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UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended September 30, 2016.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001-08895

HCP, INC.

(Exact name of registrant as specified in its charter)

Maryland33-0091377(State or other jurisdiction of
incorporation or organization)(I.R.S. Employer
Identification No.)

1920 Main Street, Suite 1200

Irvine, CA 92614

(Address of principal executive offices)

(949) 407-0700

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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Large Accelerated Filer

Accelerated Filer

Non-accelerated Filer (Do not check if a smaller reporting company)

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) YES NO

As of October 28, 2016, there were 467,971,166 shares of the registrant's \$1.00 par value common stock outstanding.

HCP, INC.

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HCP, Inc.

CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share data)

(Unaudited)

| | September 30, 2016 | December 31, 2015 |
|--|--------------------|-------------------|
| ASSETS | | |
| Real estate: | | |
| Buildings and improvements | \$ 12,534,471 | \$ 12,198,704 |
| Development costs and construction in progress | 395,349 | 388,576 |
| Land | 1,971,601 | 1,948,757 |
| Accumulated depreciation and amortization | (2,799,969) | (2,541,334) |
| Net real estate | 12,101,452 | 11,994,703 |
| Net investment in direct financing leases | 5,860,401 | 5,905,009 |
| Loans receivable, net | 682,994 | 768,743 |
| Investments in and advances to unconsolidated joint ventures | 592,097 | 605,244 |
| Accounts receivable, net of allowance of \$4,704 and \$3,261, respectively | 41,371 | 48,929 |
| Cash and cash equivalents | 132,891 | 346,500 |
| Restricted cash | 71,727 | 60,616 |
| Intangible assets, net | 538,631 | 603,706 |
| Real estate and related assets held for sale, net | 372,968 | 314,126 |
| Other assets, net | 794,013 | 802,273 |
| Total assets(1) | \$ 21,188,545 | \$ 21,449,849 |
| LIABILITIES AND EQUITY | | |
| Bank line of credit | \$ 1,372,032 | \$ 397,432 |
| Term loans | 462,181 | 524,807 |
| Senior unsecured notes | 8,229,731 | 9,120,107 |
| Mortgage debt | 762,715 | 932,212 |
| Other debt | 93,876 | 94,445 |
| Intangible liabilities, net | 46,135 | 56,147 |
| Intangible and other liabilities related to assets held for sale, net | 23,002 | 19,126 |
| Accounts payable and accrued liabilities | 487,033 | 436,239 |
| Deferred revenue | 136,406 | 123,017 |
| Total liabilities(1) | 11,613,111 | 11,703,532 |
| Commitments and contingencies | | |
| Common stock, \$1.00 par value: 750,000,000 shares authorized; 467,820,181 and | | |
| 465,488,492 shares issued and outstanding, respectively | 467,820 | 465,488 |
| Additional paid-in capital | 11,720,552 | 11,647,039 |
| Cumulative dividends in excess of earnings | (2,975,096) | (2,738,414) |
| Accumulated other comprehensive loss | (30,164) | (30,470) |
| Total stockholders' equity | 9,183,112 | 9,343,643 |
| Joint venture partners | 212,807 | 217,066 |

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| Non-managing member unitholders Total noncontrolling interests | 179,515 392,322 | 185,608 402.674 |
|---|--------------------|--------------------|
| Total equity | 9,575,434 | 9,746,317 |
| Total liabilities and equity | \$ 21,188,545 | \$ 21,449,849 |

