Quad/Graphics, Inc.
Form 10-Q
October 31, 2018
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## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
For the quarterly period ended September 30, 2018
or
..TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from
to
Commission File Number 001-34806
QUAD/GRAPHICS, INC.
(Exact name of registrant as specified in its charter)

Wisconsin
(State or other jurisdiction of incorporation or organization)
39-1152983
(I.R.S. Employer Identification No.)

N61 W23044 Harry's Way, Sussex, Wisconsin 53089-3995
(414) 566-6000
(Address of principal executive offices) (Zip Code)
(Registrant's telephone number, including area code) Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No * Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
Yes x No *
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer,"
"accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. Large accelerated filer x Accelerated filer o

Non-accelerated filer o Smaller reporting company o
(Do not check if a smaller reporting company) Emerging growth company o
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes " No x Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date.
Class Outstanding as of October 26, 2018
Class A Common Stock 38,115,225
Class B Common Stock $13,556,858$

Class C Common Stock -

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PART I — FINANCIAL INFORMATION
ITEM 1. Condensed Consolidated Financial Statements (Unaudited)
QUAD/GRAPHICS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(in millions, except per share data)
(UNAUDITED)

Net sales
Products
Services
Total net sales

| Three Months | Nine Months Ended |
| :--- | :--- |
| Ended | September 30, |
| September 30, |  |

Cost of sales
Products
Services
Total cost of sales
Operating expenses
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income
Interest expense
Net pension income
Loss on debt extinguishment
$\begin{array}{lllll}\$ 826.7 & \$ 856.9 & \$ 2,431.2 & \$ 2,530.6\end{array}$
$\begin{array}{lllll}202.4 & 148.5 & 580.9 & 436.6\end{array}$
1,029.1 $1,005.4 \begin{array}{llll}3,012.1 & 2,967.2\end{array}$

Earnings before income taxes and equity in (earnings) loss of unconsolidated
entity
Income tax expense (benefit)
$\begin{array}{llll}683.6 & 679.1 & 2,013.2 & 2,024.9\end{array}$
$\begin{array}{llll}148.1 & 105.7 & 437.6 & 306.0\end{array}$
$831.7 \quad 784.8 \quad 2,450.8 \quad 2,330.9$
$\begin{array}{llll}92.4 & 107.5 & 278.5 & 310.4\end{array}$
$\begin{array}{llll}59.1 & 58.3 & 173.6 & 175.5\end{array}$
$\begin{array}{llll}5.3 & 8.0 & 40.6 & 22.5\end{array}$
$\begin{array}{llll}988.5 & 958.6 & 2,943.5 & 2,839.3\end{array}$
$\begin{array}{llll}40.6 & 46.8 & 68.6 & 127.9\end{array}$
$\begin{array}{llll}18.3 & 17.8 & 54.0 & 53.6\end{array}$
(3.1 ) (2.6 ) (9.3 ) (7.8 )

Earnings before equity in (earnings) loss of unconsolidated entity
Equity in (earnings) loss of unconsolidated entity
Net earnings
Less: net loss attributable to noncontrolling interests
Net earnings attributable to Quad/Graphics common shareholders

$\begin{array}{llll}25.4 & 31.6 & 23.9 & 79.5\end{array}$
$3.1 \quad 11.8 \quad(3.9 \quad) 26.8$
$\begin{array}{llll}22.3 & 19.8 & 27.8 & 52.7\end{array}$
$(0.2)-\quad(0.7 \quad) 0.8$
$\begin{array}{llll}22.5 & 19.8 & 28.5 & 51.9\end{array}$
(0.9 ) - (0.8 ) -
$\begin{array}{llll}\$ 23.4 & \$ 19.8 & \$ 29.3\end{array}$
Earnings per share attributable to Quad/Graphics common shareholders
Basic
$\begin{array}{llll}\$ 0.47 & \$ 0.40 & \$ 0.59 & \$ 1.05\end{array}$
Diluted
Dividends declared per share
$\begin{array}{llll}\$ 0.30 & \$ 0.30 & \$ 0.90 & \$ 0.90\end{array}$
Weighted average number of common shares outstanding
Basic
$\begin{array}{llll}49.3 & 49.5 & 50.0 & 49.4\end{array}$
$\begin{array}{llllll}\text { Diluted } & 51.1 & 51.5 & 51.8 & 51.6\end{array}$
See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).

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QUAD/GRAPHICS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(in millions)
(UNAUDITED)

|  | Three Months | Nine Months |
| :--- | :--- | :--- | :--- |
| Ended | Ended |  |,

Other comprehensive income (loss)
Translation adjustments
$\begin{array}{llll}0.7 & 3.5 & (9.3 & ) \\ 14.9\end{array}$
Interest rate swap adjustments
Other comprehensive income (loss), before tax
$\left.\begin{array}{llll}1.0 & 0.3 & 6.1 & (0.4\end{array}\right)$
$1.7 \quad 3.8 \quad(3.2) 14.5$
Income tax impact related to items of other comprehensive income (loss)
(0.3 ) (0.2 ) (1.5 ) 0.1

Other comprehensive income (loss), net of tax
$1.4 \quad 3.6 \quad(4.7 \quad 14.6$
Total comprehensive income
$\begin{array}{llll}23.9 & 23.4 & 23.8 & 66.5\end{array}$
Less: comprehensive loss attributable to noncontrolling interests
(0.9 ) - (0.8 ) -

Comprehensive income attributable to Quad/Graphics common shareholders $\begin{array}{llllll}\$ 24.8 & \$ 23.4 & \$ 24.6 & \$ 66.5\end{array}$
See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).

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| CONDENSED CONSOLIDATED BALANCE SHEETS (in millions) |  |  |
| :---: | :---: | :---: |
| (UNAUDITED) |  |  |
|  | September | 30December 31, |
|  | 2018 | 2017 |
| ASSETS |  |  |
| Cash and cash equivalents | \$ 6.3 | \$ 64.4 |
| Receivables, less allowances for doubtful accounts of $\$ 27.7$ million at September 30, 2018, and $\$ 28.9$ million at December 31, 2017 | 553.0 | 552.5 |
| Inventories | 354.5 | 246.5 |
| Prepaid expenses and other current assets | 57.6 | 45.1 |
| Total current assets | 971.4 | 908.5 |
| Property, plant and equipment-net | 1,284.5 | 1,377.6 |
| Goodwill | 55.5 | - |
| Other intangible assets-net | 121.7 | 43.4 |
| Equity method investment in unconsolidated entity | 3.6 | 3.6 |
| Other long-term assets | 97.1 | 119.3 |
| Total assets | \$ 2,533.8 | \$ 2,452.4 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Accounts payable | \$ 432.0 | \$ 381.6 |
| Accrued liabilities | 282.7 | 316.7 |
| Short-term debt and current portion of long-term debt | 42.3 | 42.0 |
| Current portion of capital lease obligations | 5.1 | 5.6 |
| Total current liabilities | 762.1 | 745.9 |
| Long-term debt | 1,015.9 | 903.5 |
| Capital lease obligations | 11.1 | 13.7 |
| Deferred income taxes | 44.0 | 41.9 |
| Other long-term liabilities | 187.4 | 225.0 |
| Total liabilities | 2,020.5 | 1,930.0 |
| Commitments and contingencies (Note 8) |  |  |
| Shareholders' equity |  |  |
| Preferred stock | - | - |
| Common stock, Class A | 1.0 | 1.0 |
| Common stock, Class B | 0.4 | 0.4 |
| Common stock, Class C | - | - |
| Additional paid-in capital | 857.9 | 861.1 |
| Treasury stock, at cost | (56.6 | ) (52.8 ) |
| Accumulated deficit | (175.0 | ) (162.9 |
| Accumulated other comprehensive loss | (132.0 | ) (124.4 |
| Quad/Graphics' shareholders' equity | 495.7 | 522.4 |
| Noncontrolling interests | 17.6 | - |
| Total shareholders' equity and noncontrolling interests | 513.3 | 522.4 |
| Total liabilities and shareholders' equity | \$ 2,533.8 | \$ 2,452.4 |

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See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).

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QUAD/GRAPHICS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in millions)
(UNAUDITED)

|  | Nine Months Ended September 30, 20182017 |
| :---: | :---: |
| OPERATING ACTIVITIES |  |
| Net earnings | \$28.5 \$51.9 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |
| Depreciation and amortization | 173.6175 .5 |
| Employee stock ownership plan contribution | 22.3 |
| Impairment charges | $16.0 \quad 1.0$ |
| Amortization of debt issuance costs and original issue discount | $2.6 \quad 2.7$ |
| Loss on debt extinguishment | 2.6 |
| Stock-based compensation | 12.313 .0 |
| Gain from property insurance claims | (18.3 ) (5.0 |
| Gain on the sale or disposal of property, plant and equipment | (10.7) (7.3 |
| Deferred income taxes | (0.5 ) 15.5 |
| Equity in (earnings) loss of unconsolidated entity | $(0.7$ ) 0.8 |
| Changes in operating assets and liabilities-net of acquisitions | (178.5) (71.0) |
| Net cash provided by operating activities | 46.6179 .7 |

INVESTING ACTIVITIES
Purchases of property, plant and equipment
(85.0) (61.6)

Proceeds from the sale of property, plant and equipment
$22.3 \quad 22.9$

Proceeds from property insurance claims
Loan to an unconsolidated entity
Acquisition of businesses-net of cash acquired
Net cash used in investing activities
$14.5 \quad 5.0$

- (5.0 )
(71.4) -
(119.6) (38.7)

FINANCING ACTIVITIES
Proceeds from issuance of long-term debt
Payments of long-term debt
Payments of capital lease obligations
Borrowings on revolving credit facilities
Payments on revolving credit facilities
Payments of debt issuance costs and financing fees
Purchases of treasury stock
Proceeds from stock options exercised
Equity awards redeemed to pay employees' tax obligations
Payment of cash dividends
Other financing activities
Net cash provided by (used in) financing activities

Effect of exchange rates on cash and cash equivalents
Net decrease in cash and cash equivalents
Cash and cash equivalents at beginning of period
$0.3 \quad 375.0$
(27.8) (424.3)
(4.9 ) (5.9 )

1,830.0 525.7
$(1,691), 9(550.4)$

- (4.7 )
(36.7) (3.8 )
$4.1 \quad 2.4$
(9.0 ) (5.9 )
(47.5 ) (46.5)
- (4.1 )
16.6 (142.5)
(1.7 ) (0.3 )
(58.1) (1.8 )
$64.4 \quad 19.2$

Cash and cash equivalents at end of period $\$ 6.3 \quad \$ 17.4$
See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).

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QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

## Note 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements for Quad/Graphics, Inc. and its subsidiaries (the "Company" or "Quad/Graphics") have been prepared by the Company pursuant to the rules and regulations for interim financial information of the United States Securities and Exchange Commission ("SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") have been omitted pursuant to such SEC rules and regulations. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated annual financial statements as of and for the year ended December 31, 2017, and notes thereto included in the Company's latest Annual Report on Form 10-K filed with the SEC on February 21, 2018.

The Company is subject to seasonality in its quarterly results as net sales and operating income are higher in the third and fourth quarters of the calendar year as compared to the first and second quarters. The fourth quarter is typically the highest seasonal quarter for cash flows from operating activities due to the reduction of working capital requirements that reach peak levels during the third quarter. Seasonality is driven by increased magazine advertising page counts, retail inserts, catalogs and books primarily due to back-to-school and holiday-related advertising and promotions. The Company expects this seasonality impact to continue in future years.

The financial information contained herein reflects all adjustments, in the opinion of management, necessary for a fair presentation of the Company's results of operations for the three and nine months ended September 30, 2018 and 2017. All of these adjustments are of a normal recurring nature, except as otherwise noted. All intercompany transactions have been eliminated in consolidation. These unaudited condensed consolidated financial statements include estimates and assumptions of management that affect the amounts reported in the condensed consolidated financial statements. Actual results could differ from these estimates.

## Revenue Recognition

On January 1, 2018, the Company adopted Accounting Standards Update 2014-09, "Revenue from Contracts with Customers" ("Topic 606"), which provides revised guidance on recognizing revenue from contracts with customers. The Company adopted Topic 606 using the modified retrospective approach and applied the guidance to those contracts which were not completed as of January 1, 2018. This means that Topic 606 has been applied to the 2018 financial statements and disclosures going forward, but that prior period financial statements and disclosures reflect the revenue recognition standard of Topic 605, Revenue from Contracts with Customers. See Note 2, "Revenue Recognition," for additional accounting policy and transition disclosures.

## Pension Plans

On January 1, 2018, the Company adopted Accounting Standards Update 2017-07 "Compensation—Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost" ("ASU 2017-07"), which provides revised guidance on how to present the components of net pension income in the statement of operations. The Company has adopted ASU 2017-07 retrospectively and has utilized the practical expedient that permits the use of the amounts disclosed in previous filings for net pension income as the estimation
basis for the presentation of the prior comparative periods. There are no service costs associated with the Company's pension plans due to their frozen status.

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QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
The effects of the adjustments to the condensed consolidated statements of operations as a result of the adoption of ASU 2017-07 for the three and nine months ended September 30, 2017, are as follows:

Three Months Nine Months Ended September
Ended September 30, 2017 30, 2017

Net sales
Cost of sales
Operating expenses
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income
Interest expense
Net pension income
Loss on debt extinguishment
Earnings before income taxes and equity in (earnings) loss of unconsolidated entity

| As | Adjusted |  | As |  | Adjusted |  | As |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Previousl | for |  |  | Previous |  |  |  |
| Reported |  |  | Adjusted | Reported |  |  | Adjusted |
| \$1,005.4 | \$ | - | \$1,005.4 | \$2,967.2 | \$ |  | \$2,967.2 |
| 784.8 | - |  | 784.8 | 2,330.9 | - |  | 2,330.9 |
| 104.9 | 2.6 |  | 107.5 | 302.6 | 7.8 |  | 310.4 |
| 58.3 | - |  | 58.3 | 175.5 | - |  | 175.5 |
| 8.0 | - |  | 8.0 | 22.5 | - |  | 22.5 |
| 956.0 | 2.6 |  | 958.6 | 2,831.5 | 7.8 |  | 2,839.3 |
| 49.4 | (2.6 | ) | 46.8 | 135.7 | (7.8 | ) | 127.9 |
| 17.8 | - |  | 17.8 | 53.6 | - |  | 53.6 |
| - | (2.6 | ) | (2.6 | ) - | (7.8 | ) | (7.8 |
| - | - |  | - | 2.6 | - |  | 2.6 |
| \$31.6 | \$ | - | \$31.6 | \$79.5 | \$ | - | \$79.5 |

See Note 13, "Employee Retirement Plans," for the components of net pension income for the three and nine months ended September 30, 2018 and 2017.

Furthermore, the effects of the adjustments to the consolidated statements of operations as a result of the adoption of ASU 2017-07 for the years ended December 31, 2017 and 2016, are as follows:

Year Ended December 31, 2017

| As | Ad | A | As Adjusted Previously for |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | viouslfor |  |  |  |  |
|  | orted ASU |  |  |  |  |
|  | 4 \$ | \$4,1 | \$4,329.5 | \$ |  |

Cost of sales
3,259.4 $-\quad 3,259.4 \quad 3,394.8 \quad-\quad 3,394.8$
Operating expenses
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income
Interest expense
Net pension income
$\left.\begin{array}{lllllll}413.4 & 10.4 & 423.8 & 454.6 & 12.1 & 466.7 \\ 232.5 & - & 232.5 & 277.1 & - & 277.1 \\ 61.2 & (0.8 & ) & 60.4 & 80.6 & (7.0 & )\end{array}\right) 73.6$

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$\left.\begin{array}{llllllllllll}\text { Loss (gain) on debt extinguishment } & 2.6 & - & & 2.6 & & (14.1 & ) & - & & (14.1\end{array}\right)$

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)

## Note 2. Revenue Recognition

The Company recognizes its products and services revenue based on when the transfer of control passes to the customer or when the service is completed and accepted by the customer.

The effects of the adjustments to the December 31, 2017 consolidated balance sheet for the modified retrospective adoption of Topic 606, were as follows:

|  | December |  |  | Opening <br> Balance <br> at |
| :---: | :---: | :---: | :---: | :---: |
|  | $31,2017$ | Topic 606 <br> Adjustments |  |  |
|  | As |  |  |  |
|  | Reported |  |  | January |
| Prepaid expenses and other current assets | \$ 45.1 | \$ | 2.3 | \$ 47.4 |
| Other long-term assets | 119.3 | 2.0 |  | 121.3 |
| Deferred income taxes | 41.9 | 1.1 |  | 43.0 |
| Accumulated deficit | (162.9 ) | 3.2 |  | (159.7 ) |

The adoption of Topic 606 did not have a material effect on the consolidated financial statements. In adopting Topic 606, the timing of recognition changed for certain variable consideration paid to customers and costs to obtain contracts with customers.

