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(Address of principal executive offices)(Zip Code)

(212) 364-7800

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

As of July 30, 2018, there were 20,536,031 shares of Class A common stock, par value \$0.01 per share, and 213 shares of Class B common stock, par value \$0.01 per share, outstanding.

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PJT Partners Inc. was formed in connection with certain merger and spin-off transactions whereby the financial and strategic advisory services, restructuring and reorganization advisory services and Park Hill Group businesses of The Blackstone Group L.P. (“Blackstone” or our “former Parent”) were combined with PJT Capital LP, a financial advisory firm founded by Paul J. Taubman in 2013 (together with its then affiliates, “PJT Capital”), and the combined business was distributed to Blackstone’s unitholders to create PJT Partners Inc., a stand-alone, independent publicly traded company. Throughout this Quarterly Report on Form 10-Q, we refer to this transaction as the “spin-off” or the “acquisition.” PJT Partners Inc. is a holding company and its only material asset is its controlling equity interest in PJT Partners Holdings LP, a holding partnership that holds the company’s operating subsidiaries, and certain cash and cash equivalents it may hold from time to time. As the sole general partner of PJT Partners Holdings LP, PJT Partners Inc. operates and controls all of the business and affairs of PJT Partners Holdings LP and its operating subsidiaries.

Additionally in this Quarterly Report on Form 10-Q, unless the context requires otherwise, the words “PJT Partners Inc.” refers to PJT Partners Inc., and “PJT Partners,” the “Company,” “we,” “us” and “our” refer to PJT Partners Inc., together with its consolidated subsidiaries, including PJT Partners Holdings LP and its operating subsidiaries.

Forward-Looking Statements

Certain material presented herein contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward-looking statements include certain information concerning future results of operations, business strategies, financing plans, competitive position, potential growth opportunities, potential operating performance improvements, the effects of competition and the effects of future legislation or regulations. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as the words “believe,” “expect,” “plan,” “intend,” “anticipate,” “estimate,” “predict,” “potentially,” “continue,” “may,” “might,” “should,” “could” or the negative of these terms or similar expressions.

Forward-looking statements involve risks, uncertainties and assumptions. Actual results may differ materially from those expressed in such forward-looking statements. You should not put undue reliance on any forward-looking statements contained herein. We undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise.

The risk factors discussed in the “Risk Factors” section of our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the United States Securities and Exchange Commission (“SEC”), as such factors may be updated from time to time in our periodic filings with the SEC, accessible on the SEC’s website at www.sec.gov, could cause our results to differ materially from those expressed in forward-looking statements. There may be other risks and uncertainties that we are unable to predict at this time or that are not currently expected to have a material adverse effect on our business. Any such risks could cause our results to differ materially from those expressed in forward-looking statements.

Website Disclosure

We use our website (www.pjtpartners.com) as a channel of distribution of company information. The information we post may be deemed material. Accordingly, investors should monitor the website, in addition to following our press releases, SEC filings and public conference calls and webcasts. In addition, you may automatically receive e-mail alerts and other information about PJT Partners when you enroll your e-mail address by visiting the “Investor Relations” page of our website at ir.pjtpartners.com/investor-relations. Although we refer to our website in this report, the contents of our website are not included or incorporated by reference into this report. All references to our website in this report are intended to be inactive textual references only.

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

PJT Partners Inc.

Condensed Consolidated Statements of Financial Condition (Unaudited)

(Dollars in Thousands, Except Share and Per Share Data)

| | June 30, 2018 | December 31, 2017 |
|--|------------------|----------------------|
| Assets | | |
| Cash and Cash Equivalents | \$95,534 | \$ 145,619 |
| Investments | 25,363 | 37,121 |
| Accounts Receivable (net of allowance for doubtful accounts of \$1,934 at June 30, 2018 and December 31, 2017) | 211,808 | 190,389 |
| Intangible Assets, Net | 11,128 | 12,295 |
| Goodwill | 72,286 | 72,286 |
| Furniture, Equipment and Leasehold Improvements, Net | 36,732 | 33,789 |
| Deferred Tax Asset, Net | 50,030 | 44,002 |
| Taxes Receivable | 10,579 | 8,666 |
| Other Assets | 20,284 | 14,798 |
| Total Assets | \$533,744 | \$ 558,965 |
| Liabilities and Equity (Deficit) | | |
| Accrued Compensation and Benefits | \$68,304 | \$ 96,944 |
| Accounts Payable, Accrued Expenses and Other Liabilities | 20,082 | 16,873 |
| Deferred Rent Liability | 16,974 | 17,042 |
| Amount Due Pursuant to Tax Receivable Agreement | 4,896 | 2,857 |
| Taxes Payable | 2,091 | 2,413 |
| Deferred Revenue | 3,521 | 382 |
| Total Liabilities | 115,868 | 136,511 |
| Commitments and Contingencies | | |
| Equity (Deficit) | | |
| Class A Common Stock, par value \$0.01 per share (3,000,000,000 shares authorized; 21,261,616 and 18,599,454 issued at June 30, 2018 and December 31, 2017, respectively; 20,722,489 and 18,539,121 outstanding at June 30, 2018 and December 31, 2017, respectively) | 213 | 186 |
| Class B Common Stock, par value \$0.01 per share (1,000,000 shares authorized; 213 issued and outstanding at June 30, 2018; 221 issued and outstanding at December 31, 2017) | — | — |
| Additional Paid-In Capital | 48,487 | 30,674 |
| Accumulated Deficit | (182,588) | (185,991) |

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| | | |
|--|-----------|------------|
| Accumulated Other Comprehensive Income (Loss) | (73) | 155 |
| Treasury Stock at Cost (539,127 and 60,333 shares at June 30, 2018 and December 31, 2017, respectively) | (28,029) | (2,302) |
| Total PJT Partners Inc. Equity (Deficit) | (161,990) | (157,278) |
| Non-Controlling Interests | 579,866 | 579,732 |
| Total Equity | 417,876 | 422,454 |
| Total Liabilities and Equity | \$533,744 | \$ 558,965 |

See notes to condensed consolidated financial statements.

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PJT Partners Inc.

