HERBALIFE LTD. Form 10-Q July 29, 2013 Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark One)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2013

OR

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from______ to_____.

Commission file number: 1-32381

HERBALIFE LTD.

(Exact name of registrant as specified in its charter)

Cayman Islands (State or other jurisdiction of

incorporation or organization)

98-0377871 (I.R.S. Employer

Identification No.)

P.O. Box 309GT

Ugland House, South Church Street

Grand Cayman, Cayman Islands

(Address of principal executive offices) (Zip code)

(213) 745-0500

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes "No x

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer	X	Accelerated filer	
Non-accelerated filer	" (Do not check if a smaller reporting company)	Smaller reporting company	
Indicate by check mark	whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act)	. Yes "No x	

Number of shares of registrant s common shares outstanding as of July 24, 2013 was 103,066,264.

HERBALIFE LTD.

PART I. FINANCIAL INFORMATION

Item 1.	Financial Statements	4
Unaudite	d and Unreviewed Condensed Consolidated Balance Sheets	4
Unaudite	d and Unreviewed Condensed Consolidated Statements of Income	5
Unaudite	d and Unreviewed Condensed Consolidated Statements of Comprehensive Income	6
Unaudite	d and Unreviewed Condensed Consolidated Statements of Cash Flows	7
Notes to	Unaudited and Unreviewed Condensed Consolidated Financial Statements	8
Item 2.	Management s Discussion and Analysis of Financial Condition and Results of Operations	23
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	40
Item 4.	Controls and Procedures	42
Forward	Looking Statements	42
	PART II. OTHER INFORMATION	
Item 1.	Legal Proceedings	43
Item 1A.	Risk Factors	44
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	59
Item 3.	Defaults Upon Senior Securities	59
Item 4.	Mine Safety Disclosures	59
Item 5.	Other Information	59
Item 6.	<u>Exhibits</u>	60
Signature	es and Certifications	64

EXPLANATORY NOTE

As previously disclosed, on April 8, 2013, KPMG LLP, or KPMG, notified Herbalife Ltd., or the Company, that KPMG resigned, effective immediately, as the Company s independent accountant. KPMG stated it had concluded it was no longer independent because of the then-alleged insider trading in the Company s securities by one of KPMG s former partners who, until April 5, 2013, was the KPMG engagement partner on the Company s audit. KPMG advised the Company it resigned as the Company s independent accountant solely due to the impairment of KPMG s independence resulting from its now former partner s unlawful activities and not for any reason related to the Company s financial statements, its accounting practices, the integrity of the Company s management or for any other reason.

As a result of the then-alleged insider trading activity by its now former partner and KPMG s resulting resignation on April 8, 2013, KPMG notified the Company its independence had been impaired and had no option but to withdraw its audit reports on the Company s financial statements for the fiscal years ended December 31, 2010, 2011 and 2012 and the effectiveness of internal control over financial reporting as of December 31, 2010, 2011 and 2012 and that such reports should no longer be relied upon as a result of KPMG s lack of independence created by the circumstances described above. The Company s Audit Committee and management continue to believe that the Company s financial statements covering the referenced periods, notwithstanding the revisions discussed in Note 2, *Significant Accounting Policies* under the heading *Revision of Prior Period Financial Statements*, fairly present, in all material respects, the financial condition and results of operations of the Company as of the end of and for the referenced periods and may continue to be relied upon and that the Company s internal control over financial reporting was effective during these periods.

Also, as a result of KPMG s resignation, the unaudited interim financial information presented in this Quarterly Report on Form 10-Q has not been reviewed by an outside independent registered public accounting firm as required by the rules of the Securities and Exchange Commission, or the SEC. As a result, this Quarterly Report on Form 10-Q is considered deficient and the Company continues not to be timely or current in its filings under the Securities Exchange Act of 1934, as amended, or the Exchange Act. While this filing does not comply with the requirements of Regulation S-X, and should not be interpreted to be a substitute for the review that would normally occur by the Company s independent registered public accounting firm, the Company s Audit Committee and management believe that the interim financial information presented herein fairly presents, in all material respects, the financial condition and results of operations of the Company as of the end of and for the referenced periods and may be relied upon. Except for the absence of this review of the unaudited interim financial information discussed above, the Company believes this Quarterly Report on Form 10-Q fully complies with the requirements of the Exchange Act and the Company believes it is prudent to file this Report with the SEC in spite of the current circumstances to provide the financial and other information set forth herein to its shareholders and other interested parties.

On May 21, 2013, the Audit Committee of the Company s Board of Directors engaged PricewaterhouseCoopers LLP, or PwC, to serve as the Company s new independent registered public accounting firm to audit the Company s financial statements for its fiscal year ending December 31, 2013 and to re-audit the Company s financial statements for the fiscal years ended December 31, 2012, 2011 and 2010. PwC has also been engaged to review the Company s interim financial information for the three months ended March 31, 2013, the three and six months ended June 30, 2013, and for the subsequent interim periods.

The Chief Executive Officer and Chief Financial Officer believe, to the best of their knowledge, that the unaudited interim financial information presented herein accurately portrays the financial condition of the Company. To that end, they have provided the certifications under Section 302 of the Sarbanes-Oxley Act of 2002, or SOX. The SOX Section 906 certification is omitted from this filing only because, as a result of KPMG s former partner s actions as described above, the unaudited interim financial information presented herein has not been reviewed by an independent registered public accountant under Statement of Auditing Standards 100, or SAS 100. The Company believes that this report otherwise meets all of the qualifications. Before the Company s officers can make a SOX Section 906 certification, PwC must complete its review of the unaudited interim financial information presented herein under SAS 100, as required by Securities and Exchange Commission rules. Once PwC completes its re-audit of the Company s financial statements for the fiscal years ended December 31, 2012, 2011 and 2010, and completes its SAS 100 review of this unaudited interim financial information and the unaudited financial information for applicable prior periods, the Company will file an amendment to this report with the SOX Section 906 certification as soon as practicable.

3

See Note 2, Significant Accounting Policies, for information on the matters discussed above.

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

HERBALIFE LTD. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited and Unreviewed)

	June 30, 2013 (In thousands,	December 31, 2012 except share and
1.007770	par valu	e amounts)
ASSETS		
CURRENT ASSETS:	¢ 040 702	ф <u>222</u> 524
Cash and cash equivalents Receivables, net of allowance for doubtful accounts of \$2,147 (2013) and \$2,273 (2012)	\$ 849,703 110,790	\$ 333,534 116,139
Inventories	331,529	339,411
Prepaid expenses and other current assets	160,444	145,624
Deferred income taxes	51,499	49,339
Defened income taxes	51,499	49,339
Total current assets	1,503,965	984,047
Property, at cost, net of accumulated depreciation and amortization of \$289,266 (2013) and \$255,862		
(2012)	255,206	242,886
Deferred compensation plan assets	24,934	24,267
Deferred financing costs, net	6,165	7,462
Other assets	47,250	48,805
Marketing related intangibles and other intangible assets, net	310,993	311,186
Goodwill	105,490	105,490
Total assets	\$ 2,254,003	\$ 1,724,143
LIABILITIES AND SHAREHOLDERS EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 77,535	\$ 75,209
Royalty overrides	235,994	243,351
Accrued compensation	82,113	95,220
Accrued expenses	227,468	181,523
Current portion of long-term debt	68,819	56,302
Advance sales deposits	51,574	49,432
Income taxes payable	48,751	61,325
Total current liabilities	792,254	762,362
NON-CURRENT LIABILITIES:	002 7/7	421.207
Long-term debt, net of current portion	893,767	431,305
Deferred compensation plan liability	32,981	29,454
Deferred income taxes	60,033	62,982
Other non-current liabilities	41,349	42,557
Total liabilities	1,820,384	1,328,660

CONTINGENCIES		
SHAREHOLDERS EQUITY:		
Common shares, \$0.001 par value; 1.0 billion shares authorized; 103.0 million (2013) and 106.9 million		
(2012) shares outstanding	103	107
Paid-in-capital in excess of par value	305,742	303,975
Accumulated other comprehensive loss	(44,283)	(31,695)
Retained earnings	172,057	123,096
Total shareholders equity	433,619	395,483
Total liabilities and shareholders equity	\$ 2,254,003	\$ 1,724,143

See the accompanying notes to unaudited and unreviewed condensed consolidated financial statements.

HERBALIFE LTD. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited and Unreviewed)

		Three Months Ended		Six Months I		ths Ei	nded	
		June 30,	J	une 30,		June 30,		June 30,
		2013	41	2012		2013		2012
	¢			· ·		share amou		704 714
Product sales	\$.	1,055,036	\$	883,068	\$.	2,006,619	\$.	,704,714
Shipping & handling revenues		164,203		148,880		336,267		291,409
Net sales]	1,219,239	1	,031,948	,	2,342,886]	,996,123
Cost of sales		247,224		203,737		473,201		399,881
Gross profit		972,015		828,211		1,869,685]	,596,242
Royalty overrides		379,551		335,195		743,580		652,728
Selling, general & administrative expenses		400,107		306,310		764,827		602,703
Operating income		192,357		186,706		361,278		340,811
Interest expense, net		5,559		3,169		10,932		4,542
Income before income taxes		186,798		183,537		350,346		336,269
Income taxes		43,636		51,586		88,311		96,387
NET INCOME	\$	143,162	\$	131,951	\$	262,035	\$	239,882
Earnings per share:								
Basic	\$	1.39	\$	1.13	\$	2.53	\$	2.06
Diluted	\$	1.34	\$	1.09	\$	2.44	\$	1.96
Weighted average shares outstanding:								
Basic		102,993		116,557		103,551		116,376
Diluted		107,083		121,482		107,589		122,182
Dividends declared per share	\$	0.30	\$	0.30	\$	0.60	\$	0.60
See the accompanying notes to unaudited ar	d unravioused conder	and normal	datad	financial	stata	manta		

See the accompanying notes to unaudited and unreviewed condensed consolidated financial statements.

HERBALIFE LTD. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited and Unreviewed)

	Three Months Ended		Six Mont	hs Ended
	June 30, 2013	June 30, 2012 (In tho	June 30, 2013 Isands)	June 30, 2012
Net income	\$ 143,162	\$ 131,951	\$ 262,035	\$ 239,882
Other comprehensive income:				
Foreign currency translation adjustment, net of income taxes of $(1,506)$ and $(3,829)$ for the three months ended June 30, 2013 and 2012, respectively, and $(1,811)$ and $(2,072)$ for the six months ended June 30, 2013 and 2012, respectively	(9,247)	(15,143)	(17.931)	(3,924)
Unrealized gain (loss) on derivatives, net of income taxes of \$2,211 and \$302 for the three months ended June 30, 2013 and 2012, respectively, and \$1,704 and \$(339) for				
the six months ended June 30, 2013 and 2012, respectively	6,675	528	5,343	(1,194)
Total other comprehensive income (loss)	(2,572)	(14,615)	(12,588)	(5,118)
Total comprehensive income (loss)	\$ 140,590	\$117,336	\$ 249,447	\$ 234,764

See the accompanying notes to unaudited and unreviewed condensed consolidated financial statements.

HERBALIFE LTD. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited and Unreviewed)

	Six Mont June 30, 2013	June 30, 2012
	(In thou	usands)
CASH FLOWS FROM OPERATING ACTIVITIES	* a c d c d d d d d d d d d d	.
Net income	\$ 262,035	\$ 239,882
Adjustments to reconcile net income to net cash provided by operating activities:	12 210	26.612
Depreciation and amortization	42,310	36,613
Excess tax benefits from share-based payment arrangements	(15)	(27,212)
Share-based compensation expenses	15,253	12,497
Amortization of deferred financing costs	1,295	572
Deferred income taxes	(7,939)	(8,476)
Unrealized foreign exchange transaction (gain) loss	(44)	(4,909)
Foreign exchange loss from Venezuela currency devaluation	15,116	
Other	(674)	120
Changes in operating assets and liabilities:		
Receivables	(312)	(21,317)
Inventories	(3,646)	(14,476)
Prepaid expenses and other current assets	(13,150)	(9,367)
Other assets	(534)	(3,124)
Accounts payable	4,586	22,948
Royalty overrides	(2,051)	7,932
Accrued expenses and accrued compensation	43,761	(3,516)
Advance sales deposits	4,481	5,199
Income taxes	(12,546)	20,661
Deferred compensation plan liability	3,527	3,416
NET CASH PROVIDED BY OPERATING ACTIVITIES	351,453	257,443
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property, plant and equipment	(56,048)	(39,719)
Proceeds from sale of property, plant and equipment	33	43
Deferred compensation plan assets		(2,609)
NET CASH USED IN INVESTING ACTIVITIES	(56,015)	(42,285)
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividends paid	(61,823)	(70,310)
Borrowings from long-term debt	513,227	806,560
Principal payments on long-term debt	(38,250)	(454,371)
Share repurchases	(165,726)	(505,636)
Excess tax benefits from share-based payment arrangements	15	27,212
Proceeds from exercise of stock options and sale of stock under employee stock purchase plan	971	10,356
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	248,414	(186,189)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	(27,683)	(1,578)

NET CHANGE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	516,169 333,534	27,391 258,775
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 849,703	\$ 286,166
	\$ 849,705	\$ 280,100
CASH PAID DURING THE PERIOD Interest paid	\$ 12.004	\$ 5.884
	φ 12,004	\$ <u></u> ,884
Income taxes paid	\$ 117,120	\$ 86,214

See the accompanying notes to unaudited and unreviewed condensed consolidated financial statements.

HERBALIFE LTD. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited and Unreviewed)

1. Organization

Herbalife Ltd., a Cayman Islands exempt limited liability company, or Herbalife, was incorporated on April 4, 2002. Herbalife Ltd. (and together with its subsidiaries, the Company) is a leading global nutrition company that sells weight management products, nutritional supplements, energy, sports & fitness products and personal care products utilizing network marketing distribution. As of June 30, 2013, the Company sold its products to and through a network of 3.4 million independent distributors, which included 0.2 million in China. In China, the Company currently sells its products through retail stores, sales representatives, sales officers and independent service providers. The Company reports revenue in six geographic regions: North America; Mexico; South and Central America; EMEA, which consists of Europe, the Middle East and Africa; Asia Pacific (excluding China); and China.

2. Significant Accounting Policies

Basis of Presentation

The unaudited and unreviewed interim financial information of the Company has been prepared in accordance with Article 10 of the Securities and Exchange Commission s, or the SEC, Regulation S-X. Accordingly, as permitted by Article 10 of the SEC s Regulation S-X, it does not include all of the information required by generally accepted accounting principles in the U.S., or U.S. GAAP, for complete financial statements. The condensed consolidated balance sheet at December 31, 2012 was derived from the previously audited financial statements at that date subject to revisions as discussed below, where, as previously disclosed, the Company s former independent registered public accounting firm s audit opinions have now been withdrawn, and does not include all the disclosures required by U.S. GAAP, as permitted by Article 10 of the SEC s Regulation S-X. The Company s unaudited and unreviewed condensed consolidated financial statements as of June 30, 2013, and for the three and six months ended June 30, 2013 and 2012, include Herbalife and all of its direct and indirect subsidiaries. In the opinion of management, the accompanying financial information contains all adjustments, consisting of normal recurring adjustments, necessary to present fairly the Company s unaudited and unreviewed condensed consolidated financial statements should be read in conjunction with the Company s Annual Report on Form 10-K for the year ended December 31, 2012, or the 2012 10-K. Operating results for the three and six months ended June 30, 2013, are not necessarily indicative of the results that may be expected for the year ending December 31, 2013.

The unaudited interim financial information presented in this Quarterly Report on Form 10-Q has not been reviewed by an independent registered public accounting firm as the Company s former independent registered public accounting firm resigned on April 8, 2013. See the Explanatory Note to this Quarterly Report on Form 10-Q for a further description. As a result, this Quarterly Report on Form 10-Q is considered deficient and the Company continues not to be timely or current in its filings under the Securities Exchange Act of 1934, as amended, or the Exchange Act. While this filing does not comply with the requirements of Regulation S-X, and should not be interpreted to be a substitute for the review that would normally occur by the Company s independent registered public accounting firm, the Company s Audit Committee and management believe that the interim financial information presented herein fairly present, in all material respects, the financial condition and results of operations of the Company as of the end of and for the referenced periods and may be relied upon. Except for the absence of this review of the unaudited interim financial information discussed above and the omission of the SOX 906 certification discussed in greater detail in the Explanatory Note, this Quarterly Report on Form 10-Q fully complies with the requirements of the Exchange Act and the Company believes it is prudent to file this Report with the SEC in spite of the current circumstances to provide the financial and other information set forth herein to its shareholders and other interested parties. Once PwC completes its re-audit of the Company s financial statements for the fiscal years ended December 31, 2012, 2011 and 2010, and completes its SAS 100 review of this unaudited interim financial information and the unaudited financial information for applicable prior periods, the Company will file an amendment to this Quarterly Report on Form 10Q as soon as practicable.

New Accounting Pronouncements

In February 2013, the Financial Accounting Standards Board, or FASB, issued Accounting Standards Update, or ASU, No. 2013-04, *Liabilities* (*Topic 405*): *Obligations Resulting from Joint and Several Liability Arrangements for which the Total Amount of the Obligation Is Fixed at the Reporting Date (a consensus of the FASB Emerging Issues Task Force)*. This ASU addresses the recognition, measurement, and disclosure of

certain obligations resulting from joint and several arrangements including debt arrangements, other contractual obligations, and settled litigation and judicial rulings. The ASU is effective for public entities for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In March 2013, the FASB issued ASU No. 2013-05, *Foreign Currency Matters (Topic 830): Parent s Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity (a consensus of the FASB Emerging Issues Task Force)*. This ASU addresses the accounting for the cumulative translation adjustment when a parent either sells a part or all of its investment in a foreign entity or no longer holds a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business within a foreign entity. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In July 2013, the FASB issued ASU No. 2013-11, *Income Taxes (Topic 740): Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists (a consensus of the Emerging Issues Task Force).* This ASU addresses when unrecognized tax benefits should be presented as reductions to deferred tax assets for net operating loss carryforwards in the financial statements. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. Early adoption and retrospective application is permitted. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

Revision of Prior Period Financial Statements

During the quarter ended June 30, 2013, in connection with preparing the unaudited and unreviewed interim financial information presented in this Quarterly Report on Form 10-Q, prior period errors were identified which affected the interim period ended June 30, 2013, and the interim periods within and annual periods ended December 31, 2012, 2011 and 2010. These income tax errors primarily relate to income tax expenses calculated on intercompany inventory transactions and the Company s application of ASC 740-10-25-3(e). As a result of its misapplication of this accounting standard, the Company s income tax expenses and net income within its consolidated statement of income were misstated. There were also certain captions within the Company s consolidated balance sheet that were misstated. The Company has reflected the correction of these identified prior period errors in the periods in which they originated.

