PIMCO NEW YORK MUNICIPAL INCOME FUND III Form N-CSRS May 30, 2014 Table of Contents

# **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM N-CSR**

#### CERTIFIED SHAREHOLDER REPORT OF REGISTERED

MANAGEMENT INVESTMENT COMPANIES

**Investment Company Act file number 811-21189** 

PIMCO New York Municipal Income Fund III

(Exact name of registrant as specified in charter)

1633 Broadway, New York, New York 10019

(Address of principal executive offices) (Zip code)

# Lawrence G. Altadonna 1633 Broadway, New York, New York 10019

(Name and address of agent for service)

Registrant s telephone number, including area code: 212-739-3371

Date of fiscal year end: September 30, 2014

Date of reporting period: March 31, 2014

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Item 1. REPORT TO SHAREHOLDERS

PIMCO Municipal Income Fund III

PIMCO California Municipal Income Fund III

PIMCO New York Municipal Income Fund III

**Semi-Annual Report** 

March 31, 2014

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Letter from the Chairman of the Board &

President

Hans W. Kertess

Chairman

Julian Sluyters

President & CEO

#### Dear Shareholder:

After a weak first half of the reporting period, municipal bonds rallied and produced solid results during the fiscal six months ended March 31, 2014. US Treasury yields fluctuated but ultimately moved higher as the US economy continued to expand and the Federal Reserve (the Fed ) clarified its timeline for asset purchase tapering. Investor demand for municipal securities strengthened due to improving fundamentals and attractive valuations.

#### Six-Month Period in Review

For the six-month fiscal period ended March 31, 2014, PIMCO Municipal Income III returned 10.24% on net asset value ( NAV ) and 10.46% on market price.

For the six-month fiscal period ended March 31, 2014, PIMCO California Municipal Income III returned 9.05% on NAV and 10.74% on market price.

For the six-month fiscal period ended March 31, 2014, PIMCO New York Municipal Income III returned 7.54% on NAV and 3.16% on market price.

The Barclays Municipal Bond Index gained 3.65% while the broad taxable bond market, as represented by the Barclays US Aggregate Bond Index, returned 1.70% during the reporting period.

The US economy continued to grow during the reporting period, albeit at a less robust pace. According to the US Commerce Department, gross domestic product (GDP), the value of goods and services produced in the country, the broadest measure of economic activity and the principal indicator of economic performance, expanded at a 2.6% annual pace during the fourth quarter. Moderating growth was attributed to a number of factors, including a deceleration in private inventory investment, declining federal government spending and less residential fixed

investments.

The Fed maintained an accommodative monetary policy during the reporting period. The central bank did, however, announce that it would begin tapering its monthly asset purchase program beginning in January 2014 during its December 2013 meeting. At its meetings in both January and March 2014, the Fed announced that it would further taper its asset purchases. However, the Fed repeated that it would not raise interest rates in the near future, saying in March that it expected to maintain the current target range for the federal funds rate for a considerable time

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after the asset purchase program ends, especially if projected inflation continues to run below the Committee s 2% longer-run goal.

#### **Outlook**

The US economy has been resilient and we believe has overcome the headwinds associated with higher taxes, rising interest rates and severe winter weather. We continue to expect US economic growth will be above-trend in 2014 due, in part, to the fact that fiscal policy

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will be less of a drag than it was last year.

While we are prepared for the Fed to start raising benchmark interest rates in 2015, we think policymakers will remain behind the curve on monetary normalization. Several factors support this view, including: the modest pace of the labor recovery, the lack of inflation pressure, the need to support the deleveraging process, the risk of a bond market crash if rates were to normalize too quickly, and constrained fiscal policy and political pressure.

For specific information on the Funds and their performance, please review the following pages. If you have any questions regarding the information provided, we encourage you to contact your financial advisor or call the Funds shareholder servicing agent at (800) 254-5197. In addition, a wide range of information and resources is available on our website, us.allianzgi.com/closedendfunds.

Together with Allianz Global Investors Fund Management LLC, the Funds investment manager, and Pacific Investment Management Company LLC ( PIMCO ), the Funds sub-adviser, we thank you for investing with us. We remain dedicated to serving your investment needs.

Sincerely,

Hans W. Kertess Chairman of the Board of Trustees Julian Sluyters

President & Chief Executive Officer

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#### **Fund Insights**

PIMCO Municipal Income Funds III

March 31, 2014 (unaudited)

For the six-month fiscal period ended March 31, 2014, PIMCO Municipal Income III ( Municipal III) returned 10.24% on net asset value ( NAV ) and 10.46% on market price.

For the six-month fiscal period ended March 31, 2014, PIMCO California Municipal Income III ( California Municipal III ) returned 9.05% on NAV and 10.74% on market price.

For the six-month fiscal period ended March 31, 2014, PIMCO New York Municipal Income III (New York Municipal III) returned 7.54% on NAV and 3.16% on market price.

The municipal bond market overcame a challenging start and generated positive results during the six-month reporting period ended March 31, 2014. The overall municipal market, as measured by the Barclays Municipal Bond Index (the Index ), was relatively flat for the first half of the reporting period, as it returned 0.32%. Impacting the municipal market were rising interest rates, as well as generally weak demand given concerns over the city of Detroit s bankruptcy filing and credit issues in Puerto Rico. However, the municipal bond market then strengthened and gained 3.32% over the second half of the reporting period. This turnaround was due to several factors, including improving fundamentals, attractive valuations and falling interest rates. In addition, investor demand improved, while new municipal supply fell sharply over the first three months of 2014. All told, the Index gained 3.65% during the six-month reporting period. In

comparison, the overall taxable fixed income market, as measured by the Barclays US Aggregate Bond Index, gained 1.70%.

Overweight duration relative to the Index contributed to the performance of all three Funds as municipal yields declined during the six-months ended March 31, 2014. All three Funds—overweighting to the Health Care sector was rewarded as it outperformed the Index. Municipal III—s and New York Municipal III—s overweighting to the Industrial Revenue sector was beneficial for results as it outperformed the Index. Municipal III—s and California Municipal III—s overweighting to the Revenue-Backed sector contributed to results as it outperformed the Index. New York Municipal III—s and California Municipal III—s overweighting to Tobacco sector was beneficial as it outperformed the Index.

Municipal III s and California Municipal III s underweighting to the Transportation and Lease-Backed sectors detracted from performance as they outperformed the Index. Municipal III s underweighting to the Education sector was a negative for results given its outperformance versus the Index. New York Municipal III s overweighting to the Special Tax sector detracted from results given its underperformance versus the Index. New York Municipal III s underweighting to the Water and Sewer sector was a negative for results due to its outperformance versus the Index.

