase) decrease in time deposits	28,491	(1,651)
Net increase in investments in and advances to associated companies	(68,313)	(53,318)
Net increase in other investments	(64,472)	(72,949)
Net decrease in long-term loan receivables	11,598	23,240
Net increase in property leased to others and property and equipment	(139,316)	(79,917)
<b>Net cash used in investing activities</b>	<b>(232,012)</b>	<b>(184,595)</b>

[Continued on next page]

**Table of Contents**

[Continued from previous page]

<b>Financing Activities:</b>		
Net increase in short-term debt	210,089	81,594
Net increase in long-term debt	50	114,607
Capital contribution from minority interests	17,095	
Purchases of treasury stock net	(440)	(346)
Payments of cash dividends	(24,123)	(15,824)
<b>Net cash provided by financing activities</b>	<b>202,671</b>	<b>180,031</b>
<b>Effect of Exchange Rate Changes on Cash and Cash Equivalents</b>	<b>2,780</b>	<b>8,755</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>9,399</b>	<b>38,225</b>
<b>Cash and Cash Equivalents at Beginning of Period</b>	<b>697,065</b>	<b>791,810</b>
<b>Cash and Cash Equivalents at End of Period</b>	<b>¥ 706,464</b>	<b>¥ 830,035</b>

Note: In accordance with SFAS No. 144, the figures for the six-month period ended September 30, 2005 relating to discontinued operations have been reclassified.

**Table of Contents****OPERATING SEGMENT INFORMATION****(Unaudited)**

The companies allocate their resources and review their performance by operating segments comprised of the business units of the Head Office, overseas branches and offices, and overseas trading subsidiaries. The companies' operating segments have been aggregated based on the nature of the products and other criteria into six product-focused reportable operating segments and four region-focused reportable operating segments.

Six-month period ended September 30, 2006 (from April 1, 2006 to September 30, 2006)

(Millions of Yen)

	Iron & Steel Products	Iron & Steel Raw Materials and Non-Ferrous Metals	Machinery & Infrastructure Projects	Chemical	Energy	Foods & Retail	Lifestyle, Consumer  Service, Information, Electronics  and Telecommunication	Logistics & Financial Markets
Total Trading Transactions	676,584	846,549	1,029,226	1,153,972	1,038,187	941,603	725,425	90,191
Gross Profit	27,820	57,758	46,976	51,431	45,254	40,600	61,911	30,590
Operating Income (Loss)	12,256	45,734	7,161	16,934	29,130	7,145	6,961	12,841
Equity in Earnings of Associated Companies	1,443	31,738	13,056	2,576	17,866	1,512	3,464	900
Net Income (Loss)	9,442	62,162	18,012	10,405	32,397	(4,152)	3,281	6,370
Total Assets at September 30, 2006	610,718	969,767	1,458,086	917,917	1,323,895	723,136	801,978	774,065
	Americas	Europe	Asia	Other Overseas Areas	Total	All Other	Adjustments and Eliminations	Consolidated Total
Total Trading Transactions	591,791	230,265	258,611	34,893	7,617,297	3,879	1,044	7,622,220
Gross Profit	31,890	10,821	13,096	2,390	420,537	4,180	3,077	427,794
Operating Income (Loss)	11,738	1,698	4,426	(109)	155,915	(1,512)	(13,238)	141,165
Equity in Earnings of Associated Companies	1,696	166	102	273	74,792	58	(338)	74,512
Net Income (Loss)	9,123	1,979	3,683	6,734	159,436	4,212	(4,482)	159,166
Total Assets at September 30, 2006	464,618	152,412	189,427	89,459	8,475,478	2,958,306	(2,051,650)	9,382,134

**Table of Contents**

Six-month period ended September 30, 2005 (from April 1, 2005 to September 30, 2005) (Restated)

(Millions of Yen)

