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OIL DRI CORPORATION OF AMERICA

Form 8-K

September 26, 2003

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

September 24, 2003

-----  
Date of Report (Date of earliest event  
reported)

Oil-Dri Corporation of America

-----  
(Exact name of registrant as specified  
in its charter)

Delaware

0-8675

36-2048898

-----  
(State or other  
jurisdiction of  
incorporation) No.)

-----  
(Commission  
File Number)

-----  
(IRS Employer  
Identification

410 North Michigan Avenue  
Suite 400  
Chicago, Illinois

60611-4213

-----  
(Address of principal  
executive offices)

-----  
(Zip Code)

(312) 321-1515

-----  
Registrant's telephone number

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ITEM 7. FINANCIAL STATEMENTS AND EXHIBITS

(c) Exhibits: The following document is attached as an exhibit to this report:

Exhibit NUMBER	DESCRIPTION
99	Press Release dated September 24, 2003.

ITEM 9. REGULATION FD DISCLOSURE

ITEM 12. RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On September 24, 2003, the Registrant issued a press release announcing its fourth quarter and full fiscal year results of operations for its fiscal year ended July 31, 2003. A copy of the press release is attached as Exhibit 99. This information is being provided under both Items 9 and 12, as suggested by the Commission in Release 33-8216, though it is required to be provided only under Item 12.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

OIL-DRI CORPORATION OF AMERICA

By: /S/ CHARLES P. BRISSMAN

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Charles P. Brissman  
Vice President and General Counsel

Date: September 25, 2003

RELEASE:Immediate

CONTACT: Ronda J. Williams  
312-706-3232

OIL-DRI CORPORATION OF AMERICA REPORTS FOURTH QUARTER AND YEAR  
END EARNINGS

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CHICAGO - September 24, 2003- Oil-Dri Corporation of America (NYSE: ODC) today announced sales of \$44,730,000 for the fourth quarter ended July 31, 2003, 14% greater than sales of \$39,281,000 for the fourth quarter one year ago. The company reported net income of \$476,000 or \$0.08 per fully diluted share in the fourth quarter compared to a net loss of \$1,939,000 or a loss of \$0.34 per fully diluted share in the same quarter one year ago.

Sales for fiscal year 2003 were \$173,041,000, a 7% increase from sales of \$162,345,000 for fiscal year 2002. Net income for the fiscal year was \$3,083,000 or \$0.54 per fully diluted share, a significant improvement from a net loss of \$1,094,000 or a loss of \$0.19 per fully diluted share for fiscal 2002.

Fourth quarter pre-tax income of \$511,000 includes a write-off of \$573,000 associated with the Christmas Valley, Ore., plant closing. Excluding this item, the company earned pre-tax income of \$1,084,000. In the same quarter a year ago, the company reported a pre-tax loss of \$2,763,000, which included a \$168,000 gain from a land sale and the \$3,213,000 write-off associated with the company's decision not to proceed with the Reno, Nev., project. Excluding these items the company earned pre-tax income of \$282,000.

Fiscal year 2003 pre-tax income of \$4,342,000 includes gains from sales of real estate and mineral rights totaling \$449,000, and a payment of \$675,000 from a customer who failed to meet minimum purchase requirements under a supply agreement. It also includes a \$385,000 asset write off, a \$350,000 goodwill write down associated with an equity investment in Kamterter and the Christmas Valley plant asset write off of \$573,000. Excluding all of these items the company earned pre-tax income of \$4,526,000 for fiscal 2003.

Fiscal year 2002 pre-tax loss of \$1,559,000 included gains from the sale of land and mineral rights of \$937,000 and \$3,213,000 of Reno plant cost write-offs. Excluding these items the company earned pre-tax income of \$717,000 for last fiscal year.

The company's year-to-date effective tax rate has been adjusted from 32% in the third quarter to 29% at fiscal year end, resulting in a fourth quarter effective tax rate of 6.9%.

### YEAR-IN-REVIEW

"Several factors contributed to this year's success," stated President and Chief Executive Officer, Daniel S. Jaffee. "The list of accomplishments demonstrates progress in all areas of the business and we feel positive about the results. Three areas, in particular, led the way for a successful and profitable year. This year we were able to:

- o Strengthen the company's national manufacturing and distribution by acquiring the Jonny Cat(R) cat litter brand as well as the manufacturing and mining facilities in Taft, Calif.
- o Increase profitability through the geographic reorganization strategy with the Wal-Mart Company to supply Special Kitty(R) cat litter.
- o Increase sales and profitability from the company's core businesses, in particular, Pro's Choice(R) sports field products, specialty product Pure Flo(R) bleaching earth and the Oil-Dri Canada operations.

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"We were poised this fiscal year to invest in a very strategic acquisition. The purchase of the Jonny Cat brand and the associated mining and manufacturing facilities in Taft, Calif., opened the door for many more business opportunities. Our investment in an established brand and facilities in a key geographic location positioned the company for future growth and, paved the way for a growing and successful year for our stakeholders.

"Our ability to integrate that strategic acquisition while generating cash and reducing long-term debt is also noteworthy. At July 31, 2003, cash, cash equivalents and short-term investments totaled \$16,670,000, an increase of \$434,000 during the fiscal year. Additionally, long-term debt was reduced by \$2,850,000 and dividends of \$1,883,000 were paid during the year.

Continued

### YEAR-END BUSINESS REVIEW

- o Sales for the CONSUMER PRODUCTS GROUP were up in the quarter by 15% and 4% for the year. The Jonny Cat acquisition, a major stimulus for growth, offset the reduction in sales brought about by the Wal-Mart geographic reorganization implemented in June 2002. Oil-Dri Canada and Phoebe Products also contributed to increased sales for the Consumer Products Group this year.

Market research for Jonny Cat line extensions continues and results are expected throughout fiscal 2004. The new Jonny Cat Kat Kit is currently in the West Coast market place. Initial sales are promising.

- o The CROP PRODUCTION AND HORTICULTURAL PRODUCTS GROUP experienced significant sales growth in the quarter at 36% and 27% for the year. Pro's Choice sports field products used in construction and maintenance of sports fields outpaced prior year sales. Agsorb(R) traditional agricultural carriers and Flo Fre(R) processing aids also contributed favorably.
- o Sales for the INDUSTRIAL AND AUTOMOTIVE PRODUCTS GROUP were up 15% for the quarter and 8% for the year. Sales growth was primarily facilitated by strong synthetic sorbent sales along with newly acquired business from the Taft, Calif., facility. New sales initiatives for fiscal 2004 are in place to expand distribution on the West Coast.
- o The SPECIALTY PRODUCTS GROUP sales were flat for the quarter and up 2% for the year. Reduced sales from Western Europe were offset by increased demand in other international markets. Continued focus on geographic expansion is necessary for future growth and long-term success. Sales from Animal Health and Nutrition products, PelUnite Plus pellet binder and Poultry Guard litter amendment were up for the year.

### FINANCIAL OVERVIEW

On June 10, 2003, Oil-Dri's Board of Directors declared a regular quarterly cash dividend of \$0.09 per share of Common Stock. The dividend was paid on September 12, 2003 to shareholders of record at the close of business August 8, 2003. The company has paid cash dividends for 26 consecutive years. The company currently pays

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dividends of \$0.36 per share of Common Stock. At a July 31, 2003 closing price of \$11.95 and assuming cash dividends continue at the same rate, the annual yield is 3.0%.

During the fiscal year the company repurchased 144,600 shares of stock, under the stock repurchase program, at an average price of \$10.34 per share. The company has 302,010 shares remaining under the current stock purchase authorization.

Cash, cash equivalents and short-term investments at July 31, 2003, totaled \$16,667,000. Operating cash flow for the fiscal year was a positive \$17,489,000. Capital expenditures for the fiscal year totaled \$9,476,000, which includes acquisition expenditures of \$4,594,000 and normal capital expenditures of \$4,882,000, which is \$942,000 more than the depreciation and amortization of \$8,534,000. Excluding the acquisition expenditures, fiscal year capital expenditures totaled \$4,882,000, which is \$3,652,000 less than the depreciation and amortization of \$8,534,000.

### LOOKING FORWARD

Jaffee added, "Our task now is to build upon the momentum of fiscal 2003. We've had many accomplishments this year and must capitalize on the foundation laid.

"Energy, a major cost element of our business, is an area where we are focusing significant attention. We are attempting to deal with fluctuating prices and rising costs of natural gas and fuel oil by implementing our forward purchasing program. Longer term, we are intensifying our efforts to use alternative fuels in our manufacturing processes.

"During the year we also reorganized our research and development facility by focusing our efforts on innovation and organizing a team to meet the demands of market growth. The people at our research and development center, renamed the Nick Jaffee Center for Innovation, led by Vice President Steve Azzarello, will be the catalyst to accelerate growth in Oil-Dri's new product development. I am optimistic about the possibilities and the added value that this reorganization brings.

Continued

"It is always gratifying to tell our shareholders about the company's tangible successes. We commit to build upon the progress we've made this year and feel very positive about the year ahead. Having met our earnings estimates for fiscal 2003, I am optimistic that we can again reach our per share earnings estimate range for fiscal 2004 of \$0.70 to \$0.85."

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THE COMPANY WILL OFFER A LIVE WEB CAST OF THE FOURTH QUARTER EARNINGS TELECONFERENCE ON THURSDAY, SEPTEMBER 25, 2003 AT 10:00 A.M. CST. TO LISTEN TO THE CALL VIA THE WEB, PLEASE VISIT WWW.STREETEVENTS.COM OR WWW.OILDRI.COM. AN ARCHIVED RECORDING OF THE CALL WILL BE AVAILABLE FOR APPROXIMATELY 30 DAYS AFTER THE CALL AND WRITTEN TRANSCRIPTS OF ALL TELECONFERENCES ARE POSTED ON THE OIL-DRI WEB SITE.

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OIL-DRI CORPORATION OF AMERICA IS THE WORLD'S LARGEST MANUFACTURER OF CAT LITTER AND A LEADING SUPPLIER OF SPECIALTY SORBENT PRODUCTS FOR INDUSTRIAL, AUTOMOTIVE, AGRICULTURAL, HORTICULTURAL, SPORTS FIELDS AND SPECIALTY MARKETS.

THIS RELEASE CONTAINS CERTAIN FORWARD-LOOKING STATEMENTS REGARDING THE COMPANY'S EXPECTED PERFORMANCE FOR FUTURE PERIODS, AND ACTUAL RESULTS FOR SUCH PERIODS MIGHT MATERIALLY DIFFER. SUCH FORWARD-LOOKING STATEMENTS ARE SUBJECT TO UNCERTAINTIES WHICH INCLUDE, BUT ARE NOT LIMITED TO, COMPETITIVE FACTORS IN THE CONSUMER MARKET; THE LEVEL OF SUCCESS IN IMPLEMENTATION OF PRICE INCREASES AND SURCHARGES; CHANGES IN OVERALL AGRICULTURAL DEMAND; INCREASING REGULATION OF THE FOOD CHAIN; CHANGES IN THE MARKET CONDITIONS, THE OVERALL ECONOMY, ENERGY PRICES, AND OTHER FACTORS DETAILED FROM TIME TO TIME IN THE COMPANY'S ANNUAL REPORT AND OTHER REPORTS FILED WITH THE SECURITIES AND EXCHANGE COMMISSION.

O I L - D R I C O R P O R A T I O N O F A M E R I C A  
CONSOLIDATED STATEMENTS OF INCOME  
(in thousands, except for per share amounts)  
(unaudited)

	FOURTH QUARTER ENDED JULY 31,			
	2003	% OF SALES	2002	% OF SALES
NET SALES	\$ 44,730	100.0%	\$ 39,281	100.0%
COST OF SALES	36,393	81.4%	31,275	79.6%
GROSS PROFIT	8,337	18.6%	8,006	20.4%
LOSS ON IMPAIRED LONG-LIVED ASSETS	--	--	(3,213)	-8.2%
OPERATING EXPENSES	(7,263)	-16.2%	(7,133)	-18.2%
OPERATING INCOME (LOSS)	1,074	2.4%	(2,340)	-6.0%
INTEREST EXPENSE	(408)	-0.9%	(635)	-1.5%
OTHER INCOME (EXPENSE)	(155)	-0.3%	212	0.5%
INCOME (LOSS) BEFORE INCOME TAXES	511	1.2%	(2,763)	-7.0%
INCOME TAXES (BENEFIT)	35	0.1%	(824)	-2.1%
NET INCOME (LOSS)	\$ 476	1.1%	\$ (1,939)	-4.9%
NET INCOME PER SHARE:				
BASIC	\$ 0.09		\$ (0.35)	
DILUTIVE	\$ 0.08		\$ (0.34)	
AVERAGE SHARES OUTSTANDING:				

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BASIC	5,499	5,615
DILUTIVE	5,710	5,716

	TWELVE MONTHS ENDED JULY 31,			
	2003	% OF SALES	2002	% OF SALES
NET SALES	\$173,041	100.0%	\$162,345	100.0%
COST OF SALES	137,413	79.4%	131,265	80.9%
GROSS PROFIT	35,628	20.6%	31,080	19.1%
OTHER CONTRACTUAL INCOME	675	0.4%	--	--
LOSS ON IMPAIRED LONG-LIVED ASSETS	--	--	(3,213)	-2.0%
OPERATING EXPENSES	(29,686)	-17.2%	(27,878)	-17.1%
OPERATING INCOME (LOSS)	6,617	3.8%	(11)	0.0%
INTEREST EXPENSE	(2,361)	-1.4%	(2,575)	-1.7%
GAIN ON THE SALE OF MINERAL RIGHTS	139	0.1%	769	0.5%
OTHER INCOME (EXPENSE)	(53)	0.0%	258	0.2%
INCOME (LOSS) BEFORE INCOME TAXES	4,342	2.5%	(1,559)	-1.0%
INCOME TAXES (BENEFIT)	1,259	0.7%	(465)	-0.3%
NET INCOME (LOSS)	\$ 3,083	1.8%	\$ (1,094)	-0.7%
NET INCOME PER SHARE:				
BASIC	\$ 0.55		\$ (0.19)	
DILUTIVE	\$ 0.54		\$ (0.19)	
AVERAGE SHARES OUTSTANDING:				
BASIC	5,574		5,614	
DILUTIVE	5,708		5,671	

O I L - D R I C O R P O R A T I O N O F A M E R I C A

CONSOLIDATED BALANCE SHEETS  
(in thousands, except for per share amounts)  
(unaudited)

AS OF JULY 31,  
-----  
2003      2002  
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CURRENT ASSETS		
CASH, CASH EQUIVALENTS AND INVESTMENTS		\$ 16,670 \$ 16,236
ACCOUNTS RECEIVABLE, NET	23,765	21,415
INVENTORIES	12,819	11,798
PREPAID EXPENSES	5,900	7,070
OTHER CURRENT ASSETS	3	1,025
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	-----	
TOTAL CURRENT ASSETS	59,157	57,544
	-----	
PROPERTY, PLANT AND EQUIPMENT	49,026	48,622
OTHER ASSETS	18,640	18,869
	-----	
TOTAL ASSETS	\$126,823	\$125,035
	=====	
CURRENT LIABILITIES		
CURRENT MATURITIES OF NOTES PAYABLE	\$ 4,000	\$ 2,850
ACCOUNTS PAYABLE	6,856	5,121
DIVIDENDS PAYABLE	461	473
ACCRUED EXPENSES	13,917	11,448
	-----	
TOTAL CURRENT LIABILITIES	25,234	19,892
	-----	
LONG-TERM LIABILITIES		
NOTES PAYABLE	27,400	31,400
OTHER NONCURRENT LIABILITIES	5,175	4,672
	-----	
TOTAL LONG-TERM LIABILITIES	32,575	36,072
	-----	
STOCKHOLDERS' EQUITY	69,014	69,071
	-----	
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$126,823	\$125,035
	=====	
BOOK VALUE PER SHARE OUTSTANDING	\$ 12.38	\$ 12.30
ADDITIONS TO AND ACQUISITIONS OF		
PROPERTY, PLANT AND EQUIPMENT	FOURTH QUARTER	\$ 2,225 \$ 1,159
	YEAR TO DATE	\$ 9,476 \$ 4,096
DEPRECIATION AND AMORTIZATION CHARGES	FOURTH QUARTER	\$ 1,865 \$ 2,161
	YEAR TO DATE	\$ 8,534 \$ 8,785