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# **Performance & Statistics**

# PIMCO Municipal Income Fund III

March 31, 2014 (unaudited)

Total Return <sup>(1)</sup> :	<b>Market Price</b>	NAV
Six Month	10.46%	10.24%
1 Year	-2.54%	-0.58%
5 Year	13.65%	14.61%
10 Year	4.57%	4.08%
Commencement of Operations (10/31/02) to 3/31/14	4.62%	4.48%

### **Market Price/NAV Performance:**

Commencement of Operations (10/31/02) to 3/31/14

### **Market Price/NAV:**

Market Price	\$11.07
NAV	\$10.11
Premium to NAV	9.50%
Market Price Yield <sup>(2)</sup>	6.28%
Leverage Ratio <sup>(3)</sup>	39.80%

Moody s Rating

(as a % of total investments)

March 31, 2014 | Semi-Annual Report

# **Performance & Statistics**

# PIMCO California Municipal Income Fund III

March 31, 2014 (unaudited)

Total Return <sup>(1)</sup> :	<b>Market Price</b>	NAV
Six Month	10.74%	9.05%
1 Year	-2.87%	0.23%
5 Year	13.64%	13.83%
10 Year	3.57%	3.25%
Commencement of Operations (10/31/02) to 3/31/14	3.43%	3.53%

### **Market Price/NAV Performance:**

Commencement of Operations (10/31/02) to 3/31/14

### **Market Price/NAV:**

Market Price	\$9.97
NAV	\$9.53
Premium to NAV	4.62%
Market Price Yield <sup>(2)</sup>	7.22%
Leverage Ratio <sup>(3)</sup>	43.00%

Moody s Rating

(as a % of total investments)

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### **Performance & Statistics**

PIMCO New York Municipal Income Fund III

March 31, 2014 (unaudited)

Total Return <sup>(1)</sup> :	<b>Market Price</b>	NAV
Six Month	3.16%	7.54%
1 Year	-2.06%	-0.30%
5 Year	10.73%	10.19%
10 Year	1.87%	1.46%
Commencement of Operations (10/31/02) to 3/31/14	2.23%	2.20%

#### **Market Price/NAV Performance:**

Commencement of Operations (10/31/02) to 3/31/14

#### **Market Price/NAV:**

114414444444444444444444444444444444444	
Market Price	\$9.25
NAV	\$8.82
Premium to NAV	4.88%
Market Price Yield <sup>(2)</sup>	6.81%
Leverage Ratio <sup>(3)</sup>	42.57%

Moody s Rating

(as a % of total investments)

(1) **Past performance is no guarantee of future results.** Total return is calculated by determining the percentage change in NAV or market price (as applicable) in the specified period. The calculation assumes that all dividends and distributions, if any, have been reinvested. Total return does not reflect broker commissions or sales charges in connection with the purchase or sale of Fund shares. Total return for a period of less than one year is not annualized. Total return for a period of more than one year represents the average annual total return.

Performance at market price will differ from results at NAV. Although market price returns typically reflect investment results over time, during shorter periods returns at market price can also be influenced by factors such as changing views about the Funds, market conditions, supply and demand for each Fund s shares, or changes in each Fund s dividends.

An investment in each Fund involves risk, including the loss of principal. Total return, market price, market price yield and NAV will fluctuate with changes in market conditions. This data is provided for information purposes only and is not intended for trading purposes. Closed-end funds, unlike open-end funds, are not continuously offered. There is a one time public offering and once issued, shares of closed-end funds are traded in the open market through a stock exchange. NAV is equal to total assets attributable to common shareholders less total liabilities divided by the number of common shares outstanding. Holdings are subject to change daily.

- (2) Market Price Yield is determined by dividing the annualized current monthly dividend per common share (comprised of net investment income) by the market price per common share at March 31, 2014.
- (3) Represents Floating Rate Notes issued in tender option bond transactions and Preferred Shares outstanding (collectively Leverage), as a percentage of total managed assets. Total managed assets refer to total assets (including assets attributable to Leverage) minus liabilities (other than liabilities representing Leverage).

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# **Schedule of Investments**

PIMCO Municipal Income Fund III

March 31, 2014 (unaudited)

Principal		
Amount		** •
(000s)		Value
Municipa	Bonds & Notes 93.4%	
	Alabama 9.5%	
<b>\$500</b>	Birmingham Special Care Facs. Financing Auth. Rev., Childrens Hospital,	φ <b>ετο π</b> οο
\$500	6.00%, 6/1/39 (AGC)	\$559,780
0.000	Birmingham-Baptist Medical Centers Special Care Facs. Financing Auth. Rev.,	0.000.100
9,000	Baptist Health Systems, Inc., 5.00%, 11/15/30, Ser. A	9,009,180
<b>72</b> 000	Jefferson Cnty. Sewer Rev.,	27.070.720
53,000	zero coupon, 10/1/50, Ser. F (i)	27,878,530
12,000	6.50%, 10/1/53, Ser. D	12,434,040
1,000	State Docks Department Rev., 6.00%, 10/1/40	1,121,290
		51,002,820
	Arizona 6.7%	
	Health Facs. Auth. Rev.,	
1,250	Banner Health, 5.00%, 1/1/35, Ser. A	1,282,062
900	Banner Health, 5.50%, 1/1/38, Ser. D	954,162
2,250	Beatitudes Campus Project, 5.20%, 10/1/37	1,916,887
	Pima Cnty. Industrial Dev. Auth. Rev.,	
13,000	5.00%, 9/1/39 (h)	13,244,270
750	Tucson Electric Power Co., 5.25%, 10/1/40, Ser. A	769,478
	Salt River Project Agricultural Improvement & Power Dist. Rev., 5.00%, 1/1/39,	
5,000	Ser. A (h)	5,331,750
11,600	Salt Verde Financial Corp. Rev., 5.00%, 12/1/37	12,281,384
		35,779,993
	California 19.1%	
	Bay Area Toll Auth. Rev., San Francisco Bay Area,	
1,500	5.00%, 10/1/29	1,636,065
500	5.00%, 4/1/34, Ser. F-1	536,600
3,260	5.00%, 10/1/42	3,414,426
12,000	5.25%, 4/1/53, Ser. S-4	12,741,720
	Golden State Tobacco Securitization Corp. Rev., Ser. A-1,	
2,630	4.50%, 6/1/27	2,278,632
3,600	5.125%, 6/1/47	2,665,080
11,120	5.75%, 6/1/47	8,999,861
	Health Facs. Financing Auth. Rev.,	
2,500	Catholic Healthcare West, 6.00%, 7/1/39, Ser. A	2,765,375
600	Sutter Health, 5.00%, 11/15/42, Ser. A (IBC-NPFGC)	613,992
4,390	Sutter Health, 5.00%, 8/15/52, Ser. A	4,545,845

1,500	Sutter Health, 6.00%, 8/15/42, Ser. B	1,710,450
	Indian Wells Redev. Agcy., Tax Allocation, Whitewater Project, 4.75%, 9/1/34,	
3,350	Ser. A (AMBAC)	3,105,952
130	Los Angeles Unified School Dist., GO, 5.00%, 7/1/30, Ser. E (AMBAC)	136,997
2,000	M-S-R Energy Auth. Rev., 6.50%, 11/1/39, Ser. B	2,525,420
1,445	Municipal Finance Auth. Rev., Azusa Pacific Univ. Project, 7.75%, 4/1/31, Ser. B	1,623,645
1,250	Palomar Pomerado Health, CP, 6.75%, 11/1/39	1,292,013
1,600	San Marcos Unified School Dist., GO, 5.00%, 8/1/38, Ser. A	1,679,920
	State, GO,	
5,000	5.00%, 6/1/37	5,282,200
5,300	5.00%, 12/1/37	5,643,864
1,350	5.25%, 3/1/38	1,454,544

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# **Schedule of Investments**

PIMCO Municipal Income Fund III

March 31, 2014 (unaudited) (continued)

Principal			
Amount		X7 - 1	
(000s)	California (continuad)	Value	
\$	California (continued)		
1,300	5.25%, 11/1/40	\$1,435,811	
3,200	5.50%, 3/1/40	3,546,176	
2,500	5.75%, 4/1/31	2,891,975	
5,000	6.00%, 4/1/38	5,738,400	
3,000	Statewide Communities	3,730,400	
	Dev. Auth. Rev.,		
	American Baptist Homes		
1,000	West, 6.25%, 10/1/39	1,044,770	
1,000	California Baptist Univ., 5.75%, 11/1/17, Ser. B (a)(b)(d)(j) (acquisition cost-\$1,635,000; purchased	2,0 . 1,7 / 0	
1,635	6/22/07)	1,783,507	
0.500	Methodist Hospital Project, 6.625%, 8/1/29		
2,580	(FHA)	3,039,988	
9,200	Methodist Hospital Project, 6.75%, 2/1/38 (FHA)	10,802,364	
3,000	Trinity Health, 5.00%, 12/1/41	3,119,760	
6.000	Tobacco Securitization Auth. of Southern California Rev., 5.00%,		
6,200	6/1/37, Ser. A-1	4,741,512	
	Calanada 0.50	102,796,864	
	Colorado 0.7%  Health Facs. Auth. Rev.,		
	Ser. A, Evangelical Lutheran, 6.125%, 6/1/38 (Pre-refunded @ \$100,		
500	6/1/14) (c)	504,810	
2,000		2,062,240	

Sisters of Charity of Leavenworth Health

	System, 5.00%, 1/1/40	
	Public Auth. for Colorado	
	Energy Rev., 6.50%,	
500	11/15/38	633,870
	Regional Transportation	
	Dist. Rev., Denver Transportation Partners,	
500	6.00%, 1/15/34	529,395
300	0.0076, 1713734	3,730,315
	Connecticut 0.3%	
	Harbor Point Infrastructure	
	Improvement Dist., Tax	
1.250	Allocation, 7.875%,	1.006.400
1,250		1,396,488
	District of Columbia 2.1%	
	Water & Sewer Auth.	
	Rev., 5.50%, 10/1/39, Ser.	
10,000	A (h)	11,057,100
	Florida 3.2%	
	Brevard Cnty. Health Facs.	
2 400	Auth. Rev., Health First,	2.510.767
3,480	Inc. Project, 5.00%, 4/1/34 Broward Cnty. Airport	3,518,767
	System Rev., 5.375%,	
500	10/1/29, Ser. O	552,275
	Broward Cnty. Water &	
	Sewer Utility Rev., 5.25%,	
4,500		5,008,815
	Cape Coral Water & Sewer	
3,000	Rev., 5.00%, 10/1/41 (AGM)	3,125,520
3,000	Dev. Finance Corp. Rev.,	3,123,320
	Renaissance Charter	
	School, 6.50%, 6/15/21,	
350	Ser. A	364,634
4,200	State Board of Education,	4,551,204We believe we are one of the leading independent suppliers of air brakes
	GO, 5.00%, 6/1/38, Ser. D	
	(h)	Through manufacturing facilities located in North America, Asia-Pacific
		Our brakes and brake system components also are used in military tactic
		U.S. Federal regulations require that new medium- and heavy-duty vehice
		7

Other Products

In addition to the products discussed above, we sell other complimentary

Customers; Sales and Marketing

Meritor has numerous customers worldwide and has developed long-star

**OEMs** 

In North America, we design, engineer, market and sell products princip

For certain large OEM customers, our supply arrangements are generally

We have established leading positions in many of the markets we serve

Our global customer portfolio includes companies such as AB Volvo, D

Aftermarket

We market and sell truck, trailer, off-highway and other products principal

Our product offerings allow us to service all stages of our customers' ve

Based on available industry data and internal company estimates, our No

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# Competition

We compete worldwide with a number of North American and internation.

Our major competitors for axles are Dana Holding Corp. and, in certain a See Item 1A. Risk Factors for information on certain risks associated with Raw Materials and Suppliers

Our purchases of raw materials and parts are concentrated over a limited. The cost of our core products is susceptible to changes in overall steel considerable states of a deterioration. Significant future volatility in the commodity markets or a deterioration. We continuously work to address these competitive challenges by reductive states and Restructuring.

As described above, our business strategies are focused on enhancing our As part of our strategy to refocus our business and dedicate our resource

In fiscal year 2012, we completed the sale our damper business located in fiscal year 2012, we concluded Performance Plus, our global, long-ter In fiscal year 2012, we concluded restructuring activities related to the p In the fourth quarter of fiscal year 2014, we completed the disposition of Restructuring Actions

South America Labor Reduction: During the fourth quarter of fiscal year Variable Labor Reductions: During the fourth quarter of fiscal year 2012 Remanufacturing Consolidation: During the first quarter of fiscal year 20 Segment Reorganization and Asia-Pacific Realignment: On March 26, 2

M2016 Footprint Actions: As part of our M2016 Strategy, our three-yea See Item 1A. Risk Factors for information on certain risks associated wi

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Joint Ventures

As the industries in which we operate have become more globalized, join

Meritor WABCO Vehicle Control Systems
Master Sistemas Automotivos Limitada
ZF Meritor LLC (Commercial Truck)
Sistemas Automotrices de Mexico S.A. de C.V.
Ege Fren Sanayii ve Ticaret A.S.
Automotive Axles Limited

Aggregate sales of our non-consolidated joint ventures were \$1,268 mill

In accordance with accounting principles generally accepted in the United

Research and Development

We have significant research, development, engineering and product des

Patents and Trademarks

We own or license many United States and foreign patents and patent ap

Our registered trademarks for Meritor® and the Bull design are important

Substantially all of our U.S. held intellectual property rights are subject

**Employees** 

At September 30, 2014, we had approximately 9,050 full-time employee

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**Environmental Matters** 

Federal, state and local requirements relating to the discharge of substan

We have been designated as a potentially responsible party at nine Super

The process of estimating environmental liabilities is complex and dependent

**International Operations** 

We believe our international operations provide us with geographical div

Our international operations are subject to a number of risks inherent in

Our operations are also exposed to global market risks, including foreign

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Seasonality; Cyclicality

We may experience seasonal variations in the demand for our products,

In addition, the industries in which we operate have been characterized h

In fiscal year 2010, following sharp declines in production and sales vol-

The following table sets forth estimated truck production in principal ma

Estimated Commercial Truck production (in thousands):
North America, Heavy-Duty Trucks
North America, Medium-Duty Trucks
Western Europe, Heavy- and Medium-Duty Trucks
South America, Heavy- and Medium- Duty Trucks

**Available Information** 

We make available free of charge through our web site (www.Meritor.co

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**Cautionary Statement** 

This Annual Report on Form 10-K contains statements relating to future

Item 1A. Risk Factors.

Our business, financial condition and results of operations can be impact

We may not be able to execute our M2016 Strategy.

In 2013, we announced our M2016 Strategy, a three-year plan to achieve

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Our primary military program is winding down and failure to secure new We have significant sales to U.S. Government contractors in the military Future sales from orders placed under contracts with U.S. Government of We depend on large OEM customers, and loss of sales to these customers. We are dependent upon large OEM customers with substantial bargaining During fiscal year 2014, sales to our three largest customers, AB Volvo, The level of our sales to large OEM customers, including the realization Ability to manage rapidly changing production and sales volume in the comproduction and sales in the commercial vehicle market have been volatiled. A further downturn in the global economy could materially adversely af Although the global economy has improved since the global economic results.

Our levels of fixed costs can make it difficult to adjust our cost base to the The negative impact on our financial condition and results of operations. Our working capital requirements may negatively affect our liquidity and Our working capital requirements can vary significantly, depending in participates in addition, since many of our accounts receivable factoring programs sure of our consolidated joint ventures in China participates in bills of export of our current revolving our access to capital markets and financing, could our current revolving credit facility matures in February 2019. Upon exponential of the proof of the proof

We operate in an industry that is cyclical and that has periodically experimentally. The industries in which we operate have been characterized historically. Production and sales of the vehicles for which we supply products generally Sales from the aftermarket portion of our Aftermarket & Trailers segmentally we may also experience seasonal variations in the demand for our productions in the financial markets could impact the availability and confidence in the financial markets, including the bankruptcy, insolvence

In December 2012, the SEC brought administrative proceedings agains

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In addition, disruptions in the capital and credit markets, as were experied. Continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation in the prices of raw materials and transportation continued fluctuation fluctuation in the prices of raw materials and transportation continued fluctuation fl

Many companies in our industry have undertaken substantial changes in Exchange rate fluctuations could adversely affect our financial condition. As a result of our substantial international operations, we are exposed to

Each of Meritor's businesses operates in a highly competitive environme

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A disruption in supply of raw materials or parts could impact our product. Some of our significant suppliers have experienced weak financial condit. Work stoppages or similar difficulties could significantly disrupt our open. A work stoppage at one or more of our manufacturing facilities could have our international operations are subject to a number of risks.

We have a significant number of facilities and operations outside the Un

We have a significant number of facilities and operations outside the Unrisks with respect to currency exchange rate fluctuations (as more fully drisks to our liquidity if the European monetary union were to dissolve and docal economic and political conditions;

disruptions of capital and trading markets;

possible terrorist attacks or acts of aggression that could affect vehicle prestrictive governmental actions (such as restrictions on transfer of fundamental actions).

changes in legal or regulatory requirements;

•mport or export licensing requirements;

4imitations on the repatriation of funds;

difficulty in obtaining distribution and support;

nationalization;

the laws and policies of the United States affecting trade, foreign investrate ability to attract and retain qualified personnel;

tax laws; and

labor disruptions.

There can be no assurance that these risks will not have a material adver-

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A violation of the financial covenants in our senior secured credit facility

Our ability to borrow under our existing financing arrangements depend Availability under the revolving credit facility is subject to a collateral to If an amendment or waiver is needed (in the event we do not meet one of

Our strategic initiatives may be unsuccessful, may take longer than antic

The success and timing of any future divestitures and acquisitions will d

We are exposed to environmental, health and safety and product liabilities

Our business is subject to liabilities with respect to environmental and he

With respect to environmental liabilities, we have been designated as a p

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We are exposed to asbestos litigation liability.

One of our subsidiaries, Maremont Corporation, manufactured friction p
The uncertainties of asbestos claim litigation, the outcome of litigation v
We are exposed to the rising cost of pension and other postemployment
The commercial vehicle industry, like other industries, continues to be in
Impairment in the carrying value of long-lived assets and goodwill could
We have a significant amount of long-lived assets and goodwill on our control of the value of our deferred tax assets could become impaired, which could

In accordance with the Financial Accounting Standards Board (FASB) A

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Our overall effective tax rate is equal to our total tax expense as a percer Our unrecognized tax benefits recorded in accordance with FASB ASC FASB ASC Topic 740, "Income Taxes," defines the confidence level that Restriction on use of tax attributes from tax law "ownership change" Section 382 of the U.S. Internal Revenue Code of 1986, as amended, limit Assertions against us or our customers relating to intellectual property riour industry is characterized by companies that hold large numbers of purchase the manufacture, use or sale of the infringing products or technology substantial damages for infringement;

expend significant resources to develop non-infringing products or technology internation in the products of the infringement, which license technology from the third-party claiming infringement, which licenter into cross-licenses with our competitors, which could weaken our of the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal to the opportunity to license our technology to others or to collect royal technology to the opportunity to license our technology to others or to collect royal technology to t

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pay substantial damages to our customers or end users to discontinue user relinquish rights associated with one or more of our patent claims, if our Any of the foregoing results could have a material adverse effect on our We utilize a significant amount of intellectual property in our business. If Our success depends in part upon our ability to protect our intellectual property of our present or future patents will not lapse or be invalidated, circularly of our pending or future patent applications will be issued or have the our intellectual property rights will be enforced in jurisdictions where company of the trademarks, trade secrets or other intellectual property rights to In addition, we may not receive competitive advantages from the rights of the Afailure of our information technology infrastructure could adversely in the We recognize the increasing volume of cyber attacks and employ comments.

None.

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Item 2. Properties.

At September 30, 2014, our operating segments, including all consolidat

Commercial Truck & Industrial

Aftermarket & Trailer

Other

Total

These facilities had an aggregate floor space of approximately 9.0 million

A summary of floor space (in square feet) of these facilities at Septembe

Location

**United States** 

Canada

Europe

Asia-Pacific

Latin America

Total

Item 3. Legal Proceedings

See Note 19 of the Notes to Consolidated Financial Statements under Ite See Note 22 of the Notes to Consolidated Financial Statements under Ite See Item 1. Business, "Environmental Matters" and Note 22 of the Note

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On October 5, 2006, our subsidiary, Meritor Transmission LLC, and ZF On July 10, 2014, Sistemas Automotrices de Mexico, S.A. de C.V. ("Sis Various other lawsuits, claims and proceedings have been or may be ins

Item 4. Mine Safety Disclosures.

Not applicable.

Item 4A. Executive Officers of the Registrant.

The name, age, positions and offices held with Meritor and principal occ

Ivor J. Evans, 72 – Chairman of the Board and Chief Executive Officer s

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Kevin Nowlan, 42 – Senior Vice President and Chief Financial Officer's Jeffrey A. Craig, 54 – President and Chief Operating Officer since June 2 Sandra Quick, 48— Senior Vice President, General Counsel and Corpor There are no family relationships, as defined in Item 401 of Regulation S 26

### **PART II**

Item 5. Market for Registrant's Common Equity, Related Stockholder M.

Meritor's common stock, par value \$1 per share ("Common Stock"), is l

The high and low sale prices per share of Meritor Common Stock for each

Quarter Ended December 31 March 31 June 30 September 30

There were no dividends declared and paid in fiscal year 2014 or in fiscal

Our revolving credit facility permits us to declare and pay up to \$40 mill

Additionally, our indentures permit us to pay dividends under the follow if a default on the notes, as defined in the indentures, has not occurred at if the interest coverage ratio, as defined in the indentures, is greater than if the cumulative amount of the dividends paid does not exceed certain of the dividends are less than \$60 million per fiscal year (with a carryove if after giving effect to the dividend, the total leverage ratio, as defined in

See Item 12. Security Ownership of Certain Beneficial Owners and Man

Issuer repurchases

The independent trustee of our 401(k) plans purchases shares in the open

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Shareowner Return Performance Presentation

The line graph below compares the cumulative total shareowner return of

Meritor, Inc. S&P 500 Peer Group<sup>(1)</sup>

(1) The peer group consists of representative commercial vehicle supplie

The information included under the heading "Shareowner Return Performance of the Performance of the Information included under the heading "Shareowner Return Performance of the Information included under the heading "Shareowner Return Performance of the Information included under the heading "Shareowner Return Performance of the Information included under the heading "Shareowner Return Performance of the Information Information included under the heading "Shareowner Return Performance of the Information I

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Item 6. Selected Financial Data.

The following sets forth selected consolidated financial data. The data sh

### SUMMARY OF OPERATIONS

Sales

Commercial Truck & Industrial

Aftermarket & Trailer

**Intersegment Sales** 

**Total Sales** 

# Operating Income

Income (Loss) Before Income Taxes

Net Income Attributable to Noncontrolling Interests

Net Income (Loss) Attributable to Meritor, Inc.:

Income (Loss) from Continuing Operations

Loss from Discontinued Operations

Net Income (Loss)

### BASIC EARNINGS (LOSS) PER SHARE

**Continuing Operations** 

**Discontinued Operations** 

Basic Earnings (Loss) per Share

### DILUTED EARNINGS (LOSS) PER SHARE

**Continuing Operations** 

**Discontinued Operations** 

Diluted Earnings (Loss) per Share

### FINANCIAL POSITION AT SEPTEMBER 30

**Total Assets** 

Short-term Debt

Long-term Debt

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Income (loss) from continuing operations attributable to Meritor, Inc. in

Pretax items:

Restructuring costs

Impact of curtailment gain, pension settlement loss and pension plan free Antitrust settlement with Eaton (including recovery of past legal fees)

Gain on sale of equity investment

Specific warranty contingency, net of supplier recovery

Loss on debt extinguishment

Gain on sale of property

Asbestos-related liability remeasurement

Non-operating gains, net

After tax items:

Deferred tax asset valuation allowance benefit (expense)

Loss from discontinued operations attributable to Meritor, Inc. in the sel

Pretax items:

Gain (loss) on divestitures of businesses, net

Restructuring costs

Asset impairment charges

Charge for contingency and indemnity obligation

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Item 7. Management's Discussion and Analysis of Financial Conditions

Overview

Meritor, Inc. (the "company", "our", "we", or "Meritor"), headquartered

Our sales for fiscal year 2014 were \$3,766 million, an increase compared

Adjusted EBITDA (see Non-GAAP Financial Measures below) for the f

Cash flows provided by operating activities were \$215 million in fiscal y

Capital Market Transactions and Revolving Credit Facility
During the second quarter of fiscal year 2014, we issued \$225 million of
On August 5, 2014, we repurchased \$38 million of our 4.0 percent convolon September 20, 2014, we completed the redemption of our 8.125 perc
We also amended our revolving credit agreement in February 2014. The
On September 12, 2014, we entered into Amendment No. 1 to the Secon

31

Equity in Earnings of ZF Meritor

In June 2014, ZF Meritor LLC, a joint venture between ZF Friedrichshal Our pre-tax share of the settlement was \$210 million (\$209 million after

Restructuring Actions - South America Labor Reduction

In the fourth quarter of fiscal year 2014, we announced a labor headcoun

**Mascot Divestiture** 

On August 15, 2014, we completed our strategic review of certain remark

Retiree Medical and Retiree Life Insurance Actions

During the fourth quarter of fiscal year 2014, we amended our retiree me

Asbestos

During the fourth quarter of fiscal year 2014, we incurred a \$20 million

32

Trends and Uncertainties
Industry Production Volumes

The following table reflects estimated commercial truck production volu

Estimated Commercial Truck production (in thousands):
North America, Heavy-Duty Trucks
North America, Medium-Duty Trucks
Western Europe, Heavy- and Medium-Duty Trucks
South America, Heavy- and Medium- Duty Trucks

During fiscal year 2015, we expect a modest increase in production volu Sales for our primary military program were at their peak during the thir

### Other

On October 2, 2014, we entered into an agreement with Volvo (our large

### **Industry-Wide Issues**

Our business continues to address a number of other challenging industr Uncertainty around the global market outlook;

Volatility in price and availability of steel, components and other commodities;

Disruptions in the financial markets and their impact on the availability

• Volatile energy and increasing transportation costs:

Impact of currency exchange rate volatility;

Consolidation and globalization of OEMs and their suppliers; and Significant pension and retiree medical health care costs.

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#### Other

Other significant factors that could affect our results and liquidity in fisc Significant contract awards or losses of existing contracts or failure to no Failure to obtain new business;

Failure to secure new military contracts as our primary military program. Ability to manage possible adverse effects on our European operations,

Ability to work with our customers to manage rapidly changing product

Ability to work with our customers to manage rapidly changing product Ability to recover and timing of recovery of steel price and other cost in

Any unplanned extended shutdowns or production interruptions by us, or

A significant deterioration or slowdown in economic activity in the key

Any costs associated with the divesture or wind down of any portion of

Higher-than-planned price reductions to our customers;

Potential price increases from our suppliers;

Additional restructuring actions and the timing and recognition of restructuring Higher-than-planned warranty expenses, including the outcome of known and the timing and recognition of restructuring actions are supported by the contract of the co

Our ability to implement planned productivity, cost reduction, and other Uncertainties of asbestos claim litigation and the outcome of litigation w

Restrictive government actions by foreign countries (such as restrictions

### NON-GAAP FINANCIAL MEASURES

In addition to the results reported in accordance with accounting princip.

Adjusted income (loss) from continuing operations and Adjusted dilu

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Management believes these non-GAAP financial measures are useful Adjusted income (loss) from continuing operations and Adjusted dilu Adjusted income (loss) from continuing operations attributable to the co

Adjusted income from continuing operations attributable to the company Antitrust settlement with Eaton (1)

Restructuring costs

Gain on sale of property

Specific warranty contingency, net of supplier recovery

Pension settlement losses

Asbestos-related liability remeasurement

Gain on sale of equity investment

Loss on debt extinguishment

Income (loss) from continuing operations attributable to the company

Adjusted diluted earnings per share from continuing operations Impact of adjustments on diluted earnings per share Diluted earnings (loss) per share from continuing operations

- (1) Adjustment associated with our share of the antitrust settlement with 1
- (2) Amounts for prior periods have been recast for discontinued operation

35

Free cash flow is reconciled to cash flows provided by (used for) operation

Cash provided by (used for) operating activities Capital expenditures Free cash flow

Net debt, including retirement liabilities, is reconciled to total debt (in m

Short-term debt Long-term debt Total debt

Pension assets - non-current Pension liability - current Pension liability - non-current Pension liability

Retiree medical liability - current Retiree medical liability - non-current Retire medical liability

Other retirement benefits - current Other retirement benefits - non-current Subtotal

Less: Cash and cash equivalents Net debt, including retirement liabilities

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Adjusted EBITDA is reconciled to net income attributable to Meritor, In

# Results of Operations

The following is a summary of our financial results for the last three:

Sales:

Commercial Truck & Industrial

Aftermarket & Trailer

**Intersegment Sales** 

**SALES** 

**SEGMENT EBITDA:** 

Commercial Truck & Industrial

Aftermarket & Trailer

**SEGMENT EBITDA** 

Unallocated legacy and corporate costs, net (1)

### ADJUSTED EBITDA

Interest expense, net

Provision for income taxes

Depreciation and amortization

Restructuring costs

Loss on sale of receivables

Pension settlement losses

Antitrust settlement with Eaton, net of tax (2)

Gain on sale of equity investment

Specific warranty contingency, net of supplier recovery

Gain on sale of property

Asbestos-related liability remeasurement

Noncontrolling interests

LOSS FROM DISCONTINUED OPERATIONS, net of tax,

attributable to Meritor, Inc.

NET INCOME (LOSS) attributable to Meritor, Inc.

DILUTED EARNINGS (LOSS) PER SHARE, attributable to Meritor, I

INCOME (LOSS) FROM CONTINUING OPERATIONS, attributable t

Continuing operations

Discontinued operations

Diluted earnings (loss) per share

DILUTED AVERAGE COMMON SHARES OUTSTANDING

(1) Unallocated legacy and corporate costs, net represents items that are

37

- (2) Adjustment associated with our share of the antitrust settlement with
- (3) Amounts for prior periods have been recast for discontinued operatio

Fiscal Year 2014 Compared to Fiscal Year 2013

Sales

The following table reflects total company and business segment sales for

Sales:

Commercial Truck & Industrial Aftermarket & Trailer Intersegment Sales TOTAL SALES

Commercial Truck & Industrial sales were \$2,980 million in fiscal year Aftermarket & Trailer sales were \$920 million in fiscal year 2014, up 6

Cost of Sales and Gross Profit

Cost of sales primarily represents materials, labor and overhead producti

The following table summarizes significant factors contributing to the cl

Fiscal year ended September 30, 2013 Volumes, mix and other, net Foreign exchange Fiscal year ended September 30, 2014

38

Changes in the components of cost of sales year over year are summariz

Higher material costs

Lower labor and overhead costs

Other, net

Total increase in costs of sales

Material costs represent the majority of our cost of sales and include raw

Labor and overhead costs decreased by \$26 million compared to the price

Other, net decreased by \$37 million compared to the prior fiscal year. The

Gross margin, for fiscal year 2014 was \$487 million compared to \$395 r

Other Income Statement Items

Selling, general and administrative expenses (SG&A) for fiscal years 20

### SG&A

Loss on sale of receivables
Short- and long-term variable compensation
Legal fee recovery from the Eaton settlement
Asbestos-related liability remeasurement
Executive severance
Long-term liability reduction
All other SG&A
Total SG&A

In the fourth quarter of fiscal year 2014, we incurred a \$20 million charge. In the third quarter of fiscal year 2014, as a result of the settlement with In the first quarter of fiscal year 2014, we executed a change to our long. All other SG&A represents normal selling, general and administrative expressions.