(1) HCP, Inc.'s consolidated total assets and total liabilities at September 30, 2016 and December 31, 2015 include certain assets of variable interest entities ("VIEs") that can only be used to settle the liabilities of the related VIE. The VIE creditors do not have recourse to HCP, Inc. Total assets at September 30, 2016 include VIE assets as follows: buildings and improvements \$3.4 billion; development costs \$23 million; land \$324 million; accumulated depreciation and amortization \$629 million; investments in unconsolidated joint ventures \$14 million; accounts receivable \$19 million; cash \$59 million; restricted cash \$27 million; intangible assets, net \$177 million; and other assets, net \$68 million; development costs \$54 million; land \$327 million; accounts receivable \$19 million; investments in unconsolidated joint ventures \$14 million; accounts receivable \$19 million; investments in unconsolidated joint ventures \$14 million; accounts assets, net \$68 million; development costs \$54 million; land \$327 million; accounts receivable \$19 million; cash \$61 million; restricted cash \$21 million; intangible assets, net \$204 million; and other assets, net \$63 million. Total liabilities at September 30, 2016 include VIE liabilities as follows: mortgage debt \$568 million; intangible liabilities, net \$9 million; accounts payable and accrued liabilities \$127 million and deferred revenue \$26 million. Total liabilities at December 31, 2015 include VIE liabilities \$107 million and deferred revenue \$19 million. See Note 16 to the Consolidated Financial Statements for additional information.

See accompanying Notes to the Consolidated Financial Statements.

HCP, Inc.

CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share data)

(Unaudited)

| | Three Mont | hs Ended | | | |
|--|-------------|------------|--------------------------------|------------|--|
| | September 3 | 60, | Nine Months Ended September 30 | | |
| | 2016 | 2015 | 2016 | 2015 | |
| Revenues: | | | | | |
| Rental and related revenues | \$ 297,178 | \$ 293,566 | \$ 893,448 | \$ 845,382 | |
| Tenant recoveries | 35,195 | 33,084 | 100,862 | 94,356 | |
| Resident fees and services | 170,752 | 155,290 | 500,717 | 367,141 | |
| Income from direct financing leases | 130,663 | 155,717 | 390,731 | 478,976 | |
| Interest income | 20,482 | 19,842 | 71,298 | 89,049 | |
| Total revenues | 654,270 | 657,499 | 1,957,056 | 1,874,904 | |
| Costs and expenses: | | | | | |
| Interest expense | 117,860 | 122,157 | 361,255 | 357,569 | |
| Depreciation and amortization | 142,874 | 134,704 | 425,582 | 369,629 | |
| Operating | 188,747 | 173,515 | 545,827 | 441,888 | |
| General and administrative | 34,787 | 20,534 | 83,079 | 74,152 | |
| Acquisition and pursuit costs | 17,568 | 1,553 | 34,570 | 23,350 | |
| Impairments | | 69,622 | | 592,921 | |
| Total costs and expenses | 501,836 | 522,085 | 1,450,313 | 1,859,509 | |
| Other income (expense): | | | | | |
| (Loss) gain on sales of real estate | (9) | 52 | 119,605 | 6,377 | |
| Other income (expense), net | 1,454 | (572) | 5,128 | 13,125 | |
| Total other income (expense), net | 1,445 | (520) | 124,733 | 19,502 | |
| Income before income taxes and equity (loss) | | | | | |
| income from and impairment of unconsolidated | | | | | |
| joint ventures | 153,879 | 134,894 | 631,476 | 34,897 | |
| Income tax benefit (expense) | 2,213 | 1,980 | (48,822) | 6,620 | |
| Equity (loss) income from unconsolidated joint | | | | | |
| ventures | (2,053) | 8,314 | (4,028) | 33,916 | |
| Impairment of investments in unconsolidated | | | | | |
| joint ventures | | (27,234) | | (27,234) | |
| Net income | 154,039 | 117,954 | 578,626 | 48,199 | |
| Noncontrolling interests' share in earnings | (2,789) | (2,592) | (9,540) | (8,566) | |
| Net income attributable to HCP, Inc. | 151,250 | 115,362 | 569,086 | 39,633 | |
| Participating securities' share in earnings | (326) | (316) | (977) | (1,020) | |
| Net income applicable to common shares | \$ 150,924 | \$ 115,046 | \$ 568,109 | \$ 38,613 | |
| Earnings per common share: | | | | | |
| Basic | \$ 0.32 | \$ 0.25 | \$ 1.22 | \$ 0.08 | |

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|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|--|--|
| Diluted | \$ 0.32 | \$ 0.25 | \$ 1.22 | \$ 0.08 | | | |
| Weighted average shares used to calculate earnings per common share: Basic Diluted Dividends declared per common share | 467,628 467,835 \$ 0.575 | 463,337 463,586 \$ 0.565 | 466,931 467,132 \$ 1.725 | 462,039 462,302 \$ 1.695 | | | |

See accompanying Notes to the Consolidated Financial Statements.

HCP, Inc.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

(Unaudited)

| | Three Months Ended September 30 Nine Months Ended September 20162016201520162015 | | | | • | | |
|---|--|---------|----|---------|---------------|----|---------|
| Net income | \$ | 154,039 | | 117,954 | \$ 578,626 | \$ | 48,199 |
| Other comprehensive income (loss): | | | | | | | |
| Change in net unrealized gains (losses) on | | | | | | | |
| securities | | 4 | | (361) | (1) | | (358) |
| Change in net unrealized gains (losses) on cash | | | | | | | |
| flow hedges: | | | | | | | |
| Unrealized gains (losses) | | 1,184 | | (87) | 1,532 | | (289) |
| Reclassification adjustment realized in net | | | | | | | |
| income | | 154 | | (367) | 494 | | (19) |
| Change in Supplemental Executive Retirement | | | | | | | |
| Plan obligation | | 70 | | 70 | 211 | | 208 |
| Foreign currency translation adjustment | | (838) | | 410 | (1,930) | | (8,097) |
| Total other comprehensive income (loss) | | 574 | | (335) | 306 | | (8,555) |
| Total comprehensive income | | 154,613 | | 117,619 | 578,932 | | 39,644 |
| Total comprehensive income attributable to | | | | | | | |
| noncontrolling interests | | (2,789) | | (2,592) | (9,540) | | (8,566) |
| Total comprehensive income attributable to | | | | | | | |
| HCP, Inc. | \$ | 151,824 | \$ | 115,027 | \$ 569,392 | \$ | 31,078 |

See accompanying Notes to the Consolidated Financial Statements.

HCP, Inc.

CONSOLIDATED STATEMENTS OF EQUITY

(In thousands, except per share data)

(Unaudited)

| January 1, 2016 Net income Other | Common Shares 465,488 — | Stock Amount \$ 465,488 — | Additional Paid-In Capital \$ 11,647,039 | Cumulative Dividends In Excess Of Earnings \$ (2,738,414) 569,086 | Accumulated Other Comprehens Loss \$ (30,470) | d Total Steeckholders Equity \$ 9,343,643 569,086 | Total Noncontrol Interests \$ 402,674 9,540 | li fi gtal Equity \$ 9,746,317 578,626 |
|--|----------------------------------|------------------------------------|---|--|---|--|---|--|
| comprehensive income Issuance of | — | _ | _ | — | 306 | 306 | _ | 306 |
| common stock, net Conversion of DownREIT | 2,290 | 2,290 | 53,421 | _ | _ | 55,711 | _ | 55,711 |
| units to common stock | 145 | 145 | 5,948 | _ | _ | 6,093 | (6,093) | _ |
| Repurchase of common stock | (236) | (236) | (8,431) | _ | _ | (8,667) | _ | (8,667) |
| Exercise of stock options Amortization of | 133 | 133 | 3,340 | _ | _ | 3,473 | _ | 3,473 |
| deferred compensation Common dividends | _ | _ | 19,307 | _ | _ | 19,307 | _ | 19,307 |
| (\$1.725 per share) Distributions to | _ | _ | — | (806,243) | _ | (806,243) | _ | (806,243) |
| noncontrolling interests Issuance of | _ | _ | (36) | _ | _ | (36) | (18,651) | (18,687) |
| noncontrolling interests Deconsolidation of | _ | _ | _ | _ | — | — | 4,785 | 4,785 |
| noncontrolling interests | 467,820 | \$ 467,820 | (36) \$ 11,720,552 | 475 \$ (2,975,096) | \$ (30,164) | 439 \$ 9,183,112 | 67 \$ 392,322 | 506 \$ 9,575,434 |

September 30, 2016

CumulativeAccumulatedAdditionalDividendsOtherTotal