Condensed Consolidated Statements of Operations (Unaudited)

(Dollars in Thousands, Except Share and Per Share Data)

| | Three Months Ended | | Six Months Ended June 30, | |
|---|--------------------|----------------|---------------------------|----------------|
| | June 30, 2018 | 2017 | 2018 | 2017 |
| Revenues | | | | |
| Advisory Fees | \$98,294 | \$73,349 | \$201,757 | \$172,688 |
| Placement Fees | 28,132 | 33,503 | 54,252 | 53,005 |
| Interest Income and Other | 4,244 | 2,458 | 8,703 | 4,586 |
| Total Revenues | 130,670 | 109,310 | 264,712 | 230,279 |
| Expenses | | | | |
| Compensation and Benefits | 94,273 | 87,564 | 197,905 | 183,240 |
| Occupancy and Related | 6,573 | 6,659 | 13,376 | 12,865 |
| Travel and Related | 5,987 | 3,073 | 11,457 | 5,956 |
| Professional Fees | 4,019 | 4,803 | 9,218 | 8,992 |
| Communications and Information Services | 3,260 | 2,854 | 6,740 | 5,267 |
| Depreciation and Amortization | 2,092 | 2,022 | 4,099 | 4,114 |
| Other Expenses | 4,328 | 4,418 | 9,160 | 9,840 |
| Total Expenses | 120,532 | 111,393 | 251,955 | 230,274 |
| Income (Loss) Before Benefit for Taxes | 10,138 | (2,083) | 12,757 | 5 |
| Benefit for Taxes | (882) | (1,518) | (4,992) | (2,389) |
| Net Income (Loss) | 11,020 | (565) | 17,749 | 2,394 |
| Net Income (Loss) Attributable to | | | | |
| Non-Controlling Interests | 4,075 | (780) | 5,568 | 846 |
| Net Income Attributable to PJT Partners Inc. | \$6,945 | \$215 | \$12,181 | \$1,548 |
| Net Income Per Share of Class A Common Stock | | | | |
| Basic | \$0.30 | \$0.01 | \$0.57 | \$0.08 |
| Diluted | \$0.30 | \$0.01 | \$0.55 | \$0.08 |
| Weighted-Average Shares of Class A Common | | | | |
| Stock Outstanding | | | | |
| Basic | 22,641,562 | 18,825,696 | 20,987,863 | 18,654,187 |
| Diluted | 24,185,020 | 18,825,696 | 22,689,344 | 18,654,187 |
| Dividends Declared Per Share of Class A | | | | |
| Common Stock | \$0.05 | \$0.05 | \$0.10 | \$0.10 |

See notes to condensed consolidated financial statements.

PJT Partners Inc.

Condensed Consolidated Statements of Comprehensive Income (Loss) (Unaudited)

(Dollars in Thousands)

| | Three Months | | Six Months | |
|--|----------------|---------|----------------|---------|
| | Ended June 30, | | Ended June 30, | |
| | 2018 | 2017 | 2018 | 2017 |
| Net Income (Loss) | \$11,020 | \$(565) | \$17,749 | \$2,394 |
| Other Comprehensive Income (Loss), Net of Tax — | | | | |
| Currency Translation Adjustment | (1,231) | 60 | (462) | 62 |
| Comprehensive Income (Loss) | 9,789 | (505) | 17,287 | 2,456 |
| Less: | | | | |
| Comprehensive Income (Loss) Attributable to | | | | |
| Non-Controlling Interests | 3,476 | (744) | 5,334 | 883 |
| Comprehensive Income Attributable to PJT Partners Inc. | \$6,313 | \$239 | \$11,953 | \$1,573 |

See notes to condensed consolidated financial statements.

PJT Partners Inc.

Condensed Consolidated Statements of Changes in Equity (Deficit) (Unaudited)

(Dollars in Thousands, Except Share Data)

| | Shares | | | | | | Accumulated | | Redeemable |
|--|------------|---------|---------|---------|------------|--------------|-------------|---------------|-------------|
| | Class A | Class B | Class A | Class B | Additional | Accumulated | Other | Comprehensive | Non- |
| | Common | Common | Common | Common | Paid-In | Accumulated | Income | Total | Controlling |
| | Stock | Stock | Stock | Stock | Capital | Deficit | | | Interests |
| Balance at December 31, 2016 | 18,003,272 | 271 | \$ 180 | \$ — | \$ 9,145 | \$(17,946) | \$ 61 | \$(8,560) | \$ 421,976 |
| Net Income | — | — | — | — | — | 1,548 | — | 1,548 | 846 |
| Currency Translation Adjustment | — | — | — | — | — | — | 25 | 25 | 37 |
| Dividends | — | — | — | — | — | (1,900) | — | (1,900) | — |
| Tax Distributions | — | — | — | — | — | — | — | — | (13,691) |
| Equity-Based Compensation | — | — | — | — | 38,716 | — | — | 38,716 | 21,974 |
| Forfeiture Liability for Equity Awards | — | — | — | — | 147 | — | — | 147 | — |
| Net Share Settlement | — | — | — | — | (3,463) | — | — | (3,463) | (35) |
| Deliveries of Vested Shares of Class A | | | | | | | | | |
| Common Stock | 519,573 | — | 5 | — | (5) | — | — | — | — |
| Issuance of Shares of Class B Common Stock | — | 7 | — | — | (1,662) | — | — | (1,662) | 1,662 |
| Forfeitures of Shares of Class B Common Stock | — | (1) | — | — | — | — | — | — | — |
| Cash-Settled Exchanges of Partnership Units | — | (27) | — | — | 416 | — | — | 416 | (32,166) |
| Adjustment of Redeemable Non-Controlling Interests to Redemption Value | — | — | — | — | (43,294) | (131,694) | — | (174,988) | 174,988 |
| Balance at June 30, 2017 | 18,522,845 | 250 | \$ 185 | \$ — | \$ — | \$(149,992) | \$ 86 | \$(149,721) | \$ 575,591 |

(continued)

See notes to condensed consolidated financial statements.

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PJT Partners Inc.

Condensed Consolidated Statements of Changes in Equity (Deficit) (Unaudited)

(Dollars in Thousands, Except Share Data)

| | Shares | | | Class | | | Accumulated | | | Non-Controlling Interests | Total |
|---------------------------------|----------------------|----------------------|----------------|----------------------|----------------------|----------------------------|---------------------|-----------------------------------|----------------|---------------------------|-----------|
| | Class A Common Stock | Class B Common Stock | Treasury Stock | Class A Common Stock | Class B Common Stock | Additional Paid-In Capital | Accumulated Deficit | Other Comprehensive Income (Loss) | Treasury Stock | | |
| Balance at December 31, 2017 | 18,599,454 | 221 | (60,333) | \$ 186 | \$— | \$30,674 | \$(185,991) | \$ 155 | \$(2,302) | \$579,732 | \$422,454 |
| Adoption of Accounting Standard | — | — | — | — | — | — | (6,696) | — | — | — | (6,696) |
| Net Income | — | — | — | — | — | — | 12,181 | — | — | 5,568 | 17,749 |
| Currency Translation Adjustment | — | — | — | — | — | — | — | (228) | — | (234) | (462) |
| Dividends | — | — | — | — | — | — | (2,082) | — | — | — | (2,082) |
| Tax Distributions | — | — | — | — | — | — | — | — | — | (15) | (15) |
| Equity-Based Compensation | — | — | — | — | — | 41,440 | — | — | — | 22,714 | 64,154 |
| Forfeiture | — | — | — | — | — | — | — | — | — | — | — |
| Liability for Equity Awards | — | — | — | — | — | 109 | — | — | — | — | 109 |
| Net Share Settlement | — | — | — | — | — | (21,052) | — | — | — | — | (21,052) |
| Deliveries of Vested Shares of | | | | | | | | | | | |
| Class A Common Stock | 2,662,162 | — | — | 27 | — | (27) | — | — | — | — | — |
| Issuance of Shares of Class B | | | | | | | | | | | |
| Common Stock | — | 6 | — | — | — | (3,019) | — | — | — | 3,019 | — |
| Cash-Settled Exchanges of | — | (14) | — | — | — | 362 | — | — | — | (30,918) | (30,556) |

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Partnership

Units

Treasury Stock

| | | | | | | | | | | |
|-----------|---|---|-----------|---|---|---|---|----------|---|----------|
| Purchases | — | — | (478,794) | — | — | — | — | (25,727) | — | (25,727) |
|-----------|---|---|-----------|---|---|---|---|----------|---|----------|

Balance at

| | | | | | | | | | | | |
|---------------|------------|-----|-----------|-------|-----|----------|-------------|---------|------------|-----------|-----------|
| June 30, 2018 | 21,261,616 | 213 | (539,127) | \$213 | \$— | \$48,487 | \$(182,588) | \$(73) | \$(28,029) | \$579,866 | \$417,876 |
|---------------|------------|-----|-----------|-------|-----|----------|-------------|---------|------------|-----------|-----------|

See notes to condensed consolidated financial statements.

PJT Partners Inc.

Condensed Consolidated Statements of Cash Flows (Unaudited)

(Dollars in Thousands)

| | Six Months Ended June 30, | |
|---|------------------------------|------------------|
| | 2018 | 2017 |
| Operating Activities | | |
| Net Income | \$ 17,749 | \$ 2,394 |
| Adjustments to Reconcile Net Income to Net Cash Provided by (Used in) | | |
| Operating Activities | | |
| Equity-Based Compensation Expense | 64,154 | 60,690 |
| Depreciation and Amortization Expense | 4,099 | 4,114 |
| Bad Debt Expense | — | 607 |
| Foreign Currency Transaction Loss (Gain) | 860 | (1,229) |
| Deferred Taxes | (3,498) | (1,370) |
| Other | (2,038) | — |
| Cash Flows Due to Changes in Operating Assets and Liabilities | | |
| Accounts Receivable | (30,308) | 9,252 |
| Taxes Receivable | (1,913) | (15,635) |
| Other Assets | (5,742) | 3,939 |
| Accrued Compensation and Benefits | (28,095) | (67,586) |
| Accounts Payable, Accrued Expenses and Other Liabilities | 3,053 | 1,091 |
| Deferred Rent Liability | 14 | (122) |
| Taxes Payable | (314) | (295) |
| Deferred Revenue | 2,133 | (355) |
| Net Cash Provided by (Used in) Operating Activities | 20,154 | (4,505) |
| Investing Activities | | |
| Purchases of Investments | (20,861) | (34,995) |
| Maturities of Investments | 35,185 | — |
| Purchases of Furniture, Equipment and Leasehold Improvements | (5,960) | (527) |
| Net Cash Provided by (Used in) Investing Activities | 8,364 | (35,522) |
| Financing Activities | | |
| Dividends | (2,082) | (1,900) |
| Tax Distributions | (15) | (13,691) |
| Employee Taxes Paid for Shares Withheld | (21,052) | (3,498) |
| Cash-Settled Exchanges of Partnership Units | (30,918) | (32,166) |
| Treasury Stock Purchases | (25,727) | — |
| Payments Pursuant to Tax Receivable Agreement | (10) | — |
| Principal Payments on Capital Lease Obligations | (51) | (47) |
| Net Cash Used in Financing Activities | (79,855) | (51,302) |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents | 1,252 | (222) |
| Net Decrease in Cash and Cash Equivalents | (50,085) | (91,551) |
| Cash and Cash Equivalents, Beginning of Period | 145,619 | 152,431 |

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| | | |
|--|----------|----------|
| Cash and Cash Equivalents, End of Period | \$95,534 | \$60,880 |
| Supplemental Disclosure of Cash Flows Information | | |
| Payments for Income Taxes, Net of Refunds Received | \$647 | \$14,838 |
| Non-Cash Receipt of Shares | \$2,254 | \$— |

See notes to condensed consolidated financial statements.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

1. ORGANIZATION

PJT Partners Inc. and its consolidated subsidiaries (the “Company” or “PJT Partners”) deliver a wide array of strategic advisory, restructuring and special situations and private fund advisory and placement services to corporations, financial sponsors, institutional investors and governments around the world. The Company offers a unique portfolio of advisory services designed to help clients achieve their strategic objectives. Also, through Park Hill Group, the Company provides private fund advisory and placement services for alternative investment managers, including private equity funds, real estate funds and hedge funds.

On October 1, 2015, The Blackstone Group L.P. (“Blackstone” or the “former Parent”) distributed on a pro rata basis to its common unitholders all of the issued and outstanding shares of Class A common stock of PJT Partners Inc. held by it. This pro rata distribution is referred to as the “Distribution.” The separation of the PJT Partners business from Blackstone and related transactions, including the Distribution, the internal reorganization that preceded the Distribution and the acquisition by PJT Partners of PJT Capital LP (together with its general partner and their respective subsidiaries, “PJT Capital”) that occurred substantially concurrently with the Distribution, is referred to as the “spin-off.”

PJT Partners Inc. is the sole general partner of PJT Partners Holdings LP. PJT Partners Inc. owns less than 100% of the economic interest in PJT Partners Holdings LP, but has 100% of the voting power and controls the management of PJT Partners Holdings LP. As of June 30, 2018, the non-controlling interest was 42.8%. As the sole general partner of PJT Partners Holdings LP, PJT Partners Inc. operates and controls all of the business and affairs and consolidates the financial results of PJT Partners Holdings LP and its operating subsidiaries. The Company operates through the following subsidiaries: PJT Partners LP, Park Hill Group LLC, PJT Partners (UK) Limited and PJT Partners (HK) Limited.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The Company prepared the accompanying condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information and the instructions to Form 10-Q. The condensed consolidated financial statements, including these notes, are unaudited and exclude some of the disclosures required in annual financial statements. Management believes it has made all necessary adjustments (consisting of only normal recurring items) so that the condensed consolidated financial statements are presented fairly and that estimates made in preparing its condensed consolidated financial statements are reasonable and prudent. The operating results presented for interim periods are not necessarily indicative of the results that may be expected for any other interim period or for the entire year. These condensed consolidated financial statements should be read in conjunction with the audited consolidated and combined financial statements included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2017.

Intercompany transactions have been eliminated for all periods presented.

For a comprehensive disclosure of the Company's significant accounting policies, see Note 2. "Summary of Significant Accounting Policies" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

Certain prior year amounts have been reclassified to conform to the current year presentation.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Recent Accounting Developments

In June 2014, the Financial Accounting Standards Board (“FASB”) issued amended guidance on revenue from contracts with customers. The Company adopted the guidance using the modified retrospective approach as of January 1, 2018 applied to those contracts that were not completed as of January 1, 2018. The Company recognized the cumulative effect of initially applying the new revenue guidance as an adjustment to the opening balance of Accumulated Deficit. The comparative information has not been restated and continues to be reported under the accounting standards in effect for those periods. On an ongoing basis, the effect of the change in timing of revenue and expense recognition could be material to any given reporting period.

The impact of the changes to the Company’s Condensed Consolidated Statement of Financial Condition for the adoption of the new revenue guidance was as follows:

| | December 31, 2017 | Adjustments | January 1, 2018 |
|--------------------------|-------------------------|-------------|--------------------|
| Assets | | | |
| Accounts Receivable, Net | \$190,389 | \$ (5,681) | \$184,708 |
| Liabilities | | | |
| Deferred Revenue | 382 | 1,015 | 1,397 |
| Equity (Deficit) | | | |
| Accumulated Deficit | (185,991) | (6,696) | (192,687) |

In accordance with the new revenue guidance requirements, the disclosure of the impact of adoption on the Condensed Consolidated Statement of Financial Condition and Statement of Operations is as follows as of and for the three and six months ended June 30, 2018:

| | |
|-------------------------------------|--------|
| Three Months Ended June 30, 2018 | |
| Without | |
| Adoption | |
| of | Effect |
| Revenue | of |
| As | |
| Reported Standard | Change |

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| Statement of Operations | | | |
|---|----------|----------|---------|
| Revenues | | | |
| Advisory Fees | \$98,294 | \$96,999 | \$1,295 |
| Interest Income and Other | 4,244 | 2,146 | 2,098 |
| Expenses | | | |
| Occupancy and Related | 6,573 | 6,530 | 43 |
| Travel and Related | 5,987 | 4,170 | 1,817 |
| Professional Fees | 4,019 | 4,189 | (170) |
| Communications and Information Services | 3,260 | 3,126 | 134 |
| Other Expenses | 4,328 | 4,279 | 49 |
| Income Before Benefit for Taxes | 10,138 | 8,618 | 1,520 |
| Benefit for Taxes | (882) | (1,265) | 383 |
| Net Income | 11,020 | 9,883 | 1,137 |

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

| | As of and Six Months Ended June 30, 2018 | | |
|---|---|-----------|----------|
| | Without | | |
| | Adoption | | |
| | of | Effect | |
| | Revenue | of | |
| | As | Standard | Change |
| | Reported | | |
| Statement of Operations | | | |
| Revenues | | | |
| Advisory Fees | \$201,757 | \$201,975 | \$(218) |
| Interest Income and Other | 8,703 | 4,337 | 4,366 |
| Expenses | | | |
| Occupancy and Related | 13,376 | 13,295 | 81 |
| Travel and Related | 11,457 | 7,741 | 3,716 |
| Professional Fees | 9,218 | 8,750 | 468 |
| Communications and Information Services | 6,740 | 6,538 | 202 |
| Other Expenses | 9,160 | 9,062 | 98 |
| Income Before Benefit for Taxes | 12,757 | 13,174 | (417) |
| Benefit for Taxes | (4,992) | (4,860) | (132) |
| Net Income | 17,749 | 18,034 | (285) |
| Statement of Financial Condition | | | |
| Accounts Receivable, Net | 211,808 | 217,688 | (5,880) |
| Taxes Receivable | 10,579 | 10,447 | 132 |
| Deferred Revenue | 3,521 | 2,288 | 1,233 |
| Total Equity | 417,876 | 424,857 | (6,981) |

The change between the balances as reported under new and previous accounting guidance is primarily related to the accounting for reimbursable expenses, which were previously reported net and are now reported on a gross basis in both revenues and expenses on the statement of operations. Additionally, under the new revenue guidance, the Company has applied a measure of progress to certain fees that are recognized over time but were previously earned in full at the time of the revenue event.

In February 2016, the FASB issued new guidance regarding leases. The guidance requires lessees to recognize, on the balance sheet, assets and liabilities for the rights and obligations created by leases. Entities are also required to provide enhanced disclosure about leasing arrangements. The amendments retain lease classifications, distinguishing finance leases from operating leases, using criteria that are substantially similar for distinguishing capital leases from operating leases in previous guidance. The guidance is effective for fiscal years, and interim periods within those

fiscal years, beginning after December 15, 2018, with early adoption permitted. Adoption requires a modified retrospective approach. Based on the Company's initial evaluation, adoption on January 1, 2019 will result in the present value of the Company's lease commitments that have a term in excess of one year being recorded on the Company's Consolidated Statements of Financial Condition as a right-of-use asset with a corresponding liability. The Company's lease commitments, as discussed in Note 12. "Commitments and Contingencies—Commitments, Leases," primarily relate to office space. The lease-related assets will be amortized to expense over the life of the leases and the liability, and related interest expense, will be reduced as lease payments are made over the life of the lease. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements.

In June 2016, the FASB issued guidance regarding the measurement of credit losses on financial instruments. The new guidance replaces the incurred loss impairment methodology with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The guidance is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. Early adoption is permitted for fiscal years beginning after December 15, 2018. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

In November 2016, the FASB issued guidance that requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash or restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. The new guidance is effective for interim and annual periods beginning after December 15, 2017 and early adoption is permitted. Adoption requires a retrospective approach. The Company adopted this guidance on January 1, 2018 with no impact on its Condensed Consolidated Statements of Cash Flows.

In January 2017, the FASB issued guidance clarifying the definition of a business with the objective of assisting entities with evaluating whether transactions should be accounted for as acquisitions of assets or businesses. The guidance becomes effective for the Company in the first quarter of 2019 and is applied prospectively. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements.

In May 2017, the FASB issued updated guidance on modifications to share-based payment awards. The updated guidance requires entities to account for the effects of a modification to a share-based payment award unless the following are all the same immediately before and after the modification: (a) the fair value of the award, (b) the vesting conditions of the award, and (c) the classification of the award as an equity instrument or a liability instrument. The guidance is effective for annual and interim periods beginning after December 15, 2017 and early adoption is permitted. The guidance is to be applied on a prospective basis. The Company adopted this guidance on January 1, 2018 with no impact on its consolidated financial statements.

In February 2018, the FASB issued guidance, which allows a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Cuts and Jobs Act (the “Tax Legislation”). The guidance is effective for annual and interim periods beginning after December 15, 2018, with early adoption permitted. The Company is currently evaluating the new guidance, but does not expect the impact to be material on its consolidated financial statements.

3. REVENUES FROM CONTRACTS WITH CUSTOMERS

The following table reconciles revenues earned from contracts with customers to Total Revenues on the Condensed Consolidated Statement of Operations for the three and six months ended June 30, 2018:

| | Three Months | Six Months |
|----------------|---------------------------|---------------------------|
| | Ended June 30, 2018 | Ended June 30, 2018 |
| Advisory Fees | \$98,294 | \$201,757 |
| Placement Fees | 28,132 | 54,252 |

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| | | |
|--|-----------|-----------|
| Interest Income from Placement Fees | 1,015 | 2,420 |
| Reimbursable Expenses | 2,098 | 4,366 |
| Revenues from Contracts with Customers | 129,539 | 262,795 |
| Sublease Income and Other | 1,131 | 1,917 |
| Total Revenues | \$130,670 | \$264,712 |

The services provided under contracts with customers include advisory and placement services, which are recorded as Advisory Fees and Placement Fees, respectively, on the Condensed Consolidated Statements of Operations. Additionally, the Company is typically reimbursed for certain professional fees and other expenses incurred that are necessary in order to provide services to the customer. These fees are charged to the relevant expense caption in the Condensed Consolidated Statements of Operations when incurred and recognized as revenue and recorded in accounts receivable when these amounts are invoiced to the customer. Such revenue amounts are recorded in Interest Income and Other on the Condensed Consolidated Statements of Operations.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

At contract inception, the Company assesses the services promised in its contracts with customers and identifies a performance obligation for each promise to transfer to the customer a service (or a bundle of services) that is distinct. To identify the performance obligations, the Company considers all of the services promised in the contract regardless of whether they are explicitly stated or are implied by customary business practices.

Advisory Fees

Strategic advisory services include a broad range of financial advisory and restructuring services, which includes providing financial advice regarding acquisitions, mergers, joint ventures, minority investments, asset swaps, divestitures, takeover defenses, corporate finance, distressed sales, recapitalizations and restructurings, including raising various forms of financing, and portfolio liquidity solutions related to unfunded commitment relief and investments in secondary markets.

With respect to contracts for which Advisory Fees are recognized, the Company's primary performance obligation is to stand ready to perform a broad range of services the client may need over the course of the engagement. For such engagements, the customer obtains a benefit from the assurance that the Company is available to it, when-and-if needed or desired. Fees related to these stand-ready performance obligations are recognized over time using a time-based measure of progress.

The Company may also be engaged to provide a fairness opinion to the client or the client may request that the Company arrange interim financing. The Company determines that the delivery of either of these items represents a separate performance obligation that is satisfied at a point in time when the opinion or interim financing is delivered to the client as the customer is able to direct the use of, and obtain substantially all of the benefits from, the service at that point.

Advisory Fees are predominantly considered variable as they are susceptible to factors outside of the Company's influence and/or contain a large number and broad range of possible consideration amounts. As such, these amounts are excluded from the transaction price until the uncertainty associated with the variable consideration is subsequently resolved, which is expected to occur upon achievement of the specified event. The types of fees may vary in each engagement, but payments for Advisory Fees are generally due promptly upon completion of a specified event or, for retainer fees, periodically over the course of the engagement. The Company recognizes a receivable between the date of completion of the event and payment by the customer.

Placement Fees

The Company's fund placement services are provided within Park Hill Group and primarily serve private equity, real estate and hedge funds. Park Hill advises on all aspects of the fundraising process including competitive positioning and market assessment, marketing materials and related documentation and partnership terms and conditions most prevalent in the current environment. The Company also provides private placement fundraising services to corporate clients and earns placement fees based on successful completion of the transaction.

With respect to placement engagements, the Company has determined that the provision of overall capital advisory services in contemplation of a potential fund placement or capital raise is satisfied over time. Fees related to this

performance obligation are recognized over time using a time-based method as the customer simultaneously receives and consumes the benefits of the capital advisory services as they are provided.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Placement Fees are predominantly considered variable as they are susceptible to factors outside of the Company's influence and/or contain a large number and broad range of possible consideration amounts. As such, these amounts are excluded from the transaction price until the uncertainty associated with the variable consideration is subsequently resolved, which is expected to occur upon achievement of a specified event. Placement Fees are typically payable upon completion of a fund closing or may be paid in installments over three or four years with interest being charged to the outstanding balance. With respect to such fees paid over time, the Company has determined there is not a significant financing component related to such contracts. Placement fees earned for services to corporate clients are typically payable upon completion. The Company recognizes a receivable between the date of completion of the event and payment by the customer.

Determining the Timing of Satisfaction of Performance Obligations

For performance obligations that are satisfied over time, determining a measure of progress requires management to make judgments that affect the timing of revenue recognized. The Company has determined that the methods described above provide a faithful depiction of the transfer of services to the customer.

For performance obligations that are satisfied at a point in time, the Company has determined that the customer is able to direct the use of, and obtain substantially all of the benefits from, the output of the service at the time it is provided to the client. Additionally, the Company considers control to have transferred at that point because the Company has a present right to payment, the Company has transferred the output of the service and the customer has significant risks and rewards of ownership.

Remaining Performance Obligations and Revenue Recognized from Past Performance

As of June 30, 2018, the aggregate amount of the transaction price allocated to performance obligations yet to be satisfied is \$9.8 million and the Company generally expects to recognize this revenue within the next twelve months. Such amounts relate to the Company's performance obligations of providing capital advisory services and standing ready to perform.

During the six months ended June 30, 2018, the Company recognized revenue of \$12.1 million related to performance obligations that were satisfied in prior periods, mainly due to constraints on variable consideration in prior periods being resolved. Such amounts related primarily to the provision of capital advisory services.

Contract Balances

The timing of revenue recognition may differ from the timing of payment. The Company records a receivable when revenue is recognized prior to payment and the Company has an unconditional right to payment. The beginning and ending balances of Accounts Receivable, Net are included in the Condensed Consolidated Statements of Financial Condition. There were no significant impairments related to these receivables during the six months ended June 30, 2018.

The Company may receive non-refundable up-front fees in its contracts with customers, which are recorded as revenues in the period over which services are estimated to be provided. Additionally, the Company may receive

payment of certain announcement, retainer or milestone fees before the performance obligation has been fully satisfied. Such fees give rise to a contract liability and are recorded as Deferred Revenue in the Condensed Consolidated Statements of Financial Condition. The beginning and ending balances of Deferred Revenue are included in the Condensed Consolidated Statements of Financial Condition. For the six months ended June 30, 2018, \$1.3 million of revenue was recognized that was included in the beginning balance of Deferred Revenue, primarily related to the Company's performance obligation of standing ready to perform. In certain contracts, the Company receives customer deposits, which are also considered to be contract liabilities. As of June 30, 2018 and December 31, 2017, the Company recorded \$1.5 million and \$1.2 million, respectively, of customer deposits in Accounts Payable, Accrued Expenses and Other Liabilities in the Condensed Consolidated Statements of Financial Condition.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

The Company does not establish a provision for refunds or similar obligations. Additionally, the Company is the principal in the satisfaction of performance obligations.

To obtain a contract with a customer, the Company may incur costs such as advertising, marketing costs, bid and proposal costs and legal fees. The Company has determined that these costs would have been incurred regardless of whether the contract with the customer was obtained. Additionally, the Company does not expect to recover any of these costs from the customer; therefore, the costs of obtaining contracts with customers are expensed as incurred.

The compensation of employees assigned to provide services to customers are direct costs of fulfilling the contract. In addition, out-of-pocket expenses may be incurred as part of fulfilling the promised services under the contract. As these costs are related to performance obligations that are satisfied over time, the costs do not meet the criteria for capitalization.

4. ACCOUNTS RECEIVABLE AND ALLOWANCE FOR DOUBTFUL ACCOUNTS

Included in Accounts Receivable are long-term receivables of \$76.2 million and \$77.7 million as of June 30, 2018 and December 31, 2017, respectively, related to placement fees that are generally paid in installments over a period of three to four years. The carrying value of such long-term receivables approximates fair value. Long-term receivables are classified as Level II in the fair value hierarchy.

The Company does not have any long-term receivables on non-accrual status. Of receivables that originated as long-term, there were \$7.7 million and \$2.5 million as of June 30, 2018 and December 31, 2017, respectively, which were outstanding more than 90 days.

There was no allowance for doubtful accounts with respect to long-term receivables as of June 30, 2018 or December 31, 2017.

5. INTANGIBLE ASSETS

Intangible Assets, Net consists of the following:

| | June 30, 2018 | December 31, 2017 |
|--------------------------------|------------------|----------------------|
| Finite-Lived Intangible Assets | | |
| Customer Relationships | \$26,476 | \$ 26,476 |

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| | | |
|----------------------------|-----------|-----------|
| Trade Name | 5,700 | 5,700 |
| Total Intangible Assets | 32,176 | 32,176 |
| Accumulated Amortization | (21,048) | (19,881) |
| Intangible Assets, Net (a) | \$ 11,128 | \$ 12,295 |

(a) Excludes fully amortized intangible assets.

Amortization expense was \$0.6 million and \$1.2 million for the three and six months ended June 30, 2018, respectively, and \$0.6 million and \$1.3 million for the three and six months ended June 30, 2017, respectively.

Amortization of intangible assets held at June 30, 2018 is expected to be \$2.3 million for each of the years ending December 31, 2018, 2019, 2020 and 2021; and \$1.4 million for the year ending December 31, 2022.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

6. FURNITURE, EQUIPMENT AND LEASEHOLD IMPROVEMENTS

Furniture, Equipment and Leasehold Improvements, Net consists of the following:

| | June 30, 2018 | December 31, 2017 |
|--|------------------|----------------------|
| Office Equipment | \$2,145 | \$ 1,758 |
| Leasehold Improvements | 37,984 | 33,713 |
| Furniture and Fixtures | 13,030 | 11,886 |
| Total Furniture, Equipment and Leasehold Improvements | 53,159 | 47,357 |
| Accumulated Depreciation | (16,427) | (13,568) |
| Furniture, Equipment and Leasehold Improvements, Net | \$36,732 | \$ 33,789 |

Depreciation expense was \$1.5 million and \$2.9 million for the three and six months ended June 30, 2018, respectively, and \$1.4 million and \$2.9 million for the three and six months ended June 30, 2017, respectively.

7. FAIR VALUE MEASUREMENTS

The following tables summarize the valuation of the Company's investments by the fair value hierarchy:

| | June 30, 2018 | | | Total |
|--------------------------|---------------|----------|-----------|----------|
| | Level I | Level II | Level III | |
| U.S. Treasury Securities | \$— | \$22,920 | \$ — | \$22,920 |
| Common Stock | 2,443 | — | — | 2,443 |
| Total Investments | \$2,443 | \$22,920 | \$ — | \$25,363 |

| | December 31, 2017 | | | Total |
|--------------------------|-------------------|----------|-----------|----------|
| | Level I | Level II | Level III | |
| U.S. Treasury Securities | \$— | \$37,121 | \$ — | \$37,121 |

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Investments in common stock are measured based on quoted closing exchange prices and are categorized within Level I of the fair value hierarchy. To the extent these securities are actively traded, valuation adjustments are not applied.

There were no transfers between Level I, Level II or Level III during the three and six months ended June 30, 2018 and 2017.

8. INCOME TAXES

The following table summarizes the Company's tax position:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|-----------|------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Income (Loss) Before Benefit for Taxes | \$10,138 | \$(2,083) | \$12,757 | \$5 |
| Benefit for Taxes | \$(882) | \$(1,518) | \$(4,992) | \$(2,389) |
| Effective Income Tax Rate | -8.7 % | 72.9 % | -39.1 % | N/M |

N/MNot meaningful.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

The Company's effective tax rate differed from the U.S. federal statutory tax rate for the three and six months ended June 30, 2018 due to corporate entities subject to U.S. federal, state, local and foreign income taxes, to non-corporate entities that are subject to New York City Unincorporated Business Tax and to certain compensation charges that are not deductible for income tax purposes.

The change in tax rate between the six months ended June 30, 2018 and 2017 was primarily due to the decrease in U.S. corporate income tax rate related to the passage of the Tax Legislation in December 2017 as well as an increased tax benefit related to the deliveries of vested shares during the six months ended June 30, 2018 at values in excess of their amortized cost.

As of June 30, 2018, the Company continues to evaluate its provisional estimate as it relates to (a) the measurement of deferred tax assets and liabilities subject to the income tax rate change from 35% to 21%, including the state tax impact on these items; (b) potential changes in interpretations of the Tax Legislation; and (c) changes in interpretation of accounting standards for income taxes. As the Company finalizes the analysis of the impact of the Tax Legislation, additional adjustments may be recorded during the measurement period, which could be material.

As of June 30, 2018, the Company had no unrecognized tax benefits.

9. NET INCOME PER SHARE OF CLASS A COMMON STOCK

Basic and diluted net income per share of Class A common stock for the three and six months ended June 30, 2018 and 2017 is presented below:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|--------------------------------|-------|---------------------------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| Numerator: | | | | |
| Net Income Attributable to PJT Partners Inc. | \$6,945 | \$215 | \$12,181 | \$1,548 |
| Less: | | | | |
| Dividends on Participating Securities | 73 | — | 83 | — |
| Net Income Attributable to Participating Securities | 39 | — | 73 | — |
| Net Income Attributable to Shares of Class A | | | | |
| Common Stock — Basic | 6,833 | 215 | 12,025 | 1,548 |
| Incremental Net Income from Dilutive Securities | 378 | (a) | 496 | (a) |
| Net Income Attributable to Shares of Class A | | | | |
| Common Stock — Diluted | \$7,211 | \$215 | \$12,521 | \$1,548 |

Denominator:

Weighted-Average Shares of Class A Common

| | | | | |
|---------------------------|------------|------------|------------|------------|
| Stock Outstanding — Basic | 22,641,562 | 18,825,696 | 20,987,863 | 18,654,187 |
|---------------------------|------------|------------|------------|------------|

Weighted-Average Number of Incremental Shares from

| | | | | |
|---------------|-----------|-----|-----------|-----|
| Unvested RSUs | 1,543,458 | (a) | 1,701,481 | (a) |
|---------------|-----------|-----|-----------|-----|

Weighted-Average Shares of Class A Common

| | | | | |
|-----------------------------|------------|------------|------------|------------|
| Stock Outstanding — Diluted | 24,185,020 | 18,825,696 | 22,689,344 | 18,654,187 |
|-----------------------------|------------|------------|------------|------------|

Net Income Per Share of Class A Common Stock

| | | | | |
|-------|--------|--------|--------|--------|
| Basic | \$0.30 | \$0.01 | \$0.57 | \$0.08 |
|-------|--------|--------|--------|--------|

| | | | | |
|---------|--------|--------|--------|--------|
| Diluted | \$0.30 | \$0.01 | \$0.55 | \$0.08 |
|---------|--------|--------|--------|--------|

(a) These securities were determined to be anti-dilutive for the three and six months ended June 30, 2017 and therefore were excluded from the calculation of net income per share of Class A common stock.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Common units of partnership interest in PJT Partners Holdings LP (“Partnership Units”) may be exchanged for PJT Partners Inc. Class A common stock on a one-for-one basis, subject to applicable vesting and transfer restrictions. If all Partnership Units were exchanged for Class A common stock, weighted-average Class A common stock outstanding would be 38,139,933 and 36,000,051 for the three and six months ended June 30, 2018, respectively, excluding unvested restricted stock units (“RSUs”) and participating RSUs. In computing the dilutive effect, if any, which the aforementioned exchange would have on net income per share, net income attributable to holders of Class A common stock would be adjusted due to the elimination of the non-controlling interests associated with the Partnership Units (including any tax impact). For the three and six months ended June 30, 2018, such exchange is reflected in diluted net income per share.

The following table summarizes the anti-dilutive securities for the three and six months ended June 30, 2018 and 2017 that have been excluded from the calculation of net income per share of Class A common stock:

| | Three Months Ended | | Six Months Ended | |
|-------------------------------------|--------------------|------------|------------------|------------|
| | June 30, 2018 | 2017 | June 30, 2018 | 2017 |
| Weighted-Average Unvested RSUs | (a) | 3,576,351 | (a) | 3,368,471 |
| Weighted-Average Participating RSUs | 151,707 | 461,417 | 153,243 | 517,719 |
| Weighted-Average Partnership Units | 15,498,371 | 15,031,239 | 15,012,188 | 15,268,534 |

(a) These securities were determined to be dilutive.

Share Repurchase Program

On October 26, 2017, the Company’s board of directors authorized the repurchase of shares of the Company’s Class A common stock in an amount up to \$100 million. Under this repurchase program, shares of the Company’s Class A common stock may be repurchased from time to time in open market transactions, in privately negotiated transactions or otherwise. The timing and the actual number of shares repurchased will depend on a variety of factors, including legal requirements, price and economic and market conditions. The repurchase program may be suspended or discontinued at any time and does not have a specified expiration date.

During the six months ended June 30, 2018, the Company repurchased 478,794 shares of Class A common stock at an average price of \$53.70, or \$25.7 million in aggregate, pursuant to this share repurchase program. As of June 30, 2018, the available amount remaining for repurchases under this program was \$72.0 million.

10. EQUITY-BASED COMPENSATION

Overview

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Further information regarding the Company's equity-based compensation awards is described in Note 10. "Equity-Based Compensation" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

The following table represents equity-based compensation expense and related income tax benefit for the three and six months ended June 30, 2018 and 2017, respectively:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------------------|--------------------------------|----------|------------------------------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| Equity-Based Compensation Expense | \$27,092 | \$27,434 | \$64,154 | \$60,690 |
| Income Tax Benefit | \$2,217 | \$3,640 | \$5,456 | \$8,310 |

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Restricted Stock Units

Pursuant to the PJT Partners Inc. 2015 Omnibus Incentive Plan and in connection with the spin-off, annual compensation process and ongoing hiring process, the Company has issued RSUs, which generally vest over a service life of three to five years. Awards are generally forfeited if the employee ceases to be employed by the Company prior to vesting.

A summary of the status of the Company's unvested RSUs in PJT Partners Inc. and PJT Partners Holdings LP as of June 30, 2018 and of changes during the period January 1, 2018 through June 30, 2018 is presented below:

| | Restricted Stock Units | | PJT Partners Holdings LP | |
|------------------------------|------------------------|---|-----------------------------|---|
| | PJT Partners Inc. | | PJT Partners Holdings LP | |
| | Number of | Weighted-Average Grant Date Fair Value (in dollars) | Number of Partnership Units | Weighted-Average Grant Date Fair Value (in dollars) |
| Balance, December 31, 2017 | 6,455,734 | \$ 25.00 | 244,000 | \$ 31.76 |
| Granted | 2,021,704 | 47.77 | — | — |
| Vested | (4,377,209) | 22.42 | — | — |
| Forfeited | (13,834) | 39.70 | — | — |
| Dividends Reinvested on RSUs | 6,559 | 41.67 | — | — |
| Balance, June 30, 2018 | 4,092,954 | \$ 38.99 | 244,000 | \$ 31.76 |

As of June 30, 2018, there was \$104.9 million of estimated unrecognized compensation expense related to unvested RSU awards. The Company assumes a forfeiture rate of 1.0% to 9.0% annually based on expected turnover and periodically reassesses this rate. This cost is expected to be recognized over a weighted-average period of 1.4 years.

Partnership Units

In connection with the spin-off, annual compensation process and ongoing hiring process, certain individuals were issued Partnership Units that, subject to certain terms and conditions, are redeemable at the option of the holder for cash or, at the Company's election, for shares of PJT Partners Inc. Class A common stock on a one-for-one basis. These Partnership Units generally vest over a service life of three to five years.

A summary of the status of the Company's unvested Partnership Units as of June 30, 2018 and of changes during the period January 1, 2018 through June 30, 2018 is presented below:

| | Partnership Units | Weighted- Average Grant Date | Fair Value (in dollars) |
|----------------------------|-----------------------------------|---------------------------------------|-------------------------------|
| | Number of Partnership Units | | |
| Balance, December 31, 2017 | 4,698,423 | | \$ 21.54 |
| Granted | 61,773 | | 48.87 |
| Vested | (72,523) | | 24.72 |
| Balance, June 30, 2018 | 4,687,673 | | \$ 21.85 |

As of June 30, 2018, there was \$44.1 million of estimated unrecognized compensation expense related to unvested Partnership Units. The Company assumes a forfeiture rate of 4.0% annually based on expected turnover and periodically reassesses this rate. This cost is expected to be recognized over a weighted-average period of 0.9 years.

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Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Equity-Based Awards with Both Service and Market Conditions

In connection with the spin-off, the Company also granted equity-based awards containing both service and market conditions. The effect of the market condition is reflected in the grant date fair value of the award. Compensation cost is recognized over the requisite service period, provided that the service period is completed, irrespective of whether the market condition is satisfied. The service condition requirement with respect to such equity-based awards is five years with 20% vesting in the third year, 30% in the fourth year and 50% in the fifth year. The market condition requirement will be satisfied upon the publicly traded shares of Class A common stock achieving certain volume-weighted average share price targets over any consecutive 30-day trading period following the consummation of the spin-off, pro ratably at \$48, \$55, \$63, \$71 and \$79 per share of Class A common stock. During the six months ended June 30, 2018, the \$48 and \$55 share price targets were achieved.

The market condition requirements must be met prior to the sixth anniversary of the consummation of the spin-off. No portion of these awards will become vested until both the service and market conditions have been satisfied.

A summary of the status of the Company's unvested equity-based awards in PJT Partners Holdings LP with both a service and market condition as of June 30, 2018 and of changes during the period January 1, 2018 through June 30, 2018 is presented below:

| | Equity-Based Awards with | |
|----------------------------|-----------------------------------|--|
| | Both Service and Market | |
| | Conditions | |
| | Number of Partnership Units | Weighted- Average Grant Date Fair Value (in dollars) |
| Balance, December 31, 2017 | 6,262,957 | \$ 5.72 |
| Vested | (500,511) | 5.72 |
| Balance, June 30, 2018 | 5,762,446 | \$ 5.72 |

As of June 30, 2018, there was \$9.3 million of estimated unrecognized compensation expense related to equity-based awards with both a service and market condition. The Company assumes a forfeiture rate of 4.0% annually based on expected turnover and periodically reassesses this rate. This cost is expected to be recognized over a weighted-average

period of 1.2 years.

Units Expected to Vest

The following unvested units, after expected forfeitures, as of June 30, 2018, are expected to vest:

| | Units | Weighted-Average Service Period in Years |
|---------------------------|------------|--|
| Partnership Units | 10,301,483 | 1.1 |
| Restricted Stock Units | 4,148,276 | 1.4 |
| Total Equity-Based Awards | 14,449,759 | 1.2 |

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

11. TRANSACTIONS WITH RELATED PARTIES

Exchange Agreement

The Company has entered into an exchange agreement with the limited partners of PJT Partners Holdings LP pursuant to which they (or certain permitted transferees) have the right, subject to the terms and conditions set forth in the limited partnership agreement of PJT Partners Holdings LP, on a quarterly basis, to exchange all or part of their Partnership Units for cash or, at the Company's election, for shares of PJT Partners Inc. Class A common stock on a one-for-one basis, subject to customary conversion rate adjustments for splits, unit distributions and reclassifications. Further, pursuant to the terms in the partnership agreement of PJT Partners Holdings LP, the Company may also require holders of Partnership Units who are not Service Providers (as defined in the partnership agreement of PJT Partners Holdings LP) to exchange such Partnership Units.

Further information regarding the exchange agreement is described in Note 12. "Transactions with Related Parties—Exchange Agreement" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

Certain Partnership Unitholders exchanged 662,146 and 888,321 Partnership Units for the six months ended June 30, 2018 and 2017, respectively, for cash in the amounts of \$30.9 million and \$32.2 million, respectively. Such amounts are recorded as a reduction of Non-Controlling Interests and Redeemable Non-Controlling Interests, respectively, in the Condensed Consolidated Statements of Financial Condition.

During the second quarter of 2018, the Company was presented with 256,083 Partnership Units to be exchanged. The Company expects to settle the exchange of these Partnership Units on August 7, 2018 for cash. The price per Partnership Unit to be paid by the Company will be equal to the volume-weighted average price of a share of the Company's Class A common stock on August 2, 2018.

Registration Rights Agreement

The Company has entered into a registration rights agreement with the limited partners of PJT Partners Holdings LP pursuant to which the Company granted them, their affiliates and certain of their transferees the right, under certain circumstances and subject to certain restrictions, to require the Company to register under the Securities Act of 1933 shares of Class A common stock delivered in exchange for Partnership Units.

Tax Receivable Agreement

The Company has entered into a tax receivable agreement with the holders of Partnership Units (other than PJT Partners Inc.) that provides for the payment by PJT Partners Inc. to exchanging holders of Partnership Units of 85% of the benefits, if any, that PJT Partners Inc. is deemed to realize as a result of the increases in tax basis related to such exchanges of Partnership Units and of certain other tax benefits related to entering into the tax receivable agreement, including tax benefits attributable to payments under the tax receivable agreement. As of June 30, 2018 and December 31, 2017, the Company had amounts due of \$4.9 million and \$2.9 million, respectively, pursuant to the tax receivable agreement, which represent management's best estimate of the amounts currently expected to be owed in

connection with the tax receivable agreement. Actual payments may differ significantly from estimated payments.

Aircraft Lease

On occasion, certain of the Company's executive officers, employees and their families may make use of aircraft in which the Company owns a fractional interest (the "Aircraft"). Any such personal use of the Aircraft is charged to the executive officer or employee based on market rates and usage. The amount is not material to the condensed consolidated financial statements.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

12. COMMITMENTS AND CONTINGENCIES

Commitments

Line of Credit

On October 1, 2015, PJT Partners Holdings LP entered into a Loan Agreement (the “Loan Agreement”) and related documents with First Republic Bank. The Loan Agreement provides for a revolving credit facility with aggregate commitments in an amount equal to \$60.0 million, which aggregate commitments may be increased, on the terms and subject to the conditions set forth in the Loan Agreement, to up to \$80.0 million during the period beginning December 1 each year through March 1 of the following year. The proceeds of the revolving credit facility are available for working capital and general corporate purposes. Beginning October 30, 2017, drawings under the credit facility bear interest equal to the greater of a per annum rate of (a) 3%, or (b) the prime rate minus 1.0%. Undrawn commitments bear a commitment fee. The Loan Agreement contains customary representations, covenants and events of default. Financial covenants consist of a minimum consolidated tangible net worth, maximum leverage ratio, minimum consolidated liquidity ratio and limitation on additional indebtedness, each tested quarterly.

On October 30, 2017, PJT Partners Holdings LP entered into a Renewal Agreement (the “Renewal Agreement”) and related documents with First Republic Bank, amending the terms of the Company’s revolving credit facility under the Loan Agreement. The Renewal Agreement provides for an extension of the maturity of the revolving credit facility to October 1, 2019.

As of June 30, 2018 and December 31, 2017, there were no borrowings under the revolving credit facility and the Company was in compliance with the debt covenants.

Leases

The Company leases office space under non-cancelable lease agreements, which expire at various dates through 2030. Occupancy lease agreements, in addition to base rentals, generally are subject to escalation provisions based on certain costs incurred by the landlord and are recognized on a straight-line basis over the term of the lease agreement.

Total rent expense was \$6.0 million and \$12.3 million for the three and six months ended June 30, 2018, respectively, and \$6.2 million and \$12.1 million for the three and six months ended June 30, 2017, respectively. Rent expense is included in Occupancy and Related in the Condensed Consolidated Statements of Operations. These amounts include variable operating escalation payments, which are paid when invoiced.

As of June 30, 2018 and December 31, 2017, the Company maintained an irrevocable standby letter of credit for certain operating leases of \$4.9 million and \$5.0 million, respectively.

Capital lease obligations recorded are payable through 2022 at a weighted-average interest rate of 2.4%. The net book value of all assets recorded under capital leases aggregated \$0.2 million and \$0.3 million as of June 30, 2018 and December 31, 2017, respectively.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

As of June 30, 2018, the aggregate minimum future payments required on non-cancelable leases are as follows:

| Year Ending December 31, | Minimum Lease Payments | |
|--------------------------|------------------------|-----------|
| | Capital | Operating |
| 2018 | \$55 | \$ 12,014 |
| 2019 | 110 | 23,978 |
| 2020 | 83 | |