Revenue Disaggregation
The following table provides information about disaggregated revenue by the Company's operating segments and major products and services offerings:

United
States
Print and
Related
Services
Three months ended September 30, 2018
Catalog, publications, retail inserts, books and directories
Direct mail and other printed products
Other
Total Products
Logistics services
Imaging, marketing services and other services
Total Services
Total Net Sales
\$ $577.1 \quad \$ 76.6 \quad \$ 653.7$
$\begin{array}{lll}159.2 & 7.7 & 166.9\end{array}$
$\begin{array}{lll}6.0 & 0.1 & 6.1\end{array}$
$\begin{array}{lll}742.3 & 84.4 & 826.7\end{array}$
$106.8 \quad 4.4 \quad 111.2$
91.2 - 91.2
$\begin{array}{lll}198.0 & 4.4 & 202.4\end{array}$
\$ $940.3 \quad \$ 88.8 \quad \$ 1,029.1$

Three months ended September 30, 2017

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Catalog, publications, retail inserts, books and directories $\begin{array}{lllll}\$ 598.1 & \$ 87.3 & \$ 685.4\end{array}$
$\begin{array}{llll}\text { Direct mail and other printed products } & 149.8 & 6.8 & 156.6\end{array}$
Other
Total Products
$14.6 \quad 0.3$
14.9

Logistics services
Imaging, marketing services and other services
Total Services
Total Net Sales
$\begin{array}{lll}762.5 & 94.4 & 856.9\end{array}$
$\begin{array}{lll}96.7 & 4.7 & 101.4\end{array}$
47.1 - 47.1
$\begin{array}{lll}143.8 & 4.7 & 148.5\end{array}$
\$ 906.3 \$ $99.1 \$ 1,005.4$

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)

Revenue Disaggregation (Continued)

| 仡 | United <br> States <br> Print <br> and <br> Related <br> Services | International Total |  |
| :---: | :---: | :---: | :---: |
| Nine months ended September 30, 2018 |  |  |  |
| Catalog, publications, retail inserts, books and directories | \$1,697.1 | \$ 246.4 | \$1,943.5 |
| Direct mail and other printed products | 443.9 | 23.7 | 467.6 |
| Other | 19.7 | 0.4 | 20.1 |
| Total Products | 2,160.7 | 270.5 | 2,431.2 |
| Logistics services | 308.2 | 14.0 | 322.2 |
| Imaging, marketing services and other services | 258.7 | - | 258.7 |
| Total Services | 566.9 | 14.0 | 580.9 |
| Total Net Sales | \$2,727.6 | \$ 284.5 | \$3,012.1 |
| Nine months ended September 30, 2017 |  |  |  |
| Catalog, publications, retail inserts, books and directories | \$1,768.7 | \$ 251.5 | \$2,020.2 |
| Direct mail and other printed products | 446.7 | 19.7 | 466.4 |
| Other | 43.3 | 0.7 | 44.0 |
| Total Products | 2,258.7 | 271.9 | 2,530.6 |
| Logistics services | 283.3 | 14.5 | 297.8 |
| Imaging, marketing services and other services | 138.8 | - | 138.8 |
| Total Services | 422.1 | 14.5 | 436.6 |
| Total Net Sales | \$2,680.8 | \$ 286.4 | \$2,967.2 |

Nature of Products and Services
The products offering is predominantly comprised of the Company's print operations which includes retail inserts, publications, catalogs, special interest publications, journals, direct mail, books, directories, in-store marketing and promotion, packaging, newspapers, custom print products, other commercial and specialty printed products and global paper procurement.

The Company considers its logistic operations as services, which include the delivery of printed material. The Services offering also includes revenues related to the Company's imaging operations, which include digital content management, photography, color services, page production, marketing services, media planning and placement, facilities management and medical services.

## Performance Obligations

At contract inception, the Company assesses the products and services promised in its contracts with customers and identifies performance obligations for each promise to transfer to the customer a product or service that is distinct. To
identify the performance obligations, the Company considers the goods or services promised in the contract regardless of whether they are explicitly stated or are implied by customary business practices. The Company determined that the following distinct products and services represent separate performance obligations:

- Pre-Press Services
-Print
-Other Services

QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

For Pre-Press and Other Services, the Company recognizes revenue at point-in-time upon completion of the performed service and acceptance by the customer. The Company considers transfer of control to occur once the service is performed as the Company has right to payment and the customer has legal title and risk and reward of ownership.

The Company recognizes its Print revenues upon transfer of title and the passage of risk of loss, which is point-in-time upon shipment to the customer, and when there is a reasonable assurance as to collectability. Revenues related to the Company's logistics operations, which includes the delivery of printed material, are included in the Print performance obligation and are also recognized at point-in-time as services are completed. Under agreements with certain customers, products may be stored by the Company for future delivery. In these situations, the Company may receive warehouse management fees for the services it provides. Revenue from warehouse management fees was immaterial for the three and nine months ended September 30, 2018 and 2017.

Certain revenues earned by the Company require judgment to determine if revenue should be recorded gross as principal or net of related costs as an agent. Billings for third-party shipping and handling costs, primarily in the Company's logistics operations, and out-of-pocket expenses are recorded gross in net sales and cost of sales in the condensed consolidated statements of operations. Many of the Company's operations process materials, primarily paper, that may be supplied directly by customer or may be purchased by the Company and sold to customers. No revenue is recognized for customer-supplied paper. Revenues for the Company-supplied paper are recognized on a gross basis. In some instances, the Company will deliver print work for a customer and bill the customer for postage. In these cases, the Company is acting as an agent and billings are recorded on a net basis in net sales.

## Significant Payment Terms

Payment terms and conditions for contracts with customers vary. The Company typically offers standard terms of net 30 days. It is not the Company's standard business practice to offer extended payment terms longer than one year. The Company may offer cash discounts or prepayment and extended terms depending on certain facts and circumstances. As such, when the timing of the Company's delivery of products and services differs from the timing of payment, the Company will record either a contract asset or a contract liability.

## Variable Consideration

When evaluating the transaction price, the Company analyzes on a contract by contract basis all applicable variable considerations and non-cash consideration and also performs a constraint analysis. The nature of the Company's contracts give rise to variable consideration, including, volume rebates, credits, discounts, and other similar items that generally decrease the transaction price. These variable amounts generally are credited to the customer, based on achieving certain levels of sales activity, when contracts are signed, or making payments within specific terms.

Product returns are not significant because the products are customized; however, the Company accrues for the estimated amount of customer allowances at the time of sale based on historical experience and known trends.

When the transaction price requires allocation to multiple performance obligations, the Company uses the estimated stand-alone selling prices using the adjusted market assessment approach.

## Costs to Obtain Contracts

In accordance with Topic 606, the Company capitalizes certain sales incentives of the sales compensation packages for costs that are directly attributed to being awarded a customer contract or renewal and would not have been incurred had the contract not been obtained. The Company also defers certain contract acquisition costs paid to the customer at contract inception. Costs to obtain contracts with a duration of less than one year are expensed as incurred. For all contract costs with contracts over one year, the Company amortizes the costs to obtain contracts on a straight-line basis over the estimated life of the contract and reviews quarterly for impairment. At January 1, 2018, the Company had $\$ 23.5$ million in contract costs for contracts that were

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not completed as of that date. For the nine months ended September 30, 2018, the Company incurred additional contract costs of $\$ 5.7$ million, amortized $\$ 6.8$ million, and consequently, the balance of contract costs were $\$ 22.4$ million as of September 30, 2018.

## Practical Expedients

The Company has elected to apply the following practical expedients allowed under Topic 606:
For certain performance obligations related to print contracts, the Company has elected not to disclose the value of unsatisfied performance obligations for the following: (1) contracts that have an original expected length of one year or less; (2) contracts where revenue is recognized as invoiced; or (3) contracts with variable consideration related to unsatisfied performance obligations. The Company had approximately $\$ 529.4$ million in volume commitments in contracts that extend beyond one year as of September 30, 2018. The Company expects to recognize approximately $8 \%$ of these volume commitments in contracts as revenue by the end of 2018 , an additional $56 \%$ by the end of 2020 , and the balance thereafter.

The Company expenses costs to obtain contracts as incurred when the contract duration is less than one year.
The transaction amount is not adjusted for a significant financing component as the period between transfer of the products or services and payment is less than one year.

The Company accounts for shipping and handling activities, which includes postage, that occur after control of the related products or services transfers to the customer as fulfillment activities and are therefore recognized at time of shipping.

The Company excludes from its transaction price any amounts collected from customers for sales taxes.
Note 3. Acquisitions and Strategic Investments

## 2018 Ivie \& Associates Acquisition

The Company completed the acquisition of Ivie \& Associates ("Ivie") on February 21, 2018, for $\$ 90.0$ million cash paid, which is subject to a potential earn-out of up to an additional $\$ 16.0$ million, to the extent that certain financial metrics are achieved post-integration. Ivie is headquartered in Flower Mound, Texas and provides a full array of marketing services, including creative and production services, studio services, sourcing, procurement, staff enhancement, media services, public relations, digital services, technology solutions and project management for many leading brands throughout the world. The preliminary purchase price of $\$ 105.4$ million, includes $\$ 13.6$ million of acquired cash and an estimated $\$ 15.4$ million of future cash payments related to the acquisition. Included in the preliminary purchase price allocation are $\$ 79.6$ million of identifiable other intangible assets, which are amortized over their estimated useful lives, ranging from three to eight years, and $\$ 28.3$ million of goodwill, of which $\$ 26.4$ million is deductible for tax purposes. The preliminary allocation of the purchase price is based on valuations performed to determine the fair value of the net assets as of the acquisition date. The purchase price, as well as the purchase price allocation, is subject to the completion of the final valuation of the net assets acquired. The net assets
acquired, excluding acquired cash, were classified as Level 3 in the valuation hierarchy (see Note 11, "Financial Instruments and Fair Value Measurements," for the definition of Level 3 inputs). Ivie's operations are included in the United States Print and Related Services segment.

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## 2018 Rise Interactive Investment

On March 14, 2018, the Company increased its equity position in Rise Interactive ("Rise") from $19 \%$ to $57 \%$ for the conversion of $\$ 9.3$ million of loans to equity ownership and $\$ 8.7$ million cash paid. The Company had historically accounted for Rise as a cost method investment. Rise is a digital marketing agency headquartered in Chicago, Illinois, that specializes in digital media, analytics and customer experience, and helps enterprise marketers see, shape, and act on opportunities in digital media. The Company has consolidated the results of Rise as of the date the Company obtained controlling financial interest in Rise and accounts for the $43 \%$ portion of Rise's results not owned by the Company as noncontrolling interest in the condensed consolidated financial statements. The preliminary fair value of the assets and liabilities of, and noncontrolling interests in, Rise is estimated to be $\$ 48.5$ million, including $\$ 13.7$ million of acquired cash. Also included in the preliminary fair value allocation are $\$ 23.1$ million of identifiable other intangible assets, which are amortized over their estimated useful lives, ranging from five to six years, and $\$ 27.2$ million of goodwill, which is not deductible for tax purposes. The preliminary allocation of the fair value is based on initial valuations performed to determine the fair value of the net assets as of the acquisition date. The fair value, as well as the fair value allocation, is subject to the completion of the final valuation of the net assets of the business. The net assets, excluding cash, were classified as Level 3 in the valuation hierarchy (see Note 11, "Financial Instruments and Fair Value Measurements," for the definition of Level 3 inputs). Rise's operations are included in the United States Print and Related Services segment.

Note 4. Restructuring, Impairment and Transaction-Related Charges

The Company recorded restructuring, impairment and transaction-related charges for the three and nine months ended September 30, 2018 and 2017, as follows:

|  | Three | Nine |  |
| :---: | :---: | :---: | :---: |
|  | Months | Months |  |
|  | Ended | Ended |  |
|  | September | Septer | mber |
|  | 30, | 30, |  |
|  | 20182017 | 2018 | 2017 |
| Employee termination charges | \$4.1 \$7.3 | \$ 17.2 | \$ 13.2 |
| Impairment charges | 4.50 .3 | 16.0 | 1.0 |
| Transaction-related charges | 0.30 .6 | 1.1 | 1.8 |
| Integration costs | 0.5 | 0.7 | - |
| Other restructuring (income) charges | (4.1 ) (0.2) | 5.6 | 6.5 |
| Total | \$5.3 \$8.0 | \$40.6 | \$22.5 |

The costs related to these activities have been recorded in the condensed consolidated statements of operations as restructuring, impairment and transaction-related charges. See Note 18, "Segment Information," for restructuring, impairment and transaction-related charges by segment.

Restructuring Charges

The Company began a restructuring program in 2010 related to eliminating excess manufacturing capacity and properly aligning its cost structure. The Company has announced a total of 42 plant closures and has reduced headcount by approximately 12,900 employees since 2010. The Company recorded the following charges as a result of plant closures and other restructuring programs:

Employee termination charges of $\$ 4.1$ million and $\$ 17.2$ million were recorded during the three and nine months ended September 30, 2018, respectively, and $\$ 7.3$ million and $\$ 13.2$ million were recorded during the three and nine months ended September 30, 2017, respectively. The Company reduced its workforce through facility consolidations and separation programs.

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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

Integration costs of $\$ 0.5$ million and $\$ 0.7$ million were recorded during the three and nine months ended September 30, 2018, respectively, which related to costs primarily for the integration of acquired companies. There were no integration costs recorded during the three and nine months ended September 30, 2017.

Other restructuring income of $\$ 4.1$ million and restructuring charges of $\$ 5.6$ million were recorded during the three and nine months ended September 30, 2018, respectively, which consisted of the following: (1) $\$ 0.3$ million and $\$ 2.9$ million, respectively, of lease exit charges; (2) $\$ 0.3$ million and $\$ 1.3$ million, respectively, of equipment and infrastructure removal costs from closed plants; (3) $\$ 5.3$ million of restructuring income and $\$ 0.3$ million of expense, respectively, of vacant facility carrying costs, net of a $\$ 7.5$ million gain from the sale of the Taunton, Massachusetts Book facility during the three and nine months ended September 30, 2018, and net of a $\$ 2.2$ million gain from the sale of the San Ixhuatepec, Mexico facility during the nine months ended September 30, 2018; (4) $\$ 1.4$ million in charges from foreign currency losses during the three and nine months ended September 30, 2018, as a result of the economy in Argentina being classified as highly inflationary; and (5) $\$ 0.8$ million and $\$ 0.3$ million, respectively, of other restructuring income.

Other restructuring income of $\$ 0.2$ million and restructuring charges of $\$ 6.5$ million were recorded during the three and nine months ended September 30, 2017, respectively, which consisted of the following: (1) $\$ 0.5$ million of income primarily related to the lease termination of the Huntington Beach, California plant during the three months ended September 30, 2017, and $\$ 2.9$ million of lease exit charges primarily related to the closures of the Huntington Beach, California and Manassas, Virginia plants during the nine months ended September 30, 2017; (2) \$0.1 million and $\$ 1.7$ million, respectively, of equipment and infrastructure removal costs from closed plants; and (3) $\$ 1.4$ million and $\$ 3.1$ million, respectively, of vacant facility carrying costs, net of a $\$ 7.1$ million gain on the sale of facilities during the nine months ended September 30, 2017. The Atglen, Pennsylvania; Dickson, Tennessee; and Lenexa, Kansas plants were sold during the second quarter of 2017; and the East Greenville, Pennsylvania and Marengo, Iowa plants were sold during the first quarter of 2017. The Company also recorded other restructuring income of $\$ 1.2$ million during the three and nine months ended September 30, 2017, primarily related to the Company's Argentina subsidiaries', Anselmo L. Morvillo S.A. and World Color Argentina, S.A. (the "Argentina Subsidiaries") gain from settlements with vendors through bankruptcy proceedings.

The restructuring charges recorded were based on plans that have been committed to by management and were, in part, based upon management's best estimates of future events. Changes to the estimates may require future restructuring charges and adjustments to the restructuring liabilities. The Company expects to incur additional restructuring charges related to these and other initiatives.

## Impairment Charges

The Company recognized impairment charges of $\$ 4.5$ million and $\$ 16.0$ million during the three and nine months ended September 30, 2018, respectively, which consisted of $\$ 4.5$ million and $\$ 13.6$ million, respectively, of impairment charges primarily for machinery and equipment no longer being utilized in production as a result of facility consolidations, as well as other capacity reduction restructuring activities, and $\$ 2.4$ million of land and building impairment charges during the nine months ended September 30, 2018.

The Company recognized impairment charges of $\$ 0.3$ million and $\$ 1.0$ million during the three and nine months ended September 30, 2017, respectively, which consisted of $\$ 0.2$ million during the three and nine months ended September 30, 2017, of land and building impairment charges; and $\$ 0.1$ million and $\$ 0.8$ million during the three and nine months ended September 30, 2017, respectively, of impairment charges primarily for machinery and equipment no longer being utilized in production as a result of facility consolidations, as well as other capacity reduction restructuring activities.

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The fair values of the impaired assets were determined by the Company to be Level 3 under the fair value hierarchy (see Note 11, "Financial Instruments and Fair Value Measurements," for the definition of Level 3 inputs) and were estimated based on internal discounted cash flow estimates, quoted market prices where available and independent appraisals, as appropriate. These assets were adjusted to their estimated fair values at the time of impairment.

## Transaction-Related Charges

The Company incurs transaction-related charges primarily consisting of professional service fees related to business acquisition and divestiture activities. Transaction-related charges of $\$ 0.3$ million and $\$ 1.1$ million were recorded during the three and nine months ended September 30, 2018, respectively, and $\$ 0.6$ million and $\$ 1.8$ million were recorded during the three and nine months ended September 30, 2017, respectively. The transaction-related charges were expensed as incurred in accordance with the applicable accounting guidance on business combinations.

## Restructuring Reserves

Activity impacting the Company's restructuring reserves for the nine months ended September 30, 2018, was as follows:

|  | Employee <br> Termination <br> Charges | Impairment Charges |  | Transaction-Related Charges |  |  | Integration Costs |  | Other Restructuring Total Charges |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2017 | \$ 17.6 | \$ |  | \$ | 0.4 |  | \$ 0.2 |  | \$ 11.3 |  | \$29.5 |
| Expense, net | 17.2 | 16.0 |  | 1.1 |  |  | 0.7 |  | 5.6 |  | 40.6 |
| Cash payments, net | (24.7 ) | - |  | (1.2 |  | ) | (0.7 | ) | (9.5 | ) | (36.1) |
| Non-cash adjustments/reclassific | (2.8 ) | (16.0 | ) | - |  |  | (0.2 | ) | - |  | (19.0) |
| Balance at September 30, 2018 | \$ 7.3 | \$ |  | \$ | 0.3 |  | \$ - |  | \$ 7.4 |  | \$15.0 |

The Company's restructuring reserves at September 30, 2018, included a short-term and a long-term component. The short-term portion included $\$ 11.3$ million in accrued liabilities (see Note 12, "Accrued Liabilities and Other Long-Term Liabilities") and $\$ 0.7$ million in accounts payable in the condensed consolidated balance sheets as the Company expects these reserves to be paid within the next twelve months. The long-term portion of $\$ 3.0$ million is included in other long-term liabilities (see Note 12, "Accrued Liabilities and Other Long-Term Liabilities") in the condensed consolidated balance sheets.

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Note 5. Goodwill and Other Intangible Assets

Goodwill

Goodwill represents the excess of the purchase price over the fair value of identifiable net assets acquired in a business combination. Goodwill is assigned to specific reporting units and is tested annually for impairment as of October 31 or more frequently if events or changes in circumstances indicate that it is more likely than not that the fair value of a reporting unit is below its carrying value.

