

HOULIHAN LOKEY, INC.
Form 10-Q
August 11, 2016

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
 1934

For the quarterly period ended June 30, 2016

OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
1934

For the transition period from _____ to _____
Commission File Number: 001-37537

Houlihan Lokey, Inc.
(Exact name of registrant as specified in its charter)

Delaware 95-2770395
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification Number)
10250 Constellation Blvd.

5th Floor
Los Angeles, California 90067
(Address of principal executive offices) (Zip Code)
(310) 788-5200
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of August 8, 2016, the registrant had 12,103,809 shares of Class A common stock, \$0.001 par value per share, and 54,646,598 shares of Class B common stock, \$0.001 par value per share, outstanding.

HOULIHAN LOKEY, INC.
TABLE OF CONTENTS

| | Page |
|---|-----------|
| <u>PART I. FINANCIAL INFORMATION</u> | |
| <u>Item 1. Financial Statements</u> | <u>1</u> |
| <u>Consolidated Balance Sheets as of June 30, 2016 (unaudited) and March 31, 2016 (audited)</u> | <u>1</u> |
| <u>Consolidated Statements of Comprehensive Income for the Three Months ended June 30, 2016 and 2015 (unaudited)</u> | <u>2</u> |
| <u>Consolidated Statements of Changes in Stockholders' Equity for the Three Months ended June 30, 2016 and 2015 (unaudited)</u> | <u>3</u> |
| <u>Consolidated Statements of Cash Flows for the Three Months ended June 30, 2016 and 2015 (unaudited)</u> | <u>4</u> |
| <u>Notes to Consolidated Financial Statements (unaudited)</u> | <u>5</u> |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>20</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u> | <u>26</u> |
| <u>Item 4. Controls and Procedures</u> | <u>27</u> |
| <u>PART II. OTHER INFORMATION</u> | |
| <u>Item 1. Legal Proceedings</u> | <u>28</u> |
| <u>Item 1A. Risk Factors</u> | <u>28</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>28</u> |
| <u>Item 3. Defaults Upon Senior Securities</u> | <u>28</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>28</u> |
| <u>Item 5. Other Information</u> | <u>28</u> |
| <u>Item 6. Exhibits</u> | <u>28</u> |
| <u>SIGNATURES</u> | <u>29</u> |

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(\$ in thousands, except share data and par value)

| | June 30, 2016 (unaudited) | March 31, 2016 |
|--|---------------------------------|-------------------|
| Assets | | |
| Cash and cash equivalents | \$ 105,972 | \$ 166,169 |
| Accounts receivable, net of allowance for doubtful accounts of \$6,676 and \$4,266 at June 30 and March 31, 2016, respectively | 53,081 | 58,100 |
| Unbilled work in process | 49,529 | 51,300 |
| Income taxes receivable | 6,880 | 7,204 |
| Receivable from affiliates | 7,500 | 27,408 |
| Property and equipment—at cost, net of accumulated depreciation of \$33,366 and \$32,470 at June 30 and March 31, 2016, respectively | 27,933 | 21,701 |
| Goodwill and other intangibles | 713,516 | 717,368 |
| Other assets | 22,058 | 21,634 |
| Total assets | \$ 986,469 | \$ 1,070,884 |
| Liabilities and Stockholders' Equity | | |
| Liabilities: | | |
| Accrued salaries and bonuses | \$ 135,810 | \$ 254,058 |
| Accounts payable and accrued expenses | 29,541 | 34,400 |
| Deferred income | 4,613 | 5,547 |
| Deferred income taxes | 35,288 | 37,288 |
| Loan payable to affiliate | 37,500 | 45,000 |
| Loans payable to former shareholders | 16,151 | 16,738 |
| Loan payable to non-affiliates | 39,941 | 14,882 |
| Other liabilities | 8,324 | 9,416 |
| Total liabilities | 307,168 | 417,329 |
| Redeemable noncontrolling interest | 2,630 | 2,395 |
| Stockholders' equity: | | |
| Class A common stock, \$0.001 par value. | | |
| Authorized 1,000,000,000 shares; issued and outstanding 12,094,809 and 12,084,524 shares at June 30 and March 31, 2016, respectively | 12 | 12 |
| Class B common stock, \$0.001 par value. | | |
| Authorized 1,000,000,000 shares; issued and outstanding 54,757,627 and 53,219,303 shares at June 30 and March 31, 2016, respectively | 55 | 53 |
| Additional paid-in capital | 658,684 | 637,332 |
| Retained earnings | 36,520 | 28,623 |
| Accumulated other comprehensive loss | (18,479) | (14,613) |
| Stock subscription receivable | (121) | (247) |
| Total stockholders' equity | 676,671 | 651,160 |
| Total liabilities and stockholders' equity | \$ 986,469 | \$ 1,070,884 |

The accompanying notes are an integral part of these unaudited interim financial statements.

Table of ContentsHOULIHAN LOKEY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(\$ in thousands, except per share data)

(unaudited)

| | Three Months Ended June 30, | |
|---|--------------------------------|-----------|
| | 2016 | 2015 |
| Fee revenue ^(a) | \$180,774 | \$146,266 |
| Operating expenses: | | |
| Employee compensation and benefits | 121,804 | 93,689 |
| Travel, meals, and entertainment | 5,930 | 4,869 |
| Rent | 7,034 | 6,155 |
| Depreciation and amortization | 2,239 | 1,432 |
| Information technology and communications | 4,386 | 3,499 |
| Professional fees ^(b) | 2,357 | 7,590 |
| Other operating expenses ^(c) | 3,424 | 2,846 |
| Provision for bad debts | 739 | 2,406 |
| Total operating expenses | 147,913 | 122,486 |
| Operating income | 32,861 | 23,780 |
| Other (expenses) income, net ^(d) | (908 |) 1,321 |
| Income before provision for income taxes | 31,953 | 25,101 |
| Provision for income taxes | 12,542 | 10,030 |
| Net income | 19,411 | 15,071 |
| Net loss attributable to noncontrolling interests | — | (26 |
| Net income attributable to Houlihan Lokey, Inc. | \$19,411 | \$15,045 |
| Other comprehensive income, net of tax: | | |
| Foreign currency translation adjustments | (3,866 |) 407 |
| Comprehensive income attributable to Houlihan Lokey, Inc. | \$15,545 | \$15,452 |

Attributable to Houlihan Lokey, Inc. common stockholders: ^(e)

Weighted average shares of common stock outstanding:

Basic 60,565,671 58,423,316

Fully Diluted 66,345,599 60,464,974

Net income per share of common stock

Basic \$0.32 \$0.26

Fully Diluted \$0.29 \$0.25

(a) including related party fee revenue of \$320 and \$0 during the three months ended June 30, 2016 and 2015, respectively.

(b) including related party professional fees of \$99 and \$0 during the three months ended June 30, 2016 and 2015, respectively.

(c) including related party expenses of \$0 and \$440 during the three months ended June 30, 2016 and 2015, respectively.

(d) including related party interest expense of \$257 and \$0 during the three months ended June 30, 2016 and 2015,

(d) respectively and related party interest income of \$61 and \$1,013 during the three months ended June 30, 2016 and 2015, respectively.

(e) the number of shares and per share amounts for the periods presented have been retroactively restated to reflect the conversion of Fram shares to HLI shares at a ratio of 10.425 shares to each share of Fram stock. Please see Note 1 for additional information on the conversion.

The accompanying notes are an integral part of these unaudited interim financial statements.

2

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
Three Months Ended June 30, 2016 and 2015

(\$ in thousands)
(unaudited)

| | Fram Common stock | | HLIHLI Class A common stock | | HLIHLI Class B common stock | | Additional paid-in capital | Retained earnings | Accumulated other comprehensive loss | Stock Subscriptions Receivable | Equity attributable to Houlihan Lokey, Inc. | Noncontrolling interest | Total stockholders' equity |
|--|-------------------|------|-----------------------------|------|-----------------------------|-------------------|--------------------------------------|--------------------------------|---|--------------------------------|---|-------------------------|----------------------------|
| | Shares | \$ | Shares | \$ | Shares | \$ | | | | | | | |
| Balances – April 1, 2015 | 587,866 | \$59 | \$— | \$— | \$670,182 | \$170,929 | — | \$(11,338) | — | \$(7,135) | \$822,697 | \$1,809 | \$824,506 |
| Fram shares issued (note 3) | — | — | — | — | 1,798 | — | — | — | — | — | 1,798 | — | 1,798 |
| Fram stock compensation vesting (note 10) | — | — | — | — | 3,187 | — | — | — | — | — | 3,187 | — | 3,187 |
| Fram share redemptions (note 3) | — | — | — | — | (67) | — | — | — | — | — | (67) | — | (67) |
| Stock subscriptions receivable issued, net | — | — | — | — | — | — | — | — | 420 | — | 420 | — | 420 |
| Net income | — | — | — | — | — | 15,045 | — | — | — | — | 15,045 | 26 | 15,071 |
| Change in unrealized translation | — | — | — | — | — | — | — | 407 | — | — | 407 | — | 407 |
| Total comprehensive income | — | — | — | — | — | — | — | — | — | — | 15,452 | 26 | 15,478 |
| Balances-June 30, 2015 | 587,866 | \$59 | \$— | \$— | \$675,100 | \$185,974 | — | \$(10,931) | — | \$(6,715) | \$843,487 | \$1,835 | \$845,322 |
| | Fram Common stock | | HLI Class A common stock | | HLI Class B common stock | | | | | | | | |
| | Shares | \$ | Shares | \$ | Additional paid-in capital | Retained earnings | Accumulated other comprehensive loss | Stock Subscriptions Receivable | Equity attributable to Houlihan Lokey, Inc. | Noncontrolling interest | Total stockholders' equity | | |
| | 12,084,524 | \$12 | 53,219,303 | \$53 | \$637,332 | \$28,623 | \$(14,613) | \$(247) | \$651,160 | \$— | \$651,160 | | |

Edgar Filing: HOULIHAN LOKEY, INC. - Form 10-Q

| | | | | | | | | | | |
|---|---------------|---------------|---------------|-----------|-------------|----------|------------|------------|--------------|--------------|
| Balances – April 1, 2016 | | | | | | | | | | |
| Shares issued | — | 1,590,800 | 2 | 11,566 | — | — | — | 11,568 | — | 11,568 |
| Stock compensation vesting (note 10) | — | — | — | 9,786 | — | — | — | 9,786 | — | 9,786 |
| Dividends | — | — | — | — | (11,046) | — | — | (11,046) | — | (11,046) |
| Stock subscriptions receivable redeemed | — | — | — | — | — | — | 126 | 126 | — | 126 |
| Conversion of Class B to Class A shares | —1,148 | (1,148) | — | — | — | — | — | — | — | — |
| Shares issued to non-employee directors (note 10) | —9,137 | — | — | — | — | — | — | — | — | — |
| Shares forfeited | — | (51,328) | — | — | — | — | — | — | — | — |
| Adjustment of noncontrolling interest to redeemable value | — | — | — | — | (468) | — | — | (468) | — | (468) |
| Net income | — | — | — | — | 19,411 | — | — | 19,411 | — | 19,411 |
| Change in unrealized translation | — | — | — | — | — | (3,866) | — | (3,866) | — | (3,866) |
| Total comprehensive income | — | — | — | — | — | — | — | 15,545 | — | 15,545 |
| Balances-June 30, 2016 | \$ 12,094,809 | \$ 12,547,577 | \$ 55,658,684 | \$ 36,520 | \$ (18,479) | \$ (121) | \$ 676,671 | \$ 676,671 | \$ (676,671) | \$ (676,671) |