	<b>Iron &amp; Steel</b>						<b>Lifestyle, Consumer Service, Information, Electronics and Logistics &amp; Financial</b>	
	<b>Raw Materials</b>			<b>Machinery &amp; Infrastructure</b>				
	<b>Iron &amp; Steel</b>	<b>Non-Ferrous</b>	<b>Infrastructure</b>				<b>and</b>	<b>Financial</b>
	<b>Products</b>	<b>Metals</b>	<b>Projects</b>	<b>Chemical</b>	<b>Energy</b>	<b>Foods &amp; Retail</b>	<b>Telecommunication</b>	<b>Markets</b>
Total Trading Transactions	699,381	862,791	1,057,463	1,001,076	779,793	920,665	687,695	43,608
Gross Profit	27,635	55,420	41,576	46,052	33,299	42,454	60,752	20,131
Operating Income (Loss)	12,928	44,782	9,692	14,790	15,519	6,031	10,006	6,107
Equity in Earnings of Associated Companies	1,576	9,487	6,489	2,129	14,121	1,722	807	1,803
Net Income (Loss)	9,296	26,005	12,803	2,332	14,200	3,568	5,616	5,229
Total Assets at September 30, 2005	551,025	795,334	1,149,442	787,339	1,143,621	714,139	757,024	518,894
				<b>Other</b>			<b>Adjustments</b>	
				<b>Overseas</b>			<b>and</b>	<b>Consolidated</b>
	<b>Americas</b>	<b>Europe</b>	<b>Asia</b>	<b>Areas</b>	<b>Total</b>	<b>All Other</b>	<b>Eliminations</b>	<b>Total</b>
Total Trading Transactions	523,975	194,074	242,423	34,833	7,047,777	4,442	(3,615)	7,048,604
Gross Profit	24,081	10,520	12,365	2,274	376,559	3,842	(5,200)	375,201
Operating Income (Loss)	5,286	2,694	5,170	368	133,373	(1,777)	(16,780)	114,816
Equity in Earnings of Associated Companies	1,011	134	56	281	39,616	94	(882)	38,828
Net Income	3,977	2,692	4,550	6,668	96,936	5,333	(19,076)	83,193
Total Assets at September 30, 2005	463,062	146,515	177,014	76,274	7,279,683	2,753,193	(1,825,839)	8,207,037

**Table of Contents**

Notes:

1. In accordance with SFAS No.144, the figures of Consolidated Total for the six-month period ended September 30, 2005 have been reclassified. The reclassifications to Income (Loss) from Discontinued Operations Net (After Income Tax Effect) are included in Adjustments and Eliminations.
2. All Other includes business activities which primarily provide services, such as financing service and operation services to external customers and/or to the companies and associated companies. Total assets of All Other at September 30, 2006 and 2005 consisted primarily of cash and cash equivalents and time deposits related to financing activities, and assets of certain subsidiaries related to the above services.
3. Net loss of Adjustments and Eliminations includes income and expense items that are not allocated to specific reportable operating segments, such as certain expenses of the corporate departments, and eliminations of intersegment transactions.
4. Transfers between operating segments are made at cost plus a markup.
5. Operating Income (Loss) reflects the companies a) Gross Profit, b) Selling, general and administrative expenses, and c) Provision for doubtful receivables.
6. Starting from the year ended March 31, 2006, Iron & Steel Products and Iron & Steel Raw Materials and Non-Ferrous Metals which formally composed the Metal Products & Minerals, and Foods & Retail, which was formally included in Consumer Products & Services are disclosed as a separate product-focused reportable operating segment, and Electronics & Information, which was formally included in the Machinery, Electronics & Information is aggregated to Life Style and Consumer Service, which were formally included in Consumer Products & Services and disclosed as Life Style, Consumer Service, Information, Electronics and Telecommunication. Machinery and Infrastructure Projects, which were formally included in Machinery, Electronics & Information, are disclosed as Machinery & Infrastructure Projects. Also, starting from the six-month period ended September 30, 2006, Mitsui & Co., Financial Services (Europe) which was formerly included in Europe, is transferred to All Other, in order to centralize the operation of financing services to the companies and associated companies. The operating segment information for the six-month period ended September 30, 2005 has been restated to conform to the current period presentation.