The Company recorded preliminary goodwill within the United States Print and Related Services segment related to acquisitions completed during the nine months ended September 30, 2018. The amount of preliminary goodwill is subject to the completion of the final valuation of the net assets acquired. Activity impacting goodwill for the nine months ended September 30, 2018, was as follows:

United States
Print and Related International Total
Services
Balance at December 31, 2017 \$
Ivie acquisition (see Note 3) 28.3 - 28.3
Rise acquisition (see Note 3) 27.2 - 27.2
Balance at September 30, 2018 \$ 55.5 — 55.5

The accumulated goodwill impairment losses and the carrying value of goodwill at September 30, 2018, and December 31, 2017, were as follows:


Other Intangible Assets
The components of finite-lived intangible assets at September 30, 2018, and December 31, 2017, were as follows:

| September 30, | 2018 |  | December 31 | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted |  |  | Weighted |  |  |
| Average | Gross | k | Average | Gross |  |
| Amortization | Carrying | Accumulated ${ }^{\text {Amot }}$ | Amortization | Carrying |  |
| Period | Amount | mortization | Period | Amount | Amortization alue |


| Trademarks, patents, | 6 |
| :--- | :--- |
| licenses and agreements | 6 |
| Capitalized software | 5 |
| Customer relationships | 6 |
| Total |  |

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During the nine months ended September 30, 2018, the gross carrying amount of other intangible assets increased primarily due to $\$ 102.7$ million of acquired identifiable finite-lived intangible assets as discussed in Note 3, "Acquisitions and Strategic Investments." The gross carrying amount and accumulated amortization within other intangible assets-net in the condensed consolidated balance sheets at September 30, 2018, and December 31, 2017, differs from the value originally recorded at acquisition due to impairment charges recorded in prior years and the effects of currency fluctuations since the purchase date.

Other intangible assets are evaluated for potential impairment whenever events or circumstances indicate that the carrying value may not be recoverable. There were no impairment charges recorded on finite-lived intangible assets for the three and nine months ended September 30, 2018 and 2017.

Amortization expense for other intangible assets was $\$ 11.0$ million and $\$ 25.0$ million for the three and nine months ended September 30, 2018, respectively, and $\$ 4.6$ million and $\$ 13.7$ million for the three and nine months ended September 30, 2017, respectively. The estimated future amortization expense related to other intangible assets as of September 30, 2018, was as follows:

Amortization
Expense
Remainder of 2018 \$ 9.1
$2019 \quad 32.5$
$2020 \quad 27.1$
$2021 \quad 18.8$
$2022 \quad 16.3$
2023 and thereafter 17.9
Total \$ 121.7
Note 6. Inventories
The components of inventories at September 30, 2018, and December 31, 2017, were as follows:

| September 30, December 31, |  |
| :--- | :--- |
| 2018 | 2017 |

Raw materials and manufacturing supplies \$ 197.7
\$ 128.7
Work in process

## 64.7

43.6

Finished goods
92.1
74.2

Total
\$ 354.5 \$ 246.5

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Note 7. Property, Plant and Equipment

The components of property, plant and equipment at September 30, 2018, and December 31, 2017, were as follows: September 30, December 31, 20182017
Land \$ 116.7 \$ 122.5

Buildings
Machinery and equipment
Other ${ }^{(1)}$
Construction in progress
Property, plant and equipment-gros\$ 4,847.2
Less: accumulated depreciation $(3,562.7)(3,517.0)$
Property, plant and equipment—net \$ 1,284.5 \$ 1,377.6
(1) Other consists of computer equipment, vehicles, furniture and fixtures, leasehold improvements and communication-related equipment.

The Company recorded impairment charges of $\$ 4.5$ million and $\$ 16.0$ million for the three and nine months ended September 30, 2018, respectively, and $\$ 0.3$ million and $\$ 1.0$ million for the three and nine months ended September 30, 2017, respectively, to reduce the carrying amounts of certain property, plant and equipment no longer utilized in production to fair value (see Note 4, "Restructuring, Impairment and Transaction-Related Charges," for further discussion on impairment charges).

The Company recognized depreciation expense of $\$ 48.1$ million and $\$ 148.6$ million for the three and nine months ended September 30, 2018, respectively, and $\$ 53.7$ million and $\$ 161.8$ million for the three and nine months ended September 30, 2017, respectively.

## Assets Held for Sale

The Company considered certain closed facilities for held for sale classification on the condensed consolidated balance sheets. The net book value of assets held for sale was $\$ 3.3$ million as of September 30, 2018, and there were no assets held for sale as of December 31, 2017. These assets were carried at the lesser of original cost or fair value, less the estimated costs to sell. The fair values were determined by the Company to be Level 3 under the fair value hierarchy (see Note 11, "Financial Instruments and Fair Value Measurements," for the definition of Level 3 inputs) and were estimated based on internal discounted cash flow estimates, quoted market prices when available and independent appraisals as appropriate. Assets held for sale were included in prepaid expenses and other current assets in the condensed consolidated balance sheets.

Note 8. Commitments and Contingencies
Litigation

The Company is named as a defendant in various lawsuits in which claims are asserted against the Company in the normal course of business. The liabilities, if any, which ultimately result from such lawsuits are not expected by management to have a material impact on the condensed consolidated financial statements of the Company.

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In April 2016, the Company self-reported to the SEC and the Department of Justice ("DOJ") certain Foreign Corrupt Practices Act ("FCPA") issues, and a resulting internal investigation, related to its operations managed from Peru. These operations had approximate annual sales ranging from $\$ 95.0$ million to $\$ 135.0$ million from the date that the Company acquired those operations in July 2010 until the date the issues were discovered. The self-reported issues were identified by the Company's financial internal controls. The Company, under the oversight of its Audit Committee and Board of Directors, proactively initiated an investigation into this matter with the assistance of external legal counsel and external forensic accountants. Additional compliance issues arising out of the Peru subsidiary have been identified during the course of the investigation and are known to the SEC and DOJ. During the course of its internal investigation, the Company has also identified, and self-reported to the DOJ and SEC, transactions raising similar issues involving certain sales made in its Quad/Tech China operations. For the period 2011 through 2015, the approximate annual sales of these China operations ranged from $\$ 2.0$ million to $\$ 3.0$ million. During the course of its internal investigation, the Company has also identified and informed the Office of Foreign Assets Control ("OFAC"), the DOJ and SEC, of certain transactions involving Cuba, and continues to investigate the propriety of such transactions under United States trade sanctions. In connection with this investigation, the Company has made, and continues to evaluate, certain enhancements to its compliance program. The Company is fully cooperating with the OFAC, the SEC and the DOJ. At this time, the Company does not anticipate any material adverse effect on its business or financial condition as a result of this matter.

## Environmental Reserves

The Company is subject to various laws, regulations and government policies relating to health and safety, to the generation, storage, transportation, and disposal of hazardous substances, and to environmental protection in general. The Company provides for expenses associated with environmental remediation obligations when such amounts are probable and can be reasonably estimated. Such reserves are adjusted as new information develops or as circumstances change. The environmental reserves are not discounted. The Company believes it is in compliance with such laws, regulations and government policies in all material respects. Furthermore, the Company does not anticipate that maintaining compliance with such environmental statutes will have a material impact upon the Company's condensed consolidated financial position.

## Note 9. Debt

The components of long-term debt as of September 30, 2018, and December 31, 2017, were as follows:
September 30, December 31,
20182017

Master note and security agreement
Term loan A—\$375.0 million maturing January 2021
Term loan B—\$300.0 million maturing April 2021
\$ 101.1 \$ 123.6
279.4
281.3

Revolving credit facility- $\$ 725.0$ million maturing January 202136.1
Senior unsecured notes-\$300.0 million maturing May $2022 \quad 243.5 \quad 243.5$
$\begin{array}{lll}\text { International term loan—\$20.6 million } & 10.3 & 14.9\end{array}$
International revolving credit facility-\$16.3 million $11.5 \quad 9.8$
Equipment term loans $\quad 2.0$ 2.4
$\begin{array}{lll}\text { Other } & 1.0 & 1.2\end{array}$

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| Debt issuance costs | $(8.0$ | $)(10.3$ |  |
| :--- | :--- | :--- | :--- |
| Total debt | $\$ 1,058.2$ | $\$ 945.5$ |  |
| Less: short-term debt and current portion of long-term debt | $(42.3$ | $)(42.0$ |  |
| Long-term debt | $\$ 1,015.9$ | $\$ 903.5$ |  |

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## Fair Value of Debt

Based upon the interest rates available to the Company for borrowings with similar terms and maturities, the fair value of the Company's total debt was approximately $\$ 1.1$ billion and $\$ 1.0$ billion at September 30, 2018, and December 31, 2017, respectively. The fair value determination of the Company's total debt was categorized as Level 2 in the fair value hierarchy (see Note 11, "Financial Instruments and Fair Value Measurements," for the definition of Level 2 inputs).

## 2017 Senior Secured Credit Facility Amendment

The Company completed the second amendment to the Company's April 28, 2014 Senior Secured Credit Facility on February 10, 2017. This second amendment was completed to reduce the size of the revolving credit facility and Term Loan A and to extend the Company's debt maturity profile while maintaining the Company's current cost of borrowing and covenant structure. The amendment resulted in a loss on debt extinguishment of $\$ 2.6$ million during the nine months ended September 30, 2017.

The revolving credit facility was lowered to a maximum borrowing amount of $\$ 725.0$ million with a term of just under four years, maturing on January 4, 2021. The Term Loan A was lowered to an aggregate amount of $\$ 375.0$ million with a term of just under four years, maturing on January 4, 2021, subject to certain required amortization. Borrowings under the revolving credit facility and Term Loan A loans made under the Senior Secured Credit Facility bear interest at $1.75 \%$ in excess of reserve adjusted London Interbank Offered Rate ("LIBOR"), or $0.75 \%$ in excess of an alternate base rate. This amendment to the Senior Secured Credit Facility does not have an impact on the quarterly financial covenant requirements the Company is subject to.

The Senior Secured Credit Facility remains secured by substantially all of the unencumbered assets of the Company. The Senior Secured Credit Facility also requires the Company to provide additional collateral to the lenders in certain limited circumstances.

Debt Issuance Costs

Activity impacting the Company's debt issuance costs for the nine months ended September 30, 2018, was as follows:
Capitalized

Debt
Issuance
Costs
Balance at December 31, 2017 \$ 10.3
Amortization of debt issuance costs (2.3 )
Balance at September 30, $2018 \quad \$ 8.0$

2017 Loss on Debt Extinguishment

The Company incurred $\$ 4.7$ million in debt issuance costs in conjunction with the second amendment to the Company's Senior Secured Credit Facility. In accordance with the accounting guidance for the treatment of debt
issuance costs in a debt extinguishment, of the $\$ 4.7$ million in new debt issuance costs, $\$ 3.2$ million was classified as a reduction of long-term debt in the condensed consolidated balance sheets and $\$ 1.5$ million was expensed and was classified as loss on debt extinguishment in the condensed consolidated statements of operations during the nine months ended September 30, 2017.

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The loss on debt extinguishment recorded during the nine months ended September 30, 2017, was comprised of the following:

|  | Loss on Debt <br> Extinguishment |  |
| :--- | :--- | :--- |
| Debt issuance costs from April 28, 2014 debt financing arrangement | $\$$ | 1.1 |
| Debt issuance costs from February 10, 2017 debt financing arrangement | 1.5 |  |
| Total | $\$$ | 2.6 |

Covenants and Compliance

The Company's various lending arrangements include certain financial covenants (all financial terms, numbers and ratios are as defined in the Company's debt agreements). Among these covenants, the Company was required to maintain the following as of September 30, 2018:

Total Leverage Ratio. On a rolling twelve-month basis, the total leverage ratio, defined as total consolidated debt to consolidated EBITDA, shall not exceed 3.75 to 1.00 (for the twelve months ended September 30, 2018, the Company's total leverage ratio was 2.39 to 1.00 ).

Senior Secured Leverage Ratio. On a rolling twelve-month basis, the senior secured leverage ratio, defined as senior secured debt to consolidated EBITDA, shall not exceed 3.50 to 1.00 (for the twelve months ended September 30, 2018, the Company's senior secured leverage ratio was 1.85 to 1.00 ).

Minimum Interest Coverage Ratio. On a rolling twelve-month basis, the minimum interest coverage ratio, defined as consolidated EBITDA to consolidated cash interest expense, shall not be less than 3.50 to 1.00 (for the twelve months ended September 30, 2018, the Company's minimum interest coverage ratio was 6.67 to 1.00 ).

The indenture underlying the Company's $\$ 300.0$ million aggregate principal amount of unsecured $7.0 \%$ senior notes maturing on May 1, 2022, (the "Senior Unsecured Notes") contains various covenants, including, but not limited to, covenants that, subject to certain exceptions, limit the Company's and its restricted subsidiaries' ability to incur and/or guarantee additional debt; pay dividends, repurchase stock or make certain other restricted payments; enter into agreements limiting dividends and certain other restricted payments; prepay, redeem or repurchase subordinated debt; grant liens on assets; enter into sale and leaseback transactions; merge, consolidate, transfer or dispose of substantially all of the Company's consolidated assets; sell, transfer or otherwise dispose of property and assets; and engage in transactions with affiliates.

In addition to those covenants, the Senior Secured Credit Facility also includes certain limitations on acquisitions, indebtedness, liens, dividends and repurchases of capital stock, including the following:

If the Company's total leverage ratio is greater than 3.00 to 1.00 (as defined in the Senior Secured Credit Facility), the Company is prohibited from making greater than $\$ 120.0$ million of annual dividend payments, capital stock repurchases and certain other payments. If the total leverage ratio is less than 3.00 to 1.00 , there are no such restrictions.

If the Company's senior secured leverage ratio is greater than 3.00 to 1.00 or the Company's total leverage ratio is greater than 3.50 to 1.00 (these ratios as defined in the Senior Secured Credit Facility), the Company is prohibited from voluntarily prepaying any of the Senior Unsecured Notes and from voluntarily prepaying any other unsecured or subordinated indebtedness, with certain exceptions (including any mandatory prepayments on the Senior Unsecured Notes or any other unsecured or subordinated debt). If the senior secured leverage ratio is less than 3.00 to 1.00 and the total leverage ratio is less than 3.50 to 1.00 , there are no such restrictions.

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QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

Note 10. Income Taxes
The Company records income tax (benefit) expense on an interim basis. The estimated annual effective income tax rate is adjusted quarterly, and items discrete to a specific quarter are reflected in income tax (benefit) expense for that interim period. For 2018, the estimated annual effective income tax rate incorporates the relevant provisions of the Tax Cuts and Jobs Act of 2017 (the "Tax Act"), including, but not limited to, the $21 \%$ United States federal corporate rate.

The effective income tax rate for the interim period can differ from the statutory tax rate, as it reflects discrete items, such as changes in the liability for unrecognized tax benefits related to the establishment and settlement of income tax exposures and benefits related to share-based compensation. During the nine months ended September 30, 2018, the Company recorded an income tax benefit of $\$ 9.9$ million from a decrease in the liability for unrecognized tax benefits.

The Company's liability for unrecognized tax benefits as of September 30, 2018, was $\$ 14.2$ million. The Company anticipates a $\$ 4.3$ million decrease to its liability for unrecognized tax benefits within the next twelve months due to the resolution of income tax audits or statute expirations.

The SEC staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for the tax effects of the Tax Act. SAB 118 provides a measurement period that should not extend beyond one year from the Tax Act enactment date of December 22, 2017, for companies to complete the accounting for the enactment of the Tax Act under Accounting Standards Codification 740 ("ASC 740").

The Company was able to reasonably estimate certain effects of the Tax Act as of December 31, 2017, and has not changed the preliminary estimates as of September 30, 2018. During the nine months ended September 30, 2018, the Internal Revenue Service issued new guidance affecting the computation of the tax effects of global intangible low taxed income ("GILTI"). Due to the complexity of the new GILTI tax rules, the Company continues to evaluate this provision of the Tax Act and the application of ASC 740. In accordance with GAAP, the Company is allowed to make an accounting policy choice of either (1) treating taxes due on future United States inclusions beginning January 1, 2018, in taxable income related to GILTI as current-period expense when incurred (the "period cost method") or (2) factoring in such amounts into the Company's measurement of its deferred taxes (the "deferred method") as of December 31, 2017. The Company's selection of an accounting policy with respect to the new GILTI tax rules is dependent on additional analysis and potential future modifications to existing structures, which are not currently known. The Company has not made a policy decision regarding whether to record deferred taxes on GILTI. The Company will continue to analyze the full effects of the Tax Act on the condensed consolidated financial statements.

Note 11. Financial Instruments and Fair Value Measurements
Certain assets and liabilities are required to be recorded at fair value on a recurring basis, while other assets and liabilities are recorded at fair value on a nonrecurring basis, generally as a result of acquisitions or impairment charges. Fair value is determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. GAAP also classifies the inputs used to measure fair value into the following hierarchy:

Level 1: Quoted prices in active markets for identical assets or liabilities.
Level Quoted prices in active markets for similar assets or liabilities, quoted prices for identical or similar assets or 2 : liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.

Level Unobservable inputs for the asset or liability. There were no Level 3 recurring measurements of assets or 3: liabilities as of September 30, 2018.

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QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

Interest Rate Swap
The Company entered into a $\$ 250.0$ million interest rate swap on February 7, 2017. The swap was designated as a cash flow hedge as its purpose is to reduce the variability of cash flows from interest payments related to a portion of Quad/Graphics' variable-rate debt. The swap effectively converts $\$ 250.0$ million of the Company's variable-rate debt based on one-month LIBOR to a fixed rate of $3.64 \%$ (including a $1.75 \%$ spread on underlying debt at September 30, 2018). The variable interest rate resets monthly and the swap is a five year arrangement, maturing on February 28, 2022.

The Company classifies the interest rate swap as Level 2 because the inputs into the valuation model are observable or can be derived or corroborated utilizing observable market data at commonly quoted intervals. The interest rate swap was highly effective as of September 30, 2018; therefore, the increase in fair value of $\$ 1.0$ million and $\$ 6.1$ million during the three and nine months ended September 30, 2018, respectively; and the increase in fair value of $\$ 0.3$ million and the decrease in the fair value of $\$ 0.4$ million during the three and nine months ended September 30, 2017, respectively, are shown as a change in other comprehensive income (loss) in the condensed consolidated statements of comprehensive income. No amount of ineffectiveness has been recorded into earnings related to this cash flow hedge. The fair value of the interest rate swap was an asset of $\$ 8.2$ million as of September 30, 2018, and an asset of $\$ 2.1$ million as of December 31, 2017, and was recorded in prepaid expenses and other current assets in the condensed consolidated balance sheets.

The company received $\$ 0.1$ million of interest income associated with the interest rate swap during the three months ended September 30, 2018. The cash flows associated with the interest rate swap had no impact on interest expense during the nine months ended September 30, 2018, due to the net impact of interest paid and received during the period. The net payment of interest under the terms of the interest rate swap totaled an expense of $\$ 0.4$ million and $\$ 1.2$ million during the three and nine months ended September 30, 2017, respectively. The payments have been recognized as an adjustment to interest expense in the condensed consolidated statements of operations.

## Foreign Exchange Contracts

The Company has operations in countries that have transactions outside their functional currencies and periodically enters into foreign exchange contracts. These contracts are used to hedge the net exposures of changes in foreign currency exchange rates and are designated as either cash flow hedges or fair value hedges. Gains or losses on net foreign currency hedges are intended to offset losses or gains on the underlying net exposures in an effort to reduce the earnings volatility resulting from fluctuating foreign currency exchange rates. There were no open foreign currency exchange contracts as of September 30, 2018.

## Natural Gas Forward Contracts

The Company periodically enters into natural gas forward purchase contracts to hedge against increases in commodity costs. The Company's commodity contracts qualified for the exception related to normal purchases and sales during the three and nine months ended September 30, 2018 and 2017, as the Company takes delivery in the normal course of business.

## Debt

The Company measures fair value on its debt instruments using interest rates available to the Company for borrowings with similar terms and maturities and is categorized as Level 2. See Note 9, "Debt," for the fair value of the Company's debt as of September 30, 2018.

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
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## Nonrecurring Fair Value Measurements

In addition to assets and liabilities that are recorded at fair value on a recurring basis, the Company is required to record certain assets and liabilities at fair value on a nonrecurring basis, generally as a result of acquisitions or the remeasurement of assets resulting in impairment charges. See Note 3, "Acquisitions and Strategic Investments," for further discussion on acquisitions. See Note 4, "Restructuring, Impairment and Transaction-Related Charges" and Note 7, "Property, Plant and Equipment" for further discussion on impairment charges recorded as a result of the remeasurement of certain long-lived assets.

Other Estimated Fair Value Measurements

The Company records the fair value of its forward contracts and pension plan assets on a recurring basis. The fair value of cash and cash equivalents, receivables, inventories, accounts payable and accrued liabilities approximate their carrying values as of September 30, 2018, and December 31, 2017.

Note 12. Accrued Liabilities and Other Long-Term Liabilities

The components of accrued and other long-term liabilities as of September 30, 2018, and December 31, 2017, were as follows:

|  | September 30, 2018 <br> Accrued Other <br> Liabilities ong-Term Total Liabilities |  |  | December 31, 2017 <br> Accrued <br> Other <br> Liabilities ong-Term Total Liabilities |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employee-related liabilities ${ }^{(1)}$ | \$ 128.3 | \$ 59.6 | \$ 187.9 | \$ 152.1 | \$ 67.4 | \$219.5 |
| Single employer pension plan obligations | 1.7 | 66.2 | 67.9 | 1.7 | 82.4 | 84.1 |
| Multiemployer pension plans - withdrawal liability | 6.9 | 13.5 | 20.4 | 8.8 | 19.4 | 28.2 |
| Tax-related liabilities | 24.9 | 8.2 | 33.1 | 29.0 | 18.2 | 47.2 |
| Restructuring liabilities | 11.3 | 3.0 | 14.3 | 24.6 | 4.2 | 28.8 |
| Interest and rent liabilities | 11.7 | 2.3 | 14.0 | 6.7 | 1.9 | 8.6 |
| Other | 97.9 | 34.6 | 132.5 | 93.8 | 31.5 | 125.3 |
| Total | \$282.7 | \$ 187.4 | \$470.1 | \$316.7 | \$ 225.0 | \$541.7 |

(1) Employee-related liabilities consist primarily of payroll, bonus, vacation, health and workers' compensation.

Note 13. Employee Retirement Plans

## Defined Contribution Plans

The Quad/Graphics Employee Stock Ownership Plan ("ESOP") holds profit sharing contributions of Company stock, which are made at the discretion of the Company's Board of Directors. The Company made a non-cash contribution of $1,006,061$ shares of Company class A common stock at a stock price of $\$ 22.18$ per share for a total value of $\$ 22.3$ million to the ESOP during the nine months ended September 30, 2018. There were no profit sharing contributions during the three months ended September 30, 2018, or during the three and nine months ended

September 30, 2017.

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(In millions, except share and per share data and unless otherwise indicated)
Pension Plans

The Company assumed various funded and unfunded frozen pension plans for a portion of its full-time employees in the United States as part of the acquisition of World Color Press Inc. ("World Color Press") in 2010. Benefits are generally based upon years of service and compensation. These plans are funded in conformity with the applicable government regulations. The Company funds at least the minimum amount required for all qualified plans using actuarial cost methods and assumptions acceptable under government regulations.

The components of net pension income for the three and nine months ended September 30, 2018 and 2017, were as follows:

|  | Three Months |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Ended | Nine Months |  |  |
|  | September | Ended |  |  |
|  | 30, |  | September 30, |  |
|  | 2018 | 2017 | 2018 | 2017 |
| Interest cost | $\$(4.0)$ | $\$(4.3)$ | $\$(12.0)$ | $\$(12.9)$ |
| Expected return on plan assets | 7.1 | 6.9 | 21.3 | 20.7 |
| Net pension income | $\$ 3.1$ | $\$ 2.6$ | $\$ 9.3$ | $\$ 7.8$ |

The Company made $\$ 0.8$ million in benefit payments to its non-qualified defined benefit pension plans and made $\$ 6.0$ million in contributions to its qualified defined benefit pension plans during the nine months ended September 30, 2018.

Multiemployer Pension Plans ("MEPPs")

The Company has withdrawn from all significant multiemployer pension plans and replaced these union sponsored "promise to pay in the future" defined benefit plans with a Company sponsored "pay as you go" defined contribution plan. The two MEPPs, the Graphic Communications International Union - Employer Retirement Fund ("GCIU") and the Graphic Communications Conference of the International Brotherhood of Teamsters National Pension Fund ("GCC"), are significantly underfunded, and require the Company to pay a withdrawal liability to fund its pro rata share of the underfunding as of the plan year the full withdrawal was completed. As a result of the decision to withdraw, the Company accrued the estimated withdrawal liability based on information provided by each plan's trustee.

The Company has received a notice of withdrawal and demand for payment letter from the GCIU, which is in excess of the reserve established by the Company for the GCIU withdrawal. The Company is currently in litigation with the GCIU trustees to determine the amount and duration of the withdrawal payments for the GCIU. Arbitration proceedings with the GCIU have been completed, both sides have appealed the arbitrator's ruling, and litigation in Federal court has commenced. During April 2017, a Federal district court overturned the arbitration decision in one of the pending disputes in this matter. The Company has appealed the district court's ruling to the Ninth Circuit.

During the fourth quarter of 2016, the Company and the GCC reached a settlement agreement for all claims, with scheduled payments until February 2024.

The Company made payments totaling $\$ 10.5$ million and $\$ 20.4$ million for the nine months ended September 30, 2018 and 2017, respectively. The payments are required by the Employee Retirement Income Security Act, although such payments to the GCIU do not waive the Company's rights to object to the withdrawal liabilities submitted by the GCIU plan administrator. The Company has reserved $\$ 20.4$ million as its estimate of the total MEPPs withdrawal liability as of September 30, 2018, of which $\$ 13.5$ million was recorded in other long-term liabilities and $\$ 6.9$ million was recorded in accrued liabilities in the condensed consolidated balance sheets. The withdrawal liability reserved by the Company is within the range of the Company's estimated potential outcomes. This estimate may increase or decrease depending on the final conclusion of the litigation with the GCIU trustees.

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(In millions, except share and per share data and unless otherwise indicated)
Note 14. Earnings Per Share Attributable to Quad/Graphics Common Shareholders

Basic earnings per share attributable to Quad/Graphics common shareholders is computed as net earnings attributable to Quad/Graphics common shareholders divided by the basic weighted average common shares outstanding. The calculation of diluted earnings per share attributable to Quad/Graphics common shareholders includes the effect of any dilutive equity incentive instruments. The Company uses the treasury stock method to calculate the effect of outstanding dilutive equity incentive instruments, which requires the Company to compute total proceeds as the sum of the amount the employee must pay upon exercise of the award and the amount of unearned stock-based compensation costs attributable to future services.

Equity incentive instruments for which the total employee proceeds from exercise exceed the average fair value of the same equity incentive instrument over the period have an anti-dilutive effect on earnings per share during periods with net earnings, and accordingly, the Company excludes them from the calculation. Anti-dilutive equity instruments excluded from the computation of diluted net earnings per share were 0.3 million and 0.5 million class A common shares for the three and nine months ended September 30, 2018, respectively, and 0.7 million and 0.8 million class A common shares for the three and nine months ended September 30, 2017, respectively.

Reconciliations of the numerator and the denominator of the basic and diluted per share computations for the Company's common stock, for the three and nine months ended September 30, 2018 and 2017, are summarized as follows:
$\left.\begin{array}{llll} & \begin{array}{l}\text { Three } \\ \text { Months }\end{array} & \begin{array}{l}\text { Nine } \\ \text { Months }\end{array} \\ \text { Ended } \\ \text { Ended }\end{array}\right)$

QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

## Note 15. Equity Incentive Programs

The shareholders of the Company approved the Quad/Graphics, Inc. 2010 Omnibus Incentive Plan ("Omnibus Plan") for two complementary purposes: (1) to attract and retain outstanding individuals to serve as directors, officers and employees; and (2) to increase shareholder value. The Omnibus Plan provides for an aggregate 10,871,652 shares of class A common stock reserved for issuance under the Omnibus Plan. Awards under the Omnibus Plan may consist of incentive awards, stock options, stock appreciation rights, performance shares, performance share units, shares of class A common stock, restricted stock, restricted stock units, deferred stock units or other stock-based awards as determined by the Company's Board of Directors. Each stock option granted has an exercise price of no less than $100 \%$ of the fair market value of the class A common stock on the date of grant. As of September 30, 2018, there were $1,563,344$ shares available for issuance under the Omnibus Plan. Authorized unissued shares or treasury shares may be used for issuance under the Company's equity incentive programs. The Company plans to either use treasury shares of its class A common stock or issue shares of class A common stock to meet the stock requirements of its awards in the future.

The Company recognizes compensation expense based on estimated grant date fair values for all share-based awards issued to employees and non-employee directors, including stock options, performance shares, performance share units, restricted stock, restricted stock units and deferred stock units. The Company recognizes these compensation costs for only those awards expected to vest, on a straight-line basis over the requisite three to four year service period of the awards, except deferred stock units, which are fully vested and expensed on the grant date. The Company estimated the number of awards expected to vest based, in part, on historical forfeiture rates and also based on management's expectations of employee turnover within the specific employee groups receiving each type of award. Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods, if actual forfeitures differ from those estimates.

## Equity Incentive Compensation Expense

The total compensation expense recognized related to all equity incentive programs was $\$ 3.2$ million and $\$ 12.3$ million for the three and nine months ended September 30, 2018, respectively, and $\$ 3.3$ million and $\$ 13.0$ million for the three and nine months ended September 30, 2017, respectively, and was recorded primarily in selling, general and administrative expenses in the condensed consolidated statements of operations. Total future compensation expense related to all equity incentive programs granted as of September 30, 2018, was estimated to be $\$ 19.3$ million, which consists entirely of expense for restricted stock ("RS") and restricted stock unit ("RSU") awards. Estimated future compensation expense is $\$ 3.3$ million for the remainder of 2018, $\$ 10.0$ million for 2019, $\$ 5.3$ million for 2020 and $\$ 0.7$ million for 2021.

## Stock Options

Options vest over four years, with no vesting in the first year and one-third vesting upon the second, third and fourth anniversary dates. As defined in the individual grant agreements, acceleration of vesting may occur under a change in control, death, disability or normal retirement of the grantee. Options expire no later than the tenth anniversary of the grant date, 24 months after termination for death, 36 months after termination for normal retirement or disability and 90 days after termination of employment for any other reason. Options are not credited with dividend declarations,
except for the November 18, 2011 grants. Stock options are only to be granted to employees.
There were no stock options granted, and no compensation expense was recognized related to stock options for the three and nine months ended September 30, 2018 and 2017. There is no future compensation expense for stock options as of September 30, 2018.

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The following table is a summary of the stock option activity for the nine months ended September 30, 2018:
Weighted

|  | Shares <br> Under <br> Option | Weighted <br> Average <br> Exercise <br> Price | Average <br> Remaining <br> Contractual <br> Term <br> (years) | Aggregate <br> Intrinsic <br> Value <br> (millions) |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2017 | 1,532,033 | \$ 23.60 | 2.3 | \$ 6.8 |
| Granted | - | - |  |  |
| Exercised | (280,161 ) | 14.80 |  |  |
| Canceled/forfeited/expired | (307,057 ) | 29.54 |  |  |
| Outstanding and exercisable at September 30, 2018 | 944,815 | \$ 24.29 | 2.0 | \$ 3.5 |

The intrinsic value of options outstanding and exercisable at September 30, 2018, and December 31, 2017, was based on the fair value of the stock price. All outstanding options are vested as of September 30, 2018.

The following table is a summary of the stock option exercise activity for the three and nine months ended September 30, 2018 and 2017:

| Three Months | Nine |
| :---: | :---: |
|  | S |
| Ended | Ended |
| September |  |
| 30, | September 30, |
| 20182017 | 20182017 |
| \$ 0.1 \$ | \$3.7 \$ 1.7 |
| 0.1 | 4.12 .4 |

Restricted Stock and Restricted Stock Units

Restricted stock and restricted stock unit awards consist of shares or the rights to shares of the Company's class A common stock which are awarded to employees of the Company. The awards are restricted such that they are subject to substantial risk of forfeiture and to restrictions on their sale or other transfer by the employee. RSU awards are typically granted to eligible employees outside of the United States. As defined in the individual grant agreements, acceleration of vesting may occur under a change in control, death, disability or normal retirement of the grantee. Grantees receiving RS grants are able to exercise full voting rights and receive full credit for dividends during the vesting period. All such dividends will be paid to the RS grantee within 45 days of full vesting. Grantees receiving RSUs are not entitled to vote, but do earn dividends. Upon vesting, RSUs will be settled either through cash payment equal to the fair market value of the RSUs on the vesting date or through issuance of the Company's class A common stock.

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The following table is a summary of RS and RSU award activity for the nine months ended September 30, 2018:

|  | Restricted Stock |  |  | Restricted Stock Units |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Weighted- <br> Average <br> Grant <br> Date <br> Fair Value <br> Per Share | Weighted- <br> Average <br> Remaining <br> Contractual <br> Term (years) | Units | Weighted- <br> Average <br> Grant <br> Date <br> Fair Value <br> Per Share | Weighted- <br> Average <br> Remaining <br> Contractual <br> Term (years) |
| Nonvested at December 31, 2017 | 2,470,158 | \$ 16.95 | 1.2 | 114,942 | \$ 16.68 | 1.3 |
| Granted | 668,359 | 22.54 |  | 18,586 | 22.60 |  |
| Vested | (650,320 ) | 21.26 |  | (19,510 ) | 23.11 |  |
| Forfeited | (145,938) | 16.60 |  | - | - |  |
| Nonvested at September 30, 2018 | 2,342,259 | \$ 17.37 | 1.2 | 114,018 | \$ 16.55 | 1.0 |

In general, RS and RSU awards will vest on the third anniversary of the grant date, provided the holder of the share is continuously employed by the Company until the vesting date. Compensation expense recognized for RS and RSU awards was $\$ 3.2$ million and $\$ 11.4$ million for the three and nine months ended September 30, 2018, respectively, and $\$ 3.3$ million and $\$ 12.1$ million for the three and nine months ended September 30, 2017, respectively.

Deferred Stock Units
Deferred stock units ("DSU") are awards of rights to shares of the Company's class A common stock and are awarded to non-employee directors of the Company. The following table is a summary of DSU award activity for the nine months ended September 30, 2018:

Deferred Stock Units
Weighted-Average
Units Grant Date Fair
Value Per Share
Outstanding at December 31, 2017 195,913 \$ 18.18
Granted $\quad 39,360 \quad 22.60$
Dividend equivalents granted $\quad 9,103 \quad 22.20$
Settled $\quad(12,587) 10.56$
Outstanding at September 30, 2018 231,789 \$ 19.50
Each DSU award entitles the grantee to receive one share of class A common stock upon the earlier of the separation date of the grantee or the second anniversary of the grant date, but could be subject to acceleration for a change in control, death or disability as defined in the individual DSU grant agreement. Grantees of DSU awards may not exercise voting rights, but are credited with dividend equivalents, and those dividend equivalents will be converted into additional DSU awards based on the closing price of the class A common stock. No compensation expense was recognized for DSU awards during the three months ended September 30, 2018 and 2017. There was $\$ 0.9$ million of compensation expense recognized for DSU awards during the nine months ended September 30, 2018 and 2017. As DSU awards are fully vested on the grant date, all compensation expense was recognized at the date of grant.

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Note 16. Shareholders' Equity

The Company has three classes of common stock as follows (share data in millions): Issued Common Stock

| Authorized | Total <br> Outstairdaisgry <br> Sssued <br> Shares |
| :--- | ---: |
|  | Shares |

Class A stock ( $\$ 0.025$ par value) 80.0
September 30, 2018
$38.22 .1 \quad 40.3$
December 31, 2017
$38.21 .8 \quad 40.0$

Class B stock ( $\$ 0.025$ par value) 80.0
September 30, $2018 \quad 13.5$ - 13.5
December 31, $2017 \quad 13.8$ - 13.8

Class C stock (\$0.025 par value) 20.0
September 30, 2018 - 0.5 0.5
December 31, 2017 - $0.5 \quad 0.5$

In accordance with the Articles of Incorporation, each class A common share has one vote per share and each class B and class C common share has ten votes per share on all matters voted upon by the Company's shareholders. Liquidation rights are the same for all three classes of common stock.

The Company also has 0.5 million shares of $\$ 0.01$ par value preferred stock authorized, of which none were issued at September 30, 2018, and December 31, 2017. The Company has no present plans to issue any preferred stock.

On September 6, 2011, the Company's Board of Directors authorized a share repurchase program of up to $\$ 100.0$ million of the Company's outstanding class A common stock. On July 30, 2018, the Company's Board of Directors discontinued the remainder of the September 6, 2011 share repurchase program and authorized a new share repurchase program of up to $\$ 100.0$ million of the Company's outstanding class A common stock. During the nine months ended September 30, 2018, the Company repurchased $1,871,631$ shares of its class A common stock at a weighted average price of $\$ 19.59$ per share for a total purchase price of $\$ 36.7$ million. There were no shares repurchased during the three months ended September 30, 2018. As of September 30, 2018, there were $\$ 100.0$ million of authorized repurchases remaining under the program.

On February 16, 2018, the Company's Board of Directors authorized the issuance of $1,006,061$ shares of Company class A common stock from treasury to the Company's ESOP, at a stock price of $\$ 22.18$ per share for a total value of $\$ 22.3$ million.

In March 2018, 284,845 shares of class B common stock were converted to class A common stock, and the class B common shares were canceled and returned to the status of authorized but unissued shares.

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In accordance with the Articles of Incorporation, dividends are paid equally for all three classes of common shares. The dividend activity related to the then outstanding shares for the nine months ended September 30, 2018 and 2017, was as follows:

| Declaration Date | Record Date | Payment Date | Dividend <br> Amount <br> per <br> Share |
| :--- | :--- | :--- | :--- |
| 2018 |  |  |  |
| Q3 Dividend July 31, 2018 | August 20, 2018 | September 7, 2018 \$ 0.30 |  |
| Q2 Dividend May 1, 2018 | May 21, 2018 | June 8, 2018 | 0.30 |
| Q1 Dividend February 21, 2018 | March 19, 2018 | March 30, 2018 | 0.30 |
| 2017 |  |  |  |
| Q3 Dividend August 1, 2017 | August 21, 2017 | September 1, 2017 $\$ 0.30$ |  |
| Q2 Dividend May 1, 2017 | May 22, 2017 | June 2, 2017 | 0.30 |
| Q1 Dividend February 17, 2017 | February 27, 2017 | March 10, 2017 | 0.30 |

Activity impacting the Company's shareholders' equity and noncontrolling interests for the nine months ended September 30, 2018, was as follows:


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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
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(In millions, except share and per share data and unless otherwise indicated)

## Note 17. Accumulated Other Comprehensive Loss

The changes in accumulated other comprehensive loss by component, net of tax, for the nine months ended September 30, 2018, were as follows:

Balance at December 31, 2017
Other comprehensive income (loss) before reclassifications
Amounts reclassified from accumulated other comprehensive loss to net earnings
Net other comprehensive income (loss)


Amounts reclassified from accumulated other comprehensive loss to accumulated deficit ${ }^{(1)}$
Balance at September 30, 2018
\$ (115.9 ) \$ $1.3 \quad \$(9.8 \quad) \$(124.4)$
(9.3 ) 4.6 -

- $\quad$ - $\quad$ -

Includes adjustments for the adoption of Accounting Standards Update 2018-02 "Income Statement—Reporting
${ }^{(1)}$ Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income".

The changes in accumulated other comprehensive loss by component, net of tax, for the nine months ended September 30, 2017, were as follows:

Balance at December 31, 2016
Other comprehensive income (loss) before reclassifications
$\left.\begin{array}{llll}(9.3 & ) & 4.6 & - \\ (1.1 & ) & (4.7) \\ \$(126.3 & ) & \$ 6.2 & \$(11.9\end{array}\right) \$\left(\begin{array}{l}\text { (132.0) })\end{array}\right.$

|  | Translation Adjustments | Interest Rate Sw Adjustm |  | Pension <br> Benefit <br> Plan <br> Adjustm |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2016 | \$ (130.8 | \$ - |  | \$ (21.8 |  | \$(152.6) |
| Other comprehensive income (loss) before reclassifications | 14.9 | (0.3 | ) | - |  | 14.6 |
| Amounts reclassified from accumulated other comprehensive loss to net earnings | _ | - |  | - |  | - |
| Net other comprehensive income (loss) | 14.9 | (0.3 | ) | - |  | 14.6 |
| Balance at September 30, 2017 | \$ (115.9 ) | \$ (0.3 |  | \$ (21.8 |  | \$(138.0) |

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
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(In millions, except share and per share data and unless otherwise indicated)
Note 18. Segment Information

The Company is a leading marketing solutions provider. The Company leverages its strong print foundation as part of a much larger, robust integrated marketing platform that helps marketers and content creators improve the efficiency and effectiveness of their marketing spend across offline and online media channels. The Company's operating and reportable segments are aligned with how the chief operating decision maker of the Company currently manages the business. The Company's operating and reportable segments, including their product and service offerings, and a "Corporate" category are as follows:

- United States Print and Related Services
- International
-Corporate


## United States Print and Related Services

The United States Print and Related Services segment is predominantly comprised of the Company's United States printing operations and is managed as one integrated platform. This includes retail inserts, publications, catalogs, special interest publications, journals, direct mail, books, directories, in-store marketing and promotion, packaging, newspapers, custom print products, other commercial and specialty printed products and global paper procurement, together with marketing and other complementary services, including consumer insights, audience targeting, personalization, media planning and placement, process optimization, campaign planning and creation, pre-media production, videography, photography, digital execution, print execution and logistics. This segment also includes the manufacture of ink.

International

The International segment consists of the Company's printing operations in Europe and Latin America, including operations in England, France, Germany, Poland, Argentina, Colombia, Mexico and Peru, as well as investments in printing operations in Brazil and India. This segment provides printed products and marketing and other complementary services consistent with the United States Print and Related Services segment. Unrestricted subsidiaries as defined in the Company's Senior Unsecured Notes indenture represent less than $2.0 \%$ of total consolidated assets as of September 30, 2018, and less than $2.0 \%$ of total consolidated net sales for the three and nine months ended September 30, 2018.

## Corporate

Corporate consists of unallocated general and administrative activities and associated expenses including, in part, executive, legal and finance, as well as certain expenses and income from frozen employee retirement plans, such as pension benefit plans.

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(In millions, except share and per share data and unless otherwise indicated)
The following is a summary of segment information for the three and nine months ended September 30, 2018 and 2017:
$\begin{array}{llll}\text { Net Sales } & & \begin{array}{l}\text { Restructuring, } \\ \text { Operating } \\ \text { Impairment }\end{array} \\ \text { Products }\end{array}$ Services $\left.\begin{array}{l}\text { Income } \\ \text { (Loss) }\end{array} \begin{array}{l}\text { Transaction- } \\ \text { Related } \\ \text { Charges }\end{array}\right\}$

Three months ended September 30, 2017
United States Print and Related Services
International
Total operating segments
Corporate
$\begin{array}{llll}\$ 762.5 & \$ 143.8 & \$ 53.4 & \$ 7.8\end{array}$
Three months ended September 30, 2018
United States Print and Related Services
International
Total operating segments
Corporate
$\begin{array}{llll}\$ 826.7 & \$ 202.4 & \$ 40.6 & \$ 5\end{array}$

Total
$\left.\begin{array}{lllll}94.4 & 4.7 & 7.2 & (1.0\end{array}\right)$
$\begin{array}{llll}856.9 & 148.5 & 60.6 & 6.8\end{array}$

-     - (13.8 ) 1.2
$\begin{array}{llll}\$ 856.9 & \$ 148.5 & \$ 46.8 & \$ 8.0\end{array}$
Nine months ended September 30, 2018
United States Print and Related Services $\quad \$ 2,160.7$ \$ $566.9 ~ \$ 102.6 ~ \$ ~ 31.7 ~$
International
$\begin{array}{llll}270.5 & 14.0 & 11.1 & 4.9\end{array}$
Total operating segments
Corporate
$\begin{array}{llll}2,431.2 & 580.9 & 113.7 & 36.6\end{array}$
Total
\$2,431.2 \$ 580.9 $\quad \$ 68.6 \$ 40.6$
Nine months ended September 30, 2017
United States Print and Related Services $\quad \$ 2,258.7$ \$ $422.1 \quad \$ 156.6 \quad \$ 17.7$
International
Total operating segments
Corporate
$\begin{array}{llll}271.9 & 14.5 & 15.3 & 1.8\end{array}$
$\begin{array}{llll}2,530.6 & 436.6 & 171.9 & 19.5\end{array}$
Total
-     - (44.0 ) 3.0
$\begin{array}{llll} & \$ 2,530.6 & \$ 336.6 & \$ 127.9\end{array}$ \$ 22.5
Restructuring, impairment and transaction-related charges for the three and nine months ended September 30, 2018 and 2017, are further described in Note 4, "Restructuring, Impairment and Transaction-Related Charges," and are included in the operating income (loss) results by segment above.


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(In millions, except share and per share data and unless otherwise indicated)
A reconciliation of operating income to earnings before income taxes and equity in (earnings) loss of unconsolidated entity as reported in the condensed consolidated statements of operations for the three and nine months ended September 30, 2018 and 2017, was as follows:

Operating income
Less: interest expense
Less: net pension income
Less: loss on debt extinguishment
Earnings before income taxes and equity in (earnings) loss of unconsolidated entity

| Three Months | Nine Months |  |  |
| :--- | :--- | :--- | :--- |
| Ended | Ended |  |  |
| September 30, | $\begin{array}{l}\text { September 30, } \\ 2018\end{array}$ | 2017 | 2018 |
| $\$ 40.6$ | $\$ 46.8$ | $\$ 68.6$ | $\$ 127.9$ |
| 18.3 | 17.8 | 54.0 | 53.6 |
| $(3.1$ | $(2.6$ | $)$ | $(9.3$ |$)\left(\begin{array}{lll}(7.8\end{array}\right)$

Note 19. Separate Financial Information of Subsidiary Guarantors of Indebtedness
On April 28, 2014, Quad/Graphics completed an offering of the Senior Unsecured Notes (see Note 9, "Debt," for further details on the Senior Unsecured Notes). Each of the Company's Guarantor Subsidiaries fully and unconditionally guarantee or, in the case of future subsidiaries, will guarantee, on a joint and several basis, the Senior Unsecured Notes. All of the current Guarantor Subsidiaries are $100 \%$ owned by the Company. Guarantor Subsidiaries will be automatically released from these guarantees upon the occurrence of certain events, including the following:
*he designation of any of the Guarantor Subsidiaries as an unrestricted subsidiary;
the release or discharge of any guarantee or indebtedness that resulted in the creation of the guarantee of the Senior Unsecured Notes by any of the Guarantor Subsidiaries; or
the sale or disposition, including the sale of substantially all the assets, of any of the Guarantor Subsidiaries.
The following condensed consolidating financial information reflects the summarized financial information of Quad/Graphics, the Company's Guarantor Subsidiaries on a combined basis and the Company's non-guarantor subsidiaries on a combined basis.

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QUAD/GRAPHICS, INC.
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(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Statement of Operations
For the Three Months Ended September 30, 2018

Net sales
Cost of sales
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income (loss)
Interest expense (income)
Net pension income
Earnings (loss) before income taxes and equity in (earnings) loss of consolidated and unconsolidated entities
Income tax expense (benefit)
Earnings (loss) before equity in (earnings) loss of consolidated and unconsolidated entities
Equity in (earnings) loss of consolidated entities
Equity in (earnings) loss of unconsolidated entity Net earnings (loss)


Less: net earnings (loss) attributable to noncontrolling interests
Net earnings (loss) attributable to Quad/Graphics common shareholders
\$ 23.4
\$ 19.2
\$ 3.3
(22.5 ) \$23.4

Condensed Consolidating Statement of Comprehensive Income (Loss)
For the Three Months Ended September 30, 2018

Net earnings (loss)
Other comprehensive income (loss), net of tax Total comprehensive income (loss)
Less: comprehensive earnings (loss) attributable to noncontrolling interests
Comprehensive income (loss) attributable to Quad/Graphics
common shareholders

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Statement of Operations
For the Three Months Ended September 30, 2017

Net sales
Cost of sales
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income (loss)
Interest expense (income)
Net pension income
Earnings (loss) before income taxes and equity in (earnings) loss of consolidated and unconsolidated entities
Income tax expense (benefit)
Earnings (loss) before equity in (earnings) loss of consolidated and unconsolidated entities
Equity in (earnings) loss of consolidated entities
Equity in (earnings) loss of unconsolidated entity Net earnings (loss)

| Quad/Graphic§uarantor Non-Guarantor ${ }_{\text {E }}$ LiminationsTotal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Inc. |  | Subsidi | ries Subsidi |  |  |
| \$ 413.6 |  | \$ 585.5 | \$ 107.8 | \$ (101.5 | ) \$1,005.4 |
| 297.1 |  | 502.3 | 84.8 | (99.4 | ) 784.8 |
| 66.6 |  | 32.6 | 10.4 | (2.1 | ) 107.5 |
| 26.4 |  | 26.2 | 5.7 | - | 58.3 |
| 7.9 |  | 1.1 | (1.0 | ) - | 8.0 |
| 398.0 |  | 562.2 | 99.9 | (101.5 | ) 958.6 |
| \$ 15.6 |  | \$ 23.3 | \$ 7.9 | \$- | \$46.8 |
| 17.7 |  | (0.7 | ) 0.8 | - | 17.8 |
| - |  | (2.6 | ) - | - | (2.6 |
| (2.1 | ) | 26.6 | 7.1 | - | 31.6 |
| 4.5 |  | 6.1 | 1.2 | - | 11.8 |
| (6.6 | ) | 20.5 | 5.9 | - | 19.8 |
| (26.4 | ) | (1.0 | ) - | 27.4 | - |
| - |  | - | - | - | - |
| \$ 19.8 |  | \$ 21.5 | \$ 5.9 | \$ (27.4 | ) \$19.8 |
| - |  | - | - | - | - |
| \$ 19.8 |  | \$ 21.5 | \$ 5.9 | \$ (27.4 | ) \$ 19.8 |

Less: net earnings (loss) attributable to noncontrolling interests
Net earnings (loss) attributable to Quad/Graphics common shareholders
\$ 19.8
\$ 21.5
\$ 5.9
(27.4 ) \$ 19.8

Condensed Consolidating Statement of Comprehensive Income (Loss)
For the Three Months Ended September 30, 2017

Net earnings (loss)
Other comprehensive income (loss), net of tax
Total comprehensive income (loss)
Less: comprehensive earnings (loss) attributable to noncontrolling interests
Comprehensive income (loss) attributable to Quad/Graphics
common shareholders


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FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Statement of Operations
For the Nine Months Ended September 30, 2018

Net sales
Cost of sales
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income (loss)
Interest expense (income)
Net pension income
Earnings (loss) before income taxes and equity in (earnings) loss of consolidated and unconsolidated entities
Income tax expense (benefit)
Earnings (loss) before equity in (earnings) loss of consolidated and unconsolidated entities
Equity in (earnings) loss of consolidated entities
Equity in (earnings) loss of unconsolidated entity Net earnings (loss)
Less: net earnings (loss) attributable to noncontrolling interests
Net earnings (loss) attributable to Quad/Graphics common shareholders

| Quad/Graphics,Guarantor |  | Non-Guarantor ${ }_{\text {EliminationsTotal }}$ |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Inc. | Subsidiaries |  |  |  |
| \$ 1,236.8 | \$ 1,775.5 | \$ 337.2 | \$ (337.4 | ) \$3,012.1 |
| 966.5 | 1,552.7 | 261.5 | (329.9 | ) $2,450.8$ |
| 176.6 | 75.1 | 34.3 | (7.5 | ) 278.5 |
| 74.9 | 79.0 | 19.7 | - | 173.6 |
| 6.8 | 29.0 | 4.8 | - | 40.6 |
| 1,224.8 | 1,735.8 | 320.3 | (337.4 | ) $2,943.5$ |
| \$ 12.0 | \$ 39.7 | \$ 16.9 | \$ - | \$68.6 |
| 47.7 | 2.4 | 3.9 | - | 54.0 |
| - | (9.3 ) | ) - | - | (9.3 |
| (35.7 | ) 46.6 | 13.0 | - | 23.9 |
| (8.7 | ) 3.6 | 1.2 | - | (3.9 |
| (27.0 | ) 43.0 | 11.8 | - | 27.8 |
| (56.3 | ) (4.4 ) | ) - | 60.7 | - |
| - | - | (0.7 | - | (0.7 |
| 29.3 | 47.4 | 12.5 | (60.7 | ) 28.5 |
| - | - | (0.8 ) | - | (0.8 |
| \$ 29.3 | \$ 47.4 | \$ 13.3 | \$ (60.7 | \$29.3 |

Condensed Consolidating Statement of Comprehensive Income (Loss)
For the Nine Months Ended September 30, 2018

Net earnings (loss)
Other comprehensive income (loss), net of tax Total comprehensive income (loss)
Less: comprehensive earnings (loss) attributable to noncontrolling interests
Comprehensive income (loss) attributable to
Quad/Graphics common shareholders

| Quad/Graphic\&uarantor Non-Guarantor ${ }_{\text {EliminationsTotal }}$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| \$ 29.3 |  | \$ 47.4 |  | \$ 12.5 |  | \$ (60.7 | ) | \$28.5 |
| (4.7 | ) | (4.8 | ) | (9.8 | ) | 14.6 |  | (4.7 |
| 24.6 |  | 42.6 |  | 2.7 |  | (46.1 | ) | 23.8 |
| - |  | - |  | (0.8 | ) | - |  | (0.8 |
| \$ 24.6 |  | \$ 42.6 |  | \$ 3.5 |  | \$ (46.1 | ) | \$24. |

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Statement of Operations
For the Nine Months Ended September 30, 2017