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Pension settlement losses of \$109 million were recognized during the file Restructuring costs were \$10 million in fiscal year 2014 compared to \$2. Restructuring costs in fiscal year 2013 were \$23 million. Our Commerci Operating income for fiscal year 2014 was \$217 million, compared to \$7.

Equity in earnings of ZF Meritor was \$190 million in fiscal year 2014

Equity in earnings of affiliates was \$38 million in fiscal year 2014, comp

Gain on sale of equity investment of \$125 million was recognized in fisc

Interest expense, net was \$130 million and \$126 million in fiscal years a primarily by the loss on debt extinguishment incurred in fiscal year 2014

Provision for income taxes was \$31 million in fiscal year 2014 compared

Income (loss) from continuing operations (before noncontrolling interest

40

Loss from discontinued operations for fiscal year 2014 was \$30 million,

Operating loss, net (primarily Mascot) Loss on Mascot Disposal (1) Environmental remediation charges

Other, net
Loss before income taxes
Benefit for income taxes
Loss from discontinued operations attributable to
Meritor, Inc.

(1) Includes loss on sale, severance and other disposal costs.

Net income attributable to noncontrolling interests was \$5 million in fisc

Net income (loss) attributable to Meritor, Inc. was \$249 million for fisca

Segment EBITDA and EBITDA Margins

Segment EBITDA is defined as income (loss) from continuing operation

As discussed previously, we announced the planned disposition of our M

The following table reflects Segment EBITDA and EBITDA margins fo

Commercial Truck & Industrial Aftermarket & Trailer Segment EBITDA

41

Significant items impacting year-over-year Segment EBITDA include the

Segment EBITDA—Year ended September 30, 2013
Lower earnings from unconsolidated affiliates
Higher variable compensation
Impact of foreign currency exchange rates
Volume, mix, pricing and other
Segment EBITDA — Year ended September 30, 2014
Commercial Truck & Industrial Segment EBITDA was \$218 million in a

Aftermarket & Trailer Segment EBITDA was \$106 million in fiscal year

Fiscal Year 2013 Compared to Fiscal Year 2012

Sales

The following table reflects total company and business segment sales for

Sales:

Commercial Truck & Industrial Aftermarket & Trailer Intersegment Sales TOTAL SALES

Commercial Truck & Industrial sales were \$2,920 million in fiscal year

Aftermarket & Trailer sales were \$871 million in fiscal year 2013, down

42

Cost of Sales and Gross Profit

Cost of sales primarily represents materials, labor and overhead producti

Total cost of sales was approximately 89.2 percent of sales for the fiscal

The following table summarizes significant factors contributing to the ch

Fiscal year ended September 30, 2012 Volumes, mix and other, net Foreign exchange Fiscal year ended September 30, 2013

Changes in the components of cost of sales year over year are summariz

Lower material costs Lower labor and overhead costs Other, net Total decrease in costs of sales

Material costs represent the majority of our cost of sales and include raw

Labor and overhead costs decreased by \$51 million compared to the price

Other, net increased by \$14 million compared to the same period in the pass a result of the above, gross profit for the fiscal year ended September

43

#### Other Income Statement Items

Selling, general and administrative expenses (SG&A) for fiscal years 20

SG&A

Loss on sale of receivables
Short- and long-term variable compensation
Charge for legal contingency
Asbestos-related liability remeasurement
Executive severance
All other SG&A
Total SG&A

All other SG&A represents normal selling, general and administrative ex

Pension settlement losses of \$109 million were recognized during the fis

Restructuring costs were \$23 million in fiscal year 2013 compared to \$3 Restructuring costs in the fiscal year 2012 included \$24 million recogniz Gain on sale of property of \$16 million recognized during fiscal year 20 Operating income for fiscal year 2013 was \$7 million, compared to \$173

Gain on sale of equity investment of \$125 million recognized during fisc

Equity in earnings of affiliates was \$42 million in fiscal year 2013, comp

Interest expense, net was \$126 million and \$95 million in fiscal years 20

44

Provision for income taxes was \$64 million in fiscal year 2013 compared

Loss from continuing operations (before noncontrolling interests) for fis

Loss from discontinued operations for fiscal year 2013 was \$7 million, c

Loss on sale of businesses, net Restructuring costs Charge for legal contingency and indemnity obligation

Environmental remediation charges

Other, net
Loss before income taxes
Benefit for income taxes
Loss from discontinued operations attributable to
Meritor, Inc.

Loss on sale of businesses, net: The loss on sale of business in fiscal year Charge for legal contingency and indemnity obligation: On March 31, 20 Other primarily relates to charges for changes in estimates and adjustme Net income attributable to noncontrolling interests was \$2 million in fiscal year.

Net loss attributable to Meritor, Inc. was \$22 million for fiscal year 2013

Segment EBITDA and EBITDA Margins

Segment EBITDA is defined as income (loss) from continuing operation

During the fourth quarter of fiscal year 2014, we disposed of our Mascot

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The following table reflects Segment EBITDA and EBITDA margins fo

Commercial Truck & Industrial Aftermarket & Trailer Segment EBITDA

Significant items impacting year-over-year Segment EBITDA include the

Segment EBITDA-Year ended September 30, 2012 Lower earnings from unconsolidated affiliates Lower pension and retiree medical costs Impact of foreign currency exchange rates Volume, mix, pricing and other, net of cost reductions Segment EBITDA – Year ended September 30, 2013 Commercial Truck & Industrial Segment EBITDA was \$192 million in

Aftermarket & Trailer Segment EBITDA was \$87 million in fiscal year

Non-Consolidated Joint Ventures

At September 30, 2014, our continuing operations included investments

These strategic alliances provide for sales, product design, development

Our equity in the earnings of affiliates was \$38 million, \$42 million and

In June 2014, ZF Meritor LLC ("ZF Meritor"), a joint venture between 2

46

Our pre-tax share of the settlement was \$210 million (\$209 million after

On July 30 2013, we completed the sale of our 50-percent ownership int

For more information about our non-consolidated joint ventures, see No

Cash Flows (in millions)

#### **OPERATING CASH FLOWS**

Income (loss) from continuing operations

Adjustments to income (loss) from continuing operations:

Depreciation and amortization

Loss on debt extinguishment

Deferred income tax expense (benefit)

Pension and retiree medical expense

Gain on sale of equity investment

Gain on sale of property

Equity in earnings of ZF Meritor

Equity in earnings of other affiliates

Restructuring costs

Dividends received from ZF Meritor

Dividends received from other equity method investments

Pension and retiree medical contributions

Restructuring payments

Decrease (increase) in working capital

Changes in off-balance sheet accounts receivable securitization and factor Other, net

Cash flows provided by (used for) continuing operations

Cash flows used for discontinued operations

CASH FLOWS PROVIDED BY (USED FOR) OPERATING ACTIVIT

Cash provided by operating activities for fiscal year 2014 was \$215 mill

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#### **INVESTING CASH FLOWS**

Capital expenditures
Proceeds from sale of equity investment
Proceeds from sale of property
Other investing activities
Net investing cash flows provided by discontinued operations
CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES

Cash used for investing activities was \$70 million in fiscal year 2014, co

Proceeds from the sale of equity investment in fiscal year 2013 is related

Net investing cash flows provided by discontinued operations in fiscal y

Net investing cash flows provided by discontinued operations in fiscal y Net investing cash flows provided by discontinued operations in fiscal y

### FINANCING CASH FLOWS

Repayment of notes and term loan Proceeds from debt issuance Other financing activities Net change in debt Debt issuance costs

CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES

Cash used for financing activities was \$212 million in fiscal year 2014 c During fiscal year 2013, we issued debt securities generating aggregate

48

In the second quarter of fiscal year 2012, we retired the remaining \$84 n

**Contractual Obligations** 

As of September 30, 2014, we are contractually obligated to make paym

Total debt <sup>(1)</sup> Operating leases Interest payments on long-term debt Total

(1) See additional discussion under "Liquidity" below. Total debt exclud (2) Includes our 4.625 percent, 4.0 percent and 7.875 percent convertible We also sponsor defined benefit pension plans that cover most of our U.

We also sponsor retirement medical plans that cover certain of our U.S.

Contractual obligations identified in the table above do not include liabil

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# Liquidity

Our outstanding debt, net of discounts where applicable, is summarized

Fixed-rate debt securities
Fixed-rate convertible notes
Term Loan
Unamortized discount on convertible notes
Unamortized gain on interest rate swap termination
Other borrowings
Total debt

Overview – Our principal operating and capital requirements are for We generally fund our operating and capital needs with cash on hand, In February 2012, we filed a shelf registration statement with the Sec We believe our current financing arrangements provide us with the fi

50

Sources of liquidity as of September 30, 2014, in addition to cash on har

On-balance sheet arrangements:
Revolving credit facility<sup>(1)</sup>
Committed U.S. accounts receivable securitization<sup>(2)</sup>
Total on-balance sheet arrangements
Off-balance sheet arrangements:<sup>(2)</sup>
Swedish Factoring Facility
U.S. Factoring Facility
U.K. Factoring Facility
Italy Factoring Facility
Other uncommitted factoring facilities
Letter of credit facility
Total off-balance sheet arrangements
Total available sources

- (1) The availability under the revolving credit facility is subject to a colla
- (2) Availability subject to adequate eligible accounts receivable available

Cash and Liquidity Needs - Our cash and liquidity needs have been imp

Our availability under the revolving credit facility is subject to a colla Debt Repurchase Program – On January 23, 2014, the Offering Communication of the control of the

51

Issuance of 2024 Notes - On February 13, 2014, we completed a public of If a Change of Control (as defined in the indenture under which the 2024 Issuance of 2021 Notes - On May 31, 2013, we completed a public offer If a Change of Control (as defined in the indenture under which the 2021 Redemption of 2015 Notes - On September 20, 2014, we completed the Repurchase of 2027 Notes - On August 5, 2014, we repurchased \$38 mil Redemption of 2018 Notes - On March 15, 2014, we completed the rede

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Repurchase of 2015 Notes - On June 5, 2013, we completed the cash ten Revolving Credit Facility –On February 13, 2014, we amended and resta No borrowings were outstanding under the revolving credit facility at Se The availability under the revolving credit facility is subject to certain fit The availability under the amended and extended revolving credit facility Borrowings under the revolving credit facility are subject to interest base Certain of the company's subsidiaries, as defined in the revolving credit are Term Loan – As part of the amendment and restatement of the revolving

53

U.S. Securitization Program – We have a \$100 million U.S. accounts red Capital Leases – On March 20, 2012, we entered into an arrangement to Export financing arrangements - We entered into a number of export financing arrangements - We entered into a number of export financing arrangements - We entered into a number of export financing arrangements - We entered into a number of export financing arrangements - We entered into a number of export financing arrangements - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export financing arrangement - We entered into a number of export - We entered into a number of export - We entered into a number of export - We entered - We entered

Other – One of our consolidated joint ventures in China participates in a Credit Ratings – On November 18, 2014, Standard & Poor's Ratings Off-Balance Sheet Arrangements

Accounts Receivable Factoring Arrangements – We participate in account The Swedish and U.S. factoring facilities are backed by 364-day liquidit

54

Letter of Credit Facilities - On February 21, 2014 we amended and resta

Contingencies

Contingencies related to environmental, asbestos and other matters are d

**Critical Accounting Policies** 

Critical accounting policies are those that are most important to the porta

Pensions — Our pension obligations are determined annually on an actu

Assumptions as of September 30:

Discount rate (1)

Assumed return on plan assets (beginning of the year)(1)(2)

Rate of compensation increase (3)

- (1) The discount rate for the company's U.K. pension plan was 4.10 perc
- (2) The assumed return on plan assets for fiscal year 2015 is 8.00 percen
- (3) The rate of compensation increase for the company's Canadian pension

The discount rate is used to calculate the present value of the PBO. The

The assumed return on plan assets is used to determine net periodic pens

55

The rate of compensation increase represents the long-term assumption for these assumptions reflect our historical experience and our best judgment.

Assumption:

Discount rate

56

Assumed return on plan assets

# (1) Not Applicable

Accounting guidance applicable to pensions does not require immediate In recognition of the long-term nature of the liabilities of the pension pla. The investment strategies for the pension plans are designed to achieve a Based on current assumptions, the fiscal year 2015 net pension income i Retiree Medical — We have retirement medical plans that cover certain

The following are the significant assumptions used in the measurement of

Assumptions as of September 30:

Discount rate

Health care cost trend rate

Ultimate health care trend rate

Year ultimate rate is reached

The discount rate is the rate used to calculate the present value of the AF

The health care cost trend rate represents the company's expected annua

A one-percentage point change in the assumed health care cost trend rate

Effect on total of service and interest cost

1% Increase

1% Decrease

Effect on APBO

1% Increase

1% Decrease

Based on current assumption, fiscal year 2015 retiree medical expense is

Product Warranties — Our business segments record estimated product

Significant factors and information used by management when estimating

Past claims experience;

Sales history;

Product manufacturing and industry developments; and

Recoveries from third parties, where applicable.

Asbestos — Maremont Corporation ("Maremont") — Maremont, a subs

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Maremont engaged Bates White LLC (Bates White), a consulting firm w

Bates White provided a reasonable and probable estimate that consisted

Assumptions: The following assumptions were made by Maremont after Pending and future claims were estimated for a ten-year period ending in Maremont believes that the litigation environment could change signific On a per claim basis, defense and processing costs for pending and future Potential payments made to claimants from other sources, including other the ultimate indemnity cost of resolving nonmalignant claims with plain

Maremont has insurance that reimburses a substantial portion of the cost

The amounts recorded for the asbestos-related reserves and recoveries fr

58

Asbestos — Rockwell International ("Rockwell") — ArvinMeritor, Inc.

A significant portion of the claims do not identify any of Rockwell's pro

We engaged Bates White to assist with determining whether it would be

The following assumptions were made by the company after consultation. Pending and future claims were estimated for a ten-year period ending in The company believes that the litigation environment could change sign. On a per claim basis, defense and processing costs for pending and futural Potential payments made to claimants from other sources, including other the ultimate indemnity cost of resolving nonmalignant claims with plain

The insurance receivable related to asbestos-related liabilities is \$11

59

Environmental — We record liabilities for environmental issues in the a

Significant factors considered by management when estimating environment

Evaluations of current law and existing technologies;

The outcome of discussions with regulatory agencies;

Physical and scientific data at the site;

Government requirements and legal standards; and

Proposed remedies and technologies.

Goodwill — Goodwill is reviewed for impairment annually or more free

Under the revised guidance issued by the Financial Accounting Standard

The impairment review is highly judgmental and involves the use of sign

Given that our primary military program is winding down, failure to sec

Impairment of Long-Lived Assets — Long-lived assets, excluding good

An assessment as to whether an adverse event or circumstance has trigg

Undiscounted future cash flows generated by the asset; and

Probability and estimated future cash flows associated with alternative c

60

Income Taxes — Deferred income tax assets and liabilities are recognized

Historical operating results;

Expectations of future earnings;

Tax planning strategies; and

The extended period of time over which retirement medical and pension In prior years, the company established valuation allowances against its The expiration periods for \$678 million of deferred tax assets related to

**New Accounting Pronouncements** 

New Accounting Pronouncements are discussed in Note 2 of the Notes t

**International Operations** 

Approximately 57 percent of the company's total assets as of September

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Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to certain global market risks, including foreign currence

As a result of our substantial international operations, we are exposed to

We use foreign currency forward contracts to minimize the earnings exp

We generally do not hedge against our foreign currency exposure related

Interest rate risk relates to the gain/increase or loss/decrease we could in

Included below is a sensitivity analysis to measure the potential gain (los

### Market Risk

Foreign Currency Sensitivity:
Forward contracts in USD
Foreign currency denominated debt (1)
Forward contracts in EUR
Foreign currency option contracts in USD
Foreign currency option contracts in Euro

Interest Rate Sensitivity:

Debt - fixed rate (2) Debt - variable rate Interest rate swaps

(1) Includes only the risk related to the derivative instruments and does not At September 30, 2014, a 10% decrease in quoted currency exchange rate.

(2) At September 30, 2014, the fair value of debt outstanding was approx

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Item 8. Financial Statements and Supplementary Data.

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTIN

To the Board of Directors and Shareowners of Meritor, Inc. Troy, Michigan

We have audited the accompanying consolidated balance sheets of Meri

We conducted our audits in accordance with the standards of the Public

In our opinion, such consolidated financial statements present fairly, in a As discussed in Note 3 to the consolidated financial statements, the Corr We have also audited, in accordance with the standards of the Public Co

/s/ DELOITTE & TOUCHE LLP DELOITTE & TOUCHE LLP

Detroit, Michigan November 19, 2014

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### MERITOR, INC.

CONSOLIDATED STATEMENT OF OPERATIONS

(In millions, except per share amounts)

Sales

Cost of sales

**GROSS MARGIN** 

Selling, general and administrative

Pension settlement losses

Restructuring costs

Gain on sale of property

Other operating expense, net

**OPERATING INCOME** 

Other income, net

Gain on sale of equity investment

Equity in earnings of ZF Meritor

Equity in earnings of affiliates

Interest expense, net

**INCOME BEFORE INCOME TAXES** 

Provision for income taxes

INCOME (LOSS) FROM CONTINUING OPERATIONS

LOSS FROM DISCONTINUED OPERATIONS, net of tax

**NET INCOME (LOSS)** 

Less: Net income attributable to noncontrolling interests

NET INCOME (LOSS) ATTRIBUTABLE TO MERITOR, INC.

NET INCOME (LOSS) ATTRIBUTABLE TO MERITOR, INC.

Net income (loss) from continuing operations

Loss from discontinued operations

Net income (loss)

BASIC EARNINGS (LOSS) PER SHARE

Continuing operations

Discontinued operations

Basic earnings (loss) per share

DILUTED EARNINGS (LOSS) PER SHARE

Continuing operations

Discontinued operations

Diluted earnings (loss) per share

Basic average common shares outstanding

Diluted average common shares outstanding

See Notes to Consolidated Financial Statements. Amounts for prior period

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MERITOR, INC.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (in millions)

Net income (loss)

Other comprehensive income (loss):

Foreign currency translation adjustments

Pension and other postretirement benefit related adjustments (net of tax respectively)

Unrealized gain (loss) on investments:

Unrealized gain (loss) on investments and foreign exchange contracts

Reclassification adjustment for gain on sale of investments

Total comprehensive income (loss)

Less: Comprehensive income attributable to noncontrolling interest

Comprehensive income (loss) attributable to Meritor, Inc.

See Notes to Consolidated Financial Statements.

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MERITOR, INC. CONSOLIDATED BALANCE SHEET (In millions)

**ASSETS** 

**CURRENT ASSETS:** 

Cash and cash equivalents

Receivables, trade and other, net

Inventories

Other current assets

TOTAL CURRENT ASSETS

**NET PROPERTY** 

**GOODWILL** 

**OTHER ASSETS** 

TOTAL ASSETS

LIABILITIES AND EQUITY (DEFICIT)

**CURRENT LIABILITIES:** 

Short-term debt

Accounts and notes payable

Other current liabilities

TOTAL CURRENT LIABILITIES

LONG-TERM DEBT

**RETIREMENT BENEFITS** 

**OTHER LIABILITIES** 

TOTAL LIABILITIES

COMMITMENTS AND CONTINGENCIES (NOTE 22)

**EQUITY (DEFICIT):** 

Common stock (September 30, 2014 and 2013, 97.8 and 97.4 shares issu

Additional paid-in capital

Accumulated deficit

Accumulated other comprehensive loss

Total deficit attributable to Meritor, Inc.

Noncontrolling interests

TOTAL DEFICIT

TOTAL LIABILITIES AND DEFICIT

See Notes to Consolidated Financial Statements.

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MERITOR, INC.
CONSOLIDATED STATEMENT OF CASH FLOWS
(In millions)

**OPERATING ACTIVITIES** 

CASH PROVIDED BY (USED FOR) OPERATING ACTIVITIES (see INVESTING ACTIVITIES

Capital expenditures

Proceeds from sale of equity investment

Proceeds from sale of property

Other investing activities

Net investing cash flows provided by (used for) continuing operations

Net investing cash flows provided by discontinued operations

CASH PROVIDED BY (USED FOR) INVESTING ACTIVITIES

FINANCING ACTIVITIES

Proceeds from debt issuances

Repayment of notes and term loan

Other financing activities

Net change in debt

Debt issuance costs

CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES

EFFECT OF CURRENCY EXCHANGE RATES ON CASH AND CAS

**EQUIVALENTS** 

CHANGE IN CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR

CASH AND CASH EQUIVALENTS AT END OF YEAR

See Notes to Consolidated Financial Statements. Amounts for prior period

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MERITOR, INC.
CONSOLIDATED STATEMENT OF EQUITY (DEFICIT)
(In millions)

Beginning balance at September 30, 2013 Comprehensive income (loss) Equity based compensation expense Repurchase of convertible notes Non-controlling interest dividends Ending balance at September 30, 2014

Beginning balance at
September 30, 2012
Comprehensive income (loss)
Vesting of restricted stock
Repurchase of convertible notes
Issuance of convertible notes
Equity based compensation expense
Non-controlling interest dividends
Other
Ending balance at
September 30, 2013

Beginning balance at
September 30, 2011
Comprehensive income (loss)
Vesting of restricted stock
Equity based compensation
expense
Non-controlling interest
dividends
Ending balance at
September 30, 2012
See Notes to Consolidated Financial Statements.

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# MERITOR, INC.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### 1. BASIS OF PRESENTATION

Meritor, Inc. (the "company" or "Meritor"), headquartered in Troy, Mich

Certain businesses are reported in discontinued operations in the consoli

The company's fiscal year ends on the Sunday nearest September 30. Th

### 2. SIGNIFICANT ACCOUNTING POLICIES

Use of Estimates

The preparation of financial statements in accordance with accounting p

Concentration of Credit Risk

In the normal course of business, the company provides credit to custom

Consolidation and Joint Ventures

The consolidated financial statements include the accounts of the compa

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MERITOR, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Contin

Foreign Currency

Local currencies are generally considered the functional currencies for o

Impairment of Long-Lived Assets

Long-lived assets, excluding goodwill, to be held and used are reviewed

Long-lived assets held for sale are recorded at the lower of their carrying

**Discontinued Operations** 

A business component that either has been disposed of or is classified as

Revenue Recognition

Revenues are recognized upon shipment of product and transfer of owner

Allowance for Doubtful Accounts

An allowance for uncollectible trade receivables is recorded when accou

Earnings per Share

Basic earnings (loss) per share is calculated using the weighted average

A reconciliation of basic average common shares outstanding to diluted

Basic average common shares outstanding Impact of stock options

Impact of restricted shares, performance shares and share units