**Table of Contents****BALANCE SHEETS (Unaudited)****ASSETS**

	<b>Year</b>	
	<b>Six-Month Period ended</b>	<b>ended</b>
<b>(Millions of Yen)</b>	<b>September 30, 2006</b>	<b>March 31, 2006</b>
<b>Current Assets</b>		
Cash and Time Deposits	¥ 329,818	¥ 420,540
Notes Receivable, Trade	267,934	241,929
Accounts Receivable, Trade	1,473,768	1,368,569
Securities	261,053	21,449
Inventories	199,898	223,949
Advance Payments to Suppliers	42,600	44,291
Short-Term Loans Receivable	147,161	188,343
Deferred Tax Assets - Current	14,977	19,200
Other	222,448	239,140
Allowance for Doubtful Receivables	(15,549)	(15,801)
<b>Total Current Assets</b>	<b>2,944,111</b>	<b>2,751,614</b>
<b>Non-Current Assets</b>		
Tangible Assets (Net)	93,570	95,598
Intangible Assets	24,331	23,116
Investments and Other Assets:		
Investments in Securities and Subsidiaries and Associated Companies	1,634,436	1,560,592
Ownership in Subsidiaries and Associated Companies	317,483	264,670
Long-Term Loans Receivable	192,519	180,374
Other	185,907	179,616
Allowance for Doubtful Receivables	(93,874)	(93,072)
Total Investments and other Assets	2,236,472	2,092,181
<b>Total Non-Current Assets</b>	<b>2,354,374</b>	<b>2,210,896</b>
<b>Total Assets</b>	<b>5,298,485</b>	<b>4,962,510</b>

**Table of Contents****LIABILITIES, NET ASSETS AND SHAREHOLDERS EQUITY**

(Millions of Yen)	Six-Month Period ended	Year ended
	September 30, 2006	March 31, 2006
<b>Current Liabilities</b>		
Notes Payable, Trade	¥ 62,371	¥ 55,561
Accounts Payable, Trade	1,133,243	1,072,438
Short-Term Borrowings	334,224	215,602
Commercial Paper	48,000	50,000
Accounts Payable, Other	201,940	87,838
Advances from Customers	43,398	44,719
Reserve for Directors' Bonuses	121	
Other	128,318	126,622
<b>Total Current Liabilities</b>	<b>1,951,619</b>	<b>1,652,782</b>
<b>Long-Term Liabilities</b>		
Bonds	508,400	518,400
Convertible Bonds	91,320	91,382
Long-Term Borrowings	1,474,267	1,476,864
Liability for Retirement Benefits	6,823	5,842
Deferred Tax Liabilities - Non-Current	76,460	68,192
Other	56,979	58,040
<b>Total Long-Term Liabilities</b>	<b>2,214,250</b>	<b>2,218,720</b>
<b>Total Liabilities</b>	<b>4,165,869</b>	<b>3,871,502</b>
<b>Net Assets</b>		
<b>Shareholders' Equity</b>		
Common Stock	295,797	
Capital Surplus:		
Capital Reserve	322,219	
Other Capital Surplus	45	
<b>Total Capital Surplus</b>	<b>322,265</b>	
<b>Retained Earnings</b>		
Legal Reserve	27,745	
Other Retained Earnings:		
General Reserve	176,851	
Special Reserve	1,619	
Reserve for Loss on Overseas Investments	4,211	
Reserve for Tax-Deductible Write-down of Tangible Assets	1,482	
Retained Earnings Brought Forward	126,671	
<b>Total Retained Earnings</b>	<b>338,582</b>	
Treasury Stock	(2,366)	
<b>Total Shareholders' Equity</b>	<b>954,279</b>	
<b>Difference of Appreciation and Conversion</b>		
Net Unrealized Gain on Available-for-Sale Securities	181,808	

(continued on next page)



**Table of Contents**

(continued from previous page)

Deferred Gains or Losses on Hedges	(3,472)
<b>Total Difference of Appreciation and Conversion</b>	<b>178,336</b>
<b>Total Net Assets</b>	<b>1,132,615</b>
<b>Total Liabilities and Net Assets</b>	<b>5,298,485</b>
<b>Shareholders Equity</b>	
<b>Common Stock</b>	295,766
<b>Capital Surplus</b>	
Capital Reserve	322,189
Other Capital Surplus	32
<b>Total Capital Surplus</b>	<b>322,221</b>
<b>Retained Earnings</b>	
Legal Reserve	27,745
Voluntary Reserves	185,144
Unappropriated Retained Earnings	75,191
<b>Total Retained Earnings</b>	<b>288,081</b>
<b>Net Unrealized Gain on Available-for-Sale Securities</b>	<b>186,853</b>
<b>Treasury Stock</b>	<b>(1,914)</b>
<b>Total Shareholders Equity</b>	<b>1,091,007</b>
<b>Total Liabilities and Shareholders Equity</b>	<b>4,962,510</b>

Notes:

- Figures less than ¥1 million are rounded down.
- For the six-month period ended September 30, 2006, the amounts of items listed below were as follows:

(1) Accumulated Depreciation of tangible assets:	¥	86,955 million
(2) Assets pledged as security:	¥	93,349 million
(3) Guarantees and contingent liabilities:		
Guarantees:	¥	1,341,681 million
Commitments and other letters similar to guarantees amounting to ¥74,867 million are included in guarantees.		
Notes receivable discounted:	¥	53,902 million

**Table of Contents****STATEMENTS OF INCOME (Unaudited)**

(Millions of Yen)	Six-Month Period ended September 30, 2006	Six-Month Period ended September 30, 2005(*)
<b>Sales</b>	¥ 5,625,429	¥ 5,434,172
Cost of Sales	5,512,747	5,328,740
<b>Gross Profit</b>	112,682	105,431
Selling, General and Administrative Expenses	100,900	98,785
<b>Operating Profit</b>	11,781	6,646
<b>Non-Operating Income</b>		
Interest Income	8,250	8,603
Dividend Income	81,797	69,309
Other	6,207	6,433
Total Non-Operating Income	96,255	84,346
<b>Non-Operating Expenses</b>		
Interest Expense	16,290	11,192
Other	7,149	6,376
Total Non-Operating Expenses	23,440	17,568
<b>Ordinary Profit</b>	84,596	73,423
<b>Extraordinary Gains</b>		
Gain on Sales of Tangible Assets	34	120
Gain on Sales of Investments in Securities and Subsidiaries and Associated Companies	25,502	9,008
Gain on Reversal of Provision for Doubtful Receivables	947	1,076
Gain on Reversal of Compensation and Other Charges Related to DPF Incident	3,864	
Total Extraordinary Gains	30,348	10,204
<b>Extraordinary Losses</b>		
Loss on Sales of Tangible Assets	238	249
Impairment Losses	201	2,455
Loss on Sale of Investments in Securities and Subsidiaries and Associated Companies	212	296
Loss on Write-Down of Investments in Securities and Subsidiaries and Associated Companies	6,290	5,920
Provision for Doubtful Receivables from Securities and Subsidiaries and Associated Companies	3,665	1,956
Compensation and Other Charges Related to DPF Incident		9,000
Total Extraordinary Losses	10,607	19,878

(\*) Supplementary information

[Continued on next page]

**Table of Contents**

[Continued from previous page]

<b>Income before Income Taxes</b>	104,337	63,750
Income Taxes Current	11,072	6,845
Income Taxes Deferred	18,410	20,599
<b>Net Income</b>	74,854	36,305
Unappropriated Retained Earnings at Beginning of Period		16,507
<b>Unappropriated Retained Earnings at end of period</b>	¥	¥ 52,813

Notes:

1. Figures less than ¥1 million are rounded down.
2. Net income per share for the six-month period ended September 30, 2006: ¥43.44.

**Table of Contents****CHANGES IN SHAREHOLDERS EQUITY (Unaudited)**

(April 1, 2006 to September 30, 2006)

(Unit: Millions of Yen)

	Capital Surplus		Shareholders Equity		Retained Earnings			
	Common Stock	Capital Reserve	Other Capital Surplus	Total Capital Surplus	Legal Reserve	General Reserve	Special Reserve	Other Retained Earnings Reserve for Loss on Overseas Investments
Balance as of March 31, 2006	295,766	322,189	32	322,221	27,745	176,851	1,619	5,075
Changes during Interim Period								
New Share Issuance	31	30		30				
Reversal of Reserve for Loss on Overseas Investments								(863)
Reversal of Reserve for Tax-Deductible Write-down of Tangible Assets								
Dividend from Surplus								
Bonuses to Directors								
Net Income								
Acquisition of Treasury Stock								
Disposal of Treasury Stock			13	13				
Changes to Items other than Shareholders Equity (net)								
Total Changes during Interim Period	31	30	13	43				(863)
Balance as of September 30, 2006	295,797	322,219	45	322,265	27,745	176,851	1,619	4,211

**Table of Contents**

	Shareholders Equity				Treasury Stock	Total Shareholders Equity	Difference of Appreciation and Conversion			Total Net Assets
	Retained Earnings		Total Retained Earnings	Other Retained Earnings			Unrealized Gain on Available-for-Sale Securities	Deferred Gains or Losses on Hedges	Total Difference of Appreciation and Conversion	
	Reserve for Tax-Deductible Write-down of Tangible Assets	Retained Earnings Brought Forward								
Balance as of March 31, 2006	1,597	75,191	288,081	(1,914)	904,154	186,853		186,853	1,091,007	
Changes during Interim Period										
New Share Issuance					61				61	
Reversal of Reserve for Loss on Overseas Investments		863								
Reversal of Reserve for Tax-Deductible Write-down of Tangible Assets	(114)	114								
Dividend from Surplus		(24,123)	(24,123)		(24,123)				(24,123)	
Bonuses to Directors		(230)	(230)		(230)				(230)	
Net Income		74,854	74,854		74,854				74,845	
Acquisition of Treasury Stock				(475)	(475)				(475)	
Disposal of Treasury Stock				23	36				36	
Changes to Items other than Shareholders Equity (net)						(5,044)	(3,472)	(8,516)	(8,516)	
Total Changes during Interim Period	(114)	51,478	50,501	(452)	50,124	(5,044)	(3,472)	(8,516)	41,607	
Balance as of September 30, 2006	1,482	126,671	338,582	(2,366)	954,279	181,808	(3,472)	178,336	1,132,615	

These financial statements, which are on a non-consolidated basis, have been

prepared in accordance with accounting principles generally accepted in Japan.



## **Table of Contents**

### **Management Philosophy (MVV)**

#### **Mission**

We will contribute to the creation of a future where the dreams of the inhabitants of our irreplaceable Earth can be fulfilled.

#### **Vision**

We aim to become a global business enabler that can meet the needs of our customers throughout the world.

#### **Values**

Making it a principle to be fair and humble, we, with sincerity and in good faith, will strive to be worthy of the trust society places in us.

With lofty aspirations and from an honest perspective, we will pursue business that benefits society.

Always taking on the challenge of new fields, we will dynamically create business that can lead the times.

Making the most of our corporate culture that fosters Freedom and Open-mindedness, we will fully demonstrate our abilities as a corporation as well as individuals.

In order to nurture human resources full of creativity and a superior sense of balance, we will provide our people with a workplace for self-development as well as self-realization.

#### **Shareholders information**

Fiscal year end	March 31
Record date	March 31
Interim dividend record date	September 30
General Shareholders Meeting	June
Manager of the Register of Shareholders (head office)	The Chuo Mitsui Trust & Banking Company Limited 33-1 Shiba, 3-chome Minato-ku, Tokyo
Contact information for above	The Chuo Mitsui Trust & Banking Company Limited, Stock Transfer Agency Division 8-4 Izumi, 2-chome Suginami-ku, Tokyo 168-0063 Tel: 0120-78-2031 (free dial)
Representative branches for transfer agent	The Chuo Mitsui Trust & Banking Company Limited (various locations around the country)

## Edgar Filing: MITSUI & CO LTD - Form 6-K

Stock exchange listings

Mitsui & Co., Ltd.

Japan Securities Agents, Ltd. (main office, various locations around the country)

Tokyo, Osaka, Nagoya, Sapporo, Fukuoka

2-1, Ohtemachi 1-chome

Chiyoda-ku, Tokyo

100-0004

Tel: 03-3285-1111 (general)

Website: [www.mitsui.co.jp](http://www.mitsui.co.jp)