The accompanying notes are an integral part of these unaudited interim financial statements.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited) (\$ in thousands, except share data)

| | Three Months Ended June 30, | |
|---|--------------------------------|------------|
| | 2016 | 2015 |
| Cash flows from operating activities: | | |
| Net income | \$19,411 | \$15,071 |
| Adjustments to reconcile net income to net cash used in operating activities: | | |
| Deferred tax benefit | (144) | (522) |
| Provision for bad debts | 739 | 2,406 |
| Depreciation and amortization | 2,239 | 1,432 |
| Compensation expense – restricted share grants (note 10) | 11,342 | 7,232 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 4,280 | 2,990 |
| Unbilled work in process | 1,771 | 12,186 |
| Other assets | (424) | 2,124 |
| Accrued salaries and bonuses | (110,479) | (156,371) |
| Accounts payable and accrued expenses | (843) | (1,967) |
| Deferred income | (934) | 596 |
| Income taxes receivable | 5,266 | 8,334 |
| Net cash used in operating activities | (67,776) | (106,489) |
| Cash flows from investing activities: | | |
| Acquisition of business, net of cash acquired | — | (12,157) |
| Investments in other assets | — | (974) |
| Changes in receivables from affiliates | 19,908 | 131,184 |
| Purchase of property and equipment | (7,454) | (971) |
| Net cash provided by investing activities | 12,454 | 117,082 |
| Cash flows from financing activities: | | |
| Dividends paid | (15,072) | (915) |
| Earnouts paid | (964) | (1,417) |
| Stock subscriptions receivable redeemed | 126 | 420 |
| Loans payable to former shareholders redeemed | (587) | — |
| Repayments of loans to affiliates | (7,500) | — |
| Borrowings from non-affiliates | 65,000 | — |
| Repayments to non-affiliates | (40,000) | — |
| Other financing activities | (4,804) | — |
| Net cash provided by (used in) financing activities | (3,801) | (1,912) |
| Effects of exchange rate changes on cash and cash equivalents | (1,074) | 344 |
| (Decrease) increase in cash and cash equivalents | (60,197) | 9,025 |
| Cash and cash equivalents – beginning of period | 166,169 | 88,662 |
| Cash and cash equivalents – end of period | \$105,972 | \$97,687 |
| Supplemental disclosures of noncash activities: | | |
| Shares redeemed via settlement of receivable from affiliate (note 3) | — | 67 |
| Fully depreciated assets written off | — | 243 |
| Cash paid during the year: | | |
| Interest | \$561 | \$150 |
| Taxes | 7,555 | 1,696 |

The accompanying notes are an integral part of these unaudited interim financial statements.

4

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(1) BACKGROUND

Houlihan Lokey, Inc. ("Houlihan Lokey," or "HL, Inc." also referred to as the "Company," "we," "our," or "us") is a Delaware corporation that controls the following primary subsidiaries:

Houlihan Lokey Capital, Inc., a California corporation ("HL Capital, Inc."), is a wholly owned direct subsidiary of HL, Inc. HL Capital, Inc. is registered as a broker-dealer under Section 15(b) of the Securities Exchange Act of 1934 and a member of the Financial Industry Regulatory Authority, Inc.

Houlihan Lokey Financial Advisors, Inc., a California corporation ("HL FA, Inc."), is a wholly owned direct subsidiary of HL, Inc. HL FA, Inc. is a registered investment adviser under the Investment Advisers Act of 1940.

Houlihan Lokey (Europe) Limited, a limited company incorporated in England ("HL Europe, Ltd."), is a wholly owned indirect subsidiary of HL, Inc. HL Europe, Ltd. is regulated by the Financial Conduct Authority in the United Kingdom.

On August 18, 2015, the Company successfully completed an initial public offering ("IPO") of its Class A common stock.

Prior to a corporate reorganization that was consummated immediately prior to the closing of the IPO, the Company was incorporated in California as Houlihan Lokey, Inc., a California corporation ("HL CA"), and was a wholly owned indirect subsidiary of Fram Holdings, Inc., a Delaware corporation ("Fram"), which, in turn, was a majority owned subsidiary of ORIX USA Corporation, a Delaware corporation ("ORIX USA"), with the remaining minority interest being held by Company employees ("HL Holders"). ORIX USA and the HL Holders held their interests in HL CA indirectly through their ownership of Fram. On July 24, 2015, HL CA merged with and into HL, Inc., with HL, Inc. as the surviving entity. In connection with the IPO, the HL Holders deposited their shares of HL, Inc. Class B common stock into a voting trust (the "HL Voting Trust") and own such common stock through the HL Voting Trust. Houlihan Lokey has separated from Fram and as a result, HL, Inc. common stock is held directly by ORIX USA (through ORIX HLHZ Holding, LLC, its wholly owned subsidiary), the HL Voting Trust, for the benefit of the HL Holders, non-employee directors, and public shareholders.

In addition, prior to the consummation of the IPO, the Company distributed to its existing owners a dividend of \$270.0 million, consisting of (i) a short-term note in the aggregate amount of \$197.2 million, which was repaid immediately after the consummation of the IPO, and was allocated \$94.5 million to ORIX USA and \$102.7 million to the HL Holders, (ii) a note to ORIX USA in the amount of \$45.0 million (see Note 7), and (iii) certain of our non-operating assets to certain of the HL Holders (consisting of non-marketable minority equity interests in four separate businesses that range in carrying value from \$2.5 million to \$11.0 million, and valued in the aggregate at approximately \$22.8 million as of June 30, 2015, together with \$5.0 million in cash to be used to complete a potential additional investment and in the administration of these assets in the future. All issued and outstanding Fram shares were converted to HL, Inc. common stock at a ratio of 10.425 shares for each share of Fram stock. Immediately following the IPO, there were two classes of authorized HL, Inc. common stock: Class A common stock and Class B common stock. The rights of the holders of Class A common stock and Class B common stock are identical, except with respect to voting and conversion rights. Each share of Class A common stock is entitled to one vote per share, and each share of Class B common stock is entitled to ten votes per share. Each share of Class B common stock may be converted into one share of Class A common stock at the option of its holder and will be automatically converted into one share of Class A common stock upon transfer thereof, subject to certain exceptions. As of June 30, 2016, there were 12,076,148 Class A shares held by the public, 18,661 Class A shares held by non-employee directors, 33,147,296 Class B shares held by the HL Voting Trust, and 21,610,331 Class B shares held by ORIX USA. The Company did not receive any proceeds from the sale of its Class A common stock in the IPO.

Expenses related to the corporate reorganization and IPO recorded in the consolidated statements of comprehensive income include the following:

\$0 and \$6,015 of professional service and other third-party fees and expenses associated Houlihan Lokey's initial public offering, corporate reorganization, spin-out of non-operating assets, shareholder solicitation process and other related activities for the three-month periods ended June 30, 2016 and 2015, respectively;

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

\$3,505 and \$0 of compensation expense associated with the amortization of restricted stock granted in connection with the IPO for the three-month periods ended June 30, 2016 and 2015, respectively; amortization expense of restricted stock granted in connection with the IPO is being recognized over a four and one-half year vesting period; and

\$3,025 and \$0 of compensation expense associated with the accrual of certain deferred cash payments granted in connection with the IPO for the three-month periods ended June 30, 2016, and 2015; accrual expense of deferred cash payments granted in connection with the IPO is being recognized over a four and one-half year vesting period.

The Company offers financial services and financial advice to a broad clientele located throughout the United States of America, Europe, and the Asia-Pacific region. The Company has U.S. offices in Los Angeles, Newport Beach, San Francisco, Chicago, New York City, Minneapolis, McLean (Virginia), Dallas, Houston, Miami, and Atlanta as well as foreign offices in London, Paris, Frankfurt, Madrid, Amsterdam, Tokyo, Hong Kong, and Beijing. Together, the Company and its subsidiaries form an organization that provides financial services to meet a wide variety of client needs. The Company concentrates its efforts toward the earning of professional fees with focused services across the following three business segments:

Corporate Finance provides general financial advisory services in addition to advice on mergers and acquisitions and capital markets offerings. We advise public and private institutions on a wide variety of situations, including buy-side and sell-side transactions, as well as leveraged loans, private mezzanine debt, high-yield debt, initial public offerings, follow-ons, convertibles, equity private placements, private equity, and liability management transactions, and advise financial sponsors on all types of transactions. The majority of our Corporate Finance revenues consists of fees paid upon the successful completion of the transaction or engagement ("Completion Fees"). A Corporate Finance transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to the fees paid at the time an engagement letter is signed ("Retainer Fees") and in some cases fees paid during the course of the engagement ("Progress Fees") that may have been earned.

Financial Restructuring provides advice to debtors, creditors and other parties-in-interest in connection with recapitalization/deleveraging transactions implemented both through bankruptcy proceedings and through out-of-court exchanges, consent solicitations or other mechanisms, as well as in distressed mergers and acquisitions and capital markets activities. As part of these engagements, our Financial Restructuring business segment offers a wide range of advisory services to our clients, including: the structuring, negotiation, and confirmation of plans of reorganization; structuring and analysis of exchange offers; corporate viability assessment; dispute resolution and expert testimony; and procuring debtor in possession financing. Although atypical, a Financial Restructuring transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to the initial Retainer Fees and/or Progress Fees.

Financial Advisory Services primarily provides valuations of various assets including: companies, illiquid debt and equity securities, and intellectual property (among other assets and liabilities). These valuations are used for financial reporting, tax reporting, and other purposes. In addition, our Financial Advisory Services business segment renders fairness opinions in connection with mergers and acquisitions and other transactions, and solvency opinions in connection with corporate spin offs and dividend recapitalizations, and other types of financial opinions in connection with other transactions. Also, our Financial Advisory Services business segment provides dispute resolution services to clients where fees are usually based on the hourly rates of our financial professionals. Lastly, our Financial Advisory Services business segment provides strategic consulting services to clients where fees are either fixed or

based on the hourly rates of our consulting professionals. Unlike our Corporate Finance or Financial Restructuring segments, the fees generated in our Financial Advisory Services segment are generally not contingent on the successful completion of a transaction.

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

The accompanying consolidated financial statements have been prepared in accordance with generally accepted accounting principles ("GAAP") and pursuant to the rules and regulations of the United States Securities and Exchange Commission (the "SEC") and include all information and footnotes required for consolidated financial statement

6

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

presentation. The results of operations for the three months ended June 30, 2016 are not necessarily indicative of the results of operations to be expected for the year ending March 31, 2017. The unaudited interim consolidated financial statements and notes to consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended March 31, 2016.

(b) Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries where it has a controlling financial interest. All significant intercompany balances and transactions have been eliminated in consolidation.

The Company carries its investments in unconsolidated entities over which it has significant influence but does not control using the equity method, and includes its ownership share of the income and losses in other (expenses) income, net in the consolidated statements of comprehensive income.

(c) Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements. Management estimates and assumptions also affect the reported amounts of revenues and expenses during the reporting period, and disclosure of contingent assets and liabilities at the reporting date. These estimates and assumptions are based on management's best estimates and judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which management believes to be reasonable under the circumstances. Management adjusts such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Items subject to such estimates and assumptions include the allowance for doubtful accounts; the valuation of deferred tax assets, goodwill, accrued expenses, and share based compensation; the allocation of goodwill and other assets across the reporting units (segments); and reserves for income tax uncertainties and other contingencies.

(d) Recognition of Revenue

Revenues consist primarily of professional service fees.

The Company and its clients enter into agreements that outline the general terms and conditions of the specific engagements. The Company performs professional services in accordance with the engagement terms on both a fixed and contingent fee basis.

Revenues are recognized when earned and realizable. Revenues under fixed fee contracts are recognized based on management's estimates of the relative proportion of services provided through the financial reporting date to the total services required to be performed. The recognition of revenues under contingent fee contracts depends on whether the revenues relate to monthly retainers or success fees. Monthly retainers are generally recognized on a monthly basis, except in situations where there is uncertainty as to the timing of collection of the amount due. Success fees are recognized only upon substantial completion of the contingencies stipulated by the engagement agreement. In some cases, approval of the Company's fees is required from the courts or other regulatory authority; in these circumstances, the recognition of revenue is often deferred until approval is granted; however, if the fee that is going to be collected from the client is fixed and determinable, and the collectability of the fee is reasonably assured, there are instances when revenue recognition prior to such approval is appropriate.

Engagements related to Financial Advisory Services are most often structured as fixed fee contracts, and engagements related to Corporate Finance and Financial Restructuring are most often structured as contingent fee contracts.

Further, Financial Restructuring contracts are commonly subject to the applicable court's approval.

In those instances when the revenue recognized on a specific engagement exceeds both the amounts billed and the amounts collected, unbilled work-in-process is recorded. Billed receivables are recorded as accounts receivable in the

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

accompanying consolidated balance sheets. Deferred income results when cash is received in advance of dates when revenues are recognized.

Taxes, including value added taxes, collected from customers and remitted to governmental authorities are accounted for on a net basis, and therefore, are excluded from revenue in the consolidated statements of comprehensive income.

(e) Operating Expenses

The majority of the Company's operating expenses are related to compensation for employees, which includes the amortization of the relevant portion of the Company's share-based incentive plans (note 10). Other examples of operating expenses include: travel, meals and entertainment; rent; depreciation and amortization; information technology and communications; professional fees; and other operating expenses, which include such items as office expenses, business license and registration fees, non-income-related taxes, legal expenses, related-party support services, and charitable contributions. During the three months ended June 30, 2016 and 2015, the Company received reimbursements of \$7,479 and \$4,082, respectively, from customers for out-of-pocket expenses incurred by the Company that are presented net against the related expenses in the accompanying consolidated statements of comprehensive income.

(f) Translation of Foreign Currency Transactions

The reporting currency for the consolidated financial statements of the Company is the U.S. dollar. The assets and liabilities of subsidiaries whose functional currency is other than the U.S. dollar are included in the consolidation by translating the assets and liabilities at the reporting period-end exchange rates; however, revenues and expenses are translated using the applicable exchange rates determined on a monthly basis throughout the year. Resulting translation adjustments are reported as a separate component of accumulated other comprehensive loss, net of applicable taxes.

From time to time, we have entered into transactions to hedge our exposure to certain foreign currency fluctuations through the use of derivative instruments or other methods. In June 2016, we entered in to a foreign currency forward contract between the U.S. dollar and pound sterling with an aggregate notional value of \$3.0 million and with a fair value representing a loss included in other operating expenses of \$0.2 million during the three months ended June 30, 2016.

(g) Property and Equipment

Property and equipment are stated at cost. Repair and maintenance charges are expensed as incurred and costs of renewals or improvements are capitalized at cost.

Depreciation on furniture and office equipment is provided on a straight-line basis over the estimated useful lives of the respective assets. Leasehold improvements are depreciated over the lesser of the lease term or estimated useful life.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash held at banks and highly liquid investments with original maturities of three months or less. As of June 30, 2016 and March 31, 2016, the Company had cash balances with banks in excess of insured limits. The Company has not experienced any losses in its cash accounts and believes it is not exposed to any significant credit risk with respect to cash and cash equivalents.

Although not classified as cash and cash equivalents, included in the Company's receivable from affiliates (note 3), are amounts due on demand, which generally arise from the transfer of available cash from HL, Inc. to ORIX USA and affiliates of ORIX USA. The amount due from ORIX USA was repaid in August 2015 and the amount due from an affiliate of ORIX USA with an outstanding balance of \$20,136 as of March 31, 2016 was repaid in full in May 2016.

(i) Accounts Receivable

The allowance for doubtful accounts on receivables reflects management's best estimate of probable inherent losses determined principally on the basis of historical experience and review of uncollected revenues and is recorded through provision for bad debts in the accompanying consolidated statements of comprehensive income. Amounts

deemed to be uncollectible are written off against the allowance for doubtful accounts.

8

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(j) Investment in Unconsolidated Entities

The Company uses the equity method of accounting for investments when it has more than a minor ownership interest or more than minor influence over operations, but does not have a controlling interest and is not the primary beneficiary. Under the equity method, the Company's share of the investment earnings or losses are recognized in income as earned, and capital contributions are recorded as investments in unconsolidated entities as they occur.

(k) Income Taxes

Prior to the IPO, ORIX USA and its subsidiaries, including the Company, filed consolidated federal income tax returns and separate returns in state and local jurisdictions and did so for fiscal 2016 through the date of the IPO. The Company reported income tax expense as if it filed separate returns in all jurisdictions. Following the IPO, the Company files separate federal income tax returns, as well as continue to file separate returns in state and local jurisdictions, and the Company will report income tax expense on this basis.

(l) Goodwill and Intangible Assets

Goodwill represents an acquired company's acquisition cost over the fair value of acquired net tangible and intangible assets. Goodwill is the net asset representing the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. Intangible assets identified and accounted for include tradenames and marks, backlog, developed technologies, and customer relationships. Those intangible assets with finite lives, including backlog and customer relationships, are amortized over their estimated useful lives.

When HL CA was acquired by Fram in January 2006, approximately \$392,600 of goodwill and \$192,210 of indefinite-lived intangible assets were generated and recognized. In accordance with ASC Topic 805, Business Combinations, since HL CA was wholly owned by Fram, this goodwill and all other purchase accounting-related adjustments were pushed down to the Company's reporting level. Through both foreign and domestic acquisitions made directly by HL CA and the Company since 2006, additional goodwill of approximately \$123,305, inclusive of foreign currency translations, has been recognized.

Goodwill is reviewed annually for impairment and more frequently if potential impairment indicators exist. Goodwill is reviewed for impairment in accordance with Accounting Standards Update (ASU) No. 2011-08, Testing Goodwill for Impairment, which permits management to make a qualitative assessment of whether it is more likely than not that one of its reporting unit's fair value is less than its carrying amount before applying the two-step goodwill impairment test. If management concludes that it is not more likely than not that the fair value of the reporting unit is less than its carrying amount, then management would not be required to perform the two-step impairment test for that reporting unit. If the assessment indicates that it is more likely than not that the reporting unit's fair value is less than its carrying value, management must test further for impairment utilizing a two-step process. Step 1 compares the estimated fair value of the reporting unit with its carrying value, including goodwill. If the carrying value of the reporting unit exceeds the estimated fair value, an impairment exists and is measured in Step 2 as the excess of the recorded amount of goodwill over the implied fair value of goodwill resulting from the valuation of the reporting unit. Impairment testing of goodwill requires a significant amount of judgment in assessing qualitative factors and estimating the fair value of the reporting unit, if necessary. The fair value is determined using an estimated market value approach, which considers estimates of future after tax cash flows, including a terminal value based on market earnings multiples, discounted at an appropriate market rate. As of and during the three-month periods ended June 30, 2016 and 2015, management has concluded that it is not more likely than not that the Company's reporting units' fair value is less than its carrying amount and no further impairment testing had been considered necessary.

Indefinite-lived intangible assets are reviewed annually for impairment in accordance with ASU 2012-02, Testing Indefinite-lived Intangible Assets for Impairment, which provides management the option to perform a qualitative assessment. If it is more likely than not that the asset is impaired, the amount that the carrying value exceeds the fair value is recorded as an impairment expense. As of and during the three-month periods ended June 30, 2016 and 2015, management has concluded that it is not more likely than not that the fair values were less than the carrying values.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

Intangible assets subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group (inclusive of other long-lived assets) be tested for possible impairment, management first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying amount exceeds its fair value. Fair value is determined through various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as considered necessary. As of and during the three months ended June 30, 2016 and 2015, no events or changes in circumstances were identified that indicated that the carrying amount of the finite-lived intangible assets were not recoverable.

(m) Fair Value Measurements

The Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Company determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels in accordance with ASC Topic 820, Fair Value Measurement:

Level 1 Inputs: Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.

Level 2 Inputs: Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 Inputs: Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

(n) Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (FASB) issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity should also disclose sufficient quantitative and qualitative information to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. In August 2015, the FASB issued ASU No. 2015-14, Revenue from Contracts with Customers, Deferral of Effective Date which deferred the effective date of the new standard to annual and interim periods within that reporting period beginning after December 15, 2017 (year ended March 31, 2019 for the Company). The new standard is to be applied using either the retrospective or cumulative-effective transition method. The Company expects to implement the provisions of ASU No. 2014-09 as of April 1, 2018. The Company is currently evaluating the impact of the new standard on its current policies for revenue recognition.

In September 2015, the FASB issued ASU No. 2015-16, Business Combinations: Simplifying the Accounting for Measurements - Period Adjustments, which requires an acquirer to recognize measurement period adjustments to the provisional amounts recognized in a business combination in the reporting period during which the adjustment amounts are determined. Additionally, the amendments in this ASU require the acquirer to record in the same period's financial statements the effect on earnings of changes in depreciation, amortization or other income effects, if any, as a result of the measurement period adjustment, calculated as if the accounting had been completed at the acquisition date as well as disclosing either on the face of the income statement or in the notes the portion of the amount recorded in current period earnings that would have been recorded in previous reporting periods. ASU No. 2015-16 is effective for interim and annual reporting periods beginning after December 15, 2015 (year ended March 31, 2017 for the Company). The new standard is to be applied prospectively. The Company adopted ASU No. 2015-16 and it did not

have a material impact on the Company's operating results and financial position.