Net sales
Cost of sales
Selling, general and administrative expenses
Depreciation and amortization
Restructuring, impairment and transaction-related charges
Total operating expenses
Operating income (loss)
Interest expense (income)
Net pension income
Loss (gain) on debt extinguishment
Earnings (loss) before income taxes and equity in (earnings) loss of consolidated and unconsolidated entities
Income tax expense (benefit)
Earnings (loss) before equity in (earnings) loss of consolidated and unconsolidated entities
Equity in (earnings) loss of consolidated entities
Equity in (earnings) loss of unconsolidated entity
Net earnings (loss)
Less: net earnings (loss) attributable to noncontrolling interests
Net earnings (loss) attributable to Quad/Graphics common shareholders

| Quad/Graphics,Guarantor |  |  | Non-Guaranto | EliminationsTotal |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Inc. |  | Subsidiaries | Subsidiaries |  |  |
| \$ 1,221.1 |  | \$ 1,711.1 | \$ 310.4 | \$ (275.4 | ) \$2,967.2 |
| 884.2 |  | 1,470.2 | 246.8 | (270.3 | ) $2,330.9$ |
| 191.4 |  | 96.6 | 27.5 | (5.1 | ) 310.4 |
| 81.3 |  | 77.8 | 16.4 | - | 175.5 |
| 25.8 |  | (5.0 ) | 1.7 | - | 22.5 |
| 1,182.7 |  | 1,639.6 | 292.4 | (275.4 | ) $2,839.3$ |
| \$ 38.4 |  | \$ 71.5 | \$ 18.0 | \$ - | \$127.9 |
| 52.2 |  | (1.3 | 2.7 | - | 53.6 |
| - |  | (7.8 | - | - | (7.8 |
| 2.6 |  | - | - | - | 2.6 |
| (16.4 |  | 80.6 | 15.3 | - | 79.5 |
| (2.2 | ) 2 | 26.3 | 2.7 | - | 26.8 |
| (14.2 | ) 5 | 54.3 | 12.6 | - | 52.7 |
| (66.1 | ) | (2.2 ) | - | 68.3 | - |
| - |  | - 0.8 | 0.8 | - | 0.8 |
| 51.9 |  | 56.5 | 11.8 | (68.3 | ) 51.9 |
| - |  | - | - | - | - |
| \$ 51.9 |  | \$ 56.5 | \$ 11.8 | \$ (68.3 | ) $\$ 51.9$ |

Condensed Consolidating Statement of Comprehensive Income (Loss)
For the Nine Months Ended September 30, 2017

Net earnings (loss)
Other comprehensive income (loss), net of tax
Total comprehensive income (loss)
Less: comprehensive earnings (loss) attributable to noncontrolling interests
Comprehensive income (loss) attributable to Quad/Graphics common shareholders

Quad/GraphioGuarantor Non-Guarantor Inc. SubsidiariesSubsidiaries EliminationsTotal
\$ $51.9 \quad \$ 56.5 \quad \$ 11.8 \quad \$(68.3) \$ 51.9$
14.6 ( 0.5 ) 14.3 (13.8 ) 14.6
$\left.\begin{array}{llll}66.5 & 56.0 & 26.1 & (82.1\end{array}\right) 66.5$
$\$ 66.5 \quad \$ 56.0 \quad \$ 26.1 \quad \$(82.1) \$ 66.5$

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Balance Sheet
As of September 30, 2018

## ASSETS

Cash and cash equivalents
Receivables, less allowances for doubtful accounts
Intercompany receivables
Inventories
Other current assets
Total current assets
Property, plant and equipment-net
Investment in consolidated entities
Goodwill and intangible assets-net
Intercompany loan receivable
Other long-term assets
Total assets
LIABILITIES AND SHAREHOLDERS' EQUITY
Accounts payable
Intercompany accounts payable
Short-term debt and current portion of long-term debt
and capital lease obligations
Other current liabilities
Total current liabilities

| Long-term debt and capital lease obligations | $1,018.6$ | 1.9 | 6.5 |  | $1,027.0$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Intercompany loan payable | - | 41.7 | 68.2 | $(109.9$ | $)$ | - |
| Other long-term liabilities | 129.4 | 91.4 | 10.6 | - | 231.4 |  |
| Total liabilities | $1,667.1$ | 321.6 | 219.8 | $(188.0$ | $)$ | $2,020.5$ |
|  |  |  |  |  |  |  |
| Total shareholders' equity and noncontrolling interests | 513.3 | 582.7 | 211.0 | $(793.7$ | $) 513.3$ |  |
| Total liabilities and shareholders' equity | $\$ 2,180.4$ | $\$ 904.3$ | $\$ 430.8$ | $\$(981.7$ | $) \$ 2,533.8$ |  |

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QUAD/GRAPHICS, INC.
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FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Balance Sheet
As of December 31, 2017

## ASSETS

Cash and cash equivalents
Receivables, less allowances for doubtful accounts
Intercompany receivables
Inventories
Other current assets
Total current assets
Property, plant and equipment-net
Investment in consolidated entities
Goodwill and intangible assets-net
Intercompany loan receivable
Other long-term assets
Total assets
LIABILITIES AND SHAREHOLDERS' EQUITY

| Accounts payable | $\$ 201.6$ | $\$ 115.9$ | $\$ 64.1$ | $\$-$ | $\$ 381.6$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Intercompany accounts payable | 75.1 | - | 10.2 | $(85.3$ | $)-$ |
| Short-term debt and current portion of long-term debt | 31.9 | 1.0 | 14.7 | - | 47.6 |
| and capital lease obligations | 213.9 | 74.9 | 27.9 | - | 316.7 |
| Other current liabilities | 522.5 | 191.8 | 116.9 | $(85.3$ | $) 745.9$ |
| Total current liabilities |  |  |  |  |  |
|  | 904.3 | 1.4 | 11.5 | - | 917.2 |
| Long-term debt and capital lease obligations | - | 40.9 | 67.1 | $(108.0$ | $)$ |
| Intercompany loan payable | 121.1 | 133.4 | 12.4 | - | 266.9 |
| Other long-term liabilities | $1,547.9$ | 367.5 | 207.9 | $(193.3$ | $1,930.0$ |
| Total liabilities |  |  |  |  |  |
|  |  |  |  |  |  |
| Total shareholders' equity and noncontrolling interests | 522.4 | 431.3 | 159.1 | $(590.4$ | 522.4 |
| Total liabilities and shareholders' equity | $\$ 2,070.3$ | $\$ 798.8$ | $\$ 367.0$ | $\$(783.7$ | $\$ 2,452.4$ |

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Statement of Cash Flows
For the Nine Months Ended September 30, 2018

## OPERATING ACTIVITIES

Net cash from (used in) operating activities
INVESTING ACTIVITIES
Purchases of property, plant and equipment
Acquisition related investing activities
Intercompany investing activities
Other investing activities
Net cash from (used in) investing activities

## FINANCING ACTIVITIES

| Proceeds from issuance of long-term debt | - |  | - |  | 0.3 |  | - | 0.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Payments of long-term debt and capital lease obligations | (26.6 | ) | (1.0 | ) | (5.1 | ) | - | (32.7 ) |
| Borrowings on revolving credit facilities | 1,813.9 |  | - |  | 16.1 |  | - | 1,830.0 |
| Payments on revolving credit facilities | (1,677.8 | ) | - |  | (14.1 | ) | - | (1,691.) |
| Purchases of treasury stock | (36.7 | ) | - |  | - |  | - | (36.7 |
| Payment of cash dividends | (47.5 | ) | - |  | - |  | - | (47.5 |
| Intercompany financing activities | 29.8 |  | 105.8 |  | 1.8 |  | (137.4 ) | - |
| Other financing activities | (4.9 | ) | - |  | - |  | - | (4.9 |
| Net cash from (used in) financing activities | 50.2 |  | 104.8 |  | (1.0 | ) | (137.4) | 16.6 |
| Effect of exchange rates on cash and cash equivalents | - |  | - |  | (1.7 | ) | - | (1.7 |
| Net increase (decrease) in cash and cash equivalents | (49.9 | ) | (2.0 | ) | (6.2 | ) | - | (58.1 |
| Cash and cash equivalents at beginning of period | 51.7 |  | 2.0 |  | 10.7 |  | - | 64.4 |
| Cash and cash equivalents at end of period | \$ 1.8 |  | \$ - |  | \$ 4.5 |  | \$ - | \$ 6.3 |

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
Condensed Consolidating Statement of Cash Flows
For the Nine Months Ended September 30, 2017

## OPERATING ACTIVITIES

Net cash from (used in) operating activities
INVESTING ACTIVITIES
Purchases of property, plant and equipment
Intercompany investing activities
Other investing activities
Net cash from (used in) investing activities
FINANCING ACTIVITIES

| Proceeds from issuance of long-term debt | 375.0 |  | - |  | - |  | - |  | 375.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Payments of long-term debt and capital lease obligations | (423.5 | ) | (2.5 | ) | (4.2 | ) | - |  | (430.2 ) |
| Borrowings on revolving credit facilities | 521.9 |  | - |  | 3.8 |  | - |  | 525.7 |
| Payments on revolving credit facilities | (540.9 | ) | - |  | (9.5 | ) | - |  | (550.4 ) |
| Purchases of treasury stock | (3.8 | ) | - |  | - |  | - |  | (3.8 |
| Payment of cash dividends | (46.5 | ) | - |  | - |  | - |  | (46.5 |
| Intercompany financing activities | 57.7 |  | 0.1 |  | (9.0 | ) | (48.8 | ) | - |
| Other financing activities | (8.2 | ) | (4.1 | ) | - |  | - |  | (12.3 ) |
| Net cash from (used in) financing activities | (68.3 | ) | (6.5 | ) | (18.9 | ) | (48.8 | ) | (142.5) |
| Effect of exchange rates on cash and cash equivalents | - |  | - |  | (0.3 | ) | - |  | (0.3 |
| Net increase (decrease) in cash and cash equivalents | 5.0 |  | (7.3 | ) | 0.5 |  | - |  | (1.8 |
| Cash and cash equivalents at beginning of period | 0.3 |  | 12.1 |  | 6.8 |  | - |  | 19.2 |
| Cash and cash equivalents at end of period | \$ 5.3 |  | \$ 4.8 |  | \$ 7.3 |  | \$ | - | \$17.4 |

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QUAD/GRAPHICS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018 <br> (In millions, except share and per share data and unless otherwise indicated)

## Note 20. New Accounting Pronouncements

In August 2018, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update 2018-15 "Intangibles-Goodwill and Other-Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract" ("ASU 2018-15"), which aligns the requirements for capitalizing implementation costs incurred in a cloud computing arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. This guidance is effective for interim and annual periods beginning after December 15, 2019, with early adoption permitted. Entities are allowed to apply either a retrospective or prospective transition approach to adopt the guidance. The Company is evaluating the impact of the adoption of ASU 2018-15 on the condensed consolidated financial statements.

In August 2018, the FASB issued Accounting Standards Update 2018-14 "Compensation—Retirement Benefits—Defined Benefit Plans-General (Subtopic 715-20): Disclosure Framework-Changes to the Disclosure Requirements for Defined Benefit Plans" ("ASU 2018-14"), which adds, removes and clarifies year-end disclosure requirements related to defined benefit pension and other postretirement plans. This guidance is effective for annual periods ending after December 15, 2020, with early adoption permitted. This new guidance will require a retrospective adoption approach. The Company is evaluating the impact of the adoption of ASU 2018-14 on the notes to the condensed consolidated financial statements.

In August 2018, the FASB issued Accounting Standards Update 2018-13 "Fair Value Measurement (Topic 820): Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurement" ("ASU 2018-13"), which changes the requirements on fair value measurements by removing, modifying or adding certain disclosures. This guidance is effective for interim and annual periods beginning after December 15, 2019, with early adoption permitted. Entities electing to early adopt are permitted to early adopt the eliminated or modified disclosure requirements and delay the adoption of all the new disclosure requirements until their effective date. The adoption of ASU 2018-13 requires the application of a combination of the prospective and retrospective methods of transition, depending on the topic of disclosure. The Company is evaluating the impact of the adoption of ASU 2018-13 on the notes to the condensed consolidated financial statements.

In June 2016, the FASB issued Accounting Standards Update 2016-13 "Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" ("ASU 2016-13"), which changes the impairment model for most financial assets and certain other instruments. Under the new guidance, entities will be required to measure expected credit losses for financial instruments, including trade receivables, based on historical experience, current conditions and reasonable forecasts. This guidance is effective for interim and annual periods beginning after December 15, 2019, with early adoption permitted for interim and annual periods beginning after December 15 , 2018. This new guidance will require a modified retrospective transition approach, where the entity will need to apply a cumulative-effect adjustment to retained earnings (accumulated deficit) as of the beginning of the first reporting period in which the guidance is adopted. The Company is evaluating the impact of the adoption of ASU 2016-13 on the condensed consolidated financial statements.

In February 2016, the FASB issued Accounting Standards Update 2016-02 "Leases (Topic 842)" ("ASU 2016-02"), which establishes a right-of-use model requiring a lessee to record a right-of-use asset and a lease liability on the
balance sheet for all leases with terms longer than twelve months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition. The guidance also requires additional disclosures to enable users of financial statements to understand the amount, timing and uncertainty of cash flows arising from leases. This guidance is effective for interim and annual periods beginning after December 15, 2018, with early adoption permitted. The Company plans to adopt the standard in the first quarter of 2019. This new guidance will require a modified retrospective transition approach for all leases existing at, or entered into after, the date of initial application, with an option to elect to use certain transition relief. The FASB recently approved a proposal to allow a prospective transition approach, in which only the current year financial statements would need to be reported under the new accounting model. The Company plans to elect that option and will present the current year financial statements in accordance with Topic 842, while prior year comparative periods will be presented under Topic 840.

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QUAD/GRAPHICS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2018
(In millions, except share and per share data and unless otherwise indicated)
The Company has developed a comprehensive project plan and has established a cross-functional implementation team to evaluate the impact of the standard. The project plan included evaluating the Company's lease portfolio, analyzing the standard's impact on the Company's various types of lease contracts and identifying the reporting requirements of the new standard. The Company has completed its initial scoping review and is in the process of implementing a system and performing data validation that will assist in meeting the standard's reporting and disclosure requirements. The Company plans to elect the available practical expedients and is in the process of implementing changes to its processes and internal controls to enable the preparation of financial information upon adoption.

As of September 30, 2018, and subject to the Company's ongoing evaluation of new lease contracts, the Company has made further progress with its evaluation of the expected impact of adopting Topic 842 and anticipates the adoption of this standard will not have a significant impact on the Company's condensed consolidated financial statements. As a result of the adoption of this standard, a right-of-use asset and a related lease liability will be established to reflect the present value of the future lease payments at a level comparable to those reported in the Company's 2017 Annual Report on Form 10-K.

Note 21. Subsequent Events

## Approval of Definitive Agreement to Acquire LSC Communications

On October 30, 2018, the Company's Board of Directors and the Board of Directors of LSC Communications ("LSC"), a leader in print and digital media solutions, approved a definitive agreement for the Company to acquire LSC. Under the terms of the agreement, the Company will acquire LSC in an all-stock transaction valued at approximately $\$ 1.4$ billion, including the refinancing of LSC's debt and assumption of other obligations. The acquisition is subject to customary closing conditions, including regulatory approval and approval by the shareholders of both companies. The Company expects the acquisition to close in mid-2019.

Declaration of Quarterly Dividend
On October 30, 2018, the Company declared a quarterly dividend of $\$ 0.30$ per share, which will be paid on December 7, 2018, to shareholders of record as of November 19, 2018.

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ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
The following discussion of the financial condition and results of operations of Quad/Graphics should be read together with (1) the Quad/Graphics condensed consolidated financial statements for the three and nine months ended September 30, 2018 and 2017, including the notes thereto, included in Item 1, "Condensed Consolidated Financial Statements (Unaudited)," of this Quarterly Report on Form 10-Q; and (2) the audited consolidated annual financial statements as of and for the year ended December 31, 2017, and notes thereto included in the Company's Annual Report on Form 10-K, filed with the SEC on February 21, 2018.

Management's discussion and analysis of financial condition and results of operations is provided as a supplement to the Company's condensed consolidated financial statements and accompanying notes to help provide an understanding of the Company's financial condition, the changes in the Company's financial condition and the Company's results of operations. This discussion and analysis is organized as follows:

Cautionary Statement Regarding Forward-Looking Statements.
Overview. This section includes a general description of the Company's business and segments, an overview of key performance metrics the Company's management measures and utilizes to evaluate business performance, and an overview of trends affecting the Company, including management's actions related to the trends.

Results of Operations. This section contains an analysis of the Company's results of operations by comparing the results for (1) the three months ended September 30, 2018, to the three months ended September 30, 2017; and (2) the nine months ended September 30, 2018, to the nine months ended September 30, 2017. The comparability of the Company's results of operations between periods was impacted by the 2018 acquisition of Ivie and the 2018 additional investment in and consolidation of Rise. The results of operations of the acquisition of Ivie and the investment in Rise are included in the Company's condensed consolidated results prospectively from their respective acquisition dates. Forward-looking statements providing a general description of recent and projected industry and Company developments that are important to understanding the Company's results of operations are included in this section. This section also provides a discussion of EBITDA and EBITDA margin, financial measures that the Company uses to assess the performance of its business that are not prepared in accordance with GAAP.

Liquidity and Capital Resources. This section provides an analysis of the Company's capitalization, cash flows, a statement about off-balance sheet arrangements and a discussion of outstanding debt and commitments. Forward-looking statements important to understanding the Company's financial condition are included in this section. This section also provides a discussion of Free Cash Flow and Debt Leverage Ratio, non-GAAP financial measures that the Company uses to assess liquidity and capital allocation and deployment.

New Accounting Pronouncements.

## Cautionary Statement Regarding Forward-Looking Statements

To the extent any statements in this Quarterly Report on Form 10-Q contain information that is not historical, these statements are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements relate to, among other things, the objectives, goals, strategies, beliefs, intentions, plans, estimates, prospects, projections and outlook of the Company, and can generally be identified by the use of words such as "may," "will," "expect," "intend," "estimate," "anticipate," "plan," "foresee," "believe" or "continue" or the negatives of these terms, variations on them and other similar expressions. In addition, any statements that refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements.

These forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties and other factors, some of which are beyond the control of the Company. These risks, uncertainties and other factors could cause actual results to differ materially from those expressed or implied by those forward-looking statements. Among risks, uncertainties and other factors that may impact Quad/Graphics are those described in Part I, Item 1A, "Risk Factors," of the Company's 2017 Annual Report on Form 10-K, filed with the SEC on February 21, 2018, as such may be amended or supplemented in Part II, "Other Information," Item 1A, "Risk Factors," of the Company's subsequently filed Quarterly Reports on Form 10-Q (including this report), and the following:

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The impact of decreasing demand for printed materials and significant overcapacity in the highly competitive commercial printing industry creates downward pricing pressures and potential underutilization of assets;

The impact of electronic media and similar technological changes, including digital substitution by consumers;
The inability of the Company to reduce costs and improve operating efficiency rapidly enough to meet market conditions;

The impact of changing future economic conditions;
The failure of clients to perform under contracts or to renew contracts with clients on favorable terms or at all;
The impact of increased business complexity as a result of the Company's transformation to a marketing solutions provider;

The impact of regulatory matters and legislative developments or changes in laws, including changes in cyber-security, privacy and environmental laws;

The impact of fluctuations in costs (including labor and labor-related costs, energy costs, freight rates and raw materials) and the impact of fluctuations in the availability of raw materials;

The failure to attract and retain qualified production personnel;
The impact of changes in postal rates, service levels or regulations;
The fragility and decline in overall distribution channels, including newspaper distribution channels;
The failure to successfully identify, manage, complete and integrate acquisitions and investments;

- The impact of risks associated with the operations outside of the United States, including costs incurred or reputational damage suffered due to improper conduct of its employees, contractors or agents;

Significant capital expenditures may be needed to maintain the Company's platform and processes and to remain technologically and economically competitive;

The impact of the various restrictive covenants in the Company's debt facilities on the Company's ability to operate its business;

The impact on the holders of Quad/Graphics' class A common stock of a limited active market for such shares and the inability to independently elect directors or control decisions due to the voting power of the class B common stock; and

The impact of an other than temporary decline in operating results and enterprise value that could lead to non-cash impairment charges due to the impairment of property, plant and equipment and other intangible assets.

Quad/Graphics cautions that the foregoing list of risks, uncertainties and other factors is not exhaustive, and you should carefully consider the other factors detailed from time to time in Quad/Graphics' filings with the SEC and other uncertainties and potential events when reviewing the Company's forward-looking statements.

Because forward-looking statements are subject to assumptions and uncertainties, actual results may differ materially from those expressed or implied by such forward-looking statements. You are cautioned not to place undue reliance on such statements, which speak only as of the date of this Quarterly Report on Form 10-Q. Except to the extent required by the federal securities laws, Quad/Graphics undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

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Overview

## Business Overview

Quad/Graphics is a leading marketing solutions provider. The Company leverages its strong print foundation as part of a much larger, robust integrated marketing platform that helps marketers and content creators improve the efficiency and effectiveness of their marketing spend across offline and online media channels. With a consultative approach, worldwide capabilities, leading-edge technology and single-source simplicity, the Company believes it has the resources and knowledge to help a wide variety of clients in multiple vertical industries, including retail, publishing and healthcare.

Quad/Graphics believes employee pride, combined with a relentless quest to create a better way, builds the opportunity to invent new ideas that drive improved performance and shared success for all. To accomplish this vision, Quad/Graphics remains focused on its consistent mission to achieve the following:

Walk in the Shoes of Our Clients
The Company reinforces that all employees, regardless of job title, are part of Quad/Graphics' client experience team. As such, all employees are responsible for meeting the needs of its clients every day, making it easy to work with Quad/Graphics, and making the client experience enjoyable at every touchpoint. In the Company's current evolution, Quad 3.0, the Company is focused on supplementing client print-execution conversations with consultative solutions that will improve a client's business through process efficiencies and marketing spend effectiveness. To accomplish this, a key component of Quad/Graphics' client-facing strategy is to strengthen relationships at different levels inside a client's organization so the Company can better understand, anticipate and satisfy a client's needs. In Quad 3.0, Quad/Graphics seeks to become an invaluable strategic partner for its clients, helping them successfully navigate today's constantly changing multichannel media landscape through innovative data-driven solutions, created and executed across multiple channels. The Company also believes its proactive thought leadership in key issues facing its clients, such as integrating marketing services and postal reform, will foster loyalty to the Quad/Graphics brand.

## Grow the Business Profitably

Key components of this strategy center on Quad/Graphics' ability to grow in Quad 3.0, at a time when industry headwinds continue, and are as follows:

Ongoing innovation and investment to integrate offline and online media, in support of the Company's Quad 3.0 value proposition of helping clients create, integrate, deploy and measure content more efficiently and market more effectively. This includes process investments to help clients optimize workflows through audit and discovery services; streamlined content creation to help reduce overall production and distribution costs and improve speed-to-market; and platform investments in variable printing and data management to bridge the traditional analog and digital marketing worlds to help clients precisely segment, execute and measure more personal, one-on-one relevant brand experiences via multichannel campaigns that engage consumers at the right place and time to generate greater market penetration and lift in response. The Company's goal is to remain the high-quality, low-cost producer across the continuum, from traditional print to multichannel execution.

Organic growth, in which the Company leverages knowledge from existing client relationships in key growth vertical industries to develop complementary products and services that help brand owners market more efficiently and effectively across media channels. Quad/Graphics is also focused on ensuring it has the right talent in the best positions to have strategic marketing conversations with its clients that facilitate understanding their needs, developing tailored solutions and growing market share.

Disciplined acquisitions, that take many different forms. For example, the Company intends to continue to transform its existing product lines while expanding into higher growth product and service categories that help bolster the Company's ability to create value for its clients, as well as pursue value-driven industry consolidating acquisitions and/or acquisitions that help accelerate the Company's transformation in Quad 3.0.

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Strengthen the Core
Quad/Graphics uses a disciplined return on capital framework and historically has made significant investments in its print manufacturing platform and data management capabilities that have resulted in what it believes is the most integrated, automated, efficient, innovative and modern manufacturing platform and distribution network in the industry. The Company's continued focus to strengthen its core manufacturing platform through investments to streamline, automate and improve efficiencies and throughput, while reducing labor costs, promotes sustainable cash flow and continued value creation. Further, a commitment to Lean Enterprise and a disciplined culture of continuous improvement is a high priority throughout the Company and supports its goal of strengthening the production and distribution functions for core product lines to remain the high-quality, low-cost producer.

## Engage Employees

Quad/Graphics' strategy to engage employees builds upon its mission to attract, retain and develop employees throughout their entire career journey with the Company. All three elements combine to support Quad/Graphics' ongoing Quad 3.0 transformation, and build on key aspects of its distinct and transparent corporate culture. This includes strong and lasting Company values, an organization-wide entrepreneurial spirit and opportunity-seeking mentality where employees are encouraged to take pride and ownership in their work, take advantage of continuous learning programs to advance in their careers, share knowledge by mentoring others and innovate solutions to drive performance. With the encouragement to do things differently, be something greater and create a better way, the Company believes its employees are more fully engaged in producing better results for clients and advancing the Company's strategic goals, while supporting community activities, initiatives and organizations that impact the quality of life near Quad/Graphics facilities. As Quad/Graphics continues to expand its integrated marketing platform in Quad 3.0, the Company believes this creates possibilities for each employee that are advantageously distinct from other employers.

Enhance Financial Strength and Create Shareholder Value
Quad/Graphics follows a disciplined approach to maintaining and enhancing financial strength to create shareholder value, which is essential given ongoing printing industry challenges. This key strategic goal is centered on the Company's ability to maximize net earnings, Free Cash Flow and operating margins; maintain consistent financial policies to ensure a strong balance sheet, liquidity level and access to capital; and retain the financial flexibility needed to strategically allocate and deploy capital as circumstances change. The priorities for capital allocation and deployment are adjusted based on prevailing circumstances and what the Company thinks is best for shareholder value creation at any particular point in time. Those priorities currently include the following: (1) deleveraging the Company's balance sheet through debt and pension liability reductions; (2) making compelling investments that drive profitable organic growth and productivity in the Company's current business, as well as executing on acquisitions through a disciplined approach that includes expansion into higher-growth products and services that help accelerate the Company's transformation in Quad 3.0, and pursuing value-driven industry consolidation; and (3) returning capital to shareholders through dividends and share repurchases.

## Segments

The Company's operating and reportable segments are aligned with how the chief operating decision maker of the Company currently manages the business. The Company's operating and reportable segments, including their product and service offerings, and a "Corporate" category are as follows:
-United States Print and Related Services
-International

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-Corporate

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United States Print and Related Services
The United States Print and Related Services segment is predominantly comprised of the Company's United States printing operations and is managed as one integrated platform. This includes retail inserts, publications, catalogs, special interest publications, journals, direct mail, books, directories, in-store marketing and promotion, packaging, newspapers, custom print products, other commercial and specialty printed products and global paper procurement, together with marketing and other complementary services, including consumer insights, audience targeting, personalization, media planning and placement, process optimization, campaign planning and creation, pre-media production, videography, photography, digital execution, print execution and logistics. This segment also includes the manufacture of ink. The United States Print and Related Services segment accounted for approximately $91 \%$ of the Company's consolidated net sales during the three and nine months ended September 30, 2018.

## International

The International segment consists of the Company's printing operations in Europe and Latin America, including operations in England, France, Germany, Poland, Argentina, Colombia, Mexico and Peru, as well as investments in printing operations in Brazil and India. This segment provides printed products and marketing and other complementary services consistent with the United States Print and Related Services segment. The International segment accounted for approximately $9 \%$ of the Company's consolidated net sales during the three and nine months ended September 30, 2018.

## Corporate

Corporate consists of unallocated general and administrative activities and associated expenses including, in part, executive, legal and finance, as well as certain expenses and income from frozen employee retirement plans, such as pension benefit plans.

## Key Performance Metrics Overview

The Company's management believes the ability to generate net sales growth, profit increases and positive cash flow, while maintaining the appropriate level of debt, are key indicators of the successful execution of the Company's business strategy and will increase shareholder value. The Company uses period over period net sales growth, EBITDA, EBITDA margin, net cash provided by operating activities, Free Cash Flow and Debt Leverage Ratio as metrics to measure operating performance, financial condition and liquidity. EBITDA, EBITDA margin, Free Cash Flow and Debt Leverage Ratio are non-GAAP financial measures (see the definitions of EBITDA, EBITDA margin and the reconciliation of net earnings to EBITDA in the "Results of Operations" section below, and see the definitions of Free Cash Flow and Debt Leverage Ratio, the reconciliation of net cash provided by operating activities to Free Cash Flow, and the calculation of Debt Leverage Ratio in the "Liquidity and Capital Resources" section below).

Net sales growth. The Company uses period over period net sales growth as a key performance metric. The Company's management assesses net sales growth based on the ability to generate increased net sales through increased sales to existing clients, sales to new clients, sales of new or expanded solutions to existing and new clients and opportunities to expand sales through strategic investments, including acquisitions.

EBITDA and EBITDA margin. The Company uses EBITDA and EBITDA margin as metrics to assess operating performance. The Company's management assesses EBITDA and EBITDA margin based on the ability to increase revenues while controlling variable expense growth.

Net cash provided by operating activities. The Company uses net cash provided by operating activities as a metric to assess liquidity. The Company's management assesses net cash provided by operating activities based on the ability to meet recurring cash obligations while increasing available cash to fund cash restructuring requirements related to cost reduction activities, as well as to fund capital expenditures, debt service requirements, World Color Press single employer pension plan contributions, World Color Press MEPPs withdrawal liabilities, acquisitions and other investments in future growth, shareholder dividends and share repurchases. Net cash provided by operating activities can be significantly impacted by the timing of non-recurring or infrequent receipts or expenditures.

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Free Cash Flow. The Company uses Free Cash Flow as a metric to assess liquidity and capital deployment. The Company's management assesses Free Cash Flow as a measure to quantify cash available for strengthening the balance sheet (debt reduction), for strategic capital allocation and deployment through investments in the business (acquisitions and strategic investments) and for returning capital to the shareholders (dividends and share repurchases). The priorities for capital allocation and deployment will change as circumstances dictate for the business, and Free Cash Flow can be significantly impacted by the Company's restructuring activities and other unusual items.

Debt Leverage Ratio. The Company uses the Debt Leverage Ratio as a metric to assess liquidity and the flexibility of its balance sheet. Consistent with other liquidity metrics, the Company monitors the Debt Leverage Ratio as a measure to determine the appropriate level of debt the Company believes is optimal to operate its business, and accordingly, to quantify debt capacity available for strategic capital allocation and deployment through investments in the business (capital expenditures, acquisitions and strategic investments), for strengthening the balance sheet (pension liability reduction), and for returning capital to the shareholders (dividends and share repurchases). The priorities for capital allocation and deployment will change as circumstances dictate for the business, and the Debt Leverage Ratio can be significantly impacted by the amount and timing of large expenditures requiring debt financing, as well as changes in profitability.

## Overview of Trends Affecting Quad/Graphics

Quad/Graphics is a leading marketing solutions provider. Opportunity for growth within the United States advertising services industry supports Quad/Graphics' 3.0 transformation. The Company leverages its strong print foundation as part of a much larger, robust integrated marketing platform that helps marketers and content creators improve the efficiency and effectiveness of their marketing spend across offline and online media channels. With a consultative approach, worldwide capabilities, leading-edge technology and single-source simplicity, the Company believes it has the resources and knowledge to help a wide variety of clients in multiple vertical industries, including retail, publishing and healthcare.

From a marketing services perspective, media channel proliferation continues, and consumers remain in control of where, when and how they buy their products and services. This trend has contributed to marketers' and publishers' need for solutions to efficiently and effectively coordinate and measure both digital and traditional channels.

From a printing industry perspective, competition remains highly fragmented and intense, and the Company believes that there are indicators of heightened competitive pressures. The industry has excess manufacturing capacity created by continued declines in industry volumes which, in turn, has created accelerated downward pricing pressures. In addition, digital delivery of documents and data, including the online distribution and hosting of media content and mobile technologies, offers alternatives to traditional delivery of printed documents. Increasing consumer acceptance of digital delivery of content has resulted in marketers and publishers allocating their marketing and advertising spend across the expanding selection of digital delivery options, which further reduces printing demand and contributes to industry overcapacity. The Company also faces competition from print management firms, which look to streamline processes and reduce the overall print spend of the Company's clients, as well as from strategic marketing firms focused on helping businesses integrate multiple channels into their marketing campaigns.

The Company believes that a disciplined approach for capital management and a strong balance sheet are critical to be able to invest in profitable growth opportunities and technological advances, thereby providing the highest return for shareholders. Management balances the use of cash between deleveraging the Company's balance sheet (through reduction in debt and pension obligations), compelling investment opportunities (through capital expenditures, acquisitions and strategic investments) and returns to shareholders (through share repurchases and a quarterly dividend of $\$ 0.30$ per share).

The Company continues to remain disciplined with its debt leverage. The Company's consolidated debt and capital leases increased $\$ 110$ million during the nine months ended September 30, 2018, primarily to fund the acquisition of Ivie, the additional investment in Rise and $\$ 37$ million in share repurchases. Since the Company completed the World Color Press acquisition in July 2010, the Company has reduced debt and capital leases by $\$ 665$ million and has reduced the obligations for pension, postretirement and MEPPs by $\$ 474$ million, for a total obligation reduction since July of 2010 of over $\$ 1.1$ billion.

The Company makes continuous progress on integrating and streamlining all aspects of its business, thereby lowering its cost structure by consolidating its manufacturing platform into its most efficient facilities, as well as realizing purchasing, mailing and logistics efficiencies by centralizing and consolidating print manufacturing volumes and eliminating redundancies in its administrative and corporate operations. These efforts include the deployment of the Company's Smartools® systems to streamline workflows and improve data visibility across the consolidated platform, and cost reductions through Lean

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Manufacturing and Continuous Improvement initiatives, both on the production floor and with administrative support, in order to achieve improved efficiencies, reduce waste, lower overall operating costs, enhance quality and timeliness and create a safer work environment for the Company's employees. The Company continues to focus on proactively aligning its cost structure to the realities of the top-line pressures it faces in the printing industry through sustainable continuous improvement programs. Restructuring actions initiated by the Company beginning in 2010 have resulted in the announcement of 42 plant closures and a reduction in headcount by approximately 12,900 employees through September 30, 2018. The Company intends to continue to reduce costs, as evidenced by the fourth quarter of 2017 announcements of four plant closures that have already ceased operations, and the announcement of an additional plant closure in the first quarter of 2018 that ceased operations in the second quarter of 2018.

The United States Department of Commerce and the International Trade Commission ("ITC") completed an investigation to determine if manufacturers of uncoated groundwood paper based in the United States are being disadvantaged as compared to their Canadian competitors due to subsidies from the federal government of Canada. Additionally, the investigation looked into allegations that the Canadian paper manufacturers are improperly exporting less expensive paper into the United States.

The United States Department of Commerce had issued a "preliminary" decision on the countervailing duty and the anti-dumping duty, including a "post-preliminary" determination of the countervailing duty in June 2018. That preliminary decision recommended a combined tariff, ranging from $0 \%$ to as much as $35 \%$, depending on the company (each company is assessed a duty specific to their own unique circumstances, which results in varying duty amounts). The Company believes suppliers for uncoated groundwood paper reacted by adding these duties to the price of their products. The ITC is responsible for determining if the Department of Commerce's recommendation is officially approved and implemented.

The ITC completed its own investigation in August 2018 and concluded that the Canadian paper producers were not benefiting from unfair subsidies from the Canadian government. Additionally, the ITC found no evidence the Canadian paper manufacturers were improperly exporting less expensive paper into the United States. As a result of these findings, the ITC rescinded the Department of Commerce's proposed tariffs. The Company believes the ITC's decision had a positive impact on the printing industry, as the costs of the tariffs could have been passed along directly to the consumers of uncoated groundwood paper. This would have been compounded by the fact that, currently, the United States paper manufacturers are only capable of supplying a portion of the demand for uncoated groundwood paper in the United States. The Company believes the ITC's decision to rescind the proposed tariffs would allow printers and publishers to continue to have access to a supply of uncoated groundwood paper at reasonable prices.

Integrated distribution with the postal service is an important component of the Company's business. Any material change in the current service levels provided by the postal service could impact the demand that clients have for print services. The United States Postal Service ("USPS") continues to experience financial problems. Without action by Congress to reform the USPS' financial stability and remove unnecessary and costly congressional mandates, pressure on postal rates will continue to mount. Additionally, without reforms to address the systemic overall cost structure of the USPS, these losses will continue into the future, and the benefits from congressional postal reform legislation will be short-lived. In 2006, the Postal Accountability and Enhancement Act ("PAEA"), created the predictable postal price-setting process in place today that is tied directly to the Consumer Price Index for all urban consumers. PAEA requires the Postal Regulatory Commission ("PRC") to review the price setting process after ten years. The PRC initiated this review in December 2016. In December 2017, the PRC issued a Notice of Proposed Rulemaking, with comments due on March 1, 2018. An additional round of comments was due March 30, 2018. The Company provided comments in both rounds. Any newly revised rates that would be effective as a result of new rules issued by the PRC may include a higher rate cap, or potentially the elimination of a rate cap altogether, which will result in no restrictions on the USPS' ability to increase rates from year to year. This may lead to price spikes for mailers and may also reduce the incentive for the USPS to continue to take out costs and instead continue to rely on postage to cover
the costs of an outdated postal service that does not reflect the industry's ability or willingness to pay. The end result may be reduced demand for printed products as customers may move more aggressively into other delivery methods, such as the many digital and mobile options now available to consumers.

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On April 12, 2018, an executive order was issued for a presidential task force to review the United States postal system with a provided time frame of 120 days. The Company has had meetings and correspondence with the presidential task force during this time. Other initiatives, such as postal reform legislation and PRC response, have been temporarily delayed, pending the outcome of this review. The recommendations stemming from the presidential task force have not been released and are still pending. The delay in releasing the task force recommendations continues to stall congressional action on postal reform legislation as well as the PRC's proposed rate structure changes. No formal announcement has yet been made by the Administration regarding the timing of the release of the recommendations.

Another key aspect of the Company's modern manufacturing platform is the combination of its footprint of mega plants (facilities greater than 1.0 million square feet) that produce a number of different products under one roof; mega zones where multiple facilities in close geographic proximity are managed as one large facility; and smaller strategically located facilities. The Company has continued to evolve its platform, equipping facilities to be product line agnostic, which enables the Company to maximize equipment utilization. Quad/Graphics believes that the large plant size of certain of its key printing facilities allows the Company to drive savings in certain product lines (such as publications and catalogs) due to economies of scale and from investments in automation and technology.

When making capital investment decisions, management undertakes a thorough process aimed at driving the strongest contribution to long-term profitability, whether those are property, plant and equipment additions; organic growth opportunities; or acquisitions. Some recent examples of the Company's acquisition activities are as follows:

The Company completed the acquisition of Ivie on February 21, 2018, for a net purchase price of $\$ 92$ million, excluding acquired cash. Ivie is headquartered in Flower Mound, Texas and provides a full array of marketing services, including creative and production services, studio services, sourcing, procurement, staff enhancement, media services, public relations, digital, technology solutions and project management for many leading brands throughout the world.

The Company increased its equity position in Rise from $19 \%$ to $57 \%$ on March 14,2018 , for $\$ 9$ million cash paid and the conversion of previously provided loans to equity ownership. Rise is a digital marketing agency headquartered in Chicago, Illinois, that specializes in media, analytics and customer experience, and helps enterprise marketers see, shape, and act on opportunities in digital media.

The Company is subject to seasonality in its quarterly results as net sales and operating income are higher in the third and fourth quarters of the calendar year as compared to the first and second quarters. The fourth quarter is typically the highest seasonal quarter for cash flows from operating activities and Free Cash Flow due to the reduction of working capital requirements that reach peak levels during the third quarter. Seasonality is driven by increased magazine advertising page counts, retail inserts, catalogs and books primarily due to back-to-school and holiday-related advertising and promotions. The Company expects this seasonality impact to continue in future years.

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Results of Operations for the Three Months Ended September 30, 2018, Compared to the Three Months Ended September 30, 2017

## Summary Results

The Company's operating income, operating margin, net earnings attributable to Quad/Graphics common shareholders and diluted earnings per share attributable to Quad/Graphics common shareholders for the three months ended September 30, 2018, changed from the three months ended September 30, 2017, as follows (dollars in millions, except margin and per share data). Net earnings attributable to Quad/Graphics common shareholders is computed using a $25 \%$ normalized tax rate as adjusted for the Tax Act that was enacted in 2017 for all items subject to tax for the three months ended September 30, 2018, and is computed using a $40 \%$ normalized tax rate for all items subject to tax for the three months ended September 30, 2017, which is the normalized rate used by the Company prior to the enactment of the Tax Act:

(1) Restructuring, impairment and transaction-related charges of $\$ 5.3$ million ( $\$ 4.0$ million, net of tax) incurred during the three months ended September 30, 2018, included the following:
$\$ 4.1$ million of employee termination charges related to workforce reductions through facility consolidations and a. ${ }_{\text {separation programs; }}$
$\$ 4.5$ million of impairment charges for machinery and equipment no longer being utilized in production as a result of facility consolidations;
$\$ 0.3$ million of transaction-related charges, consisting of professional service fees for business acquisition and c. divestiture activities;
d. $\$ 0.5$ million of acquisition-related integration costs; and
e.
$\$ 4.1$ million of other restructuring income, primarily related to a $\$ 7.5$ million gain on the sale of the Taunton, Massachusetts Book facility, net of $\$ 1.4$ million in charges from foreign currency losses as a result of the economy in Argentina being classified as highly inflationary, as well as other costs to maintain and exit closed facilities.

The Company expects to incur additional restructuring and integration costs in future reporting periods in connection with eliminating excess manufacturing capacity and properly aligning its cost structure in conjunction with the Company's acquisitions and strategic investments, and other cost reduction programs.
(2) Restructuring, impairment and transaction-related charges of $\$ 8.0$ million ( $\$ 4.8$ million, net of tax) incurred during the three months ended September 30, 2017, included the following:
$\$ 7.3$ million of employee termination charges related to workforce reductions through facility consolidations and a. separation programs;

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b. $\$ 0.3$ million of impairment charges, including $\$ 0.2$ million for land and building and $\$ 0.1$ million for machinery and b. equipment no longer being utilized in production as a result of facility consolidations;
$\$ 0.6$ million of transaction-related charges, consisting of professional service fees for business acquisition and ${ }^{\text {c. }}$ divestiture activities; and
$\$ 0.2$ million of other restructuring income, primarily related to a $\$ 1.2$ million gain from the Company's Argentina d. Subsidiaries' settlements with vendors through bankruptcy proceedings, net of other costs to maintain and exit closed facilities, as well as lease exit charges.

Interest expense increased $\$ 0.5$ million ( $\$ 3.0$ million, net of tax impact due to the change in the normalized tax rate) during the three months ended September 30, 2018, to $\$ 18.3$ million. This change was due to a higher weighted average interest rate on borrowings and higher average debt levels in the third quarter of 2018 as compared to the third quarter of 2017.

Net pension income increased $\$ 0.5$ million ( $\$ 0.7$ million, net of tax impact due to the change in the normalized tax
(4) rate) during the three months ended September 30, 2018, to $\$ 3.1$ million. This change was due to a $\$ 0.3$ million decrease from interest cost on pension plan liabilities and a $\$ 0.2$ million increase from the expected return on pension plan assets.
${ }^{(5)}$ The $\$ 2.5$ million increase in income tax benefit as calculated in the following table is primarily due to a $\$ 4.3$ million increased tax benefit from a decrease in the Company's liability for unrecognized tax benefits and a $\$ 0.6$ million increased tax benefit from equity award activity, partially offset by a $\$ 2.4$ million decreased tax benefit related to foreign earnings:

Three Months Ended
September 30,
$20182017 \quad$ Change

Earnings before income taxes and equity in (earnings) loss of unconsolidated entity Normalized tax rate in 2017
Income tax expense at normalized tax rate in 2017
\$25.4 \$31.6 \$ (6.2)
40.0 \% 40.0 \%
$10.2 \quad 12.6$ (2.4 )
Impact of change in normalized tax rate to $25 \%$ in 2018
(3.8 ) - (3.8 )

Income tax expense at normalized tax rate of $25 \%$ in 2018 and $40 \%$ in 2017
Income tax expense from the condensed consolidated statements of operations
Impact of income taxes

| 6.4 | 12.6 | $(6.2$ | $)$ |
| :--- | :--- | :--- | :--- |
| 3.1 | 11.8 | $(8.7$ | $)$ |
| $\$ 3.3$ | $\$ 0.8$ | $\$ 2.5$ |  |

The increase from investments in unconsolidated entity and noncontrolling interests, net of tax, of $\$ 1.1$ million during the three months ended September 30, 2018, was primarily related to a $\$ 0.9$ million net loss attributed to
${ }^{(6)}$ noncontrolling interests in the Company's condensed consolidated statements of operations related to the Company's $57 \%$ ownership of Rise, and due to a $\$ 0.2$ million increase in earnings at the Company's investment in Plural Industria Gráfica Ltda. ("Plural"), the Company's Brazilian joint venture.
${ }^{(7)}$ Operating income, excluding restructuring, impairment and transaction-related charges, decreased $\$ 8.9$ million (increased $\$ 1.5$ million, net of tax impact due to the change in the normalized tax rate) primarily due to lower print
volume and pricing due to ongoing industry pressures and a $\$ 0.8$ million increase in depreciation and amortization expense, partially offset by savings from cost reduction initiatives and earnings from the Ivie acquisition and the investment in Rise

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Operating Results
The following table sets forth certain information from the Company's condensed consolidated statements of operations on an absolute dollar basis and as a relative percentage of total net sales for each noted period, together with the relative percentage change in such information between the periods set forth below:

Three Months Ended September
30,
2018
2017
(dollars in millions)
${ }^{\text {Amount }}{ }_{\text {Sales }}^{\%}$ of $\quad$ Amount ${ }_{\text {Sales }}^{\%}$ of $\quad \$$ Change ${ }_{\text {Change }}^{\%}$
Net sales:
Products $\quad \$ 826.780 .3 \% \$ 856.985 .2 \% \$(30.2)(3.5) \%$
Services
Total net sales
$202.4 \quad 19.7$ \% $148.5 \quad 14.8$ \% $53.9 \quad 36.3$ \%
Cost of sales:
$\begin{array}{llllllllllll}\text { Products } & 683.6 & 66.4 & \% & 679.1 & 67.5 & \% & 4.5 & 0.7 & \%\end{array}$
Services
Total cost of sales
Selling, general \& administrative expenses
Depreciation and amortization
1,029.1 100.0\% 1,005.4 100.0\% $23.7 \quad 2.4$ \%

Restructuring, impairment and transaction-related charges $5.3 \quad \begin{array}{llllllll}0.5 & \% & 8.0 & 0.8 & \% & (2.7 & ) & (33.8) \%\end{array}$
Total operating expenses
$148.1 \quad 14.4$ \% $105.7 \quad 10.5 \% 42.4 \quad 40.1$ \%
$\begin{array}{lllllll}\text { Operating income } & \$ 40.6 & 3.9 & \% & \$ 46.8 & 4.7 & \%\end{array}$

## Net Sales

Product sales decreased $\$ 30.2$ million, or $3.5 \%$, for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to a $\$ 39.9$ million decrease in sales in the Company's print product lines due to ongoing industry volume and pricing pressures and $\$ 6.5$ million in unfavorable foreign exchange impacts, partially offset by a $\$ 16.2$ million increase in pass-through paper sales.

Service sales, which primarily consist of logistics, distribution, marketing services, imaging and medical services, increased $\$ 53.9$ million, or $36.3 \%$, for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to a $\$ 46.1$ million increase in net sales from the Ivie acquisition and investment in Rise and a $\$ 9.8$ million increase in logistics sales, partially offset by a $\$ 2.0$ million decrease in sales of imaging services.

## Cost of Sales

Cost of product sales increased $\$ 4.5$ million for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to an increase in paper costs, partially offset by lower print volume and cost reduction initiatives.

Cost of product sales as a percentage of total net sales decreased to $66.4 \%$ for the three months ended September 30, 2018, compared to $67.5 \%$ for the three months ended September 30, 2017, primarily due to the reasons provided above.

Cost of service sales increased $\$ 42.4$ million, or $40.1 \%$, for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to the Ivie acquisition and investment in Rise.

Cost of service sales as a percentage of total net sales increased to $14.4 \%$ for the three months ended September 30, 2018, compared to $10.5 \%$ for the three months ended September 30, 2017, primarily due to the reasons provided above.

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Selling, General and Administrative Expenses
Selling, general and administrative expenses decreased $\$ 15.1$ million, or $14.0 \%$, for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to a $\$ 9.0$ million decrease in employee-related expenses and savings from other cost reduction initiatives. Selling, general and administrative expenses as a percentage of net sales decreased to $9.0 \%$ for the three months ended September 30, 2018, compared to $10.7 \%$ for the three months ended September 30, 2017, primarily due to the reasons stated above.

## Depreciation and Amortization

Depreciation and amortization increased $\$ 0.8$ million, or $1.4 \%$, for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, due to a $\$ 6.4$ million increase in amortization expense, primarily related to amortization expense for intangible assets acquired through the Ivie acquisition and the Rise investment, offset by a $\$ 5.6$ million decrease in depreciation expense, primarily related to property, plant and equipment becoming fully depreciated over the past year.

## Restructuring, Impairment and Transaction-Related Charges

Restructuring, impairment and transaction-related charges decreased $\$ 2.7$ million, or $33.8 \%$, for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to the following: (1) a $\$ 3.2$ million decrease in employee termination charges; (2) a $\$ 0.3$ million decrease in transaction-related charges; and (3) a $\$ 3.9$ million increase in other restructuring income. The decrease was partially offset by a $\$ 4.2$ million increase in impairment charges and a $\$ 0.5$ million increase in integration costs.

Restructuring, impairment and transaction-related charges of $\$ 5.3$ million incurred in the three months ended September 30, 2018, included the following: (1) $\$ 4.1$ million of employee termination charges related to workforce reductions through facility consolidations and separation programs; (2) $\$ 4.5$ million of impairment charges for machinery and equipment no longer being utilized in production as a result of facility consolidations; (3) $\$ 0.3$ million of transaction-related charges, consisting of professional service fees for business acquisition and divestiture activities; (4) $\$ 0.5$ million of acquisition-related integration costs, primarily related to the integration of acquired companies; and (5) $\$ 4.1$ million of other restructuring income, primarily related to a $\$ 7.5$ million gain on the sale of the Taunton, Massachusetts Book facility, net of $\$ 1.4$ million in charges from foreign currency losses as a result of the economy in Argentina being classified as highly inflationary, as well as other costs to maintain and exit closed facilities.

Restructuring, impairment and transaction-related charges of $\$ 8.0$ million incurred in the three months ended September 30, 2017, included the following: (1) $\$ 7.3$ million of employee termination charges related to workforce reductions through facility consolidations and separation programs; (2) $\$ 0.3$ million of impairment charges, including $\$ 0.2$ million for land and building and $\$ 0.1$ million for machinery and equipment no longer being utilized in production as a result of facility consolidations; (3) $\$ 0.6$ million of transaction-related charges, consisting of professional service fees for business acquisition and divestiture activities; and (4) $\$ 0.2$ million of other restructuring income, primarily related to a $\$ 1.2$ million gain from the Company's Argentina Subsidiaries' settlements with vendors through bankruptcy proceedings, net of other costs to maintain and exit closed facilities, as well as lease exit charges.

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EBITDA and EBITDA Margin-Consolidated
EBITDA and EBITDA margin for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, were as follows:
Three Months Ended September 30,
$2018 \quad 2017$
Amount \% of Net Sales Amount\% of Net Sales
(dollars in millions)

EBITDA and EBITDA margin (non-GAAP) \$103.9 10.1 \% \$107.7 10.7 \%
EBITDA decreased $\$ 3.8$ million for the three months ended September 30, 2018, compared to the three months ended September 30, 2017, primarily due to lower print volume and pricing due to ongoing industry pressures. The decrease was partially offset by the following: (1) savings from cost reduction initiatives; (2) earnings from the Ivie acquisition and investment in Rise; and (3) $\$ 2.7$ million of decreased restructuring, impairment and transaction-related charges.

EBITDA is defined as net earnings (loss) attributable to Quad/Graphics common shareholders, excluding (1) interest expense, (2) income tax expense (benefit) and (3) depreciation and amortization. EBITDA margin represents EBITDA as a percentage of net sales. EBITDA and EBITDA margin are presented to provide additional information regarding Quad/Graphics' performance. Both are important measures by which Quad/Graphics gauges the profitability and assesses the performance of its business. EBITDA and EBITDA margin are non-GAAP financial measures and should not be considered alternatives to net earnings (loss) as a measure of operating performance, or to cash flows provided by operating activities as a measure of liquidity. Quad/Graphics' calculation of EBITDA and EBITDA margin may be different from the calculations used by other companies, and therefore, comparability may be limited.

A reconciliation of EBITDA to net earnings attributable to Quad/Graphics common shareholders for the three months ended September 30, 2018 and 2017, was as follows:

|  | Three Months <br> Ended September |  |
| :--- | :--- | :--- |
|  | 30, |  |
|  | 2018 | 2017 |
|  | (dollars in millions) |  |
| Net earnings attributable to Quad/Graphics common shareholders | (1) | $\$ 23.4$ |
| Interest expense | 18.3 | 17.8 |
| Income tax expense | 3.1 | 11.8 |
| Depreciation and amortization | 59.1 | 58.3 |
| EBITDA (non-GAAP) | $\$ 103.9$ | $\$ 107.7$ |

[^0]Restructuring, impairment and transaction-related charges of $\$ 5.3$ million and $\$ 8.0$ million for the three months a. ended September 30, 2018 and 2017, respectively;

Net pension income of $\$ 3.1$ million and $\$ 2.6$ million for the three months ended September 30, 2018 and 2017, b. respectively;
c. Equity in earnings of unconsolidated entity of $\$ 0.2$ million for the three months ended September 30, 2018; and d. Net loss attributable to noncontrolling interests of $\$ 0.9$ million for the three months ended September 30, 2018


[^0]:    ${ }^{(1)}$ Net earnings attributable to Quad/Graphics common shareholders included the following:

