CRAWFORD & CO Form 10-O August 04, 2014 **Table of Contents** 

SECU	d States JRITIES AND EXCHANGE COMMISSION ington, D.C. 20549				
Form	n 10-Q	<del></del>			
R	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 for the quarterly period ended June 30, 2014				
OR	for the quarterry period ended rune 50, 20	17			
0	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 for the transition period from to				
Comr	mission file number 1-10356	_			
	WFORD & COMPANY				
(Exac	et name of Registrant as specified in its charter	)			
Ge	orgia	58-0506554			
(State or other jurisdiction of		(I.R.S. Employer			
incorporation or organization)		Identification No.)			
100	01 Summit Boulevard				
Atlanta, Georgia		30319			
(Address of principal executive offices)		(Zip Code)			
(404)	300-1000				
(Regi	strant's telephone number, including area code	e)			
the Se was re Yes b	ecurities Exchange Act of 1934 during the precequired to file such reports), and (2) has been so No o	has filed all reports required to be filed by Section 13 or 15(d) of ceding 12 months (or for such shorter period that the Registrant subject to such filing requirements for the past 90 days.			

Large accelerated filer o Accelerated filer b

required to submit and post such files).

company" in Rule 12b-2 of the Exchange Act. (Check one):

Non-accelerated filer o

Smaller reporting company o

(Do not check if a smaller

No o

reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

(Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting

Yes b

every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T

Yes o No þ

The number of shares outstanding of each of the Registrant's classes of common stock as of July 31, 2014 was as follows:

Class A Common Stock, \$1.00 par value: 30,422,793 Class B Common Stock, \$1.00 par value: 24,690,172

### CRAWFORD & COMPANY Quarterly Report on Form 10-Q Quarter Ended June 30, 2014

Table of Contents

Table of Contents		
Part I. Fin	ancial Information	Page
Item 1.	Financial Statements:	<u>3</u>
	Condensed Consolidated Statements of Income (unaudited) for the three months ended June 30, 2014 and 2013	<u>3</u>
	Condensed Consolidated Statements of Income (unaudited) for the six months ended June 30, 2014 and 2013	4
	Condensed Consolidated Statements of Comprehensive Income (unaudited) for the three months and six months ended June 30, 2014 and 2013	<u>5</u>
	Condensed Consolidated Balance Sheets (unaudited) as of June 30, 2014 and December 31, 2013	<u>6</u>
	Condensed Consolidated Statements of Cash Flows (unaudited) for the six months ended June 30, 2014 and 2013	<u>8</u>
	Condensed Consolidated Statements of Shareholders' Investment (unaudited) as of and for the three months and six months ended June 30, 2014 and 2013	9
	Notes to Condensed Consolidated Financial Statements (unaudited)	<u>10</u>
	Review Report of Independent Registered Public Accounting Firm	<u>20</u>
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>21</u>
Item 3.	Quantitative and Qualitative Disclosures about Market Risk	<u>37</u>
Item 4.	Controls and Procedures	<u>38</u>
Part II. Ot	her Information	
Item 1A.	Risk Factors	<u>39</u>
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	<u>39</u>
Item 6.	<u>Exhibits</u>	<u>39</u>
Signatures	<u> </u>	<u>40</u>
Index to Exhibits		<u>41</u>

## Table of Contents

#### Part 1 — Financial Information

Item 1. Financial Statements CRAWFORD & COMPANY CONDENSED CONSOLIDATED STATEMENTS OF INCOME Unaudited

(In thousands, except per share amounts) Revenues:	Three Months Ended June 30, 2014 2013	
Revenues before reimbursements Reimbursements Total Revenues	\$288,216 18,837 307,053	\$298,947 27,181 326,128
Costs and Expenses:		
Costs of services provided, before reimbursements Reimbursements Total costs of services	208,249 18,837 227,086	212,333 27,181 239,514
Selling, general, and administrative expenses	60,902	58,425
Corporate interest expense, net of interest income of \$158 and \$142, respectively	1,551	1,600
Total Costs and Expenses	289,539	299,539
Other Income	42	289
Income Before Income Taxes	17,556	26,878
Provision for Income Taxes	6,962	10,010
Net Income	10,594	16,868
Net (Income) Loss Attributable to Noncontrolling Interests	(130	140
Net Income Attributable to Shareholders of Crawford & Company	\$10,464	\$17,008
Earnings Per Share - Basic: Class A Common Stock Class B Common Stock	\$0.19 \$0.18	\$0.32