10

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

In March 2016, the FASB issued ASU No. 2016-09, Compensation - Stock Compensation. The amendments in this ASU modified several aspects of the accounting for share-based payment transactions, including forfeitures, employer tax withholding on share-based compensation and the financial statement presentation of excess tax benefits or deficiencies. The amendments in this ASU also clarify the statement of cash flows presentation for certain components of share-based awards. ASU No. 2016-09 is effective for interim and annual reporting periods beginning after December 15, 2016 (year ended March 31, 2018 for the Company). Early application is permitted. The Company did not adopt early and is currently evaluating the impact of the adoption of ASU No. 2016-09 but anticipates that such adoption may have a material impact on its operating results and financial position.

(3) RELATED PARTY TRANSACTIONS

The Company provides financial advisory services to ORIX USA and its affiliates and received fees for these services totaling approximately \$320 and \$0 during the three months ended June 30, 2016 and 2015, respectively.

Prior to the IPO, ORIX USA performed certain management, accounting, legal, regulatory, and other administrative services for the benefit of the Company. ORIX USA charged the Company a management fee for these services. Management fee expense incurred by the Company related to these services was approximately \$440 for the three months ended June 30, 2015, which is included in other operating expenses in the accompanying consolidated statements of comprehensive income. In connection with the IPO, ORIX USA and the Company entered into a Transition Services Agreement, pursuant to which ORIX USA provides services for Sarbanes-Oxley compliance, internal audit, and other services for specified fees. Expenses incurred by the Company related to these services were approximately \$99 for the three month periods ended June 30, 2016 and are included in professional fees in the accompanying consolidated statements of comprehensive income. To the extent that ORIX USA and its affiliates pays for expenses of the Company, ORIX USA is reimbursed for such payments by the Company.

Prior to the IPO, the receivable from affiliates generally arose from cumulative cash transferred by the Company to ORIX USA or affiliates of ORIX USA. Affiliate charges and reimbursements were generally settled through the receivable from affiliates account. The receivable from ORIX USA was due on demand and bore interest at a variable rate. In August 2015, prior to the IPO the receivable from ORIX USA was repaid in full; however, the receivable from an affiliate of ORIX USA with an outstanding balance of \$20,136 and that bore interest at a variable rate that was approximately 2.13% as of March 31, 2016, was repaid in full in May 2016. Interest income earned by the Company related to these receivables from affiliates was approximately \$33 and \$1,013 for the three months ended June 30, 2016 and 2015, respectively.

In November 2015, the Company entered into a joint venture arrangement with Leonardo & Co. NV, a European-based investment banking firm ("Leonardo") in relation to Leonardo's Italian business by means of acquisition of a minority (49%) interest. In conjunction with this transaction, a subsidiary of the Company loaned the joint venture 5.5 million euro which is included in receivable from affiliates and which bears interest at 1.5% and matures no later than November 2025. Interest income earned by the Company related to this receivable from affiliate was approximately \$28 for the three months ended June 30, 2016.

In June 2016, the Company paid a dividend to its shareholders, a portion of which was paid to ORIX USA of approximately \$3,674.

Prior to the IPO, certain employees of the Company were issued shares of Fram (note 10). When these shares were redeemed (generally at the recipient's termination of employment), these share transactions settled through the receivable from affiliates account and additional paid-in capital of the Company as the cash portion of these transactions occurred at ORIX USA. ORIX USA had the right, but not the obligation, to purchase Fram shares (note 12a) to maintain its majority effective ownership of HL CA. Historically, ORIX USA had exercised this right.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(4) ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS RECEIVABLE

| | Three Months Ended June 30, | |
|-------------------------------------|--------------------------------|---------|
| | 2016 | 2015 |
| Balance - April 1, | \$4,266 | \$4,625 |
| Provision for bad debt | 739 | 2,406 |
| Recovery of uncollectible accounts | 1,671 | — |
| Write-off of uncollectible accounts | — | (627) |
| Balance-Balance - June 30, | \$6,676 | \$6,404 |

(5) PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

| | Useful Lives | June 30, 2016 | March 31, 2016 |
|-------------------------------|--------------|------------------|-------------------|
| Equipment | 5 Years | \$6,067 | \$5,768 |
| Furniture and fixtures | 5 Years | 19,068 | 19,158 |
| Leasehold improvements | 10 Years | 23,433 | 16,987 |
| Computers and software | 3 Years | 11,692 | 11,215 |
| Other | N/A | 1,039 | 1,043 |
| Total cost | | 61,299 | 54,171 |
| Less accumulated depreciation | | (33,366) | (32,470) |
| Total net book value | | \$27,933 | \$21,701 |

Additions to property and equipment during the three months ended June 30, 2016 were primarily related to costs incurred to furnish new leased office space.

Depreciation expense of approximately \$1,221 and \$1,053 was recognized during the three months ended June 30, 2016 and 2015, respectively.

(6) GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill and other intangibles consist of the following.

| | Useful Lives | June 30, 2016 | March 31, 2016 |
|-------------------------------------|--------------|------------------|-------------------|
| Goodwill | Indefinite | \$515,905 | \$518,679 |
| Tradename-Houlihan Lokey | Indefinite | 192,210 | 192,210 |
| Other intangible assets | Varies | 14,614 | 14,939 |
| Total cost | | 722,729 | 725,828 |
| Less accumulated amortization | | (9,213) | (8,460) |
| Total net book value (before taxes) | | \$713,516 | \$717,368 |
| Deferred tax liability | | (77,184) | (77,184) |
| Total net book value | | \$636,332 | \$640,184 |

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

Goodwill attributable to the Company's business segments are as follows:

| Business Segments | April 1, 2016 | Changes (a) | June 30, 2016 |
|-----------------------------|------------------|----------------|------------------|
| Corporate Finance | \$270,034 | \$(2,164) | \$267,870 |
| Financial Restructuring | 163,561 | (610) | 162,951 |
| Financial Advisory Services | 85,084 | — | 85,084 |
| Total | \$518,679 | \$(2,774) | \$515,905 |

(a) Changes were mainly related to foreign currency translation adjustments.

Amortization expense of approximately \$1,018 and \$379 was recognized for the three months ended June 30, 2016 and 2015, respectively. The estimated future amortization for amortizable intangible assets for each of the next five years are as follows:

Year Ended March 31,

| | |
|------|---------|
| 2017 | \$2,136 |
| 2018 | 1,338 |
| 2019 | 573 |
| 2020 | 569 |
| 2021 | 208 |

(7) LOANS PAYABLE

Loan payable to affiliate - In August 2015, prior to the IPO the Company paid a dividend to its shareholders, a portion of which was paid to ORIX USA in the form of a \$45 million note that bears interest at a rate of LIBOR plus 165 basis points. For the three months ended June 30, 2016, the Company paid \$257 in interest on the note. On June 30, 2016, the Company paid the first installment of required repayments in the amount of \$7.5 million due quarterly thereafter, with the remaining principal amount due on the second anniversary of the completion of the IPO.

In August 2015, the Company entered into a revolving line of credit with Bank of America, N.A., which allows for borrowings of up to \$75.0 million and matures in August 2017. Borrowings under this facility bear interest at an annual rate of LIBOR plus 1.00%. As of June 30, 2016, \$25,000 of principal was outstanding under the line of credit and for the three months ended June 30, 2016, the Company paid \$150 interest under the line of credit.

Prior to the IPO, Fram maintained certain loans payable to former shareholders consisting of unsecured notes payable which were transferred to the Company in conjunction to the IPO. Interest rates on the individual notes range from 1.80% to 2.30% and maturity dates range from 2016 to 2045. The Company plans to pay off these loans before the maturity dates. For the three months ended June 30, 2016, the Company incurred \$89 in interest expense on these notes.

In November 2015, the Company acquired the investment banking operations of Leonardo in Germany, the Netherlands, and Spain. Total consideration included an unsecured loan of 14.0 million euro payable on November 16, 2040, which is included in loan payable to non-affiliates in the accompanying consolidated balance sheet. This loan bears interest at an annual rate of 1.50%. For the three months ended June 30, 2016, the Company incurred \$59 in interest expense on this loan.

See note 13 for aggregated 5-year maturity table on loans payable.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(8) OTHER COMPREHENSIVE INCOME AND ACCUMULATED OTHER COMPREHENSIVE LOSS

The only component of other comprehensive income relates to foreign currency translation (loss) income of \$(3,866) and \$407 for the three months ended June 30, 2016 and 2015, respectively. The change in foreign currency translation had a negative impact on the consolidated statements of comprehensive income during the three months ended June 30, 2016, which was negatively impacted by the vote in the U.K. to withdraw from the European Union. There will be a two-year time period in which the terms of withdrawal will be negotiated and there may be impacts on our European business that are unknown at this time. We believe the change in foreign currency translation will become more volatile, but we do not expect this to have a material impact on our operating results and financial position.

Accumulated other comprehensive loss at June 30, 2016 was comprised of the following:

| | |
|--|------------|
| Balance, April 1, 2016 | \$(14,613) |
| Foreign currency translation loss (3,866) | |
| Balance, June 30, 2016 | \$(18,479) |

(9) INCOME TAXES

The Company's provision for income taxes was \$12,542 and \$10,030 for the three months ended June 30, 2016 and 2015, respectively. This represents effective tax rates of 39.3% and 40.0% for the three months ended June 30, 2016 and 2015, respectively. The Company's tax rate during the three months ended June 30, 2016 decreased primarily as a result of the expected growth and improved profitability of our non-U.S. business in fiscal 2017.

(10) EMPLOYEE BENEFIT PLANS**(a) Defined Contribution Plans**

The Company sponsors a 401(k) defined contribution savings plan for its domestic employees and defined contribution retirement plans for its international employees. The Company contributed approximately \$449 and \$380 during the three months ended June 30, 2016 and 2015, respectively, to these defined contribution plans.

(b) Share Based Incentive Plans

Prior to the IPO, HL CA had no stock based incentive compensation plans; however, during the period it was a subsidiary of Fram, certain employees of HL CA were granted restricted shares of Fram. Compensation expense related to these shares was recorded at the HL CA level as it was related to services provided by its employees. Under its 2006 incentive plan (the "2006 Incentive Plan"), Fram granted restricted share awards to employees of the Company as a component of annual incentive pay and occasionally in conjunction with new hire employment. Under 2006 Incentive Plan, awards typically vested after three years of service from the date of grant. Prior to the IPO, the grant-date fair value of each award was determined by Fram's board of directors using input from a third party, which used a combination of historical and forecasted results and market data. The methods used to estimate the fair value of Fram shares included the market approach and the income approach. For a further discussion related to the methods used, please see the Company's Annual Report on Form 10-K for the year ended March 31, 2016. In addition, the stock grants to employees of the Company in connection with the IPO were made under the 2006 Incentive Plan (note 1).