In evaluating whether the Company s previously issued consolidated financial statements were materially misstated, the Company considered the guidance in ASC Topic 250, Accounting Changes and Error Corrections, ASC Topic 250-10-S99-1, Assessing Materiality, and ASC Topic 250-10-S99-2, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements. The Company concluded that these errors were not material, individually or in the aggregate, to any of the prior reporting periods, and therefore, amendments of previously filed reports were not required. If the entire correction was recorded in the second quarter of 2013, it is expected that the cumulative amount would not be material for the fiscal year ending December 31, 2013. As such, this cumulative amount could be recorded as an out of period adjustment. However, because the Company will be amending its Annual Report on Form 10-K for the fiscal year ended December 31, 2012 due to its predecessor auditors withdrawing their opinions, and amending this Quarterly Report on Form 10-Q, the Company s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2013 and any other Quarterly Reports on Form 10-Q that are deficient due to the absence of a SAS 100 review, the Company has decided to revise its applicable prior period financial statements in the amendments to its Annual Report on Form 10-K and Quarterly Reports on Form 10-Q referenced above so that the financial statements included therein do not include these income tax errors. The Company believes this approach is more beneficial to investors due to the Company s unusual facts and circumstances surrounding its predecessor auditors resigning and withdrawing their audit opinions and the Company being required to file future amendments to its Annual Report on Form 10-K and Quarterly Reports on Form 10-Q referenced above. As such, the revisions for these corrections are and will be reflected in the financial information of the applicable prior periods and will be reflected in future filings containing such financial information. The Company has also provided, within this Note, the financial statement items that were impacted and included within its prior period consolidated balance sheets and full year prior period consolidated statements of income so this financial information is presented timely to the Company s shareholders and other interested parties.

The effects of these prior period errors in the consolidated financial statements are as follows:

Consolidated Balance Sheets

	Decembe	December 31, 2012		er 31, 2011	
	As		As		
	Previously		Previously		
	Reported	As Adjusted	Reported	As Adjusted	
	(Ir	thousands, excep	t per share amo	ount)	
Prepaid expenses and other current assets	\$ 125,425	\$ 145,624	\$ 117,073	\$ 134,605	

Deferred income taxes	\$ 49,339	\$ 49,339	\$ 55,615	\$ 54,949
Total current assets	\$ 963,848	\$ 984,047	\$ 768,819	\$ 785,685
Total assets	\$ 1,703,944	\$ 1,724,143	\$ 1,446,209	\$ 1,463,075
Income taxes payable	\$ 15,854	\$ 61,325	\$ 31,415	\$ 62,283
Total current liabilities	\$ 716,891	\$ 762,362	\$ 548,689	\$ 579,557
Deferred income taxes	\$ 62,982	\$ 62,982	\$ 72,348	\$ 70,390
Total liabilities	\$ 1,283,189	\$ 1,328,660	\$ 886,021	\$ 914,931
Retained earnings	\$ 148,368	\$ 123,096	\$ 305,931	\$ 293,887
Total shareholders equity	\$ 420,755	\$ 395,483	\$ 560,188	\$ 548,144
Total liabilities and shareholders equity	\$ 1,703,944	\$ 1,724,143	\$ 1,446,209	\$ 1,463,075

Consolidated Statements of Income

	June	onths Ended 30, 2012	Six Months Ended June 30, 2012		
	As		As		
	Previously		Previously		
	Reported As Adjusted		Reported	As Adjusted	
	(In thousands, except per share amount				
Income taxes	\$ 50,169	\$ 51,586	\$ 94,739	\$ 96,387	
Net Income	\$ 133,368	\$ 131,951	\$ 241,530	\$ 239,882	
Basic earnings per share	\$ 1.14	\$ 1.13	\$ 2.08	\$ 2.06	
Diluted earnings per share	\$ 1.10	\$ 1.09	\$ 1.98	\$ 1.96	

		r Ended ber 31, 2012		Ended r 31, 2011		Ended er 31, 2010
	Previously Reported	As Adjusted	Previously Reported thousands, excep	As Adjusted	Previously Reported	As Adjusted
Income taxes	\$ 173,716	\$ 186,944	\$ 147,201	\$ 144,820	\$ 80,880	\$ 87,212
Net Income	\$ 477,190	\$ 463,962	\$412,578	\$ 414,959	\$ 299,215	\$ 292,883
Basic earnings per share	\$ 4.25	\$ 4.13	\$ 3.51	\$ 3.53	\$ 2.51	\$ 2.46
Diluted earnings per share	\$ 4.05	\$ 3.94	\$ 3.30	\$ 3.32	\$ 2.37	\$ 2.32

Consolidated Statements of Comprehensive Income

		Three Months Ended June 30, 2012				
		As		As		
		Previously		Previously		
		Reported	As Adjusted	Reported	As Adjusted	
		(I	n thousands, except	t per share amo	ount)	
Net Income		\$ 133,368	\$ 131,951	\$ 241,530	\$ 239,882	
Total comprehensive income		\$ 118,753	\$ 117,336	\$236,412	\$ 234,764	
-	Consolidated Statement of Ca	ch Flows				

Consolidated Statement of Cash Flows

	Six Months Ended	
	June 30, 2012 As Previously	
	Reported As Adjus	sted
	(In thousands)	
Net Income	\$ 241,530 \$ 239,8	882
Deferred income taxes	\$ (4,896) \$ (8,4	476)
Income taxes	\$ 15,433 \$ 20,6	561
Venezuela		

Currency restrictions enacted by the Venezuelan government have become more restrictive and have impacted the ability of the Company s subsidiary in Venezuela, Herbalife Venezuela, to timely obtain U.S. dollars in exchange for Venezuelan Bolivars, or Bolivars, at the official foreign exchange rate from the Venezuelan government and its foreign exchange commission, CADIVI. The application and approval process continue to be delayed and the Company s ability to timely obtain U.S. dollars at the official exchange rate remains uncertain. In recent instances,

the Company has been unsuccessful in obtaining U.S. dollars at the official rate and it remains uncertain whether the Company s current pending applications and future anticipated applications will be approved.

In February 2013, the Venezuela government announced that it devalued its Bolivar currency and will eliminate the SITME regulated system. The SITME 5.3 Bolivars per U.S. dollar rate was eliminated and the CADIVI rate has been devalued from 4.3 Bolivars to 6.3 Bolivars per U.S. dollar. This new CADIVI rate is approximately 16% less favorable than the previously published 5.3 SITME rate. The Company recognized approximately \$15.1 million of net foreign exchange losses within its condensed consolidated statement of income during the first quarter of 2013, as a result of remeasuring the Company s Bolivar denominated monetary assets and liabilities at this new CADIVI rate of 6.3 Bolivars per U.S. dollar. The majority of these foreign exchange losses related to the approximately \$16.9 million devaluation of Herbalife Venezuela s Bolivar denominated cash and cash equivalents. In March 2013, the Venezuelan government also announced they will introduce an additional complimentary exchange mechanism known as SICAD. It is currently unknown whether Herbalife Venezuela will be able to access this new exchange mechanism and the Company is currently assessing and monitoring the restrictions and exchange rates relating to this alternative mechanism.

During the six months ended June 30, 2013, the Company also recognized \$0.7 million of foreign exchange losses as a result of exchanging Bolivars for U.S. dollars using alternative legal exchange mechanisms that were approximately 75% less favorable than the new CADIVI rate. During the six months ended June 30, 2013, the Company exchanged 5.6 million Bolivars for \$0.2 million U.S. dollars using these alternative legal exchange mechanisms. The Company did not exchange Bolivars for U.S. dollars using these alternative legal exchange mechanisms during the three months ended June 30, 2013. As of June 30, 2013, Herbalife Venezuela s net monetary assets and liabilities denominated in Bolivars were approximately \$112.7 million, and included approximately \$124.6 million in Bolivar denominated cash and cash equivalents. These Bolivar denominated assets and liabilities were remeasured at the CADIVI rate. The Company remeasures its Bolivars at the official published CADIVI rate given the limited availability of alternative exchange mechanisms and the uncertainty in the effective exchange rate for alternative exchange mechanisms. These remeasured amounts, including cash and cash equivalents, being reported on the Company s condensed consolidated balance sheet using the published CADIVI rate may not accurately represent the amount of U.S. dollars that the Company could ultimately realize. While the Company continues to monitor the exchange mechanisms and restrictions under CADIVI, and assess and monitor the current economic and political environment in Venezuela, there is no assurance that the Company will be able to exchange Bolivars into U.S. dollars on a timely basis. Herbalife Venezuela s net sales represented approximately 4% and 3% of the Company s consolidated net sales for the six months ended June 30, 2013 and 2012, respectively, and its total assets represented approximately 7% of the Company s consolidated total assets for both June 30, 2013 and December 31, 2012. As of June 30, 2013 and December 31, 2012, the majority of its total assets consisted of Bolivar denominated cash and cash equivalents.

See the Company s 2012 10-K for further information on Herbalife Venezuela and Venezuela s highly inflationary economy.

3. Inventories

Inventories consist primarily of finished goods available for resale. Inventories are stated at lower of cost (primarily on the first-in, first-out basis) or market. The following are the major classes of inventory:

	June 30, 2013		ember 31, 2012			
	(In	(In millions)				
Raw materials	\$ 23.3	\$	19.6			
Work in process	1.7		1.9			
Finished goods	306.5		317.9			
Total	\$ 331.5	\$	339.4			

4. Long-Term Debt

Long-term debt consists of the following:

	June 30, 2013 (In 1	ember 31, 2012
Borrowings under the senior secured credit facility	\$ 962.5	\$ 487.5
Capital leases	0.1	0.1
Total	962.6	487.6
Less: current portion	68.8	56.3
Long-term portion	\$ 893.8	\$ 431.3

On March 9, 2011, the Company entered into a \$700.0 million senior secured revolving credit facility, or the Credit Facility, with a syndicate of financial institutions as lenders and terminated its prior senior secured credit facility, or the Prior Credit Facility. The Credit Facility has a five year maturity and expires on March 9, 2016. Based on the Company s consolidated leverage ratio, U.S. dollar borrowings under the Credit Facility bear interest at either LIBOR plus the applicable margin between 1.50% and 2.50% or the base rate plus the applicable margin between

Table of Contents

0.50% and 1.50%. The base rate under the Credit Facility represents the highest of the Federal Funds Rate plus 0.50%, one-month LIBOR plus 1.00%, and the prime rate offered by Bank of America. The Company, based on its consolidated leverage ratio, pays a commitment fee between 0.25% and 0.50% per annum on the unused portion of the Credit Facility. The Credit Facility also permits the Company to borrow limited amounts in Mexican Peso and Euro currencies based on variable rates.

In March 2011, the Company used \$196.0 million in U.S. dollar borrowings under the Credit Facility to repay all amounts outstanding under the Prior Credit Facility. The Company incurred approximately \$5.7 million of debt issuance costs in connection with the Credit Facility. These debt issuance costs were recorded as deferred financing costs on the Company s consolidated balance sheet and are being amortized over the term of the Credit Facility.

On July 26, 2012, the Company amended the Credit Facility to include a \$500.0 million term loan with a syndicate of financial institutions as lenders, or the Term Loan. The Term Loan is a part of the Credit Facility and is in addition to the Company s current revolving credit facility. The Term Loan matures on March 9, 2016. The Company will make regular scheduled payments for the Term Loan consisting of both principal and interest components. Based on the Company s consolidated leverage ratio, the Term Loan bears interest at either LIBOR plus the applicable margin between 1.50% and 2.50% or the base rate plus the applicable margin between 0.50% and 1.50% which are the same terms as the Company s revolving credit facility.

In July 2012, the Company used all \$500.0 million of the borrowings under the Term Loan to pay down amounts outstanding under the Company s revolving credit facility. The Company incurred approximately \$4.5 million of debt issuance costs in connection with the Term Loan. The debt issuance costs are recorded as deferred financing costs on the Company s consolidated balance sheet and will be amortized over the life of the Term Loan. On June 30, 2013 and December 31, 2012, the weighted average interest rate for borrowings under the Credit Facility, including borrowings under the Term Loan, was 2.20% and 1.96%, respectively.

The Credit Facility requires the Company to comply with a leverage ratio and a coverage ratio. In addition, the Credit Facility contains customary covenants, including covenants that limit or restrict the Company s ability to incur liens, incur indebtedness, make investments, dispose of assets, make certain restricted payments, pay dividends, repurchase its common shares, merge or consolidate and enter into certain transactions with affiliates. As of June 30, 2013 and December 31, 2012, the Company was compliant with its debt covenants under the Credit Facility. The fair value of the outstanding borrowings on the Company s revolving credit facility and Term Loan approximated their carrying values as of June 30, 2013, due to their variable interest rates which reprice frequently and represent floating market rates. The fair value of the outstanding borrowings on the Company s revolving credit facility and Term Loan approximated their as defined in Note 12, *Fair Value Measurements*, such as observable market interest rates and yield curves.

During the three months ended March 31, 2013, the Company borrowed an aggregate amount of \$513.0 million and paid a total amount of \$25.5 million under the Credit Facility. During the three months ended June 30, 2013, the Company paid a total amount of \$12.5 million under the Credit Facility. The Company did not make any borrowings under the Credit Facility during the three months ended June 30, 2013. As of June 30, 2013 and December 31, 2012, the U.S. dollar amount outstanding under the Credit Facility was \$962.5 million and \$487.5 million, respectively. Of the \$962.5 million U.S. dollar amount outstanding under the Credit Facility as of June 30, 2013, \$462.5 million was outstanding on the revolving credit facility. Of the \$487.5 million U.S. dollar amount outstanding under the Credit Facility as of June 30, 2013, \$462.5 million was outstanding under the Credit facility. There were no outstanding on the revolving sa of June 30, 2013 and December 31, 2012 under the Credit Facility. There were no outstanding foreign currency borrowings as of June 30, 2013 and December 31, 2012 under the Credit Facility.

As of June 30, 2013, the aggregate annual maturities of the Credit Facility were expected to be \$31.3 million for 2013, \$81.2 million for 2014, \$100.0 million for 2015, and \$750.0 million for 2016.

Interest expense was \$7.5 million and \$4.5 million for the three months ended June 30, 2013 and 2012, respectively, and \$14.3 million and \$7.3 million for the six months ended June 30, 2013 and 2012, respectively.

5. Contingencies

The Company is from time to time engaged in routine litigation. The Company regularly reviews all pending litigation matters in which it is involved and establishes reserves deemed appropriate by management for these litigation matters when a probable loss estimate can be made.

As a marketer of dietary and nutritional supplements, and other products that are ingested by consumers or applied to their bodies, the Company has been and is currently subjected to various product liability claims. The effects of these claims to date have not been material to the Company, and the reasonably possible range of exposure on currently existing claims is not material to the Company. The Company believes that it has meritorious defenses to the allegations contained in the lawsuits. The Company currently maintains product liability insurance with an annual deductible of \$10 million.

Certain of the Company subsidiaries have been subject to tax audits by governmental authorities in their respective countries. In certain of these tax audits, governmental authorities are proposing that significant amounts of additional taxes and related interest and penalties are due. The Company and its tax advisors believe that there are substantial defenses to governmental allegations that additional taxes are owed, and the Company is vigorously contesting the additional proposed taxes and related charges. On May 7, 2010, the Company received an assessment from the Mexican Tax Administration Service in an amount equivalent to approximately \$89 million, translated at the period ended spot rate, for various items, the majority of which was Value Added Tax, or VAT, allegedly owed on certain of the Company s products imported into Mexico during the years 2005 and 2006. This assessment is subject to interest and inflationary adjustments. On July 8, 2010, the Company initiated a

formal administrative appeal process. On May 13,

2011, the Mexican Tax Administration Service issued a resolution on the Company s administrative appeal. The resolution nullified the assessment. Since the Mexican Tax Administration Service can further review the tax audit findings and re-issue some or all of the original assessment, the Company commenced litigation in the Tax Court of Mexico in August 2011 to dispute the assertions made by the Mexican Tax Administration Service filed a response which was received by the Company in April 2012. The response challenged the assertions that the Company made in its August 2011 filing. Litigation in this case is currently ongoing.

Prior to the nullification of the Mexican Tax Administration Service assessment relating to the 2005 and 2006 years the Company entered into agreements with certain insurance companies to allow for the potential issuance of surety bonds in support of its appeal of the assessment. Such surety bonds, if issued, would not affect the availability of the Company s Credit Facility. These arrangements with the insurance companies remain in place in the event that the assessment is re-issued.

The Mexican Tax Administration Service commenced audits of the Company s Mexican subsidiaries for the period from January to September 2007 and on May 10, 2013, the Company received an assessment of approximately \$23 million, translated at the period ended spot rate, related to that period. On July 11, 2013, the Company filed an administrative appeal disputing the assessment. The Company has not recognized a loss as the Company does not believe a loss is probable.

The Mexican Tax Administration Service audited the Company s Mexican subsidiaries for the 2011 year. The audit focused on importation and VAT issues. On June 25, 2013, the Mexican Tax Administration Service closed the audit of the 2011 year without any assessment.

The Company has not recognized a loss with respect to any of these Mexican matters as the Company, based on its analysis and guidance from its advisors, does not believe a loss is probable. Further, the Company is currently unable to reasonably estimate a possible loss or range of loss that could result from an unfavorable outcome if the assessment was re-issued or any additional assessments were to be issued for these or other periods. The Company believes that it has meritorious defenses if the assessment is re-issued or would have meritorious defenses if any additional assessment is issued.

The Company received an assessment from the Spanish Tax Authority in an amount equivalent to approximately \$4.2 million translated at the period ended spot rate, for withholding taxes, interest and penalties related to payments to Spanish distributors for the 2003-2004 periods. The Company appealed the assessment to the National Appellate Court (Audiencia Nacional). Based on the ruling of the National Appellate Court, substantially all of the assessment was nullified. The Company began withholding taxes on payments to Spanish distributors for the 2012 year. If the Spanish Tax Authority raises the same issue in later years, the Company believes that it has meritorious defenses. The Company has not recognized a loss as the Company does not believe a loss is probable. The Company is currently unable to reasonably estimate a possible loss or range of loss that could result from an unfavorable outcome if additional assessments for other periods were to be issued.

The Company received a tax assessment in September 2009, from the Federal Revenue Office of Brazil in an amount equivalent to approximately \$3.8 million U.S. dollars, translated at the period ended spot rate, related to withholding/contributions based on payments to the Company s distributors during 2004. The Company has appealed this tax assessment to the Administrative Council of Tax Appeals (2nd level administrative appeal) as it believes it has meritorious defenses and it has not recognized a loss as the Company does not believe a loss is probable. The Company is currently unable to reasonably estimate the amount of the loss that may result from an unfavorable outcome if additional assessments for other periods were to be issued.

The Company received an order from a Rome Labor Court on behalf of the Social Security Authority on March 1, 2012, to pay an amount equivalent to approximately \$7.0 million U.S. dollars, translated at the period ended spot rate, for social contributions, interest and penalties related to payments to Italian distributors from 2002 through 2005. The Company has filed a writ with the Rome Labor Court appealing the order and the Social Security Authority filed a response brief. At a hearing on July 12, 2012, the Social Security Authority announced its intention to withdraw their claim as well as the order to pay the assessment. A hearing on this matter was originally scheduled for October 23, 2012 but it has been postponed and is rescheduled for October 10, 2013. The Company has not recognized a loss as the Company does not believe a loss is probable.

These matters may take several years to resolve. While the Company believes it has meritorious defenses, it cannot be sure of their ultimate resolution. Although the Company may reserve amounts for certain matters that the Company believes represent the most likely outcome of the resolution of these related disputes, if the Company is incorrect in its assessment, the Company may have to record additional expenses, when it becomes probable that an increased potential liability is warranted.

6. Segment Information

The Company is a nutrition company that sells a wide range of weight management products, nutritional supplements and personal care products. The Company s products are manufactured by third party providers and by the Company in its Changsha, Hunan, China extraction facility, Suzhou, China facility and in its Lake Forest, California facility, and then are sold to independent distributors who consume and sell Herbalife products to retail consumers or other distributors. Revenues reflect sales of products by the Company to its distributors and are categorized based on geographic location.

As of June 30, 2013, the Company sold products in 88 countries throughout the world and was organized and managed by geographic regions. The Company aggregates its operating segments, excluding China, into one reporting segment, or the Primary Reporting Segment, as management believes that the Company s operating segments have similar operating characteristics and similar long term operating performance. In making this determination, management believes that the operating segments are similar in the nature of the products sold, the product acquisition process, the types of customers to whom products are sold, the methods used to distribute the products, and the nature of the regulatory environment. China has been identified as a separate reporting segment as it does not meet the criteria for aggregation. The operating information for the Primary Reporting Segment and China, and sales by product line are as follows:

Net Sales: Primary Reporting Segment United States Mexico South Korea Others Total Primary Reporting Segment China Total Net Sales Contribution Margin(1)(2):	1,	241.7 145.6 112.0 601.9 101.2 118.0 219.2	\$ \$ 1	218.1 119.5 112.5 504.7 954.8 77.1]	457.9 278.5 222.0 ,197.9 2,156.3 186.6	\$	422.6 236.6 205.6 997.3 1,862.1 134.0
United States Mexico South Korea Others Total Primary Reporting Segment China Total Net Sales	1,	145.6 112.0 601.9 101.2 118.0		119.5 112.5 504.7 954.8]	278.5 222.0 ,197.9 2,156.3		236.6 205.6 997.3
Mexico South Korea Others Total Primary Reporting Segment China Total Net Sales	1,	145.6 112.0 601.9 101.2 118.0		119.5 112.5 504.7 954.8]	278.5 222.0 ,197.9 2,156.3		236.6 205.6 997.3
South Korea Others Total Primary Reporting Segment China Total Net Sales	1,	112.0 601.9 101.2 118.0	\$ 1	112.5 504.7 954.8		222.0 ,197.9 2,156.3		205.6 997.3 1,862.1
Others Total Primary Reporting Segment China Total Net Sales	1,	601.9 101.2 118.0	\$ 1	504.7 954.8		,197.9 2,156.3		997.3 1,862.1
Total Primary Reporting Segment China Total Net Sales	1,	101.2 118.0	\$ 1	954.8		2,156.3		1,862.1
China Total Net Sales		118.0	\$ 1		2	,		
Total Net Sales			\$ 1	77.1		186.6		134.0
	\$ 1,	219.2	\$ 1					
Cartellartin Manie (1)(2).				,031.9	\$ 2	2,342.9	\$	1,996.1
Contribution Margin(1)(2):								
Primary Reporting Segment								
United States	\$	99.5	\$	93.6	\$	194.2	\$	189.0
Mexico	-	64.0	-	49.0	Ŧ	122.6	+	92.9
South Korea		56.4		55.0		111.6		97.0
Others		266.8		226.1		531.3		444.0
Total Primary Reporting Segment		486.7		423.7		959.7		822.9
China		105.8		69.4		166.3		120.6
Total Contribution Margin	\$	592.5	\$	493.1	\$ 1	,126.0	\$	943.5
Selling, general and administrative expenses(2)		400.1		306.3		764.8		602.7
Interest expense, net		5.6		3.2		10.9		4.5
Income before income taxes		186.8		183.6		350.3		336.3
Income taxes		43.6		51.6		88.3		96.4
Net Income	\$	143.2	\$	132.0	\$	262.0	\$	239.9
Net sales by product line:								
Weight Management		778.2	\$	646.8	\$ 1	,489.8	\$	1,248.6
Targeted Nutrition		277.5		241.0		534.4		465.9
Energy, Sports and Fitness		65.1		52.5		123.4		
Outer Nutrition		37.8		37.7		76.0		74.4
Literature, promotional and other(3)		60.6		53.9		119.3		106.6
Total Net Sales	\$1,	219.2	\$ 1	,031.9	\$2	2,342.9	\$	1,996.1
Net sales by geographic region:								

North America	\$ 247.5	\$ 224.7	\$ 469.0	\$ 435.4
Mexico	145.6	119.5	278.5	236.6
South and Central America	222.5	152.5	441.9	318.0
EMEA	186.4	161.6	355.9	315.6
Asia Pacific	299.2	296.5	611.0	556.5
China	118.0	77.1	186.6	134.0
Total Net Sales	\$ 1,219.2	\$ 1,031.9	\$ 2,342.9	\$ 1,996.1

- (1) Contribution margin consists of net sales less cost of sales and royalty overrides. See Part I, Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations in this Quarterly Report on Form 10-Q for a description of net sales, cost of sales and royalty overrides.
- (2) Service fees to China independent service providers totaling \$53.2 million and \$33.5 million for the three months ended June 30, 2013 and 2012, respectively, and totaling \$84.7 million and \$59.3 million for the six months ended June 30, 2013 and 2012, respectively, are included in selling, general and administrative expenses while distributor compensation for all other countries is included in contribution margin.
- (3) Product buybacks and returns in all product categories are included in the literature, promotional and other category.

As of June 30, 2013 and December 31, 2012, total assets for the Company s Primary Reporting Segment were \$2,065.7 million and \$1,607.2 million, respectively. Total assets for the China segment were \$188.3 million and \$116.9 million as of June 30, 2013 and December 31, 2012, respectively. As of June 30, 2013 and December 31, 2012, goodwill allocated to the Company s reporting units included in the Company s Primary Reporting Segment was \$102.4 million for both periods. Goodwill allocated to the China segment was \$3.1 million as of June 30, 2013 and December 31, 2012.

7. Share-Based Compensation

The Company has share-based compensation plans, which are more fully described in Note 9, *Share-Based Compensation*, to the Consolidated Financial Statements in the 2012 10-K. During the six months ended June 30, 2013, the Company granted stock awards subject to continued service, consisting of stock appreciation rights, or SARs, and stock units with vesting terms fully described in the 2012 10-K. There were no stock options granted during the six months ended June 30, 2013.

For the three months ended June 30, 2013 and 2012, share-based compensation expense amounted to \$7.4 million and \$5.3 million, respectively. For the six months ended June 30, 2013 and 2012, share-based compensation expense amounted to \$15.3 million and \$12.5 million, respectively. As of June 30, 2013, the total unrecognized compensation cost related to all non-vested stock awards was \$36.4 million and the related weighted-average period over which it is expected to be recognized is approximately 1.3 years.

The following tables summarize the activity under all share-based compensation plans for the six months ended June 30, 2013:

		Weighted	Weighted Average	
		Average	Remaining	Aggregate
Stock Options & SARs	Awards (In thousands)	Exercise Price	Contractual Term	Intrinsic Value(1) (In millions)
Outstanding at December 31, 2012(2)(3)	11,333	\$ 28.62	5.9 years	\$ 119.1
Granted	85	\$ 35.46		
Exercised	(9)	\$ 10.34		
Forfeited	(30)	\$ 44.81		
Outstanding at June 30, 2013(2)(3)	11,379	\$ 28.65	5.4 years	\$ 208.5
Exercisable at June 30, 2013(2)	7,568	\$ 20.79	4.3 years	\$ 188.2

(1) The intrinsic value is the amount by which the current market value of the underlying stock exceeds the exercise price of the stock awards.

(2) Includes 1.5 million market condition SARs.

(3) Includes 0.9 million market and performance condition SARs.

The weighted-average grant date fair value of SARs granted during the three months ended June 30, 2013 and 2012 was \$12.68 and \$15.27, respectively. The weighted-average grant date fair value of SARs granted during the six months ended June 30, 2013 and 2012 was \$11.85 and \$15.36, respectively. The total intrinsic value of stock options and SARs exercised during the three months ended June 30, 2012 was \$24.7

million. There were no exercises of stock options and SARs during the three months ended June 30, 2013. The total intrinsic value of stock options and SARs exercised during the six months ended June 30, 2013 and 2012 was \$0.3 million and \$94.3 million, respectively.

Incentive Plan and Independent Directors Stock Units	Shares (In thousands)	A Gra	eighted verage ant Date Fair Value
Outstanding and nonvested December 31, 2012	321.6	\$	11.70
Granted	7.6	\$	35.63
Vested	(186.7)	\$	13.18
Forfeited	(0.2)	\$	53.60
Outstanding and nonvested at June 30, 2013	142.3	\$	10.47

The total vesting date fair value of stock units which vested during the three months ended June 30, 2013 and 2012, was \$2.5 million and \$4.5 million, respectively. The total vesting date fair value of stock units which vested during the six months ended June 30, 2013 and 2012, was \$6.8 million and \$23.0 million, respectively.

The Company recognizes excess tax benefits associated with share-based compensation to shareholders equity only when realized. When assessing whether excess tax benefits relating to share-based compensation have been realized, the Company follows the with-and-without approach. Under this approach, excess tax benefits related to share-based compensation are not deemed to be realized until after the utilization of all other tax benefits available to the Company, which are also subject to applicable limitations. As of June 30, 2013 and December 31, 2012, the Company had \$26.5 million and \$25.9 million, respectively, of unrealized excess tax benefits.

8. Income Taxes

Income taxes were \$43.6 million and \$88.3 million for the three and six months ended June 30, 2013, as compared to \$51.6 million and \$96.4 million for the same periods in 2012. The effective income tax rate was 23.4% and 25.2% for the three and six months ended June 30, 2013, as compared to 28.1% and 28.7% for the same periods in 2012. The decrease in the effective tax rate for the three and six months ended June 30, 2013, as compared to the same periods in 2012, was primarily due to an increase of net benefits from discrete events, principally related to favorable tax audit settlements, and the impact of changes in the geographic mix of the Company s income.

As of June 30, 2013, the total amount of unrecognized tax benefits, including related interest and penalties was \$35.6 million. If the total amount of unrecognized tax benefits was recognized, \$28.2 million of unrecognized tax benefits, \$4.7 million of interest and \$0.8 million of penalties would impact the effective tax rate.

The Company believes that it is reasonably possible that the amount of unrecognized tax benefits could decrease by up to approximately \$15.9 million within the next twelve months. Of this possible decrease, \$14.2 million would be due to the settlement of audits or resolution of administrative or judicial proceedings. The remaining possible decrease of \$1.7 million would be due to the expiration of statute of limitations in various jurisdictions.

9. Derivative Instruments and Hedging Activities

Interest Rate Risk Management

The Company engages in an interest rate hedging strategy for which the hedged transactions are forecasted interest payments on the Credit Facility. The hedged risk is the variability of forecasted interest rate cash flows, where the hedging strategy involves the purchase of interest rate swaps. For the outstanding cash flow hedges on interest rate exposures at June 30, 2013, the maximum length of time over which the Company is hedging certain of these exposures is approximately one month.

During August 2009, the Company entered into four interest rate swap agreements with an effective date of December 31, 2009. The agreements collectively provide for the Company to pay interest for less than a four-year period at a weighted average fixed rate of 2.78% on notional amounts aggregating to \$140.0 million while receiving interest for the same period at the one month LIBOR rate on the same notional amounts. These agreements expired in July 2013. These swaps at inception were designated as cash flow hedges against the variability in the LIBOR interest rate on the Company s term loan under the Prior Credit Facility or against the variability in the LIBOR interest rate on the replacement debt. The Company s term loan under the Prior Credit Facility was terminated in March 2011 and refinanced with the Credit Facility as discussed further in Note 4, *Long-Term Debt*. As of June 30, 2013, the Company s swaps remained effective and continued to be designated as cash flow

hedges against the variability in certain LIBOR interest rate borrowings under the Credit Facility at LIBOR plus 1.50% to 2.50%, fixing the Company s weighted average effective rate on the notional amounts at 4.28% to 5.28%. There was no hedge ineffectiveness recorded as result of this refinancing event.

The Company assesses hedge effectiveness and measures hedge ineffectiveness at least quarterly. During the three and six months ended June 30, 2013 and 2012, the ineffective portion relating to these hedges was immaterial and the hedges remained effective as of June 30, 2013 and December 31, 2012. Consequently, all changes in the fair value of the derivatives are deferred and recorded in other comprehensive income (loss) until the related forecasted transactions are recognized in the condensed consolidated

statements of income. The fair value of the interest rate swap agreements are based on third-party quotes. At June 30, 2013 and December 31, 2012, the Company recorded the interest rate swaps as liabilities at their fair value of \$0.2 million and \$2.0 million, respectively.

Foreign Currency Instruments

The Company also designates certain foreign currency derivatives, such as certain foreign currency forward and option contracts, as freestanding derivatives for which hedge accounting does not apply. The changes in the fair market value of these freestanding derivatives are included in selling, general and administrative expenses in the Company s condensed consolidated statements of income. The Company uses foreign currency forward contracts to hedge foreign-currency-denominated intercompany transactions and to partially mitigate the impact of foreign currency fluctuations. The Company also uses foreign currency option contracts to partially mitigate the impact of foreign currency fluctuations. The fair value of the forward and option contracts are based on third-party quotes. The Company s foreign currency derivative contracts are generally executed on a monthly basis.

The Company designates as cash-flow hedges those foreign currency forward contracts it enters into to hedge forecasted inventory purchases and intercompany management fees that are subject to foreign currency exposures. Forward contracts are used to hedge forecasted inventory purchases over specific months. Changes in the fair value of these forward contracts, excluding forward points, designated as cash-flow hedges are recorded as a component of accumulated other comprehensive income (loss) within shareholders equity, and are recognized in cost of sales in the condensed consolidated statement of income during the period which approximates the time the hedged inventory is sold. The Company also hedges forecasted intercompany management fees over specific months. These contracts allow the Company to sell Euros in exchange for U.S. dollars at specified contract rates. Changes in the fair value of these forward contracts designated as cash flow hedges are recorded as a component of accumulated other comprehensive income (loss) within shareholders equity, and are recognized in exchange for U.S. dollars at specified contract rates. Changes in the fair value of these forward contracts designated as cash flow hedges are recorded as a component of accumulated other comprehensive income (loss) within shareholders equity, and are recognized in selling, general and administrative expenses in the condensed consolidated statement of income during the period when the hedged item and underlying transaction affect earnings.

As of June 30, 2013 and December 31, 2012, the aggregate notional amounts of all foreign currency contracts outstanding designated as cash flow hedges were approximately \$259.5 million and \$256.9 million, respectively. At June 30, 2013, these outstanding contracts were expected to mature over the next twelve months. The Company s derivative financial instruments are recorded on the condensed consolidated balance sheet at fair value based on third-party quotes. As of June 30, 2013, the Company recorded assets at fair value of \$3.5 million and liabilities at fair value of \$1.9 million relating to all outstanding foreign currency contracts designated as cash-flow hedges. As of December 31, 2012, the Company recorded assets at fair value of \$0.5 million and liabilities at fair value of \$3.3 million relating to all outstanding foreign currency contracts designated as cash-flow hedges. The Company assesses hedge effectiveness and measures hedge ineffectiveness at least quarterly. During the three and six months ended June 30, 2013 and 2012, the ineffective portion relating to these hedges was immaterial and the hedges remained effective as of June 30, 2013 and December 31, 2012.

As of both June 30, 2013 and December 31, 2012, the majority of the Company s outstanding foreign currency forward contracts had maturity dates of less than twelve months, with the majority of freestanding derivatives expiring within one month. There were no foreign currency option contracts outstanding as of June 30, 2013 and December 31, 2012. See Part I, Item 3 *Quantitative and Qualitative Disclosures About Market Risk* in this Quarterly Report on Form 10-Q for foreign currency instruments outstanding as of June 30, 2013, where the Company had aggregate notional amounts of approximately \$514.7 million of foreign currency contracts, inclusive of freestanding contracts and contracts designated as cash flow hedges.

Gains and Losses on Derivative Instruments

The following table summarizes gains (losses) relating to derivative instruments recorded in other comprehensive income (loss) during the three and six months ended June 30, 2013 and 2012:

			nt of Gain Comprehe	. ,	8		
	For the Three Months Ended			Fo	r the Six	Months	Ended
	June 30, 2013	June	30, 2012	June	30, 2013	June	30, 2012
			(In m	illions)			
Derivatives designated as hedging instruments:							
Foreign exchange currency contracts relating to inventory and intercompany management fee hedges	\$ 7.1	\$	1.5	\$	3.0	\$	(0.2)

Interest rate swaps

\$ (0.4)

The following table summarizes gains (losses) relating to derivative instruments recorded to income during the three and six months ended June 30, 2013 and 2012:

	Location of Gain (Loss) Recognized in Income	For the Thre June 30, 2013	 Recogniz 1s Ended 30, 2012	f Gain (Loss) ed in Income For the Six June 30, 2013 nillions)	 s Ended e 30, 2012
Derivatives designated as hedging instruments:			· ·		
Foreign exchange currency contracts relating to inventory hedges and intercompany management fee hedges(1)	Selling, general and administrative expenses	\$ (1.5)	\$ (0.3)	\$ (2.6)	\$ (0.2)
Derivatives not designated as hedging instruments:					
Foreign exchange currency contracts	Selling, general and administrative expenses	\$ 3.5	\$ 0.2	\$ (5.2)	\$ (10.6)

(1) For foreign exchange contracts designated as hedging instruments, the amounts recognized in income (loss) represent the amounts excluded from the assessment of hedge effectiveness. There were no ineffective amounts recorded for derivatives designated as hedging instruments.

The following table summarizes gains (losses) relating to derivative instruments reclassified from accumulated other comprehensive loss into income during the three and six months ended June 30, 2013 and 2012:

	Location of Gain (Loss) Reclassified from Accumulated	Amount of Gain (Loss) Reclassified from Accumulated Other Comprehensive Loss into Income For the Three Months Ended For the Six Month					
	Other Comprehensive Loss into Income (Effective Portion)	For the Thre June 30, 2013		30, 2012	For the Six I June 30, 2013 nillions)		Ended 30, 2012
Derivatives designated as hedging instruments:				(III)	iiiiioiis)		
Foreign exchange currency contracts relating to inventory hedges	Cost of sales	\$ (0.8)	\$	0.2	\$ (2.1)	\$	0.2
Foreign exchange currency contracts relating to intercompany management fee hedges	Selling, general and administrative expenses		\$	1.3	\$ (0.1)	\$	2.5
Interest rate swaps The Company reports its derivatives at fair value as	Interest expense, net either assets or liabilities wi	\$ (0.9) thin its condense	\$ ed cons	(0.9) olidated b	\$ (1.8) balance sheet. See	\$ e Note	(1.8) 12, <i>Fair</i>

Value Measurements, for information on derivative fair values and their condensed consolidated balance sheet location as of June 30, 2013 and December 31, 2012.

10. Shareholders Equity

Dividends

The declaration of future dividends is subject to the discretion of the Company s board of directors and will depend upon various factors, including its earnings, financial condition, restrictions imposed by the Credit Facility and the terms of any other indebtedness that may be outstanding, cash requirements, future prospects and other factors deemed relevant by its board of directors. The Credit Facility permits

payments of dividends as long as no default or event of default exists and the consolidated leverage ratio specified in the Credit Facility is not exceeded.

On February 19, 2013, the Company announced that its board of directors approved a cash dividend of \$0.30 per common share in an aggregate amount of \$30.9 million that was paid to shareholders on March 19, 2013. On April 29, 2013, the Company announced that its board of directors approved a cash dividend of \$0.30 per common share in an aggregate amount of \$30.9 million that was paid to shareholders on May 28, 2013.

The aggregate amount of dividends declared and paid during the three months ended June 30, 2013 and 2012 were \$30.9 million and \$35.1 million, respectively. The aggregate amount of dividends declared and paid during the six months ended June 30, 2013 and 2012 were \$61.8 million and \$70.3 million, respectively.

Share Repurchases

On July 30, 2012, the Company announced that its board of directors authorized a new \$1 billion share repurchase program that will expire on June 30, 2017. This share repurchase program allows the Company to repurchase its common shares, at such times and prices as determined by the Company s management as market conditions warrant, and to the extent Herbalife Ltd. s distributable reserves are available under Cayman Islands law. The Credit Facility permits the Company to repurchase its common shares as long as no default or event of default exists and the consolidated leverage ratio specified in the Credit Facility is not exceeded.

During the three months ended March 31, 2013, the Company repurchased approximately 4.0 million of its common shares through open market purchases at an aggregate cost of approximately \$162.4 million or an average cost of \$40.61 per share. The Company did not repurchase any common shares in the open market during the three months ended June 30, 2013. As of June 30, 2013, the remaining authorized capacity under the Company s share repurchase program was \$787.6 million.

The Company reflects the aggregate purchase price of its common shares repurchased as a reduction to shareholders equity. The Company allocated the purchase price of the repurchased shares as a reduction to retained earnings, common shares and additional paid-in-capital.

The number of shares issued upon vesting or exercise for certain restricted stock units and SARs granted pursuant to the Company s share-based compensation plans is net of the minimum statutory withholding requirements that the Company pays on behalf of its employees. Although shares withheld are not issued, they are treated as common share repurchases in the Company s consolidated financial statements, as they reduce the number of shares that would have been issued upon vesting. These shares do not count against the authorized capacity under the Company s share repurchase program described above.

Accumulated Other Comprehensive Income (Loss)

The following table summarizes changes in accumulated other comprehensive income (loss) during the six months ended June 30, 2013:

	Changes in Accumulated Other Comprehensive							
	Income (Loss) by Component Six Months Ended June 30, 2013							
	Foreign Currency		ealized (Loss)					
	Translation Adjustments	o Deriv	on vatives illions)	Total				
Beginning Balance	\$ (28.8)	\$	(2.9)	\$ (31.7)				
Other comprehensive income (loss) before reclassifications, net of tax	(17.9)		2.0	(15.9)				
Amounts reclassified from accumulated other comprehensive income (loss) to income, net of tax(1)			3.3	3.3				
Total other comprehensive income (loss), net of reclassifications	(17.9)		5.3	(12.6)				
Ending balance	\$ (46.7)	\$	2.4	\$ (44.3)				

 See Note 9, *Derivative Instruments and Hedging Activities*, for information regarding the location in the condensed consolidated statements of income of gains (losses) reclassified from accumulated other comprehensive income (loss) into income during the three and six months ended June 30, 2013.

Other comprehensive income (loss) before reclassifications was net of tax benefits of \$1.8 million and tax expense of \$1.0 million for foreign currency translation adjustments and unrealized gain (loss) on derivatives, respectively, for the six months ended June 30, 2013. Amounts

reclassified from accumulated other comprehensive income (loss) to income was net of tax expense of \$0.7 million for unrealized gain (loss) on derivatives for the six months ended June 30, 2013.

11. Earnings Per Share

Basic earnings per share represents net income for the period common shares were outstanding, divided by the weighted average number of common shares outstanding for the period. Diluted earnings per share represents net income divided by the weighted average number of common shares outstanding, inclusive of the effect of dilutive securities such as outstanding stock options, SARs, stock units and warrants.

The following are the common share amounts used to compute the basic and diluted earnings per share for each period:

		For the Three Months Ended June 30,		For the Six Months Ended June 30,		
	2013	2012	2013	2012		
		(in thousands)				
Weighted average shares used in basic computations	102,993	116,557	103,551	116,376		
Dilutive effect of exercise of equity grants outstanding	4,090	4,925	4,038	5,726		
Dilutive effect of warrants				80		
Weighted average shares used in diluted computations	107,083	121,482	107,589	122,182		

There were an aggregate of 4.1 million of equity grants that were outstanding during both the three and six months ended June 30, 2013, and an aggregate of 2.6 million of equity grants that were outstanding during both the three and six months ended June 30, 2012, consisting of stock options, SARs, and stock units, but were not included in the computation of diluted earnings per share because their effect would be anti-dilutive.

12. Fair Value Measurements

The Company applies the provisions of FASB ASC Topic 820, *Fair Value Measurements and Disclosures*, or ASC 820, for its financial and non-financial assets and liabilities. ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 establishes a fair value hierarchy, which prioritizes the inputs used in measuring fair value into three broad levels as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2 inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability and inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 inputs are unobservable inputs for the asset or liability.

The Company measures certain assets and liabilities at fair value as discussed throughout the notes to its consolidated financial statements. Foreign exchange currency contracts and interest rate swaps are valued using standard calculations and models. Foreign exchange currency contracts are valued primarily based on inputs such as observable forward rates, spot rates and foreign currency exchange rates at the reporting period ended date. Interest rate swaps are valued primarily based on inputs such as LIBOR and swap yield curves at the reporting period ended date. Assets or liabilities that have recurring measurements and are measured at fair value consisted of Level 2 derivatives and are shown below at their gross values at June 30, 2013, and December 31, 2012:

Fair Value Measurements at Reporting Date

De

erivative Balance	Significant	Significant
Sheet	Other	Other
Location	Observable	Observable
	Inputs	Inputs
	(Level	(Level 2)
	2)	Fair Value
	Fair Value at	at
	June 30,	December 31,

		2013 (in	2012 (in millions)	
ASSETS:				
Derivatives designated as cash flow hedging instruments:				
Foreign exchange currency contracts relating to				
inventory and intercompany management fee	Prepaid expenses and other			
hedges	current assets	\$ 3.5	\$	0.5
Derivatives not designated as cash flow hedging instruments:				
Foreign exchange currency contracts	Prepaid expenses and other			
	current assets	\$ 0.8	\$	0.7
		\$4.3	\$	1.2

Table of Contents

	Derivative Balance Sheet Location	Significant Other Observable Inputs (Level 2) Fair Value at June 30, 2013 (in r	O Obse In (Le Fair Decen	ificant ther ervable puts vel 2) Value at nber 31, 012
LIABILITIES:				
Derivatives designated as cash flow hedging				
instruments:				
Foreign exchange currency contracts relating to inventory				
and intercompany management fee hedges	Accrued expenses	\$ 1.9	\$	3.3
Interest rate swaps	Accrued expenses	\$ 0.2	\$	2.0
Derivatives not designated as hedging instruments:				
Foreign exchange currency contracts	Accrued expenses	\$ 3.8	\$	1.3
		\$ 5.9	\$	6.6

The Company s deferred compensation plan assets consist of Company owned life insurance policies. As these policies are recorded at their cash surrender value, they are not required to be included in the fair value table above. See Note 6, *Employee Compensation Plans*, to the Company s 2012 10-K for a further description of its deferred compensation plan assets.

The following tables summarize the offsetting of the fair values of the Company s derivative assets and derivative liabilities for presentation in the Company s condensed consolidated balance sheet at June 30, 2013 and December 31, 2012:

	Offsetting of Derivative Assets				
	Gross Amounts of Recognized Assets	An Offs Balar	cross nounts et in the nce Sheet (n millions)	of A Prese 1 Ba	mounts Assets ented in the lance heet
June 30, 2013					
Foreign exchange currency contracts	\$ 4.3	\$	(3.4)	\$	0.9
Total	\$ 4.3	\$	(3.4)	\$	0.9
December 31, 2012					
Foreign exchange currency contracts	\$ 1.2	\$	(1.2)		
Total	\$ 1.2	\$	(1.2)		

Offsetting of Derivative Liabilities

Gross	Gross	Net Amounts
Amounts of	Amounts	of
Recognized	Offset in the	Liabilities

Edgar Filing: HERBALIFE LTD. - Form 10-Q

	Liabilities	Balar	nce Sheet	the F	ented in Balance heet
		(]	(n millions)		
June 30, 2013					
Foreign exchange currency contracts	\$ 5.7	\$	(3.4)	\$	2.3
Interest rate swaps	0.2				0.2
Total	\$ 5.9	\$	(3.4)	\$	2.5
December 31, 2012					
Foreign exchange currency contracts	\$4.6	\$	(1.2)	\$	3.4
Interest rate swaps	2.0				2.0
Total	\$ 6.6	\$	(1.2)	\$	5.4

21

Table of Contents

The Company offsets all of its derivative assets and derivative liabilities in its condensed consolidated balance sheet to the extent it maintains master netting arrangements with related financial institutions. As of June 30, 2013 and December 31, 2012, all of the Company s derivatives were subject to master netting arrangements and no collateralization was required for the Company s derivative assets and derivative liabilities.

13. Professional Fees and Other Expenses

In late 2012, a hedge fund manager publicly raised allegations regarding the legality of the Company s network marketing program and announced that the hedge fund manager had taken a significant short position regarding the Company s common shares, leading to intense public scrutiny and significant stock price volatility. The Company believes that the hedge fund manager s allegations are inaccurate and misleading. The Company has engaged legal and advisory firms to assist with responding to the allegations and to perform other related services in connection to these recent events. The Company recognizes the related expenses as a part of selling, general & administrative expenses within its consolidated statement of income. For the three and six months ended June 30, 2013, the Company recorded approximately \$8.1 million and \$17.6 million, respectively, of professional fees and other expenses related to this matter.

Of the approximately \$8.1 million and \$17.6 million in expenses incurred during the three and six months ended June 30, 2013, respectively, discussed above, approximately \$1.5 million and \$3.0 million, respectively, were recognized for advisory retainer fees. The minimum guaranteed retainer fees were approximately \$7.0 million as of June 30, 2013 and the expense recognition of these fees could accelerate based on certain conditions.

The Company also had a cash settlement liability award, or the Liability Award, outstanding as of June 30, 2013, which is tied to the Company s stock price and which only vests if certain conditions are met relating to the above matter. The fair value of the Liability Award will be revalued each quarter until settlement and the Company will recognize and adjust the expense over the expected requisite service period. The expense recognized during the three and six months ended June 30, 2013, relating to the Liability Award was approximately \$0.3 million and \$1.3 million, respectively, and are included in the approximately \$8.1 million and \$17.6 million expense described above. The remaining unrecognized expense relating to the Liability Award was approximately \$2.5 million as of June 30, 2013, based on the fair value of the Liability Award as of that date. The recognition of the unrecognized expense relating to the Liability Award could accelerate and change based on certain conditions.

14. Subsequent Events

On July 29, 2013, the Company announced that its board of directors approved a cash dividend of \$0.30 per common share, payable on August 27, 2013 to shareholders of record as of August 13, 2013.

Table of Contents

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

Overview

We are a leading global nutrition company that sells weight management products, nutritional supplements, energy, sports & fitness products and personal care products utilizing network marketing distribution. As of June 30, 2013, we sold our products to and through a network of 3.4 million distributors, which include approximately 0.2 million China sales representatives, sales officers, and independent service providers, many of whom are simply discount customers. In China, we currently sell our products through retail stores, sales representatives, sales officers and independent service providers.

We pursue our mission of changing people s lives by providing high quality, science-based products to distributors and their customers who seek a healthy lifestyle and we also offer a financially rewarding business opportunity to those distributors who seek part time or full time income. We believe the global obesity epidemic has made our quality products more relevant and the effectiveness of our distribution network, coupled with geographic expansion, have been the primary reasons for our success throughout our 33-year operating history. As of June 30, 2013, we sold our products in 88 countries.

Our products are grouped in four principal categories: weight management; targeted nutrition; energy, sports & fitness; and Outer Nutrition, along with literature and promotional items. Our products are often sold through a series of related products and literature designed to simplify weight management and nutrition for consumers and maximize our distributors cross-selling opportunities.

Industry-wide factors that affect us and our competitors include the global obesity epidemic and the aging of the worldwide population, which are driving demand for weight management, nutrition and wellness-related products along with the global increase in under employment and unemployment which can affect the recruitment and retention of distributors seeking part time or full time income opportunities.

While we continue to monitor the current global financial environment, we remain focused on the opportunities and challenges in retailing of our products, recruiting and retaining distributors, improving distributor productivity, opening new markets, further penetrating existing markets, globalizing successful Distributor Methods of Operation, or DMOs, such as Nutrition Clubs and Weight Loss Challenges, introducing new products and globalizing existing products, developing niche market segments and further investing in our infrastructure. Management also continues to monitor the Venezuelan market and especially the limited ability to repatriate cash.

We report revenue from our six regions:

North America;

Mexico;

South and Central America;

EMEA, which consists of Europe, the Middle East and Africa;

Asia Pacific (excluding China); and

China.

Volume Points by Geographic Region

A key non-financial measure we focus on is Volume Points on a Royalty Basis, or Volume Points, which is essentially our weighted average measure of product sales volume. Volume Points, which are unaffected by exchange rates or price changes, are used by management as a proxy

Table of Contents

Edgar Filing: HERBALIFE LTD. - Form 10-Q

for sales trends because in general, an increase in Volume Points in a particular geographic region or country indicates an increase in our local currency net sales while a decrease in Volume Points in a particular geographic region or country indicates a decrease in our local currency net sales.

We assign a Volume Point value to a product when it is first introduced into a market and the value is unaffected by subsequent exchange rate and price changes. The specific number of Volume Points assigned to a product, and generally consistent across all markets, is based on a Volume Point to suggested retail price ratio for similar products. If a product is available in different quantities the various sizes will have different Volume Point values. In general, once assigned, a Volume Point value is consistent in each region and country and does not change from year to year. The reason Volume Points are used in the manner described above is that we use Volume Points for distributor qualification and recognition purposes and therefore we attempt to keep Volume Points for a similar or like product consistent on a global basis. However, because Volume Points are a function of value rather than product type or size, they are not a reliable measure for product mix. As an example, an increase in Volume Points in a specific country or region could mean a significant increase in sales of less expensive products or a marginal increase in sales of more expensive products.

23

Table of Contents

of Financial Institutions. The transaction is expected to close in June or July of 2007.

Net interest income decreased 4% to \$11.7 million in the first quarter of 2007 from \$12.2 million in the first quarter of 2006, primarily decreased 13% to \$2.5 million in the first quarter of 2007 from \$2.9 million in the first quarter of 2006, due to a \$671,000 nonrecurring gain of . The efficiency ratio was 58.26% in the first quarter of 2007, compared to 58.08% in the first quarter of 2007.

\$236,000 was recorded in the first quarter of 2007, compared to a reverse provision of \$489,000 a year ago. The reverse provision in 20

· Total assets declined by \$49 million, or 4%, to \$1.07 billion at March 31, 2007 from \$1.12 billion at

· Gross loan balances (including loans held for sale) decreased by \$14 million, or 2%, from March 31, 200

e of its focus on commercial lending to closely held businesses, the Company continues to have a high percentage of floating rate loans

	Average
	Balance
A	740.207
\$	740,397
	201,074
	2,838
	65,560
	1,009,869 36,959
	2,477
	64,943
\$	1,114,248
ψ	1,117,270
\$	157,993
•	348,130
	34,210
	108,273
	36,050
	23,702
	32,553
	740,911
	235,288
	23,781
	999,980
	114,268
\$	1,114,248

e average volume column.

Net Change

(51)
161
14
(150)
(26)
(73)
202
44
191
102
19
(51)
434
(460)

2006, when the Company's net interest margin rose in correlation to increases in short-term market interest rates.

m the first quarter of 2006. The Company's average rate paid on interest bearing liabilities increased to 3.31% in the first quarter of 200

aterial net recoveries during a quarter. This has the effect of creating variability in the amount and frequency of charges to the Compan

Percent

	-32%
	10%
	-1%
	-16%
	44%
	-13%

Percent

-4% -2% -34% -10% -23% 1% 12% 1% -31% 4% -5%

Percent of Total

December 31, 2006			
			5,963
			59,396
			90,186
			8,142
			8,611
			172,298
		Amount	
		Amount	
-	\$		
4.68%			
3.49%			
3.14%			
-			
4.40%	\$		

te characteristics of which can be changed more readily than the loan portfolio to better match changes in the deposit base and other fur

ade to reflect changes in the market value of the Company's available-for-sale securities.

pectively.

tions and the Company's cash flow.

2006

March 31,

(Dollars in thousands)

262,625 232,790 156,468 41,429 1,495 694,807 1,058 (9,748) 686,117

, however, 58% and 63% of its net loans were secured by real property as of March 31, 2007 and 2006. While no specific industry cond

in portions of Santa Clara County and neighboring San Mateo County are among the highest in the country at present. The Company's sily sold in the secondary market may be granted for longer maturities.

Over Five Years

5,057 60,902
-
-
-
65,959
64
65,895
65,959

, certain debt securities that the Company may purchase have the potential of declining in value if the obligor's financial capacity to rep he relative diversity and geographic concentration of our loan portfolio.

Edgar Filing: HERBALIFE LTD. - Form 10-Q

ncome, reverses any uncollected interest that had been accrued as income, and begins recognizing interest income only as cash interest

December 31, 2006

\$ 3,866 451 4,317 -4,317

0.60%

tplace, in particular the state of the technology industry and the real estate market. This process attempts to assess the risk of loss inhere

ents of the portfolio, duration of the current business cycle, and bank regulatory examination results. The evaluation of the inherent loss

Levels and trends in delinquencies, non-accruals, charge offs and recoveries

 Trends in volume and loan terms
 Lending policy or procedural changes
 Experience, ability, and depth of lending management and staff
 National and local economic trends and conditions
 Concentrations of credit

o weaken. Also, any weakness of a prolonged nature in the technology industry would have a negative impact on the local market. The

10,224 (442) (503) 9,279
0.06%
1.32% 1.28% 215%

he most volatile deposits in a financial institution are jumbo certificates of deposit, meaning time deposits with balances that equal or ex

Balance

March 31, 2006

	(Dollars in thousands)
243,816	
154,277	
352,304	
33,003	
115,293	
36,040	
934,733	

aining excessive amounts of balance sheet liquidity. Excess balance sheet liquidity can negatively impact the interest margin.

90.4 million, and \$33.7 million cash and due from banks, as a percentage of total unsecured deposits of \$873.0 million.

curities (trust preferred securities are counted only up to a maximum of 25% of Tier 1 capital), less intangible assets, the unrealized net

December 31, 2006

147,600 9,756 157,356 855,715 1,087,502

18.4%
17.3%
13.6%

nd equity to loss and to reduce the volatility inherent in certain financial instruments.

o minimize the inherent risk while at the same time maximizing income. Management realizes certain risks are inherent, and that the go ne certificates with relatively short maturities.

ve projections are run against the Company's investment, loan, deposit and borrowed funds portfolios. These rate projections can be sh

Dollars in thousands

522	\$
0	\$
(237)	\$

while the reaction of other types of financial instruments may lag behind the change in general market rates. Additionally, the MV met

scount factor or prepayment speeds could increase or decrease the values of those assets and liabilities which would result in either a be

w awards and to awards that are outstanding on the adoption date and subsequently modified or cancelled. Our results of operations for

controls are also designed to reasonably assure that such information is accumulated and communicated to our management, including

Part II — OTHER INFORMATION

on. There are no material changes in the "Risk Factors" previously disclosed in the Annual Report on Form 10-K for the year ended Dec

f	
ed	
ly	
IS	

5,000	\$
5,000	\$
5,000	\$
5,000	\$
5,000	\$
5,000	\$
5,000	\$
35,000	

SIGNATURES

EXHIBIT INDEX