Following the IPO, additional awards of restricted shares have been and will be made under the Company's 2016 Incentive Award Plan (the "2016 Incentive Plan"), which became effective in August 2015. Under the 2016 Incentive Plan, it is anticipated that the Company will continue to grant cash- and equity-based incentive awards to eligible service providers in order to attract, motivate and retain the talent necessary to operate the Company's business. Equity-based incentive awards issued under the 2016 Incentive Plan generally vest over a four-year period. An aggregate of 18,661 restricted shares of Class A common stock were granted under the 2016 Incentive Plan to two independent directors in August 2015 at \$21.00 per share, two independent directors in the first quarter of fiscal 2017 at \$25.21 per share and one independent director in the first quarter of fiscal 2017 at \$23.93 per share.

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

The share awards are classified as equity awards at the time of grant unless the number of shares granted is unknown. Award offers that are settleable in shares based upon a future determinable stock price are classified as a liability until the price is established and the resulting number of shares is known, at which time they are re-classified from liabilities to equity awards. Activity in equity classified share awards which relate to the 2006 Incentive Plan and the 2016 Incentive Plan during the three months ended June 30, 2016 and 2015 is as follows:

| Nonvested share awards | Shares | Weighted average grant date fair value |
|--------------------------|-------------|--|
| Balance at April 1, 2015 | 2,983,999 | \$ 12.85 |
| Granted | — | — |
| Vested | (1,379,248) | 12.87 |
| Forfeited | (4,253) | 12.87 |
| June 30, 2015 | 1,600,498 | \$ 12.83 |

| | | |
|--------------------------|-------------|----------|
| Balance at April 1, 2016 | 5,903,168 | \$ 18.80 |
| Granted | 1,572,821 | 23.42 |
| Vested | (1,726,921) | 17.49 |
| Forfeited | (51,328) | 20.95 |
| June 30, 2016 | 5,697,740 | \$ 20.46 |

Activity in liability classified share awards during the three months ended June 30, 2016 and 2015 is as follows:

| Awards settleable in shares | Fair value |
|---|---------------|
| Balance at April 1, 2015 | \$ 14,984 |
| Offer to grant | 33,602 |
| Share price determined-converted to cash payments | (6,244) |
| Balance at June 30, 2015 | \$ 42,342 |

| | |
|---|-----------|
| Balance at April 1, 2016 | \$ 13,982 |
| Offer to grant | 1,850 |
| Share price determined-converted to cash payments | (1,687) |
| Share price determined-transferred to equity grants | (4,754) |
| Forfeited | (82) |
| Balance at June 30, 2016 | \$ 9,309 |

Compensation expense for the Company associated with these awards totaled \$11,342 and \$7,232 for the three months ended June 30, 2016 and 2015, respectively. At June 30, 2016, there was \$116,701 of total unrecognized compensation cost related to unvested share awards granted under the 2006 Incentive Plan and 2016 Incentive Plan. That cost is expected to be recognized over a weighted average period of 1.74 years.

(11) FAIR VALUE OF FINANCIAL INSTRUMENTS

The fair values of the financial instruments represent the amounts that would be received to sell assets or that would be paid to transfer liabilities in an orderly transaction between market participants as of a specified date. Fair value measurements maximize the use of observable inputs; however, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects the Company's own judgments about the assumptions that market participants would use in pricing the asset or liability. Those judgments

are developed by the Company based on the best information

15

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

available in the circumstances, including expected cash flows and appropriately risk-adjusted discount rates, as well as available observable and unobservable inputs.

The carrying value of cash and cash equivalents, accounts receivable, unbilled work-in-process, receivables from affiliates, prepaid expenses, accounts payable, accrued expenses, and deferred income approximates fair value due to the short maturity of these instruments.

The carrying value of the loan payable to affiliate, loans payable to former shareholders and an unsecured loan which is included in loan to non-affiliates, approximates fair value due to the variable interest rate borne by those instruments.

The revolving line of credit with Bank of America, N.A. included in loan to non-affiliates, was categorized within Level 2 of the fair value hierarchy and was measured based on the unadjusted quoted price for similar instruments in active markets. The fair value of the line of credit approximates its carry value.

(12) STOCKHOLDERS' EQUITY

(a)Fram Shares

As described in note 10, the Company's former parent, Fram, granted compensatory restricted shares to certain employees of the Company under the 2006 Incentive Plan. As stated in note 3, prior to the IPO, ORIX USA had the right, but not the obligation, to purchase shares to maintain its majority effective ownership of HL CA and has purchased \$0 for both the three months ended June 30, 2016 and 2015. As described in note 1, all Fram shares were converted to shares of the Company's Class B common stock in connection with the corporate reorganization that preceded the IPO.

(b)Class A Common Stock

In conjunction with the Company's IPO, 12,075,000 Class A shares were sold to the public by existing shareholders and 9,524 Class A shares were issued to non-employee directors. During the quarter, an additional 9,137 shares were issued to non-employee directors and 1,148 shares were converted from Class B to Class A. Each share of Class A common stock is entitled to one vote per share.

(c)Class B Common Stock

Each share of Class B common stock is entitled to ten votes per share. Each share of Class B common stock may be converted into one share of Class A common stock at the option of its holder and will be automatically converted into one share of Class A common stock upon transfer thereof, subject to certain exceptions. As of June 30, 2016, there were 33,147,296 Class B shares held by the HL Voting Trust and 21,610,331 Class B shares held by ORIX USA.

(d)Dividends

Approximately \$4,858 and \$0 of dividends previously declared related to unvested shares were unpaid at June 30, 2016 and 2015, respectively.

(e)Noncontrolling interests

Net income attributable to noncontrolling interests primarily represents the income associated with persons other than Houlihan Lokey that are its co-investors in a consolidated subsidiary that holds an equity method investment in an unconsolidated entity. As described in note 1, the assets associated with certain noncontrolling interests were distributed to shareholders in conjunction with a pre-IPO dividend in August 2015.

(f)Stock subscriptions receivable

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

Employees of the Company periodically issued notes receivable to the Company documenting loans made by the Company to such employees for the purchase of restricted shares of the Company.

(13) COMMITMENTS AND CONTINGENCIES

The Company has been named in various legal actions arising in the normal course of business. In the opinion of the Company, in consultation with legal counsel, the final resolutions of these matters are not expected to have a material adverse effect on the Company's financial condition.

Our obligation under the loan payable to affiliate is subordinated to our obligations under the revolving credit facility with Bank of America, N.A. The scheduled aggregate repayments of the loan payable to affiliate, the loans payable to former shareholders, and the loan payable to non-affiliate are as follows:

Year ended March 31:

| | |
|---------------------|----------|
| 2017 | \$26,386 |
| 2018 | 44,093 |
| 2019 | 2,238 |
| 2020 | 1,613 |
| 2021 | 1,233 |
| 2022 and thereafter | 18,029 |
| | \$93,592 |

The Company also provides routine indemnifications relating to certain real estate (office) lease agreements under which it may be required to indemnify property owners for claims and other liabilities arising from the Company's use of the applicable premises. In addition, the Company guarantees the performance of its subsidiaries under certain office lease agreements. The terms of these obligations vary, and because a maximum obligation is not explicitly stated, the Company has determined that it is not possible to make an estimate of the maximum amount that it could be obligated to pay under such contracts. Based on historical experience and evaluation of specific indemnities, management believes that judgments, if any, against the Company related to such matters are not likely to have a material effect on the consolidated financial statements. Accordingly, the Company has not recorded any liability for these obligations as of June 30, 2016 or March 31, 2016.

In addition, an acquisition made in December 2012 included contingent consideration with carrying value of \$0 and \$1,386 as of June 30, 2016 and 2015, respectively, which is included in other liabilities in the accompanying consolidated balance sheets. An acquisition made in January 2015 included contingent consideration with a carrying value of \$2,505 and \$2,358, respectively, as of June 30, 2016 and 2015, and non-contingent consideration with a carrying value of \$3,268 and \$3,182, respectively, as of June 30, 2016 and 2015, which are included in other liabilities in the accompanying consolidated balance sheet.

Straight-line rent expense under noncancelable operating lease arrangements and the related operating expenses were approximately \$6,823 and \$4,465 for the three months ended June 30, 2016 and 2015, respectively. The approximate future minimum annual noncancelable rental commitments required under these agreements with initial terms in excess of one year are as follows:

Year ended March 31:

| | |
|---------------------|-----------|
| 2017 | \$14,885 |
| 2018 | 20,323 |
| 2019 | 19,474 |
| 2020 | 18,106 |
| 2021 | 17,815 |
| 2022 and thereafter | 48,912 |
| | \$139,515 |

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

(14) SEGMENT AND GEOGRAPHICAL INFORMATION

The Company's reportable segments are described in note 1 and each are individually managed and provide separate services which require specialized expertise for the provision of those services. Revenues by segment represent fees earned on the various services offered within each segment. Segment profit represents each segment's profit, which consists of segment revenues, less (1) direct expenses including compensation, employee recruitment, travel, meals and entertainment, professional fees, and bad debt and (2) expenses allocated by headcount such as communications, rent, depreciation and amortization, and office expense. The corporate expense category includes costs not allocated to individual segments, including charges related to incentive compensation and share based payments to corporate employees, as well as expenses of senior management and corporate departmental functions managed on a worldwide basis including accounting, human resources, human capital management, marketing, information technology, compliance and legal. The following tables present information about revenues, profit and assets by segment and geography.

| | Three Months Ended | |
|--|--------------------|-----------|
| | June 30, | |
| | 2016 | 2015 |
| Revenues by segment: | | |
| Corporate Finance | \$96,036 | \$78,397 |
| Financial Restructuring | 56,330 | 38,993 |
| Financial Advisory Services | 28,408 | 28,876 |
| Total segment revenues | \$180,774 | \$146,266 |
| Segment profit | | |
| Corporate Finance | \$23,372 | \$23,426 |
| Financial Restructuring | 16,704 | 9,619 |
| Financial Advisory Services | 6,735 | 6,726 |
| Total segment profit | 46,811 | 39,771 |
| Corporate expenses | (13,950) | (15,782) |
| Other (expenses) income, net | (908) | 1,112 |
| Income before provision for income taxes | \$31,953 | \$25,101 |

| | June 30, | March 31, |
|-----------------------------|-----------|-------------|
| | 2016 | 2016 |
| Assets by segment: | | |
| Corporate Finance | \$332,459 | \$309,605 |
| Financial Restructuring | 173,278 | 196,473 |
| Financial Advisory Services | 107,755 | 111,637 |
| Total segment assets | 613,492 | 617,715 |
| Corporate assets | 372,977 | 453,169 |
| Total assets | \$986,469 | \$1,070,884 |

| | Three Months | |
|------------------------|----------------|-----------|
| | Ended June 30, | |
| | 2016 | 2015 |
| Revenues by geography: | | |
| United States | \$167,456 | \$135,249 |
| International | 13,318 | 11,017 |

Total revenues \$180,774 \$146,266

18

Table of Contents

HOULIHAN LOKEY, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (unaudited)

(All tables and balances are in thousands, except share data)

| | June 30, 2016 | March 31, 2016 |
|----------------------|------------------|-------------------|
| Assets by geography: | | |
| United States | \$637,522 | \$721,937 |
| International | 348,947 | 348,947 |
| Total assets | \$986,469 | \$1,070,884 |

(15) SUBSEQUENT EVENTS

The Company has evaluated subsequent events from the consolidated balance sheet date through the date at which the consolidated financial statements were available to be issued. As a result of that evaluation, we have determined that there were no additional subsequent events requiring disclosure in the financial statements.

Table of Contents

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Forward-Looking Statements

The following discussion should be read together with our consolidated financial statements and the related notes that appear elsewhere in this Form 10-Q. We have made statements in this discussion that are forward-looking statements. In some cases, you can identify these statements by forward-looking words such as “may,” “might,” “will,” “should,” “expects,” “plans,” “anticipates,” “could,” “targets,” “projects,” “contemplates,” “believes,” “estimates,” “intends,” “predicts,” “potential” the negative of these terms or other similar expressions. These forward-looking statements, which are subject to risks, uncertainties, and assumptions about us, may include projections of our future financial performance, based on our growth strategies and anticipated trends in our business. These statements are only predictions based on our current expectations and projections about future events. There are important factors that could cause our actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements, including but not limited to the factors listed under the heading “Cautionary Note Regarding Forward-Looking Statements” in the Prospectus filed with the SEC on August 14, 2015 (our “IPO Prospectus”). In particular, you should also consider the numerous risks outlined under “Risk Factors” in our IPO Prospectus and Annual Report on Form 10-K. Although we believe the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, level of activity, performance or achievements. Moreover, neither we nor any other person assumes responsibility for the accuracy or completeness of any of these forward-looking statements. These forward-looking statements speak only as of the date of this filing. You should not rely upon forward-looking statements as a prediction of future events. We are under no duty to and we do not undertake any obligation to update or review any of these forward-looking statements after the date of this filing to conform our prior statements to actual results or revised expectations whether as a result of new information, future developments or otherwise.

Key Financial Measures

Fee Revenue

Fee revenue reflects revenues from our Corporate Finance, Financial Restructuring, and Financial Advisory Services business segments that substantially consist of fees for advisory services. Revenue for all three business segments is recognized when earned and realizable. The amount and timing of the fees paid vary by the type of engagement. In general, advisory fees are paid at the time an engagement letter is signed (“Retainer Fees”), during the course of the engagement (“Progress Fees”), or upon the successful completion of a transaction or engagement (“Completion Fees”). Retainer Fees are generally recognized on a monthly basis, except in situations where there is uncertainty as to the timing of collection of the amount due. Progress Fees are recognized based on management’s estimates of the relative proportion of services provided through the financial reporting date to the total services required to be performed. Completion Fees are recognized only upon substantial completion of the contingencies stipulated by the engagement agreement. In some cases, approval of our fees is required from the courts or other regulatory authority; in these circumstances, the recognition of revenue is often deferred until approval is granted. However, if the fee that is going to be collected from the client is fixed and determinable, and the collectability of the fee is reasonably assured, there are instances when revenue recognition prior to such approval is appropriate under GAAP. In instances when the revenue recognized on a specific engagement exceeds the amounts billed, unbilled work-in-process is recorded. Billed receivables are recorded as accounts receivable in the consolidated balance sheets. See Note 2 included in Part I, Item 1 of this Form 10-Q for a more detailed discussion. Corporate Finance provides general financial advisory services in addition to advice on mergers and acquisitions and capital markets offerings. We advise public and private institutions on a wide variety of situations, including buy-side and sell-side transactions, as well as leveraged loans, private mezzanine debt, high-yield debt, initial public offerings, follow-ons, convertibles, equity private placements, private equity, and liability management transactions, and advise financial sponsors on all types of transactions. The majority of our Corporate Finance revenues consists of Completion Fees. A Corporate Finance transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to Retainer Fees and, in some cases fees, Progress Fees that may have

been earned.

Financial Restructuring provides advice to debtors, creditors and other parties-in-interest in connection with recapitalization/deleveraging transactions implemented both through bankruptcy proceedings and through out-of-court exchanges, consent solicitations or other mechanisms, as well as in distressed mergers and acquisitions and capital markets activities. As part of these engagements, our Financial Restructuring business segment offers a wide range of advisory services to our clients, including: the structuring, negotiation, and confirmation of plans of reorganization; structuring and analysis of exchange offers; corporate viability assessment; dispute resolution and expert testimony; and procuring debtor in possession financing. Although atypical, a

20

Table of Contents

Financial Restructuring transaction can fail to be completed for many reasons that are outside of our control. In these instances, our fees are generally limited to the initial Retainer Fees and/or Progress Fees.

Financial Advisory Services primarily provides valuations of various assets including: companies, illiquid debt and equity securities, and intellectual property (among other assets and liabilities). These valuations are used for financial reporting, tax reporting, and other purposes. In addition, our Financial Advisory Services business segment renders fairness opinions in connection with mergers and acquisitions and other transactions, and solvency opinions in connection with corporate spin offs and dividend recapitalizations, and other types of financial opinions in connection with other transactions. Also, our Financial Advisory Services business segment provides dispute resolution services to clients where fees are usually based on the hourly rates of our financial professionals. Lastly, our Financial Advisory Services business segment provides strategic consulting services to clients where fees are either fixed or based on the hourly rates of our consulting professionals. Unlike our Corporate Finance or Financial Restructuring segments, the fees generated in our Financial Advisory Services segment are generally not contingent on the successful completion of a transaction.

Operating Expenses

Our operating expenses are classified as employee compensation and benefits expenses and non-compensation expenses; headcount is the primary driver of our operating expenses. Expenses are recorded on the consolidated statements of comprehensive income, net of any expenses reimbursed by clients.

Employee Compensation Expenses. Our employee compensation expenses, which account for the majority of our operating expenses, are determined by management based on revenues earned, headcount, the competitiveness of the prevailing labor market, and anticipated compensation expectations for our employees. These factors may fluctuate, and as a result, our employee compensation expenses may fluctuate materially in any particular period. Accordingly, the amount of employee compensation expenses recognized in any particular period may not be consistent with prior periods or indicative of future periods.

Our employee compensation expenses consist of base salary, payroll taxes, benefits, annual incentive compensation payable as cash bonus awards, deferred cash bonus awards, and the amortization of equity-based bonus awards. Base salary and benefits are paid ratably throughout the year. Our annual equity-based bonus awards include fixed share compensation awards and fixed dollar awards as a component of the annual bonus awards for certain employees. These equity awards are generally subject to annual vesting requirements over a three- or four-year period beginning at the date of grant, which occurs in the first quarter of each fiscal year; accordingly, expenses are amortized over the stated vesting period. In most circumstances, the unvested portion of these awards is subject to forfeiture should the employee depart from the Company. Cash bonuses, which are accrued monthly, are discretionary and dependent upon a number of factors including the Company's performance and are generally paid in the first quarter of each year with respect to prior year performance. Generally, a portion of the cash bonus is also deferred and paid in the third quarter of the next fiscal year.

In managing employee compensation and benefits expense, we focus on the following: (i) the ratio of our employee compensation and benefits to fee revenue ("Compensation Ratio"), (ii) the ratio of employee cash compensation and benefits plus deferred stock incentive employee compensation with respect to the applicable year to fee revenue ("Awarded Compensation Ratio") and, (iii) for periods commencing on October 1, 2015, the Awarded Compensation Ratio, excluding certain equity and cash grants awarded in connection with our IPO ("Adjusted Awarded Compensation Ratio"). We believe adjusted awarded employee compensation and benefits reflects the actual compensation cost more accurately than the GAAP measure of compensation cost, which includes applicable-period cash compensation and the amortization of deferred incentive compensation principally attributable to prior periods' deferred compensation. We target an Adjusted Awarded Compensation Ratio of approximately 65% to 66%. However, if we identify opportunities to grow fee revenue through significant expansion, to position our business during challenging market conditions for future growth or for other reasons, our Adjusted Awarded Compensation Ratio may increase to a level in excess of this target.

Non-Compensation Expenses. The balance of our operating expenses includes costs for travel, meals and entertainment, rent, depreciation and amortization, information technology and communications, professional fees,

other operating expenses and provision for bad debts. We refer to all of these expenses as non-compensation expenses. A portion of our non-compensation expenses fluctuate in response to changes in headcount. Reimbursed client expenses are netted against non-compensation expenses.

Other Income (Expense), net

Other income (expense), net includes (i) interest income earned on non marketable securities, cash and cash equivalents, loans receivable from affiliates and employee loans, (ii) interest expense associated with our Revolving Credit Facility (defined herein), the loan payable to affiliate and loans payable to former shareholders, (iii) interest expense on the loan payable to non-

Table of Contents

affiliate, (iv) equity income from funds and partnership interests where we have more than a minor ownership interest or more than minor influence over operations but do not have a controlling interest and are not the primary beneficiary, and (v) net income from investments in unconsolidated entities, which primarily represents the income associated with persons other than Houlihan Lokey that are our co-investors in a consolidated subsidiary that holds an equity method investment in an unconsolidated entity.

Results of Consolidated Operations

The following is a discussion of our results of operations for the three months ended June 30, 2016 and 2015. For a more detailed discussion of the factors that affected the revenues and the operating expenses of our Corporate Finance, Financial Restructuring and Financial Advisory Services business segments in these periods, see Part I, Item 2 of this Form 10-Q under the heading “Business Segments” below.

| (\$ in thousands) | Three Months Ended | | |
|---|--------------------|-----------|---------|
| | June 30, | | |
| | 2016 | 2015 | Change |
| Fee Revenue | \$180,774 | \$146,266 | 24 % |
| Operating expenses: | | | |
| Employee compensation and benefits | 121,804 | 93,689 | 30 % |
| Non-compensation expenses | 26,109 | 28,797 | (9) % |
| Total operating expenses | 147,913 | 122,486 | 21 % |
| Operating Income | 32,861 | 23,780 | 38 % |
| Other (expenses) income, net | (908) | 1,321 | (169) % |
| Income before provision for income taxes | 31,953 | 25,101 | 27 % |
| Provision for income taxes | 12,542 | 10,030 | 25 % |
| Net income | 19,411 | 15,071 | 29 % |
| Net income attributable to noncontrolling interests | — | (26) | (100) % |
| Net income attributable to Houlihan Lokey, Inc. | \$19,411 | \$15,045 | 29 % |

Three Months Ended June 30, 2016 versus June 30, 2015

Fee revenue was \$180.8 million for the three months ended June 30, 2016, compared with \$146.3 million for the three months ended June 30, 2015, representing an increase of 24%. For the three months ended June 30, 2016, Corporate Finance revenues increased 22%, Financial Restructuring revenues increased 44% and Financial Advisory Services revenues decreased (2)%, compared with the three months ended June 30, 2015.

Operating expenses were \$147.9 million for the three months ended June 30, 2016, compared with \$122.5 million for the three months ended June 30, 2015, an increase of 21%. Employee compensation and benefits expenses, as a component of operating expenses, were \$121.8 million for the three months ended June 30, 2016, compared with \$93.7 million for the three months ended June 30, 2015, an increase of 30%. The increase in employee compensation and benefits expenses was due to (i) the growth in revenues for the quarter and (ii) the vesting of pre-IPO grants which did not exist in the same quarter last year, partially offset by the change on October 1, 2015 from a revenue sharing model that historically approximated an Awarded Compensation Ratio of between 67% and 71% to a targeted Adjusted Awarded Compensation Ratio of between 65% and 66%. The Compensation Ratio was 67% for the three months ended June 30, 2016, compared with 64% for the three months ended June 30, 2015. Non-compensation expenses, as a component of operating expenses, were \$26.1 million for the three months ended June 30, 2016, compared with \$28.8 million for the three months ended June 30, 2015, a decrease of 9%. The decrease in non-compensation expenses was primarily a result of first quarter fiscal 2016 costs that did not occur this quarter, primarily related to professional service and transaction expenses associated with our IPO, as well as corporate reorganization and related activities of \$6.0 million. Acquisition expenses and acquisition-related amortization of intangible assets are a component of non-compensation expenses and were \$1.0 million for the three months ended June 30, 2016 compared with \$0.5 million for the three months ended June 30, 2015.

Other (expenses) income, net were \$(0.9) million for the three months ended June 30, 2016 compared with \$1.3 million for the three months ended June 30, 2015. The decrease in other (expenses) income, net was primarily a result

of lower interest income generated on lower cash balances for the quarter, (ii) interest expense associated with the Revolving Credit Facility (defined herein) and the ORIX Note (defined herein) that did not exist last quarter, and (iii) start-up losses associated with our Australian and Italian joint ventures.

Table of Contents

The provision for income taxes for the three months ended June 30, 2016 was \$12.5 million, which reflected an effective tax rate of 39.3%. The provision for income taxes for the three months ended June 30, 2015 was \$10.0 million, which reflected an effective tax rate of 40.0%. The decrease in the effective tax rate was primarily as a result of the expected growth and improved profitability of our non-U.S. business in fiscal 2017.

Business Segments

The following table presents revenues, expenses and contributions from our continuing operations by business segment. The revenues by segment represents each segment's revenues, and the profit by segment represents profit for each segment before corporate expenses, other income and expenses, and income taxes.

| (\$ in thousands) | Three Months Ended June 30, | | |
|--|--------------------------------|-----------|--------|
| | 2016 | 2015 | Change |
| Revenues by Segment | | | |
| Corporate Finance | \$96,036 | \$78,397 | 22 % |
| Financial Restructuring | 56,330 | 38,993 | 44 % |
| Financial Advisory Services | 28,408 | 28,876 | (2)% |
| Total Segment Revenues | 180,774 | 146,266 | 24 % |
| Segment Profit ⁽¹⁾ | | | |
| Corporate Finance | \$23,372 | \$23,426 | — % |
| Financial Restructuring | 16,704 | 9,619 | 74 % |
| Financial Advisory Services | 6,735 | 6,726 | — % |
| Total Segment Profit | 46,811 | 39,771 | 18 % |
| Corporate Expenses | (13,950) | (15,782) | (12)% |
| Other Income and Expense | (908) | 1,112 | (182)% |
| Income Before Provision for Income Taxes | \$31,953 | \$25,101 | 27 % |

Segment Metrics:**Number of Managing Directors⁽²⁾**

| | | | |
|-----------------------------|----|----|-------|
| Corporate Finance | 93 | 79 | 18 % |
| Financial Restructuring | 45 | 41 | 10 % |
| Financial Advisory Services | 32 | 35 | (9)% |

Number of Closed Transactions/Fee Events ⁽³⁾

| | | | |
|-----------------------------|-----|-----|-------|
| Corporate Finance | 48 | 40 | 20 % |
| Financial Restructuring | 10 | 11 | (9)% |
| Financial Advisory Services | 463 | 398 | 16 % |

We adjust the compensation expenses for a business segment in situations where an employee assigned to one (1) business segment is performing work in another business segment, and we want to adequately reflect the compensation expense in the business segment where the revenue is being booked.

(2) As of period end.

(3) Fee Events applicable to FAS only; a Fee Event includes any engagement that involves revenue activity during the measurement period.

Three Months Ended June 30, 2016 versus June 30, 2015**Corporate Finance**

Revenues for Corporate Finance were \$96.0 million for the three months ended June 30, 2016, compared with \$78.4 million for the three months ended June 30, 2015, representing an increase of 22%. The increase in revenues was a result of a greater number of transaction closings and an increase in the average fee per closed transaction for the three months ended June 30, 2016, compared with the three months ended June 30, 2015. CF closed 48 transactions in the

three months ended June 30, 2016, versus 40 transactions in the three months ended June 30, 2015.

23

Table of Contents

Segment profit for Corporate Finance was \$23.4 million for the three months ended June 30, 2016, compared with \$23.4 million for the three months ended June 30, 2015. Profitability was flat as a result of (i) an increase in compensation expense driven by the vesting of pre-IPO grants this quarter that did not exist in the same quarter last year, and (ii) higher non-compensation expenses as a result of an expansion of the Corporate Finance staff.

Financial Restructuring

Revenues for Financial Restructuring were \$56.3 million for the three months ended June 30, 2016, compared with \$39.0 million for the three months ended June 30, 2015, representing an increase of 44%. The increase in revenues was primarily driven by a significant increase in the average transaction fee per closed transaction and an increase in retainer fees from active mandates compared to the same quarter last year. FR closed 10 transactions in the three months ended June 30, 2016 versus 11 transactions in the three months ended June 30, 2015.

Segment profit for Financial Restructuring was \$16.7 million for the three months ended June 30, 2016, compared with \$9.6 million for the three months ended June 30, 2015, an increase of 74%. The increase in profitability was a result of (i) the increase in revenues, and (ii) the change on October 1, 2015 to a targeted Adjusted Awarded Compensation Ratio of between 65% and 66%.

Financial Advisory Services

Revenues for Financial Advisory Services were \$28.4 million for the three months ended June 30, 2016 compared with \$28.9 million for the three months ended June 30, 2015, representing a decrease of 2%. The decrease in revenues was primarily a result of a reduction in revenues associated with transaction-based opinions, partially offset by revenue growth in the non-transaction-based product lines. Weakness for the quarter in transaction-based opinions was driven by softness in the overall M&A market (primarily large-cap M&A), which directly affects this product line. FAS generated 463 fee events in the three months ended June 30, 2016, versus 398 fee events during the same quarter last year.

Segment profit for Financial Advisory Services was \$6.7 million for the three months ended June 30, 2016 compared with \$6.7 million for the three months ended June 30, 2015. Profitability was flat as a result of flat revenues year-over-year.

Corporate Expenses

Corporate expenses were \$14.0 million for the three months ended June 30, 2016, compared with \$15.8 million for three months ended June 30, 2015, representing a decrease of 12%. This decrease was primarily a result of first quarter fiscal 2016 costs that did not occur this quarter, primarily related to professional service and transaction expenses associated with our IPO, as well as corporate reorganization and related activities.

Liquidity and Capital Resources

Our current assets comprise cash, a loan receivable from affiliates, income tax receivable and unbilled work in process related to fees earned from providing advisory services. Our current liabilities include accrued expenses, including accrued employee compensation expenses and current portion of loan obligations.

Our cash and cash equivalents include cash held at banks. We have not experienced any losses in our cash accounts. We maintain moderate levels of cash on hand in support of regulatory requirements for our registered broker-dealer. At June 30, 2016, we had \$53 million of cash in foreign subsidiaries. In August 2015, prior to the consummation of the IPO, we paid a dividend to our shareholders in connection with which the receivable from ORIX USA was repaid in full. A portion of the dividend was paid to ORIX USA in the form of a \$45.0 million note (the "ORIX Note") that bears interest at an annual rate of LIBOR plus 165 basis points and is payable quarterly. Beginning on June 30, 2016, the Company is required to make quarterly repayments of principal in the amount of \$7.5 million, with the remaining principal amount due on the second anniversary of the completion of the IPO. Excess cash on hand in our U.K. subsidiary had been generally maintained in a receivable owned by ORIX Global Capital Ltd. ("OGC"), a U.K. subsidiary of ORIX Corporation (the "Cash Management Agreement"). OGC paid interest to us under the Cash Management Agreement at an annual rate of LIBOR plus 165 basis points, calculated and payable monthly. In May 2016, ORIX notified the Company that it will no longer be accepting deposits under the agreement and repaid all outstanding amounts. Currently, we are maintaining any excess cash in bank accounts.

On November 16, 2015, we issued the loan payable to non-affiliate in connection with the Leonardo transaction, which is a 14.0 million euro note bearing interest at an annual rate of 1.50% and is payable on November 16, 2040.

Under certain circumstances, the note may be paid in part or in whole over a five year period in equal annual installments.

Table of Contents

On May 18, 2016, the Company's Board of Directors declared a quarterly cash dividend of \$0.17 per share of common stock, payable on June 15, 2016 to shareholders of record on June 3, 2016.

On July 27, 2016, the Company's Board of Directors has declared a quarterly cash dividend of \$0.17 per share of common stock, payable on September 15, 2016 to shareholders of record on September 2, 2016.

As of June 30, 2016 and March 31, 2016, our cash and cash equivalents were \$106.0 million and \$166.2 million, respectively, and our loan receivable from OGC was \$0.0 and \$20.1 million, respectively.

Our liquidity is highly dependent upon cash receipts from clients which in turn are generally dependent upon the successful completion of transactions as well as the timing of receivable collections, which typically occurs within 60 days of billing. As of June 30, 2016 and March 31, 2016, accounts receivables were \$53.1 million and \$58.1 million, respectively.

We currently maintain a revolving line of credit pursuant to a loan agreement, dated as of August 18, 2015, by and among Houlihan Lokey, certain domestic subsidiaries of Houlihan Lokey party thereto and Bank of America, N.A., which provides for a revolving line of credit of \$75.0 million that expires on August 18, 2017 (the "Revolving Credit Facility"). As of June 30, 2016, there was \$25.0 million outstanding under the Revolving Credit Facility. Borrowings under the Revolving Credit Facility require payments of interest at the annual rate of LIBOR plus 1.00%. The loan agreement requires compliance with certain loan covenants including but not limited to the maintenance of minimum earnings before interest, taxes, depreciation and amortization of no less than \$120 million as of the end of any quarterly 12-month period and certain leverage ratios including a consolidated leverage ratio of less than 1.50 to 1.00 and a consolidated fixed charge coverage ratio of greater than 1.25 to 1.00, as of the end of any quarterly 12-month period. As of June 30, 2016, we were and we expect to continue to be in compliance with such covenants.

Cash Flows

Our operating cash flows are primarily influenced by the amount and timing of receipt of advisory fees and the payment of operating expenses, including payments of incentive compensation to our employees. We pay a significant portion of our incentive compensation during the first and third quarters of each fiscal year. A summary of our operating, investing, and financing cash flows is as follows:

| (\$ in thousands) | Three Months Ended | | |
|--|--------------------|-----------|--------|
| | June 30, 2016 | 2015 | Change |
| Cash (used in) provided by | | | |
| Operating activities: | | | |
| Net income | \$19,411 | \$15,071 | 29 % |
| Non-cash charges | 14,176 | 10,548 | 34 % |
| Other operating activities | (101,363) | (132,108) | (23)% |
| Total operating activities | (67,776) | (106,489) | (36)% |
| Investing activities | 12,454 | 117,082 | 89 % |
| Financing activities | (3,801) | (1,912) | N/M |
| Effects of exchange rate changes | (1,074) | 344 | 412 % |
| Net (decrease) increase in cash and cash equivalents | (60,197) | 9,025 | 767 % |
| Cash and cash equivalents—beginning of year | 166,169 | 88,662 | 87 % |
| Cash and cash equivalents—end of year | \$105,972 | \$97,687 | 8 % |

Three Months Ended June 30, 2016

Operating activities resulted in a net outflow of \$67.8 million primarily attributable to cash bonus payments paid in April 2016. Investing activities resulted in a net inflow of \$12.5 million primarily attributable to decreases in receivables from affiliates in the U.K. to fund the bonus payments in the U.K., partially offset by capital expenditures. Financing activities resulted in a net inflow of \$3.8 million primarily related to borrowings on the Revolving Credit Facility, partially offset by dividends paid and a pay down of the ORIX Note.

Table of Contents

Three Months Ended June 30, 2015

Operating activities resulted in a net outflow of \$106.5 million, primarily attributable to annual bonuses paid in April 2015. Investing activities resulted in a net inflow of \$117.1 million primarily attributable to a decrease in receivables from affiliates. Financing activities resulted in a net outflow of \$1.9 million primarily related to dividend distributions.

Contractual Obligations

The aggregate amount which we are obligated to pay under Operating Leases for our office space has decreased from the amount as of March 31, 2016. At the end of our fiscal year, the amount due was \$146.4 million and as of June 30, 2016, the amount due was \$139.5 million.

| (\$ in thousands) | Payment Due by Period | | | | |
|--------------------------------------|-----------------------|------------------|--------------|--------------|-------------------|
| | Total | Less than 1 Year | 1 to 3 Years | 3 to 5 Years | More than 5 Years |
| Operating Leases | \$ 139,515 | \$ 14,885 | \$ 39,797 | \$ 35,921 | \$ 48,912 |
| Loan payable to affiliate | \$ 37,500 | \$ 22,500 | \$ 15,000 | \$ — | \$ — |
| Loans payable to former shareholders | \$ 16,151 | \$ 3,886 | \$ 6,331 | \$ 2,846 | \$ 3,088 |
| Loan payable to non-affiliates | \$ 39,941 | \$ — | \$ 25,000 | \$ — | \$ 14,941 |

Off Balance Sheet Arrangements

We do not invest in any off balance sheet vehicles that provide liquidity, capital resources, market or credit risk support, or engage in any activities that expose us to any liability that is not reflected in our combined financial statements except for certain stand-by letters of credit and bank guarantees with Bank of America in support of various office leases totaling approximately \$2.1 million.

Critical Accounting Policies and Estimates

The preparation of consolidated financial statements and related disclosures in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected in the period for which they are determined to be necessary.

There have been no material changes to the critical accounting policies disclosed in our IPO Prospectus and Annual Report on Form 10-K for the year ended March 31, 2016.

Recent Accounting Developments

For a discussion of recently issued accounting developments and their impact or potential impact on our consolidated financial statements, see Note 2—Summary of Significant Accounting Policies to our unaudited consolidated financial statements included elsewhere in this Form 10-Q.

Item 3. Quantitative and Qualitative Disclosures about Market Risk**Market Risk and Credit Risk**

Our business is not capital intensive and we generally do not issue debt or invest in derivative instruments. As a result, we are not subject to significant market risk (including interest rate risk) or credit risk (except in relation to receivables). We maintain our cash and cash equivalents with financial institutions with high credit ratings. Although these deposits are generally not insured, management believes we are not exposed to significant credit risk due to the financial position of the depository institutions in which those deposits are held.

Table of Contents

Our cash and cash equivalents are denominated in U.S. dollars, pound sterling, euros, Hong Kong dollars, Chinese yuan, and Japanese yen and we face foreign currency risk in our cash balances and other assets and liabilities held in accounts outside the United States due to potential currency movements and the associated foreign currency translation accounting requirements.

Risks Related to Cash and Short Term Investments

Our cash is maintained in United States and non-United States bank accounts. We have exposure to foreign exchange risks through all of our international affiliates. However, we believe our cash is not subject to any material interest rate risk, equity price risk, credit risk or other market risk. Consistent with our past practice, we expect to maintain our cash in bank accounts or highly liquid securities.

Exchange Rate Risk

The exchange rate of the U.S. dollar relative to the currencies in the non-U.S. countries in which we operate may have an effect on the reported value of our non-U.S. dollar denominated or based assets and liabilities and, therefore, be reflected as a change in other comprehensive income. Our non-U.S. assets and liabilities that are sensitive to exchange rates consist primarily of trade payables and receivables, work in progress, and cash. During the quarter ended June 30, 2016, the value of the U.S. dollar strengthened relative to the pound sterling and euro, the primary currencies of our European operations. The net impact of the fluctuation of foreign currencies in other comprehensive income within the unaudited consolidated statements of comprehensive income was \$(3.9) million for the three-month period ended June 30, 2016, as compared to \$0.4 million for the same period in 2015.

In addition, the reported amounts of our revenues and expenses may be affected by movements in the rate of exchange between the currencies in the non-U.S. countries in which we operate and the United States dollar, affecting our operating results. We have analyzed our potential exposure to changes in the value of the U.S. dollar relative to the pound sterling and euro, the primary currencies of our European operations, by performing a sensitivity analysis on our net income, and determined that while our earnings are subject to fluctuations from changes in foreign currency rates, at this time we do not believe we face any material risk in this respect.

From time to time, we have entered into transactions to hedge our exposure to certain foreign currency fluctuations through the use of derivative instruments or other methods. In June 2016, we entered in to a foreign currency forward contract between the U.S. dollar and pound sterling with an aggregate notional value of \$3.0 million and with a fair value representing a loss of \$0.2 million for the three months ended June 30, 2016. A fluctuation in the value of this contract is intended to offset the changes in the value of a dollar denominated receivable held by our UK subsidiary. We conducted a sensitivity analysis on the fair value of this foreign currency hedge assuming a 10% change in the pound sterling from the level as of June 30, 2016, with all other variables held constant. A 10% appreciation or depreciation of the U.S. dollar against the pound sterling would result in a decrease or increase, respectively, of approximately \$0.2 million in the fair value of this foreign currency forward contract.

In summary, we have been impacted by changes in exchange rates and the potential impact of future currency fluctuation will increase as our international expansion continues. The magnitude of this impact will depend on the timing and volume of revenues and expenses of, and the amounts of assets and liabilities in, our foreign subsidiaries along with the timing of changes in the relative value of the U.S. dollar to the currencies of the non-U.S. countries in which we operate.

Credit Risk

We regularly review our accounts receivable and allowance for doubtful accounts by considering factors such as historical experience, credit quality, age of the accounts receivable and recoverable expense balances, and the current economic conditions that may affect a customer's ability to pay such amounts owed to us. We maintain an allowance for doubtful accounts that, in our opinion, provides for an adequate reserve to cover losses that may be incurred.

Item 4. Controls and Procedures

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating our disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired

control objectives. In addition, the design of disclosure controls and procedures must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

27

Table of Contents

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our chief executive officer and chief financial officer, evaluated, as of the end of the period covered by this Quarterly Report on Form 10-Q, the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Based on that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level as of June 30, 2016.

Changes in Internal Control Over Financial Reporting

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) identified in connection with the evaluation of our internal control over financial reporting performed during the fiscal quarter ended June 30, 2016 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we may be subject to legal proceedings and claims in the ordinary course of business. We are not currently a party to any material litigation.

Item 1A. Risk Factors

There have been no material changes to the risk factors disclosed in our IPO Prospectus and Annual Report on Form 10-K for the year ended March 31, 2016.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

A list of exhibits is set forth on the Exhibit Index immediately following the signature page of this Quarterly Report on Form 10-Q, and is incorporated herein by reference.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

HOULIHAN LOKEY, INC.

Date: August 11, 2016 /s/ SCOTT L. BEISER

Scott L. Beiser
Chief Executive Officer
(Principal Executive Officer)

Date: August 11, 2016 /s/ J. LINDSEY ALLEY

J. Lindsey Alley
Chief Financial Officer
(Principal Financial and Accounting Officer)

Exhibit Index

| Exhibit Number | Exhibit Description | Incorporated by Reference | | | Filed / Furnished Herewith |
|----------------|--|---------------------------|---------------|----------------|----------------------------------|
| | | Form | File No. | Filing Date | |
| 3.1 | Amended and Restated Certificate of Incorporation of Houlihan Lokey, Inc., dated August 18, 2015 | 8-K | 333-2056103.1 | 8/21/15 | |
| 3.2 | Amended and Restated Bylaws of the Company, dated August 18, 2015 | 8-K | 333-2056103.2 | 8/21/15 | |
| 31.1 | Rule 13a-14(a) / 15d-14(a) Certification of Chief Executive Officer | | | | * |
| 31.2 | Rule 13a-14(a) / 15d-14(a) Certification of Chief Financial Officer | | | | * |
| 32.1 | Section 1350 Certification of Chief Executive Officer | | | | ** |
| 32.2 | Section 1350 Certification of Chief Financial Officer | | | | ** |
| 101.INS† | XBRL Instance Document | | | | ** |
| 101.SCH† | XBRL Taxonomy Extension Schema Document | | | | ** |
| 101.CAL† | XBRL Taxonomy Extension Calculation Linkbase Document | | | | ** |
| 101.DEF† | XBRL Taxonomy Extension Definition Linkbase Document | | | | ** |
| 101.LAB† | XBRL Taxonomy Extension Label Linkbase Document | | | | ** |
| 101.PRE† | XBRL Taxonomy Extension Presentation Linkbase Document | | | | ** |

* Filed herewith.

** Furnished herewith.

In accordance with Rule 406T of Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections