

CITIZENS FINANCIAL GROUP INC/RI
Form 10-Q
August 06, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended
June 30, 2018

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From
(Not Applicable)
Commission File Number 001-36636
(Exact name of the registrant as specified in its charter)
Delaware 05-0412693
(State or Other Jurisdiction of (I.R.S. Employer
Incorporation or Organization) Identification Number)
One Citizens Plaza, Providence, RI 02903
(Address of principal executive offices, including zip code)
(401) 456-7000
(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

There were 475,946,441 shares of Registrant's common stock (\$0.01 par value) outstanding on August 1, 2018.

Table of Contents

<u>Glossary of Acronyms and Terms</u>	3
<u>Part I. Financial Information</u>	5
<u>Item 1. Financial Statements</u>	55
<u>Consolidated Balance Sheets as of June 30, 2018 (unaudited) and December 31, 2017 (unaudited)</u>	56
<u>Consolidated Statements of Operations (unaudited) for the Three and Six Months Ended June 30, 2018 and 2017</u>	57
<u>Consolidated Statements of Comprehensive Income (unaudited) for the Three and Six Months Ended June 30, 2018 and 2017</u>	58
<u>Consolidated Statements of Changes in Stockholders' Equity (unaudited) for the Six Months Ended June 30, 2018 and 2017</u>	59
<u>Consolidated Statements of Cash Flows (unaudited) for the Six Months</u>	60

<u>Ended June 30, 2018 and 2017 Notes to the Consolidated Financial Statements (unaudited)</u>	<u>61</u>
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>5</u>
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	<u>109</u>
<u>Item 4. Controls and Procedures</u>	<u>109</u>
<u>Part II. Other Information</u>	<u>110</u>
<u>Item 1. Legal Proceedings</u>	<u>110</u>
<u>Item 1A. Risk Factors</u>	<u>110</u>
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>110</u>
<u>Item 6. Exhibits</u>	<u>110</u>
<u>Signature</u>	<u>112</u>

CITIZENS FINANCIAL GROUP, INC.

GLOSSARY OF ACRONYMS AND TERMS

The following listing provides a comprehensive reference of common acronyms and terms we regularly use in our financial reporting:

AFS	Available for Sale
ALLL	Allowance for Loan and Lease Losses
AOCI	Accumulated Other Comprehensive Income (Loss)
ASU	Accounting Standards Update
ATM	Automated Teller Machine
Board of Directors	The Board of Directors of Citizens Financial Group, Inc.
bps	Basis Points
Capital Plan Rule	Federal Reserve's Regulation Y Capital Plan Rule
CBNA	Citizens Bank, National Association
CBPA	Citizens Bank of Pennsylvania
CCAR	Comprehensive Capital Analysis and Review
CCB	Capital Conservation Buffer
CET1	Common Equity Tier 1
Citizens or CFG or the Company	Citizens Financial Group, Inc. and its Subsidiaries
CLTV	Combined Loan to Value
CMO	Collateralized Mortgage Obligation
DFAST	Dodd-Frank Act Stress Test
Dodd-Frank Act	The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010
EPS	Earnings Per Share
Exchange Act	The Securities Exchange Act of 1934
Fannie Mae (FNMA)	Federal National Mortgage Association
FDIA	Federal Deposit Insurance Act
FDIC	Federal Deposit Insurance Corporation
FHLB	Federal Home Loan Bank
FICO	Fair Isaac Corporation (credit rating)
FRB	Board of Governors of the Federal Reserve System and, as applicable, Federal Reserve Bank(s)
Freddie Mac (FHLMC)	Federal Home Loan Mortgage Corporation
FTP	Funds Transfer Pricing
GAAP	Accounting Principles Generally Accepted in the United States of America
Ginnie Mae (GNMA)	Government National Mortgage Association
HELOC	Home Equity Line of Credit
HTM	Held To Maturity
LCR	Liquidity Coverage Ratio
LIBOR	London Interbank Offered Rate
LIHTC	Low Income Housing Tax Credit
LTV	Loan to Value
MBS	Mortgage-Backed Securities
Mid-Atlantic	District of Columbia, Delaware, Maryland, New Jersey, New York, Pennsylvania, Virginia, and West Virginia
Midwest	Illinois, Indiana, Michigan, and Ohio
MD&A	Management's Discussion and Analysis of Financial Condition and Results of Operations

MSRs
New England
NM

Mortgage Servicing Rights
Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont
Not meaningful

3

CITIZENS FINANCIAL GROUP, INC.

NSFR	Net Stable Funding Ratio
OCC	Office of the Comptroller of the Currency
OCI	Other Comprehensive Income (Loss)
Parent Company	Citizens Financial Group, Inc. (the Parent Company of Citizens Bank of Pennsylvania, Citizens Bank, National Association and other subsidiaries)
ROTCE	Return on Average Tangible Common Equity
RPA	Risk Participation Agreement
SBO	Serviced by Others portfolio
SEC	United States Securities and Exchange Commission
SVaR	Stressed Value at Risk
TDR	Troubled Debt Restructuring
VaR	Value at Risk
VIE	Variable Interest Entities

CITIZENS FINANCIAL GROUP, INC.

PART I. FINANCIAL INFORMATION

ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

	Page
Forward-Looking Statements	<u>6</u>
<u>Introduction</u>	<u>7</u>
<u>Financial Performance</u>	<u>9</u>
Selected Consolidated Financial Data	<u>12</u>
Results of Operations	<u>14</u>
<u>Net Income</u>	<u>14</u>
<u>Net Interest Income</u>	<u>14</u>
<u>Noninterest Income</u>	<u>18</u>
<u>Provision for Credit Losses</u>	<u>19</u>
<u>Noninterest Expense</u>	<u>19</u>
<u>Income Tax Expense</u>	<u>19</u>
<u>Business Operating Segments</u>	<u>20</u>
Analysis of Financial Condition	<u>27</u>
<u>Securities</u>	<u>27</u>
<u>Loans and Leases</u>	<u>28</u>
<u>Allowance for Credit Losses and Nonperforming Assets</u>	<u>28</u>
<u>Deposits</u>	<u>34</u>
<u>Borrowed Funds</u>	<u>34</u>
<u>Capital and Regulatory Matters</u>	<u>36</u>
<u>Liquidity</u>	<u>40</u>
<u>Off-Balance Sheet Arrangements</u>	<u>44</u>
<u>Critical Accounting Estimates</u>	<u>44</u>
<u>Risk Governance</u>	<u>45</u>
<u>Market Risk</u>	<u>45</u>
<u>Key Performance Metrics, Non-GAAP Financial Measures and Reconciliations</u>	<u>51</u>

CITIZENS FINANCIAL GROUP, INC.
FORWARD-LOOKING STATEMENTS

FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements within the Private Securities Litigation Reform Act of 1995. Statements regarding potential future share repurchases and future dividends are forward-looking statements. Also, any statement that does not describe historical or current facts is a forward-looking statement. These statements often include the words “believes,” “expects,” “anticipates,” “estimates,” “intends,” “plans,” “goals,” “targets,” “initiatives,” “potentially,” “probably,” “projects,” “outlook” or similar expressions or future conditional verbs such as “may,” “will,” “should,” “would,” “could.”

Forward-looking statements are based upon the current beliefs and expectations of management, and on information currently available to management. Our statements speak as of the date hereof, and we do not assume any obligation to update these statements or to update the reasons why actual results could differ from those contained in such statements in light of new information or future events. We caution you, therefore, against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. While there is no assurance that any list of risks and uncertainties or risk factors is complete, important factors that could cause actual results to differ materially from those in the forward-looking statements include the following, without limitation:

- Negative economic and political conditions that adversely affect the general economy, housing prices, the job market, consumer confidence and spending habits which may affect, among other things, the level of nonperforming assets, charge-offs and provision expense;

- The rate of growth in the economy and employment levels, as well as general business and economic conditions, and changes in the competitive environment;

- Our ability to implement our business strategy, including the cost savings and efficiency components, and achieve our financial performance goals;

- Our ability to meet heightened supervisory requirements and expectations;

- Liabilities and business restrictions resulting from litigation and regulatory investigations;

- Our capital and liquidity requirements (including under regulatory capital standards, such as the U.S. Basel III capital rules) and our ability to generate capital internally or raise capital on favorable terms;

- The effect of changes in interest rates on our net interest income, net interest margin and our mortgage originations, mortgage servicing rights and mortgages held for sale;

- Changes in interest rates and market liquidity, as well as the magnitude of such changes, which may reduce interest margins, impact funding sources and affect the ability to originate and distribute financial products in the primary and secondary markets;

- The effect of changes in the level of checking or savings account deposits on our funding costs and net interest margin;

- Financial services reform and other current, pending or future legislation or regulation that could have a negative effect on our revenue and businesses, including the Dodd-Frank Act and other legislation and regulation relating to bank products and services;

- A failure in or breach of our operational or security systems or infrastructure, or those of our third party vendors or other service providers, including as a result of cyber-attacks; and

- Management’s ability to identify and manage these and other risks.

In addition to the above factors, we also caution that the amount and timing of any future common stock dividends or share repurchases will depend on our financial condition, earnings, cash needs, regulatory constraints, capital requirements (including requirements of our subsidiaries), and any other factors that our Board of Directors deems relevant in making such a determination. Therefore, there can be no assurance that we will repurchase shares or pay any dividends to holders of our common stock, or as to the amount of any such repurchases or dividends.

More information about factors that could cause actual results to differ materially from those described in the forward-looking statements can be found in the “Risk Factors” section in Part I, Item 1A. of our Annual Report on Form 10-K for the year ended December 31, 2017.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

INTRODUCTION

Citizens Financial Group, Inc. is one of the nation's oldest and largest financial institutions with \$155.4 billion in assets as of June 30, 2018. Our mission is to help our customers, colleagues and communities reach their potential. Headquartered in Providence, Rhode Island, we offer a broad range of retail and commercial banking products and services to individuals, small businesses, middle-market companies, large corporations and institutions. We help our customers reach their potential by listening to them and by understanding their needs in order to offer tailored advice, ideas and solutions. In Consumer Banking, we provide an integrated experience that includes mobile and online banking, a 24/7 customer contact center and the convenience of approximately 3,200 ATMs and approximately 1,150 branches in 11 states in the New England, Mid-Atlantic and Midwest regions. Consumer Banking products and services include a full range of banking, lending, savings, wealth management and small business offerings. In Commercial Banking, we offer corporate, institutional and not-for-profit clients a full range of wholesale banking products and services including lending and deposits, capital markets, treasury services, foreign exchange and interest rate products, and asset finance. More information is available at www.citizensbank.com.

The following MD&A is intended to assist readers in their analysis of the accompanying unaudited interim Consolidated Financial Statements and supplemental financial information. It should be read in conjunction with the unaudited interim Consolidated Financial Statements and Notes to the unaudited interim Consolidated Financial Statements in Item 1 of this Form 10-Q, as well as other information contained in this document and our Annual Report on Form 10-K for the year ended December 31, 2017.

Key Performance Metrics Used by Management and Non-GAAP Financial Measures

As a banking institution, we manage and evaluate various aspects of our results of operations and our financial condition. We evaluate the levels and trends of the line items included in our balance sheet and statement of operations, as well as various financial ratios that are commonly used in our industry. We analyze these ratios and financial trends against our own historical performance, our budgeted performance and the financial condition and performance of comparable banking institutions in our region and nationally.

The primary line items we use in our key performance metrics to manage and evaluate our statement of operations include net interest income, noninterest income, total revenue, provision for credit losses, noninterest expense, net income and net income available to common stockholders. The primary line items we use in our key performance metrics to manage and evaluate our balance sheet data include loans and leases, securities, allowance for credit losses, deposits, borrowed funds and derivatives.

We consider various measures when evaluating our performance and making day-to-day operating decisions, as well as evaluating capital utilization and adequacy, including:

• Return on average common equity, which we define as annualized net income available to common stockholders divided by average common equity;

• Return on average tangible common equity, which we define as annualized net income available to common stockholders divided by average common equity excluding average goodwill (net of related deferred tax liability) and average other intangibles;

• Return on average total assets, which we define as annualized net income divided by average total assets;

• Return on average total tangible assets, which we define as annualized net income divided by average total assets excluding average goodwill (net of related deferred tax liability) and average other intangibles;

• Efficiency ratio, which we define as the ratio of our total noninterest expense to the sum of net interest income and total noninterest income. We measure our efficiency ratio to evaluate the efficiency of our operations as it helps us monitor how costs are changing compared to our income. A decrease in our efficiency ratio represents improvement;

• Operating leverage, which we define as the percent change in total revenue, less the percent change in noninterest expense;

• Net interest margin, which we calculate by dividing annualized net interest income for the period by average total interest-earning assets, is a key measure that we use to evaluate our net interest income; and

• Common equity tier 1 capital ratio, represents CET1 capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

“Underlying” results, which are non-GAAP measures, exclude certain items, as applicable, that may occur in a reporting period which management does not consider indicative of on-going financial performance.

7

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

We believe these non-GAAP measures provide useful information to investors because these are among the measures used by our management team to evaluate our operating performance and make day-to-day operating decisions. In addition, we believe our "Underlying" results in any period reflect our operational performance in that period and, accordingly, it is useful to consider our GAAP results and our "Underlying" results together. We believe this presentation also increases comparability of period-to-period results.

Other companies may use similarly titled non-GAAP financial measures that are calculated differently from the way we calculate such measures. Accordingly, our non-GAAP financial measures may not be comparable to similar measures used by other companies. We caution investors not to place undue reliance on such non-GAAP measures, but instead to consider them with the most directly comparable GAAP measure. Non-GAAP financial measures have limitations as analytical tools, and should not be considered in isolation or as a substitute for our results as reported under GAAP.

Non-GAAP measures are denoted throughout "Management's Discussion and Analysis of Financial Condition and Results of Operations" by the use of the term "Underlying" and/or are followed by an asterisk (*). For additional information regarding our non-GAAP financial measures and reconciliations, see "—Key Performance Metrics, Non-GAAP Financial Measures and Reconciliations," included in this report.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

FINANCIAL PERFORMANCE

Second Quarter 2018 compared with Second Quarter 2017 - Key Highlights

Second quarter 2018 net income of \$425 million increased 34% from \$318 million in second quarter 2017, with earnings per diluted common share of \$0.88, up 40% from \$0.63 per diluted common share in second quarter 2017. Second quarter 2018 ROTCE of 12.9% improved from 9.6% in second quarter 2017.

There were no notable items recorded in second quarter 2018 compared with a \$26 million pre-tax impact related to impairments on aircraft lease assets in second quarter 2017, which reduced second quarter noninterest income by \$11 million and increased noninterest expense by \$15 million, and in addition to provision expense of \$70 million, resulted in total credit-related costs of \$96 million as detailed in the table below.

(in millions)	Three Months Ended June 30,							
	2018				2017			
	Noninterest income	Noninterest expense	Credit-related costs	Net Income	Noninterest income	Noninterest expense	Credit-related costs	Net Income
Reported results (GAAP)	\$388	\$875	\$85	\$425	\$370	\$864	\$70	\$318
Less Notable items: Lease impairment credit-related costs	—	—	—	—	(11)	15	(26)	—
Underlying results* (non-GAAP)	\$388	\$875	\$85	\$425	\$381	\$849	\$96	\$318

* Comparison to second quarter 2017 Underlying results are before a pre-tax \$26 million impact related to impairments on aircraft lease assets which, reduced noninterest income by \$11 million and increased noninterest expense by \$15 million and, in addition to provision expense of \$70 million, resulted in total credit-related costs of \$96 million. Where there is a reference to "Underlying" results in a paragraph, all measures that follow these references are on the same basis when applicable. For more information on the computation of key performance metrics and non-GAAP financial measures, see "—Introduction — Key Performance Metrics Used By Management and Non-GAAP Financial Measures" and "—Key Performance Metrics, Non-GAAP Financial Measures and Reconciliations."

Net income available to common stockholders of \$425 million increased \$107 million, or 34%, compared to \$318 million in second quarter 2017, led by 8% revenue growth, with 9% growth in net interest income and noninterest income growth of 5%, and a 14% reduction in income tax expense largely related to the December 2017 Tax Legislation.

On an Underlying basis,* excluding the impact of second quarter 2017 aircraft lease impairments, revenue increased 7% with 2% growth in noninterest income.

Total revenue of \$1.5 billion increased \$113 million, or 8%, driven by strength in both net interest income and noninterest income. On an Underlying basis,* total revenue increased 7%.

Net interest income of \$1.1 billion increased \$95 million, or 9%, compared to \$1.0 billion in second quarter 2017, driven by a 21 basis point improvement in net interest margin and 3% average loan growth.

Net interest margin of 3.18% increased by 21 basis points, compared to 2.97% in second quarter 2017, reflecting higher interest-earning asset yields tied to higher short-term interest rates and improvement in loan mix towards higher-return categories, partially offset by higher deposit and funding costs.

Average loans and leases of \$112.9 billion increased \$3.7 billion, or 3%, from \$109.1 billion in second quarter 2017, reflecting a \$1.7 billion increase in retail loans and a \$2.1 billion increase in commercial loans and leases.

Average deposits of \$115.1 billion increased \$4.4 billion, or 4%, from \$110.8 billion in second quarter 2017, reflecting strength in term, checking with interest, savings and demand deposits.

Noninterest income of \$388 million increased \$18 million, or 5%, from second quarter 2017, including the \$11 million impact of second quarter 2017 aircraft lease impairments.

On an Underlying basis,* noninterest income increased \$7 million, or 2%, driven by higher foreign exchange and interest rate products income and trust and investment services fees.

Noninterest expense of \$875 million increased \$11 million, or 1%, compared to \$864 million in second quarter 2017, which included the \$15 million impact of second quarter 2017 aircraft lease impairments.

9

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

On an Underlying basis,* noninterest expense increased 3%, driven by higher salaries and employee benefits costs and outside services expense, largely tied to continuing investment to drive top-line growth. Results also reflect lower other expense due to a reduction in insurance expense.

Strong focus on top-line growth and expense management helped drive positive operating leverage of 7.0% and a 4.0% improvement in the efficiency ratio.

On an Underlying basis,* excluding the impact of second quarter 2017 aircraft lease impairments, operating leverage was 4.3% and the efficiency ratio improved 2.4% to 58.0%.

ROTCE of 12.9% improved from 9.6%.

Tangible book value per common share improved 4% to \$27.67. Fully diluted average common shares outstanding decreased 4%, or 21.3 million shares.

Provision for credit losses of \$85 million increased \$15 million, or 21%, from \$70 million in second quarter 2017.

On an Underlying basis,* including the second quarter 2017 aircraft lease impairments of \$26 million, total credit-related costs improved \$11 million from \$96 million.

The effective income tax rate decreased to 22.6% from 31.1% in second quarter 2017, primarily driven by the impact of tax reform.

Net charge-offs of \$76 million remained relatively stable compared to second quarter 2017. The ALLL of \$1.3 billion increased \$17 million compared to December 31, 2017. ALLL to total loans and leases of 1.10% as of June 30, 2018 compared with 1.12% as of December 31, 2017. ALLL to nonperforming loans and leases ratio of 148% as of June 30, 2018, compared with 142% as of December 31, 2017.

First Half 2018 compared with First Half 2017 - Key Highlights

First half 2018 net income of \$813 million increased 27% from \$638 million in first half 2017, with earnings per diluted common share of \$1.65, up 33% from \$1.24 per diluted common share in first half 2017. First half 2018 ROTCE of 12.3% improved from 9.6% in first half 2017.

There were no notable items recorded in first half 2018 compared with a first half 2017 \$23 million benefit related to the settlement of certain state tax matters as well as a \$26 million pre-tax impact related to impairments on aircraft lease assets, which reduced first half 2017 noninterest income by \$11 million and increased noninterest expense by \$15 million, and in addition to provision expense of \$166 million, resulted in total credit-related costs of \$192 million as detailed in the table below.

(in millions)	Six Months Ended June 30, 2018				2017				Net Income	
	Noninterest income	Noninterest expense	Credit-related costs	Income tax expense	Noninterest income	Noninterest expense	Credit-related costs	Income tax expense		
Reported results (GAAP)	\$759	\$1,758	\$163	\$237	\$813	\$749	\$1,718	\$166	\$258	\$638
Less: Notable items										
Lease impairment credit-related costs	—	—	—	—	—	(11)	15	(26)	—	—
Settlement of certain state tax matters	—	—	—	—	—	—	—	—	(23)	23
Total Notable items	\$—	\$—	\$—	\$—	\$—	(\$11)	\$15	(\$26)	(\$23)	\$23
Underlying results* (non-GAAP)	\$759	\$1,758	\$163	\$237	\$813	\$760	\$1,703	\$192	\$281	\$615

* "Underlying" results, as applicable, exclude a first quarter 2017 \$23 million benefit related to the settlement of certain state tax matters and are before a pre-tax \$26 million impact related to impairments on aircraft lease assets which, reduced noninterest income by \$11 million and increased noninterest expense by \$15 million and, in addition to provision expense of \$166 million, resulted in total credit-related costs of \$192 million. Where there is a reference to "Underlying" results in a paragraph, all measures that follow these references are on the same basis when applicable. For more information on the computation of key performance metrics and non-GAAP financial measures, see "—Introduction

— Key Performance Metrics Used By Management and Non-GAAP Financial Measures” and “—Key Performance Metrics, Non-GAAP Financial Measures and Reconciliations.”

Net income available to common stockholders of \$806 million increased \$175 million, or 28%, compared to \$631 million in first half 2017.

On an Underlying basis,* net income available to common stockholders increased by 33%, led by 6% revenue growth with 9% growth in net interest income, given 3% average loan growth and a 20 basis

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

point increase in net interest margin. First half 2017 results included a \$23 million benefit, or \$0.05 per diluted common share, related to the settlement of certain state tax matters.

Total revenue of \$3.0 billion increased \$191 million, or 7%, driven by strong net interest income growth: Net interest income of \$2.2 billion increased \$181 million, or 9%, compared to \$2.0 billion in first half 2017, driven by a 20 basis point improvement in net interest margin and 3% average loan growth.

Net interest margin of 3.17% increased 20 basis points, compared to 2.97% in first half 2017, reflecting higher interest-earning asset yields tied to higher short-term interest rates and improving loan mix towards higher-return categories, partially offset by higher deposit and funding costs.

Average loans and leases of \$112.0 billion increased \$3.4 billion, or 3%, from \$108.6 billion in first half 2017, reflecting a \$2.1 billion increase in retail loans and a \$1.3 billion increase in commercial loans and leases.

Average deposits of \$114.3 billion increased \$3.9 billion, or 4%, from \$110.4 billion in first half 2017, reflecting strength in term, checking with interest, savings and demand deposits.

Noninterest income of \$759 million increased \$10 million, or 1%, from first half 2017, which included the \$11 million impact of second quarter 2017 aircraft lease impairments.

On an Underlying basis,* noninterest income decreased \$1 million from \$760 million in first half 2017, driven by a decrease in capital market fees and other income, partially offset by higher foreign exchange and interest rate products income and trust and investment services fees.

Noninterest expense of \$1.8 billion increased \$40 million, or 2%, compared to \$1.7 billion in first half 2017, which included the \$15 million impact of second quarter 2017 aircraft lease impairments.

On an Underlying basis,* noninterest expense increased 3%, driven by higher salaries and employee benefits cost, higher outside services expense, largely tied to continuing investment to drive top-line growth, partially offset by lower other expense due to a reduction in insurance expense.

Generated positive operating leverage of 4.6%, a 2.6% improvement in the efficiency ratio to 59.2% and ROTCE of 12.3%, despite the impact of continued investing to drive future growth.

On an Underlying basis,* operating leverage was 3.2%, efficiency ratio improved 1.9% from 61.0% in first half 2017 and ROTCE increased 3.0% from 9.3%.

Return on average common equity was 8.2% compared to 6.5% for first half 2017.

On an Underlying basis,* return on average common equity improved 2.0% from 6.3% for first half 2017.

Diluted earnings per common share increased \$0.41, or 33%.

On an Underlying basis,* diluted earnings per share increased \$0.46, or 39%.

Tangible book value per common share improved 4% to \$27.67. Fully diluted average common shares outstanding decreased by 21.7 million shares.

Provision for credit losses of \$163 million decreased \$3 million, or 2%, from \$166 million.

On an Underlying basis,* total credit-related costs decreased \$29 million, or 15%, from \$192 million in first half 2017, driven primarily by the \$26 million impact of aircraft lease impairments in first half 2017.

The effective income tax rate decreased to 22.6% from 28.8% in first half 2017, primarily driven by the impact of tax reform, partially offset by the prior year settlement of certain state tax matters.

On an Underlying basis,* the effective income tax rate decreased from 31.3% to 22.6%, primarily due to the impact of tax reform.

Net charge-offs of \$146 million decreased \$16 million, or 10%, from \$162 million in first half 2017. The ALLL of \$1.3 billion increased \$17 million compared to December 31, 2017. ALLL to total loans and leases of 1.10% as of June 30, 2018 compared with 1.12% as of December 31, 2017. ALLL to nonperforming loans and leases ratio of 148% as of June 30, 2018, compared with 142% as of December 31, 2017.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

SELECTED CONSOLIDATED FINANCIAL DATA

The summary Consolidated Operating Data for the three and six months ended June 30, 2018 and 2017 and the summary Consolidated Balance Sheet data as of June 30, 2018 and December 31, 2017 are derived from our unaudited interim Consolidated Financial Statements, included in Part I, Item 1 — Financial Statements of this report. Our historical results are not necessarily indicative of the results expected for any future period.

(dollars in millions, except per-share amounts)	Three Months Ended June 30,		Six Months Ended June 30,		
	2018	2017	2018	2017	
OPERATING DATA:					
Net interest income	\$1,121	\$1,026	\$2,212	\$2,031	
Noninterest income	388	370	759	749	
Total revenue	1,509	1,396	2,971	2,780	
Provision for credit losses	85	70	163	166	
Noninterest expense	875	864	1,758	1,718	
Income before income tax expense	549	462	1,050	896	
Income tax expense	124	144	237	258	
Net income	\$425	\$318	\$813	\$638	
Net income available to common stockholders	\$425	\$318	\$806	\$631	
Net income per common share - basic	\$0.88	\$0.63	\$1.66	\$1.24	
Net income per common share - diluted	\$0.88	\$0.63	\$1.65	\$1.24	
OTHER OPERATING DATA:					
Return on average common equity	8.65	% 6.48	% 8.24	% 6.50	%
Return on average tangible common equity	12.93	9.57	12.32	9.62	
Return on average total assets	1.11	0.85	1.08	0.86	
Return on average total tangible assets	1.16	0.89	1.12	0.90	
Efficiency ratio	57.95	61.94	59.17	61.81	
Operating leverage	6.96	4.76	4.56	5.79	
Net interest margin	3.18	2.97	3.17	2.97	
Effective income tax rate	22.58	31.13	22.55	28.82	

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(dollars in millions)	June 30, 2018	December 31, 2017		
BALANCE SHEET DATA:				
Total assets	\$155,431	\$152,336		
Loans held for sale, at fair value	521	497		
Other loans held for sale	189	221		
Loans and leases	113,407	110,617		
Allowance for loan and lease losses	(1,253)	(1,236)		
Total securities	25,513	25,733		
Goodwill	6,887	6,887		
Total liabilities	134,964	132,066		
Total deposits	117,073	115,089		
Federal funds purchased and securities sold under agreements to repurchase	326	815		
Other short-term borrowed funds	1,499	1,856		
Long-term borrowed funds	13,641	11,765		
Total stockholders' equity	20,467	20,270		
OTHER BALANCE SHEET DATA:				
Asset Quality Ratios:				
Allowance for loan and lease losses as a percentage of total loans and leases	1.10	%	1.12	%
Allowance for loan and lease losses as a percentage of nonperforming loans and leases	148.20		141.96	
Nonperforming loans and leases as a percentage of total loans and leases	0.75		0.79	
Capital Ratios:				
CET1 capital ratio ⁽¹⁾	11.2	%	11.2	%
Tier 1 capital ratio ⁽²⁾	11.6		11.4	
Total capital ratio ⁽³⁾	13.8		13.9	
Tier 1 leverage ratio ⁽⁴⁾	10.2		10.0	

⁽¹⁾ "Common equity tier 1 capital ratio" represents CET1 capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

⁽²⁾ "Tier 1 capital ratio" is tier 1 capital, which includes CET1 capital plus non-cumulative perpetual preferred equity that qualifies as additional tier 1 capital,

divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

⁽³⁾ "Total capital ratio" is total capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

⁽⁴⁾ "Tier 1 leverage ratio" is tier 1 capital divided by quarterly average total assets as defined under U.S. Basel III Standardized approach.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

RESULTS OF OPERATIONS

Net Income

Net income totaled \$425 million, up \$107 million, or 34%, from \$318 million in second quarter 2017. Net income of \$813 million increased \$175 million, or 27%, from \$638 million in first half 2017. The following table presents the significant components of our net income:

(dollars in millions)	Three Months Ended June 30,				Six Months Ended June 30,				
	2018	2017	Change	Percent	2018	2017	Change	Percent	
Operating Data:									
Net interest income	\$1,121	\$1,026	\$95	9	% \$2,212	\$2,031	\$181	9	%
Noninterest income	388	370	18	5	759	749	10	1	
Total revenue	1,509	1,396	113	8	2,971	2,780	191	7	
Provision for credit losses	85	70	15	21	163	166	(3)	(2)	
Noninterest expense	875	864	11	1	1,758	1,718	40	2	
Income before income tax expense	549	462	87	19	1,050	896	154	17	
Income tax expense	124	144	(20)	(14)	237	258	(21)	(8)	
Net income	\$425	\$318	\$107	34	\$813	\$638	\$175	27	
Net income available to common stockholders	\$425	\$318	\$107	34	% \$806	\$631	\$175	28	%
Return on average common equity	8.65	% 6.48	% 217	bps	8.24	% 6.50	% 174	bps	
Return on average tangible common equity	12.93	% 9.57	% 336	bps	12.32	% 9.62	% 270	bps	

Net Interest Income

Net interest income is our largest source of revenue and is the difference between the interest earned on interest-earning assets (usually loans and investment securities) and the interest expense incurred in connection with interest-bearing liabilities (usually deposits and borrowings). The level of net interest income is primarily a function of the average balance of interest-earning assets, the average balance of interest-bearing liabilities and the spread between the effective yield on such assets and the effective cost of such liabilities. These factors are influenced by the pricing and mix of interest-earning assets and interest-bearing liabilities which, in turn, are impacted by external factors such as local economic conditions, competition for loans and deposits, the monetary policy of the FRB and market interest rates. For further discussion, refer to “—Market Risk — Non-Trading Risk,” included in this report and “—Risk Governance” as described in our Annual Report on Form 10-K for the year ended December 31, 2017.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

The following table presents the major components of net interest income and net interest margin:

(dollars in millions)	Three Months Ended June 30,							
	2018		2017		Change			
	Average Balances	Income/Yields/ ExpenseRates	Average Balances	Income/Yields/ ExpenseRates	Average Balance	Yields/ Rates	Change Balance	
Assets								
Interest-bearing cash and due from banks and deposits in banks	\$1,801	\$8	1.77 %	\$2,081	\$5	0.88 %	(\$280)	89 bps
Taxable investment securities	25,197	165	2.62	25,732	154	2.39	(535)	23
Non-taxable investment securities	6	—	2.60	7	—	2.60	(1)	—
Total investment securities	25,203	165	2.62	25,739	154	2.39	(536)	23
Commercial	39,399	405	4.07	37,846	326	3.40	1,553	67
Commercial real estate	12,071	134	4.39	11,086	97	3.47	985	92
Leases	3,073	21	2.69	3,557	22	2.50	(484)	19
Total commercial loans and leases	54,543	560	4.06	52,489	445	3.35	2,054	71
Residential mortgages	17,488	156	3.57	15,646	140	3.57	1,842	—
Home equity loans	1,252	18	5.91	1,668	24	5.74	(416)	17
Home equity lines of credit	13,112	144	4.40	13,765	126	3.68	(653)	72
Home equity loans serviced by others	480	9	7.23	668	11	7.12	(188)	11
Home equity lines of credit serviced by others	130	1	3.62	188	2	4.24	(58)	(62)
Automobile	12,657	113	3.60	13,574	110	3.23	(917)	37
Education	8,374	119	5.71	7,490	98	5.26	884	45
Credit cards	1,854	50	10.74	1,693	45	10.71	161	3
Other retail	2,966	60	8.10	1,959	39	8.01	1,007	9
Total retail loans	58,313	670	4.61	56,651	595	4.21	1,662	40
Total loans and leases	112,856	1,230	4.34	109,140	1,040	3.80	3,716	54
Loans held for sale, at fair value	470	5	4.15	465	4	3.60	5	55
Other loans held for sale	195	3	6.38	162	2	5.51	33	87
Interest-earning assets	140,525	1,411	4.00	137,587	1,205	3.49	2,938	51
Allowance for loan and lease losses	(1,246)			(1,223)			(23)	
Goodwill	6,887			6,882			5	
Other noninterest-earning assets	7,087			6,632			455	
Total assets	\$153,253			\$149,878			\$3,375	
Liabilities and Stockholders' Equity								
Checking with interest	\$22,185	\$34	0.61 %	\$21,751	\$20	0.36 %	\$434	25 bps
Money market accounts	36,396	79	0.87	36,912	45	0.49	(516)	38
Regular savings	9,889	1	0.05	9,458	1	0.04	431	1
Term deposits	17,838	67	1.50	15,148	36	0.97	2,690	53
Total interest-bearing deposits	86,308	181	0.84	83,269	102	0.49	3,039	35
Federal funds purchased and securities sold under agreements to repurchase ⁽¹⁾	504	1	0.73	808	—	0.37	(304)	36
Other short-term borrowed funds	1,677	14	3.48	2,275	7	1.23	(598)	225
Long-term borrowed funds	13,394	94	2.77	13,647	70	2.05	(253)	72
Total borrowed funds	15,575	109	2.78	16,730	77	1.86	(1,155)	92
Total interest-bearing liabilities	101,883	290	1.14	99,999	179	0.72	1,884	42
Demand deposits	28,834			27,521			1,313	
Other liabilities	2,433			2,452			(19)	
Total liabilities	133,150			129,972			3,178	

Edgar Filing: CITIZENS FINANCIAL GROUP INC/RI - Form 10-Q

Stockholders' equity	20,103			19,906			197
Total liabilities and stockholders' equity	\$153,253			\$149,878			\$3,375
Interest rate spread			2.87 %			2.77 %	10
Net interest income		\$1,121			\$1,026		
Net interest margin			3.18 %			2.97 %	21 bps
Memo: Total deposits (interest-bearing and demand)	\$115,142	\$181	0.63 %	\$110,790	\$102	0.37 %	\$4,352 26 bps

⁽¹⁾ Balances are net of certain short-term receivables associated with reverse repurchase agreements, as applicable. Interest expense includes the full cost of the repurchase agreements and certain hedging costs. See “—Analysis of Financial Condition — Derivatives” for further information.

Net interest income of \$1.1 billion increased \$95 million, or 9%, compared to \$1.0 billion in second quarter 2017, reflecting 3% average loan growth and a 21 basis point improvement in net interest margin.

Average interest-earning assets of \$140.5 billion increased \$2.9 billion, or 2%, from second quarter 2017, driven by a \$2.1 billion increase in average commercial loans and leases and a \$1.7 billion increase in average retail

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

loans, partially offset by a \$816 million decrease in average investments and interest-bearing cash and due from banks and deposits in banks. Commercial loan growth was driven by strength in commercial and commercial real estate.

Retail loan growth was driven by strength in residential mortgage, other retail, education and credit cards.

Average deposits of \$115.1 billion increased \$4.4 billion from second quarter 2017, reflecting growth in term deposits, checking with interest, savings and demand deposits. Total interest-bearing deposit costs of \$181 million increased \$79 million, or 77%, from \$102 million in second quarter 2017, primarily due to the impact of rising rates and a shift in mix.

Average total borrowed funds of \$15.6 billion decreased \$1.2 billion from second quarter 2017, reflecting a decrease in other short-term borrowed funds, federal funds purchased and repurchase agreements and long-term borrowed funds. Total borrowed funds costs of \$109 million increased \$32 million from second quarter 2017. The total borrowed funds yield of 2.78% increased 92 basis points from 1.86% in second quarter 2017 due to the rise in benchmark interest rates and a mix shift to long-term borrowed funds.

Net interest margin of 3.18% increased 21 basis points compared to 2.97% in second quarter 2017, driven by higher interest-earning asset yields given higher interest rates and continued mix shift towards higher-yielding assets, partially offset by higher deposit and funding costs. Average interest-earning asset yields of 4.00% increased 51 basis points from 3.49% in second quarter 2017, while average interest-bearing liability costs of 1.14% increased 42 basis points from 0.72% in second quarter 2017.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(dollars in millions)	Six Months Ended June 30,							
	2018		2017		Change			
	Average	Income/Yields/	Average	Income/Yields/	Average	Yields/	Yields/	
	Balances	ExpenseRates	Balances	ExpenseRates	Balance	Rate	Balance	Rate
Assets								
Interest-bearing cash and due from banks and deposits in banks	\$1,622	\$14	1.70 %	\$2,023	\$8	0.76 %	(\$401)	94 bps
Taxable investment securities	25,315	333	2.63	25,760	314	2.44	(445)	19
Non-taxable investment securities	6	—	2.60	8	—	2.60	(2)	—
Total investment securities	25,321	333	2.63	25,768	314	2.44	(447)	19
Commercial	38,683	762	3.92	37,682	638	3.36	1,001	56
Commercial real estate	11,812	253	4.25	10,955	184	3.34	857	91
Leases	3,093	41	2.65	3,626	45	2.49	(533)	16
Total commercial loans and leases	53,588	1,056	3.92	52,263	867	3.30	1,325	62
Residential mortgages	17,326	309	3.56	15,466	276	3.56	1,860	—
Home equity loans	1,297	37	5.83	1,730	49	5.70	(433)	13
Home equity lines of credit	13,232	282	4.30	13,860	244	3.55	(628)	75
Home equity loans serviced by others	500	18	7.28	693	24	7.07	(193)	21
Home equity lines of credit serviced by others	136	2	3.81	198	4	3.98	(62)	(17)
Automobile	12,835	225	3.53	13,672	217	3.20	(837)	33
Education	8,329	233	5.65	7,165	186	5.25	1,164	40
Credit cards	1,841	98	10.72	1,679	91	10.93	162	(21)
Other retail	2,906	116	8.04	1,880	74	7.98	1,026	6
Total retail loans	58,402	1,320	4.55	56,343	1,165	4.16	2,059	39
Total loans and leases	111,990	2,376	4.25	108,606	2,032	3.75	3,384	50
Loans held for sale, at fair value	445	9	4.01	487	8	3.45	(42)	56
Other loans held for sale	225	7	6.29	118	3	5.86	107	43
Interest-earning assets	139,603	2,739	3.93	137,002	2,365	3.46	2,601	47
Allowance for loan and lease losses	(1,241))		(1,229))		(12))
Goodwill	6,887			6,879			8	
Other noninterest-earning assets	7,144			6,683			461	
Total assets	\$152,393			\$149,335			\$3,058	
Liabilities and Stockholders' Equity								
Checking with interest	\$21,927	\$60	0.55 %	\$21,228	\$33	0.31 %	\$699	24 bps
Money market accounts	36,738	144	0.79	37,390	86	0.46	(652)	33
Regular savings	9,759	2	0.05	9,285	2	0.04	474	1
Term deposits	17,174	120	1.41	14,663	67	0.93	2,511	48
Total interest-bearing deposits	85,598	326	0.77	82,566	188	0.46	3,032	31
Federal funds purchased and securities sold under agreements to repurchase ⁽¹⁾	574	2	0.70	845	1	0.30	(271)	40
Other short-term borrowed funds	1,579	23	2.99	2,617	15	1.13	(1,038)	186
Long-term borrowed funds	13,471	176	2.60	13,033	130	2.00	438	60
Total borrowed funds	15,624	201	2.57	16,495	146	1.77	(871)	80
Total interest-bearing liabilities	101,222	527	1.05	99,061	334	0.68	2,161	37
Demand deposits	28,690			27,808			882	
Other liabilities	2,440			2,659			(219))
Total liabilities	132,352			129,528			2,824	
Stockholders' equity	20,041			19,807			234	

Edgar Filing: CITIZENS FINANCIAL GROUP INC/RI - Form 10-Q

Total liabilities and stockholders' equity	\$152,393			\$149,335			\$3,058
Interest rate spread			2.88 %			2.78 %	10
Net interest income	\$2,212			\$2,031			
Net interest margin			3.17 %			2.97 %	20 bps
Memo: Total deposits (interest-bearing and demand)	\$114,288	\$326	0.57 %	\$110,374	\$188	0.34 %	\$3,914 23 bps

⁽¹⁾ Balances are net of certain short-term receivables associated with reverse repurchase agreements, as applicable. Interest expense includes the full cost of the repurchase agreements and certain hedging costs. See “—Analysis of Financial Condition — Derivatives” for further information.

Net interest income of \$2.2 billion increased \$181 million, or 9%, compared to \$2.0 billion in first half 2017, reflecting 3% average loan growth and a 20 basis point improvement in net interest margin.

Average interest-earning assets of \$139.6 billion increased \$2.6 billion, or 2%, from first half 2017, driven by a \$1.3 billion increase in average commercial loans and leases and a \$2.1 billion increase in average retail loans, partially offset by an \$848 million decrease in average investments and interest-bearing cash and due from banks

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

and deposits in banks. Commercial loan growth was driven by commercial and commercial real estate. Retail loan growth was driven by residential mortgage, education and other retail.

Average deposits of \$114.3 billion increased \$3.9 billion from first half 2017, reflecting growth in term deposits, checking with interest, savings and demand deposits. Total interest-bearing deposit costs of \$326 million increased \$138 million, or 73%, from \$188 million in first half 2017, primarily due to rising rates and a shift in mix toward commercial deposits.

Average total borrowed funds of \$15.6 billion decreased \$871 million from first half 2017, reflecting a decrease in other short-term borrowed funds and a decrease in federal funds purchased and repurchase agreements, partially offset by an increase in long-term borrowed funds, primarily senior debt. Total borrowed funds costs of \$201 million increased \$55 million from first half 2017. The total borrowed funds cost of 2.57% increased 80 basis points from 1.77% in first half 2017 due to an increase in long-term rates and a mix shift to long-term senior debt.

Net interest margin of 3.17% increased 20 basis points compared to 2.97% in first half 2017, driven by higher interest-earning asset yields given higher interest rates and continued mix shift toward higher-yielding assets. These results were partially offset by the impact of higher deposit and funding costs. Average interest-earning asset yields of 3.93% increased 47 basis points from 3.46% in first half 2017, while average interest-bearing liability costs of 1.05% increased 37 basis points from 0.68% in first half 2017.

Noninterest Income

The following table presents the significant components of our noninterest income:

(in millions)	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	Percent	2018	2017	Change	Percent
Service charges and fees	\$127	\$129	(\$2)	(2)%	\$251	\$254	(\$3)	(1)%
Card fees	60	59	1	2	121	119	2	2
Capital markets fees	48	51	(3)	(6)	87	99	(12)	(12)
Trust and investment services fees	43	39	4	10	83	78	5	6
Letter of credit and loan fees	32	31	1	3	62	60	2	3
Foreign exchange and interest rate products	34	26	8	31	61	53	8	15
Mortgage banking fees	27	30	(3)	(10)	52	53	(1)	(2)
Securities gains, net	2	3	(1)	(33)	10	7	3	43
Other income ⁽¹⁾	15	2	13	NM	32	26	6	23
Noninterest income ⁽²⁾	\$388	\$370	\$18	5%	\$759	\$749	\$10	1%

⁽¹⁾ Includes net securities impairment losses on debt securities available for sale recognized in earnings, bank-owned life insurance income and other income. Amounts for the three and six months ended June 30, 2017 include \$11 million of finance lease impairment charges.

⁽²⁾ 2018 noninterest income amounts reflect the adoption of ASU 2014-09, Revenue From Contracts With Customers (Topic 606).

Noninterest income of \$388 million increased \$18 million, or 5%, from second quarter 2017. Excluding the impact of 2017 finance lease impairments, Underlying noninterest income* increased \$7 million, or 2%, reflecting growth in foreign exchange and interest rate product and trust and investment services fees partially offset by lower mortgage banking fees, driven by a reduction in loan sale gains, as well as a reduction in service charges and fees and capital markets fees.

Noninterest income of \$759 million increased \$10 million, or 1%, from first half 2017. Excluding the impact of 2017 finance lease impairments, Underlying noninterest income* decreased \$1 million, driven by lower capital markets fees, primarily reflecting seasonality and an overall market reduction in middle market loan syndication activity. These lower capital markets fees and other income were offset by growth in foreign exchange and interest rate

products and trust and investment services fees.

18

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Provision for Credit Losses

The provision for credit losses of \$85 million increased \$15 million, or 21%, from \$70 million in second quarter 2017, reflecting strategic growth in high-quality commercial and retail assets. Second quarter 2018 results reflected a \$9 million reserve build, compared to a \$5 million reserve release in second quarter 2017, largely due to the loan growth experienced in second quarter 2018. Second quarter 2018 net charge-offs of \$76 million were stable with second quarter 2017, primarily reflecting lower commercial losses but moderately higher retail losses. On an Underlying basis,* total credit-related costs, which include the impact of second quarter 2017 aircraft lease impairments, decreased \$11 million.

The provision for credit losses of \$163 million decreased \$3 million compared to \$166 million in first half 2017, reflecting lower net charge-offs, partially offset by a higher reserve build. First half 2018 results reflected a \$17 million reserve build, compared to a \$4 million reserve build in first half 2017, largely due to loan growth. Net charge-offs for first half 2018 of \$146 million were \$16 million lower than first half 2017, due to lower commercial losses, partially offset by slightly higher retail losses. On an Underlying basis,* total credit-related costs decreased \$29 million due to the impact of second quarter 2017 aircraft lease impairments.

The provision for loan and lease losses is the result of a detailed analysis performed to estimate an appropriate and adequate ALLL. The total provision for credit losses includes the provision for loan and lease losses as well as the provision for unfunded commitments. Refer to “—Analysis of Financial Condition — Allowance for Credit Losses and Nonperforming Assets” for more information.

Noninterest Expense

The following table presents the significant components of our noninterest expense:

(in millions)	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	Percent	2018	2017	Change	Percent
Salaries and employee benefits ⁽¹⁾	\$453	\$432	\$21	5 %	\$923	\$878	\$45	5 %
Outside services	106	96	10	10	205	187	18	10
Occupancy	79	79	—	—	160	161	(1)	(1)
Equipment expense	64	64	—	—	131	131	—	—
Amortization of software	46	45	1	2	92	89	3	3
Other operating expense ⁽¹⁾⁽²⁾	127	148	(21)	(14)	247	272	(25)	(9)
Noninterest expense	\$875	\$864	\$11	1 %	\$1,758	\$1,718	\$40	2 %

⁽¹⁾ Salaries and employee benefits and other operating expense amounts reflect the impact of the adoption of ASU 2017-07, Compensation - Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost.

⁽²⁾ Amounts for the three and six months ended June 30, 2017 include \$15 million of operating lease impairment charges.

Noninterest expense of \$875 million increased \$11 million, or 1%, from second quarter 2017. Excluding the impact of 2017 operating lease impairment charges, Underlying noninterest expense* increased \$26 million, or 3%, driven by higher salaries and employee benefits, largely tied to continuing investments to drive growth, as well as higher outside services tied to strategic growth and efficiency initiatives, partially offset by lower other operating expense.

Noninterest expense of \$1.8 billion increased \$40 million, or 2%, from first half 2017. Excluding the impact of 2017 operating lease impairment charges, Underlying noninterest expense* increased \$55 million, or 3%, compared to first half 2017, reflecting higher salaries and employee benefits, driven by higher revenue-based incentives and merit increases, as well as higher outside services expense, given investment in strategic initiatives, partially offset by lower other operating expense.

Income Tax Expense

Income tax expense was \$124 million and \$144 million in second quarter 2018 and 2017, respectively. Our effective tax rates in second quarter 2018 and 2017 were 22.6% and 31.1%, respectively. The decrease in the effective income tax rate was primarily driven by the impact of tax reform.

Income tax expense was \$237 million and \$258 million in first half 2018 and 2017, respectively. Our effective tax rates in first half 2018 and 2017 were 22.6% and 28.8%, respectively. The decrease in the effective income tax rate was primarily driven by the impact of tax reform, partially offset by the prior-year settlement of certain state tax matters.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

At June 30, 2018, our net deferred tax liability was \$456 million, compared with \$571 million at December 31, 2017. The decrease in the net deferred tax liability was primarily attributable to the tax effect of net unrealized losses on securities and derivatives. For further discussion, see Note 15 "Income Taxes" to our unaudited interim Consolidated Financial Statements in Part I, Item 1 — Financial Statements, included in this report.

Business Operating Segments

The following tables present certain financial data of our business operating segments, Other and consolidated:

(dollars in millions)	As of and for the Three Months Ended June 30, 2018			
	Consumer Banking	Commercial Banking	Other ⁽⁴⁾	Consolidated
Net interest income ⁽¹⁾	\$759	\$376	(\$14)	\$1,121
Noninterest income	228	140	20	388
Total revenue	987	516	6	1,509
Noninterest expense	658	200	17	875
Profit (loss) before provision for credit losses	329	316	(11)	634
Provision for credit losses	66	9	10	85
Income (loss) before income tax expense (benefit)	263	307	(21)	549
Income tax expense (benefit)	66	70	(12)	124
Net income (loss)	\$197	\$237	(\$9)	\$425
Loans and leases (period-end) ⁽²⁾	\$60,175	\$51,503	\$2,439	\$114,117
Average Balances:				
Total assets	\$61,232	\$52,170	\$39,851	\$153,253
Total loans and leases ⁽²⁾	59,830	51,202	2,489	113,521
Deposits	77,402	30,214	7,526	115,142
Interest-earning assets	59,880	51,404	29,241	140,525
Key Performance Metrics:				
Net interest margin ⁽³⁾	5.08	% 2.93	% NM	3.18 %
Efficiency ratio	66.68	38.80	NM	57.95
Loans-to-deposits ratio (average balances) ⁽²⁾	77.30	169.47	NM	98.59
Return on average total tangible assets ⁽³⁾	1.29	1.82	NM	1.16

⁽¹⁾ We periodically evaluate and refine our methodologies used to measure financial performance of our business operating segments. In first quarter 2018, we enhanced our assumptions for the liquidity and deposit components within our FTP methodology which provides a credit for sources of funds and a charge for the use of funds by each business operating segment. The enhancement largely provides increased credit for the stability of deposit composition, and an increased charge for unused commitments under lending arrangements. Prior periods have not been adjusted for this change.

⁽²⁾ Includes loans held for sale.

⁽³⁾ Ratios for the period ended June 30, 2018 are presented on an annualized basis.

⁽⁴⁾ Includes the financial impact of non-core, liquidating loan portfolios and other non-core assets, our treasury activities, wholesale funding activities, securities portfolio, community development assets and other unallocated assets, liabilities, capital, revenues, provision for credit losses and expenses, including income tax expense, not attributed to our Consumer Banking or Commercial Banking segments. For a description of non-core assets, see "—Analysis of Financial Condition — Allowance for Credit Losses and Nonperforming Assets — Non-Core Assets."

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(dollars in millions)	As of and for the Three Months Ended June 30, 2017			
	Consumer Banking	Commercial Banking	Other ⁽³⁾	Consolidated
Net interest income	\$657	\$344	\$25	\$1,026
Noninterest income	229	130	11	370
Total revenue	886	474	36	1,396
Noninterest expense	644	192	28	864
Profit before provision for credit losses	242	282	8	532
Provision for credit losses	60	1	9	70
Income (loss) before income tax expense (benefit)	182	281	(1)	462
Income tax expense (benefit)	64	94	(14)	144
Net income	\$118	\$187	\$13	\$318
Loans and leases (period-end) ⁽¹⁾	\$58,537	\$48,363	\$2,853	\$109,753
Average Balances:				
Total assets	\$59,244	\$49,731	\$40,903	\$149,878
Total loans and leases ⁽¹⁾	57,922	48,772	3,073	109,767
Deposits	75,107	28,744	6,939	110,790
Interest-earning assets	57,973	48,923	30,691	137,587
Key Performance Metrics:				
Net interest margin ⁽²⁾	4.54	% 2.82	% NM	2.97 %
Efficiency ratio	72.64	40.48	NM	61.94
Loans-to-deposits ratio (average balances) ⁽¹⁾	77.12	169.68	NM	99.08
Return on average total tangible assets ⁽²⁾	0.80	1.51	NM	0.89

⁽¹⁾ Includes loans held for sale.

⁽²⁾ Ratios for the period ended June 30, 2017 are presented on an annualized basis.

⁽³⁾ Includes the financial impact of non-core, liquidating loan portfolios and other non-core assets, our treasury activities, wholesale funding activities, securities portfolio, community development assets and other unallocated assets, liabilities, capital, revenues, provision for credit losses and expenses, including income tax expense, not attributed to our Consumer Banking or Commercial Banking segments. For a description of non-core assets, see “—Analysis of Financial Condition — Allowance for Credit Losses and Nonperforming Assets — Non-Core Assets.”

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(dollars in millions)	As of and for the Six Months Ended June 30, 2018			
	Consumer Banking	Commercial Banking	Other ⁽⁴⁾	Consolidated
Net interest income ⁽¹⁾	\$1,492	\$733	(\$13)	\$2,212
Noninterest income	450	265	44	759
Total revenue	1,942	998	31	2,971
Noninterest expense	1,314	408	36	1,758
Profit (loss) before provision for credit losses	628	590	(5)	1,213
Provision for credit losses	138	5	20	163
Income (loss) before income tax expense (benefit)	490	585	(25)	1,050
Income tax expense (benefit)	123	133	(19)	237
Net income (loss)	\$367	\$452	(\$6)	\$813
Loans and leases (period-end) ⁽²⁾	\$60,175	\$51,503	\$2,439	\$114,117
Average Balances:				
Total assets	\$61,290	\$51,286	\$39,817	\$152,393
Total loans and leases ⁽²⁾	59,886	50,249	2,525	112,660
Deposits	76,414	30,488	7,386	114,288
Interest-earning assets	59,937	50,447	29,219	139,603
Key Performance Metrics:				
Net interest margin ⁽³⁾	5.02	% 2.93	% NM	3.17 %
Efficiency ratio	67.68	40.86	NM	59.17
Loans-to-deposits ratio (average balances) ⁽²⁾	78.37	164.81	NM	98.58
Return on average total tangible assets ⁽³⁾	1.21	1.78	NM	1.12

⁽¹⁾ We periodically evaluate and refine our methodologies used to measure financial performance of our business operating segments. In first quarter 2018, we enhanced our assumptions for the liquidity and deposit components within our FTP methodology which provides a credit for sources of funds and a charge for the use of funds by each business operating segment. The enhancement largely provides increased credit for the stability of deposit composition, and an increased charge for unused commitments under lending arrangements. Prior periods have not been adjusted for this change.

⁽²⁾ Includes loans held for sale.

⁽³⁾ Ratios for the period ended June 30, 2018 are presented on an annualized basis.

⁽⁴⁾ Includes the financial impact of non-core, liquidating loan portfolios and other non-core assets, our treasury activities, wholesale funding activities, securities portfolio, community development assets and other unallocated assets, liabilities, capital, revenues, provision for credit losses and expenses, including income tax expense, not attributed to our Consumer Banking or Commercial Banking segments. For a description of non-core assets, see “—Analysis of Financial Condition — Allowance for Credit Losses and Nonperforming Assets — Non-Core Assets.”

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(dollars in millions)	As of and for the Six Months Ended June 30, 2017			
	Consumer Banking	Commercial Banking	Other ⁽³⁾	Consolidated
Net interest income	\$1,295	\$690	\$46	\$2,031
Noninterest income	449	264	36	749
Total revenue	1,744	954	82	2,780
Noninterest expense	1,291	382	45	1,718
Profit before provision for credit losses	453	572	37	1,062
Provision for credit losses	124	20	22	166
Income before income tax expense (benefit)	329	552	15	896
Income tax expense (benefit)	116	185	(43)	258
Net income	\$213	\$367	\$58	\$638
Loans and leases (period-end) ⁽¹⁾	\$58,537	\$48,363	\$2,853	\$109,753
Average Balances:				
Total assets	\$58,954	\$49,488	\$40,893	\$149,335
Total loans and leases ⁽¹⁾	57,617	-48,465	3,129	109,211
Deposits	74,623	28,858	6,893	110,374
Interest-earning assets	57,668	48,605	30,729	137,002
Key Performance Metrics				
Net interest margin ⁽²⁾	4.53	% 2.86	% NM	2.97 %
Efficiency ratio	74.00	40.14	NM	61.81
Loans-to-deposits ratio (average balances) ⁽¹⁾	77.21	167.94	NM	98.95
Return on average total tangible assets ⁽²⁾	0.73	1.50	NM	0.90

⁽¹⁾ Includes loans held for sale.

⁽²⁾ Ratios for the period ended June 30, 2017 are presented on an annualized basis.

⁽³⁾ Includes the financial impact of non-core, liquidating loan portfolios and other non-core assets, our treasury activities, wholesale funding activities, securities portfolio, community development assets and other unallocated assets, liabilities, capital, revenues, provision for credit losses and expenses, including income tax expense, not attributed to our Consumer Banking or Commercial Banking segments. For a description of non-core assets, see “—Analysis of Financial Condition — Allowance for Credit Losses and Nonperforming Assets — Non-Core Assets.”

We operate through two business operating segments: Consumer Banking and Commercial Banking. Segment results are derived by specifically attributing managed assets, liabilities, capital and their related revenues, provision for credit losses and expenses. Non-segment operations are classified as Other, which includes corporate functions, the Treasury function, the securities portfolio, wholesale funding activities, intangible assets, community development, non-core assets (including legacy Royal Bank of Scotland Group plc aircraft loan and leasing), and other unallocated assets, liabilities, capital, revenues, provision for credit losses and expenses, including income tax expense. For a description of non-core assets, see “—Analysis of Financial Condition — Allowance for Credit Losses and Nonperforming Assets — Non-Core Assets.” In addition, Other includes goodwill and any associated goodwill impairment charges. For impairment testing purposes, we allocate goodwill to Consumer Banking and Commercial Banking reporting units. For management reporting purposes, we present the goodwill balance (and any related impairment charges) in Other. Our capital levels are evaluated and managed centrally, however, capital is allocated to the business operating segments to support evaluation of business performance. Business operating segments are allocated capital on a risk-adjusted basis considering economic and regulatory capital requirements. Interest income and expense is determined based on the assets and liabilities managed by the business operating segment. Because funding and asset liability management is a central function, funds transfer pricing (“FTP”) methodologies are utilized to allocate a cost of

funds used, or credit for the funds provided, to all business operating segment assets, liabilities and capital, respectively, using a matched-funding concept. The residual effect on net interest income of asset/liability management, including the residual net interest income related to the FTP process, is included in Other. We periodically evaluate and refine our methodologies used to measure financial performance of our business operating segments.

Provision for credit losses is allocated to each business operating segment based on actual net charge-offs that have been recognized by the business operating segment. The difference between the consolidated provision for credit losses and the business operating segments' net charge-offs is reflected in Other.

Noninterest income and expense directly managed by each business operating segment, including fees, service charges, salaries and benefits, and other direct revenues and costs are accounted for within each business

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

operating segment's financial results in a manner similar to our unaudited interim Consolidated Financial Statements. Occupancy costs are allocated based on utilization of facilities by each business operating segment. Noninterest expenses incurred by centrally managed operations or business operating segments that directly support another business operating segment's operations are charged to the applicable business operating segment based on its utilization of those services.

Income taxes are assessed to each business operating segment at a standard tax rate with the residual tax expense or benefit to arrive at the consolidated effective tax rate included in Other.

Developing and applying methodologies used to allocate items among the business operating segments is a dynamic process. Accordingly, financial results may be revised periodically as management systems are enhanced, methods of evaluating performance or product lines change, or our organizational structure changes.

Consumer Banking

(dollars in millions)	As of and for the Three Months Ended June 30,				As of and for the Six Months Ended June 30,			
	2018	2017	Change	Percent	2018	2017	Change	Percent
Net interest income ⁽¹⁾	\$759	\$657	\$102	16 %	\$1,492	\$1,295	\$197	15 %
Noninterest income	228	229	(1)	—	450	449	1	—
Total revenue	987	886	101	11	1,942	1,744	198	11
Noninterest expense	658	644	14	2	1,314	1,291	23	2
Profit before provision for credit losses	329	242	87	36	628	453	175	39
Provision for credit losses	66	60	6	10	138	124	14	11
Income before income tax expense	263	182	81	45	490	329	161	49
Income tax expense	66	64	2	3	123	116	7	6
Net income	\$197	\$118	\$79	67	\$367	\$213	\$154	72
Loans (period-end) ⁽²⁾	\$60,175	\$58,537	\$1,638	3	\$60,175	\$58,537	\$1,638	3
Average Balances:								
Total assets	\$61,232	\$59,244	\$1,988	3 %	\$61,290	\$58,954	\$2,336	4 %
Total loans and leases ⁽²⁾	59,830	57,922	1,908	3	59,886	57,617	2,269	4
Deposits	77,402	75,107	2,295	3	76,414	74,623	1,791	2
Interest-earning assets	59,880	57,973	1,907	3	59,937	57,668	2,269	4
Key Performance Metrics:								
Net interest margin ⁽³⁾	5.08	% 4.54	% 54	bps	5.02	% 4.53	% 49	bps
Efficiency ratio	66.68	72.64	(596		67.68	74.00	(632	

))
			bps			bps
Loans-to-deposits						
ratio (average	77.30	77.12	18	bps	78.37	77.21
balances) ⁽²⁾						116
						bps
Return on average						
total tangible	1.29	0.80	49	bps	1.21	0.73
assets ⁽³⁾						48
						bps

(1) We periodically evaluate and refine our methodologies used to measure financial performance of our business operating segments. In first quarter 2018, we enhanced our assumptions for the liquidity and deposit components within our FTP methodology which provides a credit for sources of funds and a charge for the use of funds by each business operating segment. The enhancement largely provides increased credit for the stability of deposit composition, and an increased charge for unused commitments under lending arrangements. Prior periods have not been adjusted for this change.

(2) Includes loans held for sale.

(3) Ratios for the periods ended June 30, 2018 and 2017 are presented on an annualized basis.

Consumer Banking net income of \$197 million increased \$79 million, or 67%, from \$118 million in second quarter 2017, as the benefit of a \$101 million increase in total revenue more than offset a \$14 million increase in noninterest expense. Net interest income of \$759 million increased \$102 million, or 16%, from second quarter 2017, driven by the impact of the FTP methodology enhancement as well as the benefit of a \$1.9 billion increase in average loans led by residential mortgage, education and unsecured retail with higher loan yields that included the benefit of higher rates and continued mix shift towards higher yielding assets, partially offset by an increase in deposit costs.

Noninterest income decreased \$1 million from second quarter 2017, driven by lower service charges and fees and mortgage banking fees partially offset by higher trust and investment services fees. Noninterest expense of \$658 million increased \$14 million, or 2%, from second quarter 2017, driven by higher salaries and benefits and outside services. Provision for credit losses of \$66 million increased \$6 million, or 10%, reflecting balance growth and seasoning in unsecured retail and education.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Consumer Banking net income of \$367 million increased \$154 million, or 72%, from \$213 million in first half 2017, as the benefit of a \$198 million increase in total revenue more than offset a \$23 million increase in noninterest expense. Net interest income of \$1.5 billion increased \$197 million, or 15%, from first half 2017 driven by the impact of the FTP methodology enhancement as well as the benefit of a \$2.3 billion increase in average loans led by residential mortgage, education and unsecured retail with higher loan yields that included the benefit of higher rates and continued mix shift towards higher yielding assets, partially offset by an increase in deposit costs.

Noninterest income was stable with first half 2017, reflecting higher trust and investment services fees, partially offset by lower service charges and fees and mortgage banking fees. Noninterest expense of \$1.3 billion increased \$23 million, or 2%, from first half 2017, driven by higher salaries and benefits and outside services. Provision for credit losses of \$138 million increased \$14 million, or 11%, reflecting balance growth and seasoning in unsecured retail and education.

On August 1, 2018, we completed the acquisition of certain net assets of Franklin American Mortgage Company, a Franklin, Tennessee-based national mortgage servicing and origination firm.

Commercial Banking

(dollars in millions)	As of and for the Three Months Ended June 30,				As of and for the Six Months Ended June 30,				
	2018	2017	Change	Percent	2018	2017	Change	Percent	
Net interest income ⁽¹⁾	\$376	\$344	\$32	9	% \$733	\$690	\$43	6	%
Noninterest income	140	130	10	8	265	264	1	—	
Total revenue	516	474	42	9	998	954	44	5	
Noninterest expense	200	192	8	4	408	382	26	7	
Profit before provision for credit losses	316	282	34	12	590	572	18	3	
Provision for credit losses	9	1	8	NM	5	20	(15)	(75)	
Income before income tax expense	307	281	26	9	585	552	33	6	
Income tax expense	70	94	(24)	(26)	133	185	(52)	(28)	
Net income	\$237	\$187	\$50	27	\$452	\$367	\$85	23	
Loans and leases (period-end) ⁽²⁾	\$51,503	\$48,363	\$3,140	6	\$51,503	\$48,363	\$3,140	6	
Average Balances:									
Total assets	\$52,170	\$49,731	\$2,439	5	% \$51,286	\$49,488	\$1,798	4	%
Total loans and leases ⁽²⁾	51,202	48,772	2,430	5	50,249	48,465	1,784	4	
Deposits	30,214	28,744	1,470	5	30,488	28,858	1,630	6	
Interest-earning assets	51,404	48,923	2,481	5	50,447	48,605	1,842	4	
Key Performance Metrics:									
Net interest margin ⁽³⁾	2.93	% 2.82	% 11	bps	2.93	% 2.86	% 7	bps	
Efficiency ratio	38.80	40.48	(168)	bps	40.86	40.14	72	bps	
Loans-to-deposits ratio (average balances) ⁽²⁾	169.47	169.68	(21)	bps	164.81	167.94	(313)	bps	
Return on average total tangible assets ⁽³⁾	1.82	1.51	31	bps	1.78	1.50	28	bps	

⁽¹⁾ We periodically evaluate and refine our methodologies used to measure financial performance of our business operating segments. In first quarter 2018, we enhanced our assumptions for the liquidity and deposit components within our FTP methodology which provides a credit for sources of funds and a charge for the use of funds by each

business operating segment. The enhancement largely provides increased credit for the stability of deposit composition, and an increased charge for unused commitments under lending arrangements. Prior periods have not been adjusted for this change.

(2) Includes loans held for sale.

(3) Ratios for the periods ended June 30, 2018 and 2017 are presented on an annualized basis.

Commercial Banking net income of \$237 million increased \$50 million, or 27%, from \$187 million in second quarter 2017, as the benefit of a \$42 million increase in total revenue was partially offset by an \$8 million increase in noninterest expense and an \$8 million increase in provision for credit losses. Net interest income of \$376 million increased \$32 million, or 9%, from \$344 million in second quarter 2017, reflecting a \$2.4 billion increase in average loans and leases and a \$1.5 billion increase in average deposits.

Noninterest income of \$140 million increased \$10 million, or 8%, from \$130 million in second quarter 2017, reflecting higher foreign exchange and interest rate products fees and leasing fees. Noninterest expense of \$200 million increased \$8 million, or 4%, from \$192 million in second quarter 2017, largely driven by higher salaries and employee benefits. Provision for credit losses increased \$8 million from second quarter 2017 due to higher net charge-offs.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Commercial Banking net income of \$452 million increased \$85 million, or 23%, from \$367 million in first half 2017, as the benefit of a \$44 million increase in total revenue and a \$15 million decrease in provision for credit losses was partially offset by a \$26 million increase in noninterest expense. Net interest income of \$733 million increased \$43 million, or 6%, from \$690 million in first half 2017, reflecting a \$1.8 billion increase in average loans and leases and a \$1.6 billion increase in average deposits.

Noninterest income of \$265 million was stable with first half 2017, reflecting higher foreign exchange and interest rate products fees and card fees offset by other income. Noninterest expense of \$408 million increased \$26 million, or 7%, from \$382 million in first half 2017, largely driven by higher salaries and employee benefits. Provision for credit losses decreased \$15 million from first half 2017, driven by lower net charge-offs.

Other

(in millions)	As of and for the Three Months Ended June 30,				As of and for the Six Months Ended June 30,			
	2018	2017	Change	Percent	2018	2017	Change	Percent
Net interest income ⁽¹⁾	(\$14)	\$25	(\$39)	(156 %)	(\$13)	\$46	(\$59)	(128 %)
Noninterest income	20	11	9	82	44	36	8	22
Total revenue	6	36	(30)	(83)	31	82	(51)	(62)
Noninterest expense	17	28	(11)	(39)	36	45	(9)	(20)
(Loss) profit before provision for credit losses	(11)	8	(19)	(238)	(5)	37	(42)	(114)
Provision for credit losses	10	9	1	11	20	22	(2)	(9)
(Loss) income before income tax benefit	(21)	(1)	(20)	NM	(25)	15	(40)	NM
Income tax benefit	(12)	(14)	2	14	(19)	(43)	24	56
Net (loss) income	(\$9)	\$13	(\$22)	(169)	(\$6)	\$58	(\$64)	(110)
Loans and leases (period-end) ⁽²⁾	\$2,439	\$2,853	(\$414)	(15)	\$2,439	\$2,853	(\$414)	(15)
Average Balances:								
Total assets	\$39,851	\$40,903	(\$1,052)	(3 %)	\$39,817	\$40,893	(\$1,076)	(3 %)
Total loans and leases ⁽²⁾	2,489	3,073	(584)	(19)	2,525	3,129	(604)	(19)
Deposits	7,526	6,939	587	8	7,386	6,893	493	7
Interest-earning assets	29,241	30,691	(1,450)	(5)	29,219	30,729	(1,510)	(5)

⁽¹⁾ We periodically evaluate and refine our methodologies used to measure financial performance of our business operating segments. In first quarter 2018, we enhanced our assumptions for the liquidity and deposit components within our FTP methodology which provides a credit for sources of funds and a charge for the use of funds by each business operating segment. The enhancement largely provides increased credit for the stability of deposit composition, and an increased charge for unused commitments under lending arrangements. Prior periods have not been adjusted for this change.

⁽²⁾ Includes loans held for sale.

Other net loss of \$9 million decreased from net income of \$13 million in second quarter 2017, primarily driven by lower net interest income. Net interest income decreased \$39 million due to higher funding costs, the declining benefit of swaps and non-core loan portfolio run-off, partially offset by residual FTP and higher investment portfolio income. Noninterest income increased \$9 million, driven by a \$7 million impact related to finance lease impairments in second quarter 2017. Noninterest expense decreased \$11 million, driven by the \$15 million impact of operating lease impairments in second quarter 2017. Results also reflected lower net charge-offs and a reserve build of \$9 million in second quarter 2018, compared to a reserve release of \$5 million in second quarter 2017.

Other net loss of \$6 million decreased from net income of \$58 million in first half 2017, primarily driven by a \$23 million benefit related to the settlement of state tax matters in first half 2017 and lower net interest income. Net

interest income decreased \$59 million reflecting an FTP methodology enhancement in first quarter 2018, higher funding costs, the declining benefit of swaps and non-core loan portfolio run-off. Results also reflected lower net charge-offs and a reserve build of \$17 million in first half 2018, compared to a reserve build of \$4 million in first half 2017.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

ANALYSIS OF FINANCIAL CONDITION

Securities

Our securities portfolio is managed to maintain prudent levels of liquidity, credit quality and market risk while achieving appropriate returns. The following table presents our securities AFS and HTM:

(in millions)	June 30, 2018		December 31, 2017		Change in	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value	Fair Value	
Debt Securities Available for Sale, At Fair Value: ⁽¹⁾						
U.S. Treasury and other	\$12	\$12	\$12	\$12	\$—	— %
State and political subdivisions	6	6	6	6	—	—
Mortgage-backed securities:						
Federal agencies and U.S. government sponsored entities	20,559	19,871	20,065	19,828	43	—
Other/non-agency	269	268	311	311	(43)	(14)
Total mortgage-backed securities	20,828	20,139	20,376	20,139	—	—
Total debt securities available for sale, at fair value	\$20,846	\$20,157	\$20,394	\$20,157	\$—	— %
Debt Securities Held to Maturity: ⁽¹⁾						
Mortgage-backed securities:						
Federal agencies and U.S. government sponsored entities	\$3,632	\$3,473	\$3,853	\$3,814	(\$341)	(9 %)
Other/non-agency	785	787	832	854	(67)	(8)
Total mortgage-backed securities	4,417	4,260	4,685	4,668	(408)	(9)
Total debt securities held to maturity	\$4,417	\$4,260	\$4,685	\$4,668	(\$408)	(9)
Total debt securities available for sale and held to maturity	\$25,263	\$24,417	\$25,079	\$24,825	(\$408)	(2 %)
Equity Securities: ⁽¹⁾						
Equity securities, at fair value	\$170	\$170	\$169	\$169	\$1	1 %
Equity securities, at cost	769	769	722	722	47	7
Total equity securities	\$939	\$939	\$891	\$891	\$48	5 %

⁽¹⁾As of January 1, 2018, we adopted ASU 2016-01, Financial Instruments, Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities, which requires separate presentation of financial assets and financial liabilities by measurement category and form of financial assets on the balance sheet.

As of June 30, 2018, the fair value of the AFS and HTM debt securities portfolio decreased \$408 million to \$24.4 billion, compared with \$24.8 billion as of December 31, 2017. The fair value of the AFS debt portfolio of \$20.2 billion at June 30, 2018 remained stable with December 31, 2017 as a decrease in net unrealized losses on mortgage-backed securities of \$452 million due to higher interest rates, was offset by net portfolio additions. The decline in the fair value of the HTM debt portfolio of \$408 million was attributable to an increase in net unrealized losses on mortgage-backed securities of \$140 million due to higher interest rates and \$268 million in net attrition of the portfolio.

As of June 30, 2018, the portfolio's average effective duration was 4.5 years compared with 3.9 years as of December 31, 2017, as higher long-term rates drove a decrease in securities prepayment speeds. We manage the securities portfolio duration and convexity risk through asset selection and securities structure, and maintain duration levels within our risk appetite in the context of the broader Interest Rate Risk in the Banking Book framework and limits.

The securities portfolio includes high-quality, highly-liquid investments reflecting our ongoing commitment to maintaining appropriate contingent liquidity levels and pledging capacity. U.S. government-guaranteed notes and government-sponsored entity-issued mortgage-backed securities represent 96% of the fair value of the debt securities

portfolio holdings. The portfolio composition is also dominated by holdings backed by mortgages to facilitate our ability to pledge them to the FHLBs, which has become increasingly important due to the enhanced liquidity requirements of the liquidity coverage ratio and the liquidity stress test. For further discussion of the liquidity

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

coverage ratios, see "Regulation and Supervision — Liquidity Standards" in Part I — Business, included in our Annual Report on Form 10-K for the year ended December 31, 2017.

Loans and Leases

Our loans and leases are disclosed in portfolio segments and classes. Our loan and lease portfolio segments are commercial and retail. The classes of loans and leases are: commercial, commercial real estate, leases, residential mortgages, home equity loans, home equity lines of credit, home equity loans serviced by others, home equity lines of credit serviced by others, automobile, education, credit cards and other retail. Our SBO portfolio consists of purchased home equity loans and lines that were originally serviced by others, which we service a portion of internally. The following table shows the composition of loans and leases, including non-core loans, as of:

(in millions)	June 30, 2018	December 31, 2017	Change	Percent
Commercial	\$39,278	\$37,562	\$1,716	5 %
Commercial real estate	12,528	11,308	1,220	11
Leases	3,082	3,161	(79)	(2)
Total commercial loans and leases	54,888	52,031	2,857	5
Residential mortgages	17,814	17,045	769	5
Home equity loans	1,211	1,392	(181)	(13)
Home equity lines of credit	13,014	13,483	(469)	(3)
Home equity loans serviced by others	465	542	(77)	(14)
Home equity lines of credit serviced by others	124	149	(25)	(17)
Automobile	12,517	13,204	(687)	(5)
Education	8,450	8,134	316	4
Credit cards	1,877	1,848	29	2
Other retail	3,047	2,789	258	9
Total retail loans	58,519	58,586	(67)	—
Total loans and leases ^{(1) (2)}	\$113,407	\$110,617	\$2,790	3 %

⁽¹⁾ Excluded from the table above are loans held for sale totaling \$710 million and \$718 million as of June 30, 2018 and December 31, 2017, respectively.

⁽²⁾ Mortgage loans serviced for others by our subsidiaries are not included above and amounted to \$21.6 billion and \$20.3 billion at June 30, 2018 and December 31, 2017, respectively.

Total loans and leases of \$113.4 billion as of June 30, 2018 increased \$2.8 billion from \$110.6 billion as of December 31, 2017, reflecting growth in commercial loans and leases. Total commercial loans and leases of \$54.9 billion increased \$2.9 billion from \$52.0 billion as of December 31, 2017, reflecting commercial loan growth of \$1.7 billion and commercial real estate loan growth of \$1.2 billion. Total retail loans of \$58.5 billion decreased by \$67 million from \$58.6 billion as of December 31, 2017, driven by a \$687 million decrease in automobile loans and a \$469 million decrease in home equity lines of credit, partially offset by an increase of \$769 million, \$316 million and \$258 million in residential mortgages, education and other retail, respectively.

Allowance for Credit Losses and Nonperforming Assets

The allowance for credit losses, which consists of an ALLL and a reserve for unfunded lending commitments, is created through charges to the provision for credit losses in order to provide appropriate reserves to absorb future estimated credit losses in accordance with GAAP. For further information on our processes to determine our allowance for credit losses, see "—Critical Accounting Estimates — Allowance for Credit Losses" and Note 5 "Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk" to the audited Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2017 and Note 4 "Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk" to our unaudited interim Consolidated Financial Statements in Part I, Item 1 — Financial Statements, included in this report.

The allowance for credit losses totaled \$1.3 billion at June 30, 2018 and December 31, 2017. The ALLL represented 1.10% of total loans and leases and 148% of nonperforming loans and leases as of June 30, 2018 compared with

1.12% and 142%, respectively, as of December 31, 2017. As of June 30, 2018, there were no material changes in assumptions or estimation techniques compared with prior periods that impacted the determination of the current period's reserves. As of December 31, 2017, we enhanced the method for assessing various qualitative risks, factors and events that may not be measured in the modeled results. As a result, the qualitative allowance was presented within each loan class.

28

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Overall credit quality remained strong, reflecting growth in higher-quality, lower-risk retail loans and a broadly stable risk profile in the commercial loan and lease portfolios. Nonperforming loans and leases of \$845 million as of June 30, 2018, decreased \$26 million from December 31, 2017, reflecting a decrease of \$41 million in retail nonperforming loans driven by real estate secured portfolios, partially offset by a \$15 million increase in commercial nonperforming loans and leases. Second quarter 2018 net charge-offs of \$76 million were stable with the second quarter 2017, primarily reflecting lower commercial losses but moderately higher retail losses. Second quarter 2018 annualized net charge-offs of 27 basis points of average loans and leases was relatively stable compared with 28 basis points in second quarter 2017. Net charge-offs of \$146 million for first half 2018 decreased \$16 million, or 10%, from \$162 million for first half 2017. Annualized net charge-offs as a percentage of total average loans of 0.26% decreased four basis points compared to first half 2017.

Commercial Loan Asset Quality

Our commercial loan and lease portfolio consists of traditional commercial loans and commercial real estate loans and leases. The portfolio is predominantly focused on customers in our footprint and adjacent states in which we have a physical presence where our local delivery model provides for strong client connectivity. Additionally, we also do business in certain specialized industry sectors on a national basis.

For commercial loans and leases, we utilize regulatory classification ratings to monitor credit quality. Loans with a "pass" rating are those that we believe will be fully repaid in accordance with the contractual loan terms. Commercial loans and leases that are "criticized" are those that have some weakness or potential weakness that indicate an increased probability of future loss. "Criticized" loans are grouped into three categories, "special mention," "substandard" and "doubtful." Special mention loans have potential weaknesses that, if left uncorrected, may result in deterioration of our credit position at some future date. Substandard loans are inadequately protected loans; these loans have well-defined weaknesses that could hinder normal repayment or collection of the debt. Doubtful loans have the same weaknesses as substandard, with the added characteristics that the possibility of loss is high and collection of the full amount of the loan is improbable. These credit quality indicators for commercial loans are continually updated and monitored. See Note 4 "Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk" to our unaudited interim Consolidated Financial Statements in Part I, Item 1 — Financial Statements, included in this report.

As of June 30, 2018, nonperforming commercial loans and leases of \$280 million increased \$15 million from \$265 million as of December 31, 2017. Total commercial nonperforming loans were 0.5% of the commercial loan portfolio as of June 30, 2018 and December 31, 2017. Total commercial loan and lease portfolio net charge-offs of \$12 million and \$9 million for second quarter and first half 2018, respectively, compared to \$14 million and \$33 million for second quarter and first half 2017, respectively. The commercial loan and lease portfolio's annualized net charge-off rate of nine and three basis points for the three and six months ended June 30, 2018, respectively, compared to an annualized net charge-off rate of 10 and 13 basis points for the three and six months ended June 30, 2017, respectively.

The recorded investment in commercial loans and leases based on regulatory classification ratings is presented below:

(in millions)	June 30, 2018					Total
	Pass	Criticized Special Mention	Substandard	Doubtful		
Commercial	\$36,576	\$1,694	\$754	\$254		\$39,278
Commercial real estate	12,044	336	119	29		12,528
Leases	2,955	88	39	—		3,082
Total commercial loans and leases	\$51,575	\$2,118	\$912	\$283		\$54,888

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(in millions)	December 31, 2017				
	Pass	Special Mention	Substandard	Doubtful	Total
Commercial	\$35,430	\$1,143	\$785	\$204	\$37,562
Commercial real estate	10,706	500	74	28	11,308
Leases	3,069	73	19	—	3,161
Total commercial loans and leases	\$49,205	\$1,716	\$878	\$232	\$52,031

Total commercial criticized loans and leases of \$3.3 billion at June 30, 2018 increased \$487 million, or 17%, from \$2.8 billion at December 31, 2017. The increase in criticized assets is largely focused on general restaurant portfolio loans, which reflects our prudent approach of moving loans to special mention where they receive heightened monitoring. We believe there are adequate reserves in place and there is not a high loss content in these loans.

Retail Loan Asset Quality

For retail loans, we primarily utilize payment and delinquency status to regularly review and monitor credit quality trends. Historical experience indicates that the longer a loan is past due, the greater the likelihood of future credit loss. The largest portion of the retail portfolio is represented by borrowers located in the New England, Mid-Atlantic and Midwest regions, although we have continued to grow selectively in areas outside the footprint primarily in the auto finance, education lending and unsecured portfolios.

The credit composition of our retail loan portfolio at June 30, 2018 reflected an average FICO score of 763, compared to 762 at December 31, 2017. The real estate secured portfolio CLTV ratio is calculated as the mortgage and second lien loan balance divided by the most recently available value of the property and was 59% for June 30, 2018 and December 31, 2017. Retail net charge-offs of \$64 million in second quarter 2018 reflected an increase of \$3 million compared to \$61 million in second quarter 2017. The annualized net charge-off rate of 0.44% remained stable with second quarter 2017. In first half 2018, retail net charge-offs of \$137 million reflected an increase of \$8 million compared to first half 2017, reflecting balance growth and seasoning in unsecured retail and education. The annualized net charge-off rate of 0.47% was stable with first half 2017. Nonperforming retail loans as a percentage of total retail loans was 0.97% as of June 30, 2018, compared to 1.03% as of December 31, 2017.

We monitor the potential for increased exposure to credit losses associated with HELOCs that were originated during the period of rapid home price appreciation between 2003 and 2007. Industry-wide, many of the HELOCs originated during this timeframe were structured with an extended interest-only payment period, followed by a requirement to convert to a higher payment amount that would begin fully amortizing both principal and interest, beginning at a certain date in the future. To help manage this potential exposure, in September 2013, we launched a comprehensive program designed to provide heightened customer outreach to inform, educate and assist customers through the reset process as well as to offer alternative financing and forbearance options. Results of this program indicate that our efforts to assist customers at risk of default have successfully reduced delinquency and charge-off rates compared to our original expectations.

The largest retail portfolio subject to payment reset, borrowers ending an interest-only draw period and entering repayment of principal and interest, is the HELOC portfolio. As of June 30, 2018 the HELOC portfolio totaled \$13.1 billion, with \$335 million scheduled to reach the end of the interest-only draw period and enter repayment of principal and interest for the remainder of 2018, and \$2.2 billion scheduled to reach the end of the interest-only draw period and enter repayment of principal and interest between July 1, 2018 and December 31, 2021. The credit composition of the \$2.2 billion scheduled to mature between July 1, 2018 and December 31, 2021 is similar to the overall HELOC portfolio, with 52% secured by a first lien, a weighted average FICO score of 761, and a CLTV of 54%, compared to the overall \$13.1 billion HELOC portfolio, with 52% secured by a first lien, a weighted average FICO of 767, and a CLTV of 58%. Factors that affect our future expectations for continued relatively low charge-off risk in the face of rising interest rates for the portion of our HELOC portfolio subject to reset in future periods include a relatively high level of first lien collateral positions, improved loan-to-value ratios resulting from continued home price appreciation,

relatively stable portfolio credit score profiles and continued robust loss mitigation efforts.

The performances of our historical vintages that have entered repayment remains stable. As of June 30, 2018, for the \$1.7 billion of our HELOC portfolio that reached the end of the interest-only draw period and entered repayment of principal and interest during 2014 and 2015, 94% of the balances had been refinanced, paid off or

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

were current on payments, 2% were past due and 4% had been charged off. As of June 30, 2018, for the \$738 million of our HELOC portfolio that reached the end of the interest-only draw period and entered repayment of principal and interest in 2016, 95% of the balances had been refinanced, paid off or were current on payments, 3% were past due and 2% had been charged off. As of June 30, 2018, for the \$730 million of our HELOC portfolio that reached the end of the interest-only draw period and entered repayment of principal and interest in 2017, 95% of the balances had been refinanced, paid off or were current on payments, 4% were past due and 1% had been charged off.

Troubled Debt Restructurings

TDR is the classification given to a loan that has been restructured in a manner that grants a concession to a borrower experiencing financial hardship that we would not otherwise make. TDRs typically result from our loss mitigation efforts and are undertaken in order to improve the likelihood of recovery and continuity of the relationship. Our loan modifications are handled on a case by case basis and are negotiated to achieve mutually agreeable terms that maximize loan collectability and meet our borrower's financial needs. The types of concessions include interest rate reductions, term extensions, principal forgiveness and other modifications to the structure of the loan that fall outside our lending policy. Depending on the specific facts and circumstances of the customer, restructuring can involve loans moving to nonaccrual, remaining on nonaccrual, or remaining on accrual status.

As of June 30, 2018, \$742 million of retail loans were classified as TDRs, compared with \$761 million as of December 31, 2017. As of June 30, 2018, \$186 million of retail TDRs were in nonaccrual status with 54% current with payments, an improvement compared to \$211 million in nonaccrual status with 51% current on payments at December 31, 2017. TDRs generally return to accrual status once repayment capacity and appropriate payment history can be established. TDRs are individually evaluated for impairment and loans, once classified as TDRs, remain classified as TDRs until paid off, sold or refinanced at market terms.

For additional information regarding TDRs, see “—Critical Accounting Estimates — Allowance for Credit Losses,” and Note 5 “Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk” to the audited Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2017 and Note 4 “Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk” to our unaudited interim Consolidated Financial Statements in Part I, Item 1 — Financial Statements, included in this report.

The following tables present an aging of our retail TDRs:

(in millions)	June 30, 2018				Total
	Current	30-59	60-89	90+	
		Days Past Due	Days Past Due	Days Past Due	
Recorded Investment:					
Residential mortgages	\$111	\$1	\$6	\$38	\$156
Home equity loans	94	1	2	14	111
Home equity lines of credit	170	5	3	24	202
Home equity loans serviced by others	41	2	1	2	46
Home equity lines of credit serviced by others	8	—	—	1	9
Automobile	21	2	1	—	24
Education	153	4	2	4	163
Credit cards	21	1	1	1	24
Other retail	7	—	—	—	7
Total	\$626	\$16	\$16	\$84	\$742

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(in millions)	December 31, 2017				Total
	Current	30-59	60-89	90+	
		Days	Days	Days	
		Past	Past	Past	
	Due	Due	Due		
Recorded Investment:					
Residential mortgages	\$88	\$17	\$5	\$41	\$151
Home equity loans	95	7	2	17	121
Home equity lines of credit	158	11	3	25	197
Home equity loans serviced by others	45	3	1	2	51
Home equity lines of credit serviced by others	8	—	—	1	9
Automobile	19	2	1	1	23
Education	163	5	3	4	175
Credit cards	22	1	1	1	25
Other retail	9	—	—	—	9
Total	\$607	\$46	\$16	\$92	\$761

The following tables present the accrual status of our retail TDRs:

(in millions)	June 30, 2018		
	Accruing	Nonaccruing	Total
Recorded Investment:			
Residential mortgages	\$107	\$49	\$156
Home equity loans	83	28	111
Home equity lines of credit	142	60	202
Home equity loans serviced by others	35	11	46
Home equity lines of credit serviced by others	4	5	9
Automobile	13	11	24
Education	142	21	163
Credit cards	23	1	24
Other retail	7	—	7
Total	\$556	\$186	\$742

(in millions)	December 31, 2017		
	Accruing	Nonaccruing	Total
Recorded Investment:			
Residential mortgages	\$98	\$53	\$151
Home equity loans	86	35	121
Home equity lines of credit	128	69	197
Home equity loans serviced by others	38	13	51
Home equity lines of credit serviced by others	4	5	9
Automobile	12	11	23
Education	152	23	175
Credit cards	24	1	25
Other retail	8	1	9
Total	\$550	\$211	\$761

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Non-Core Assets

The table below presents the composition of our non-core assets:

(in millions)	June 30, 2018	December 31, 2017	Change	Percent
Commercial	\$63	\$56	\$7	13 %
Commercial real estate	17	19	(2)	(11)
Leases	758	752	6	1
Total commercial loans and leases	838	827	11	1
Residential mortgages	123	136	(13)	(10)
Home equity loans	34	40	(6)	(15)
Home equity lines of credit	25	30	(5)	(17)
Home equity loans serviced by others	465	542	(77)	(14)
Home equity lines of credit serviced by others	124	149	(25)	(17)
Education	231	254	(23)	(9)
Total retail loans	1,002	1,151	(149)	(13)
Total non-core loans and leases	1,840	1,978	(138)	(7)
Other assets	100	112	(12)	(11)
Total non-core assets	\$1,940	\$2,090	(\$150)	(7 %)

Non-core assets are primarily liquidating loan and lease portfolios inconsistent with our strategic priorities, generally as a result of geographic location, industry, product type or risk level and are included in Other. Non-core assets of \$1.9 billion as of June 30, 2018 decreased \$150 million, or 7%, from December 31, 2017.

Retail non-core loan balances of \$1.0 billion decreased \$149 million, or 13%, compared to December 31, 2017. The largest component of our retail non-core portfolio is the home equity serviced by others portfolio ("SBO"), which totaled \$589 million as of June 30, 2018, compared to \$691 million as of December 31, 2017. The SBO portfolio consists of home equity loans and lines of credit purchased between 2003 and 2007 that were initially serviced by others. We now service about half of this portfolio internally.

The credit profile of the SBO portfolio reflected a weighted-average refreshed FICO score of 711 and CLTV of 80% as of June 30, 2018. The proportion of the portfolio in a second lien position was 97%, with 69% of the portfolio in out-of-footprint geographies. SBO net recoveries of \$2 million in second quarter 2018 were flat compared to second quarter 2017.

Commercial non-core loan and lease balances of \$838 million increased \$11 million, or 1%, from \$827 million as of December 31, 2017 due to one short-term restructuring arrangement that is expected to largely pay off in third quarter 2018. The largest component of our commercial non-core portfolio is an aircraft-related lease portfolio tied to legacy Royal Bank of Scotland Group aircraft leasing borrowers, which totaled \$758 million and \$752 million as of June 30, 2018 and December 31, 2017, respectively.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Deposits

The table below presents the major components of our deposits:

(in millions)	June 30, 2018	December 31, 2017	Change	Percent	
Demand	\$29,439	\$29,279	\$160	1	%
Checking with interest	22,775	22,229	546	2	
Regular savings	9,902	9,518	384	4	
Money market accounts	36,139	37,454	(1,315)	(4))
Term deposits	18,818	16,609	2,209	13	
Total deposits	\$117,073	\$115,089	\$1,984	2	%

Total deposits as of June 30, 2018 increased \$2.0 billion, or 2%, to \$117.1 billion, from \$115.1 billion as of December 31, 2017, reflecting growth in term deposits, checking with interest, regular savings and demand deposits, partially offset by lower money market accounts. The increase in term deposits is due to increased demand driven by rising interest rates.

Borrowed Funds

Short-term borrowed funds

A summary of our short-term borrowed funds is presented below:

(in millions)	June 30, 2018	December 31, 2017	Change	Percent	
Federal funds purchased	\$—	\$460	(\$460)	(100)	%)
Securities sold under agreements to repurchase	326	355	(29)	(8))
Other short-term borrowed funds ⁽¹⁾	1,499	1,856	(357)	(19))
Total short-term borrowed funds	\$1,825	\$2,671	(\$846)	(32)	%)

⁽¹⁾ June 30, 2018 includes \$1.5 billion of debt issued under CBNA's Global Bank Note Program maturing within one year, with unamortized deferred issuance costs and/or discounts of (\$1) million and other basis adjustments of (\$10) million. December 31, 2017 includes \$750 million of debt issued under CBNA's Global Bank Note Program maturing within one year, with unamortized deferred issuance costs and/or discounts of (\$1) million and other basis adjustments of (\$4) million.

Short-term borrowed funds of \$1.8 billion as of June 30, 2018, decreased \$846 million from December 31, 2017. The net decrease in other short-term borrowed funds of \$357 million resulted from a reduction of \$1.1 billion in short-term FHLB advances, partially offset by an increase of \$743 million in senior bank debt, issued under CBNA's Global Note Program, now maturing within one year.

Our advances, lines of credit, and letters of credit from the FHLB are collateralized by pledged mortgages and securities at least sufficient to satisfy the collateral maintenance level established by the FHLB. The utilized borrowing capacity for FHLB advances and letters of credit was \$10.8 billion and \$9.4 billion at June 30, 2018 and December 31, 2017, respectively. Our available FHLB borrowing capacity was \$7.0 billion and \$8.0 billion at June 30, 2018 and December 31, 2017, respectively. We can also borrow from the FRB discount window to meet short-term liquidity requirements. Collateral, including certain loans, is pledged to support this borrowing capacity. At June 30, 2018, our unused secured borrowing capacity was approximately \$39.1 billion, which included unencumbered securities, FHLB borrowing capacity, and FRB discount window capacity.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Key data related to short-term borrowed funds is presented in the following table:

(dollars in millions)	As of and for the Three Months Ended June 30,		As of and for the Six Months Ended June 30,		As of and for the Year Ended December 31, 2017			
	2018	2017	2018	2017	2017			
Weighted-average interest rate at period-end: ⁽¹⁾								
Federal funds purchased and securities sold under agreements to repurchase	—	%	—	%	—	%	0.74	%
Other short-term borrowed funds	2.41		1.31		2.41		1.31	
Maximum amount outstanding at month-end during the period:								
Federal funds purchased and securities sold under agreements to repurchase ⁽²⁾	\$1,045		\$1,075		\$1,045		\$1,174	
Other short-term borrowed funds	2,247		2,507		2,247		3,508	
Average amount outstanding during the period:								
Federal funds purchased and securities sold under agreements to repurchase ⁽²⁾	\$504		\$808		\$574		\$845	
Other short-term borrowed funds	1,677		2,275		1,579		2,617	
Weighted-average interest rate during the period: ⁽¹⁾								
Federal funds purchased and securities sold under agreements to repurchase	0.71	%	0.36	%	0.68	%	0.28	%
Other short-term borrowed funds	2.49		1.22		2.33		1.14	

⁽¹⁾ Rates exclude certain hedging costs.

⁽²⁾ Balances are net of certain short-term receivables associated with reverse repurchase agreements, as applicable.

Long-term borrowed funds

A summary of our long-term borrowed funds is presented below:

(in millions)	June 30, December 2018 31, 2017	
Parent Company:		
2.375% fixed-rate senior unsecured debt, due 2021	\$349	\$349
4.150% fixed-rate subordinated debt, due 2022	348	348
5.158% fixed-to-floating rate callable subordinated debt, due 2023 ⁽¹⁾	—	333
3.750% fixed-rate subordinated debt, due 2024	250	250
4.023% fixed-rate subordinated debt, due 2024	42	42
4.350% fixed-rate subordinated debt, due 2025	249	249
4.300% fixed-rate subordinated debt, due 2025	749	749
Banking Subsidiaries:		
2.450% senior unsecured notes, due 2019 ⁽²⁾	740	743
2.500% senior unsecured notes, due 2019 ⁽²⁾ ⁽³⁾	—	741
2.250% senior unsecured notes, due 2020 ⁽²⁾	687	692
Floating-rate senior unsecured notes, due 2020 ⁽²⁾	299	299
Floating-rate senior unsecured notes, due 2020 ⁽²⁾	250	249
2.200% senior unsecured notes, due 2020 ⁽²⁾	499	498
2.250% senior unsecured notes, due 2020 ⁽²⁾	732	742
2.550% senior unsecured notes, due 2021 ⁽²⁾	951	964
Floating-rate senior unsecured notes, due 2022 ⁽²⁾	249	249

2.650% senior unsecured notes, due 2022 ⁽²⁾	480	491
3.700% senior unsecured notes, due 2023 ⁽²⁾	496	—
Floating-rate senior unsecured notes, due 2023 ⁽²⁾	249	—
Federal Home Loan advances due through 2038	6,010	3,761
Other	12	16
Total long-term borrowed funds	\$13,641	\$11,765

(1) Redeemed on June 29, 2018.

(2) Issued under CBNA's Global Bank Note Program.

(3) Reclassified to short-term borrowed funds.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Long-term borrowed funds of \$13.6 billion as of June 30, 2018 increased \$1.9 billion from December 31, 2017, reflecting an increase of \$2.2 billion in long-term FHLB borrowings partially offset by the redemption of \$333 million of Parent Company subordinated debt.

The Parent Company's long-term borrowed funds as of June 30, 2018 and December 31, 2017 included principal balances of \$2.0 billion and \$2.3 billion, respectively, with unamortized deferred issuance costs and/or discounts of (\$5) million in each period. The banking subsidiaries' long-term borrowed funds as of June 30, 2018 and December 31, 2017 include principal balances of \$11.8 billion and \$9.5 billion, respectively, with unamortized deferred issuance costs and/or discounts of (\$18) million and (\$19) million, respectively, and hedging basis adjustments of (\$100) million and (\$63) million, respectively. See Note 8 "Derivatives" for further information about our hedging of certain long-term borrowed funds.

On June 29, 2018, the Parent Company redeemed \$333 million of its 5.158% fixed-to-floating rate callable subordinated debt due 2023.

CAPITAL AND REGULATORY MATTERS

As a bank holding company and a financial holding company, we are subject to regulation and supervision by the FRB. Our primary subsidiaries are our two insured depository institutions, CBNA, a national banking association whose primary federal regulator is the OCC, and CBPA, a Pennsylvania-chartered savings bank regulated by the Department of Banking of the Commonwealth of Pennsylvania and supervised by the FDIC, its primary federal regulator. Our regulation and supervision continues to evolve as the legal and regulatory frameworks governing our operations continue to change. The current operating environment reflects heightened regulatory expectations around many regulations including consumer compliance, the Bank Secrecy Act, anti-money laundering compliance, and increased internal audit activities. For more information, see "Regulation and Supervision" in Part I, Item 1 — Business included in our Annual Report on Form 10-K for the year ended December 31, 2017.

On July 3, 2018, we received regulatory approval from the OCC to consolidate our banking subsidiaries via a merger of CBPA into CBNA. We intend to consolidate our banking subsidiaries in January 2019 to streamline governance and enterprise risk management, improve the risk profile and gain operational efficiencies.

Dodd-Frank regulation

Under the Dodd-Frank requirements, we must submit our annual capital plan and the results of our annual company-run stress tests to the FRB by April 5th of each year and disclose certain results within 15 days after the FRB discloses the results of its supervisory-run tests. We publish estimated DFAST results under the supervisory severely adverse scenario on our regulatory filings and disclosures page on our Investor Relations website at <http://investor.citizensbank.com>. On April 5, 2018, we submitted our 2018 Capital Plan, Capital Policy and annual stress test results to the FRB as part of the 2018 CCAR process. On June 28, 2018, the FRB announced that it did not object to our 2018 Capital Plan or to our proposed capital actions for the period beginning July 1, 2018 and ending June 30, 2019. Our 2018 Capital Plan includes an increase in our quarterly common dividend from \$0.22 to \$0.27 per share in third quarter 2018, with the potential to raise quarterly common dividends to \$0.32 per share beginning in 2019, and common share repurchases of up to \$1.02 billion through second quarter 2019. The timing and exact amount of future dividends and share repurchases will depend on various factors, including capital position, financial performance and market conditions.

The Dodd-Frank Act also requires each of our bank subsidiaries to conduct stress tests on an annual basis and to disclose the stress test results. CBNA submitted its 2018 annual stress tests to the OCC on April 5, 2018 and published, on our Investor Relations website referenced above, a summary of those results along with the stress test results of the Parent Company on June 21, 2018. Given the amendments to the Dodd-Frank Act enacted on May 24, 2018 by the Economic Growth, Regulatory Relief, and Consumer Protection Act, the federal banking agencies have announced that they would extend the deadlines for DFAST stress testing and reporting requirements for depository institutions with total consolidated assets of less than \$100 billion, including CBPA, until November 25, 2019, at which point a statutory exemption for those depository institutions will be in effect.

Similarly, we are required to submit the results of our mid-cycle company-run DFAST stress tests by October 5th of each year to the FRB and disclose the summary results of our internally developed stress tests under the internally developed severely adverse scenario between October 5th and November 4th. We submitted the results of

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

our 2017 mid-cycle stress test to the FRB on October 3, 2017 and disclosed a summary of the results on October 5, 2017. We publish these company-run estimated impacts of stress on our Investor Relations website referenced above.

Capital Framework

Under the U.S. Basel III capital framework, we and our banking subsidiaries must meet specific minimum requirements for the following ratios: common equity tier 1 capital, tier 1 capital, total capital, and tier 1 leverage. The U.S. adoption of the Basel III Standardized approach by the Federal bank regulators became effective for CFG, CBNA and CBPA, on January 1, 2015 subject to a phase-in period for certain provisions. In November 2017, the federal banking regulators issued a final rule that extended the 2017 transitions for certain U.S. Basel III capital rules for non-advanced approaches banking organizations, such as us. Effective January 1, 2018, the final rule retains the 2017 U.S. Basel III transitional treatment of certain DTAs, mortgage servicing assets, investments in non-consolidated financial entities and minority interests. As a result, effective January 1, 2018, our mortgage servicing assets retain their 2017 risk weight treatment until the federal banking regulators revise the extended transitional treatment under the November 2017 final rule, which may occur in connection with the finalization of the related September 2017 proposal to simplify the capital treatment of certain DTAs, mortgage servicing assets, investments in non-consolidated financial entities and minority interests.

The current U.S. Basel III rules also impose a capital conservation buffer ("CCB") on top of the following three minimum risk-based capital ratios: CET1 capital of 4.5%, tier 1 capital of 6.0%, and total capital of 8.0%. The implementation of the CCB began on January 1, 2016 at the 0.625% level and increases by 0.625% on each subsequent January 1, until the buffer reaches its fully phased-in level of 2.5% on January 1, 2019. As such, the CCB for 2018 increased to 1.875% on January 1, 2018. Banking institutions for which any risk-based capital ratio falls below its effective minimum (required minimum plus the applicable CCB) will be subject to constraints on capital distributions, including dividends, repurchases and certain executive compensation based on the amount of the shortfall.

The table below presents our actual regulatory capital ratios under the U.S. Basel III Standardized rules:

(in millions, except ratio data)	Actual Amount	Ratio	Required Minimum plus Required CCB for Non-Leverage Ratios ⁽⁵⁾⁽⁶⁾	FDIA Required Well-Capitalized Minimum for Purposes of Prompt Corrective Action ⁽⁷⁾	
June 30, 2018					
Common equity tier 1 capital ⁽¹⁾	\$14,604	11.2%	6.4%	6.5%	
Tier 1 capital ⁽²⁾	15,147	11.6%	7.9%	8.0%	
Total capital ⁽³⁾	18,056	13.8%	9.9%	10.0%	
Tier 1 leverage ⁽⁴⁾	15,147	10.2%	4.0%	5.0%	
Risk-weighted assets	130,621				
Quarterly adjusted average assets	148,341				
December 31, 2017					
Common equity tier 1 capital ⁽¹⁾	\$14,309	11.2%	5.8%	6.5%	
Tier 1 capital ⁽²⁾	14,556	11.4%	7.3%	8.0%	
Total capital ⁽³⁾	17,781	13.9%	9.3%	10.0%	
Tier 1 leverage ⁽⁴⁾	14,556	10.0%	4.0%	5.0%	
Risk-weighted assets	127,692				
Quarterly adjusted average assets	145,601				

⁽¹⁾ "Common equity tier 1 capital ratio" is CET1 capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

- (2) “Tier 1 capital ratio” is tier 1 capital, which includes CET1 capital plus non-cumulative perpetual preferred equity that qualifies as additional tier 1 capital, divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.
- (3) “Total capital ratio” is total capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.
- (4) “Tier 1 leverage ratio” is tier 1 capital divided by quarterly average total assets as defined under U.S. Basel III Standardized approach.
- (5) Required “Minimum Capital ratio” for 2018 and 2017 are: Common equity tier 1 capital of 4.5%; Tier 1 capital of 6.0%; Total capital of 8.0%; and Tier 1 leverage of 4.0%.
- (6) “Minimum Capital ratio” includes capital conservation buffer for Transitional Basel III of 1.875% for 2018 and 1.250% for 2017; N/A to Tier 1 leverage.
- (7) Presented for informational purposes. Prompt corrective action provisions apply only to insured depository institutions, CBNA and CBPA.

At June 30, 2018, our CET1 capital, tier 1 capital and total capital ratios were 11.2%, 11.6% and 13.8%, respectively, as compared with with 11.2%, 11.4%, and 13.9% respectively, as of December 31, 2017. The CET1 capital ratio remained stable as net income for the six months ended June 30, 2018 was offset by risk-weighted asset growth and our 2017 Capital Plan actions over the period, which included common dividends of \$215 million, preferred dividends of \$7 million and the repurchase of \$325 million of our outstanding common stock. The tier 1 capital ratio

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

increased due to the issuance of preferred stock. The total capital ratio decreased as the issuance of preferred stock was more than offset by the redemption of subordinated debt. At June 30, 2018, our CET1 capital, tier 1 capital and total capital ratios were 418 basis points, 310 basis points and 332 basis points, respectively, above their regulatory minimums plus the fully phased-in capital conservation buffer. All ratios remained well above the U.S. Basel III minima.

Regulatory Capital Ratios and Capital Composition

CET1 capital under U.S. Basel III Standardized rules totaled \$14.6 billion at June 30, 2018, and increased \$295 million from \$14.3 billion at December 31, 2017, as net income for the six months ended June 30, 2018 was partially offset by the impact of common share repurchases and dividend payments over the period. Tier 1 capital at June 30, 2018 totaled \$15.1 billion, reflecting a \$591 million increase from \$14.6 billion at December 31, 2017, driven by the changes in CET1 capital noted above and the issuance of preferred stock. At June 30, 2018, we had \$543 million of fixed-to-floating non-cumulative perpetual preferred stock issued and outstanding, an increase of \$296 million from \$247 million at December 31, 2017, as we issued 300,000 shares of Series B Preferred Stock that qualified as additional tier 1 capital. Total capital of \$18.1 billion at June 30, 2018, increased \$275 million from December 31, 2017, driven by the changes in CET1 capital noted above and the issuance of preferred stock, partially offset by the redemption of subordinated debt.

Risk-weighted assets ("RWA") totaled \$130.6 billion at June 30, 2018, based on U.S. Basel III Standardized rules, up \$2.9 billion from December 31, 2017. This increase was driven by growth in commercial loans and commitments, as well as growth in the residential mortgage, education and unsecured retail portfolios. These increases were partially offset by run-off in the auto and home equity portfolios.

As of June 30, 2018, the tier 1 leverage ratio was 10.2%, an increase of 21 basis points from 10.0% at December 31, 2017 due to the increase in tier 1 capital noted above, offset by a \$2.7 billion increase in quarterly adjusted average assets.

The following table presents our capital composition under the U.S. Basel III capital framework:

(in millions)	June 30, 2018	December 31, 2017
Total common stockholders' equity	\$19,924	\$20,023
Exclusions: ⁽¹⁾		
Net unrealized losses recorded in accumulated other comprehensive income, net of tax:		
Debt and equity securities	575	236
Derivatives	200	143
Unamortized net periodic benefit costs	435	441
Deductions:		
Goodwill	(6,887)	(6,887)
Deferred tax liability associated with goodwill	359	355
Other intangible assets	(2)	(2)
Total common equity tier 1	14,604	14,309
Qualifying preferred stock	543	247
Total tier 1 capital	15,147	14,556
Qualifying subordinated debt ⁽²⁾	1,568	1,901
Allowance for loan and lease losses	1,253	1,236
Allowance for credit losses for off-balance sheet exposure	88	88
Total capital	\$18,056	\$17,781

⁽¹⁾ As a U.S. Basel III Standardized approach institution, we selected the one-time election to opt-out of the requirements to include all the components of AOCI.

⁽²⁾ As of June 30, 2018 and December 31, 2017, the amount of non-qualifying subordinated debt excluded from regulatory capital was \$70 million.

Capital Adequacy Process

Our assessment of capital adequacy begins with our risk appetite and risk management framework. This framework provides for the identification, measurement and management of material risks. Capital requirements are determined for actual and forecasted risk portfolios using applicable regulatory capital methodologies. The assessment also considers the possible impacts of approved and proposed changes to regulatory capital requirements. Key analytical frameworks including stress testing, which enable the assessment of capital adequacy versus unexpected loss under a variety of stress scenarios, supplement our base case forecast. A robust governance

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

framework supports our capital planning process. This process includes capital management policies and procedures that document capital adequacy metrics and limits, as well as our comprehensive capital contingency plan and the active engagement of both the legal entity boards and senior management in oversight and decision making. Forward-looking assessments of capital adequacy feed development of a single capital plan covering us and our banking subsidiaries that is submitted to the FRB and to the bank regulators. We prepare this plan in full compliance with the FRB's Capital Plan Rule and we participate annually in the FRB's horizontal capital review ("HCR"), which is the FRB's assessment of specific capital planning areas as part of their normal supervisory process. In addition to the stress test requirements under CCAR, we also perform semi-annual company-run stress tests required by the Dodd-Frank Act.

All distributions proposed under our Capital Plan are subject to consideration and approval by our Board of Directors prior to execution. The timing and exact amount of future dividends and share repurchases will depend on various factors, including our capital position, financial performance and market conditions.

Capital Transactions

The following capital actions were completed by the Company during the six months ended June 30, 2018:

- Declared and paid quarterly common stock dividends of \$0.22 per share for first and second quarter 2018, aggregating to common stock dividend payments of \$215 million;

- Declared and paid a semi-annual dividend of \$27.50 per share on the 5.500% fixed-to-floating rate non-cumulative perpetual Series A Preferred Stock, aggregating to \$7 million on April 6, 2018;

- Issued 300,000 shares, of 6.000% fixed-to-floating rate non-cumulative perpetual Series B Preferred Stock (the "Series B Preferred Stock"), par value of \$25.00 per share with a liquidation preference of \$1,000 per share, with net proceeds of \$296 million;

- Repurchased \$325 million of our outstanding common stock; and

- Redeemed \$333 million of our 5.158% fixed-to-floating rate callable subordinated debt due June 29, 2023.

Banking Subsidiaries' Capital

The following table presents our banking subsidiaries' capital ratios under U.S. Basel III Standardized rules:

(dollars in millions, except ratio data)	June 30, 2018		December 31, 2017	
	Amount	Ratio	Amount	Ratio
Citizens Bank, National Association				
Common equity tier 1 capital ⁽¹⁾	\$11,899	11.0 %	\$11,917	11.4 %
Tier 1 capital ⁽²⁾	11,899	11.0	11,917	11.4
Total capital ⁽³⁾	14,142	13.1	14,127	13.5
Tier 1 leverage ⁽⁴⁾	11,899	10.1	11,917	10.3
Risk-weighted assets	107,829		104,767	
Quarterly adjusted average assets	117,457		115,291	
Citizens Bank of Pennsylvania				
Common equity tier 1 capital ⁽¹⁾	\$2,990	12.8 %	\$3,045	12.9 %
Tier 1 capital ⁽²⁾	2,990	12.8	3,045	12.9
Total capital ⁽³⁾	3,213	13.7	3,284	13.9
Tier 1 leverage ⁽⁴⁾	2,990	8.5	3,045	8.7
Risk-weighted assets	23,388		23,659	
Quarterly adjusted average assets	35,044		34,821	

⁽¹⁾ "Common equity tier 1 capital ratio" is CET1 capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

(2) “Tier 1 capital ratio” is tier 1 capital, which includes CET1 capital plus non-cumulative perpetual preferred equity that qualifies as additional tier 1 capital, divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

(3) “Total capital ratio” is total capital divided by total risk-weighted assets as defined under U.S. Basel III Standardized approach.

(4) “Tier 1 leverage ratio” is tier 1 capital divided by quarterly average total assets as defined under U.S. Basel III Standardized approach.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

CBNA CET1 capital totaled \$11.9 billion at June 30, 2018, down \$18 million from \$11.9 billion at December 31, 2017, reflecting the impact of dividend payments, partially offset by net income. At June 30, 2018, CBNA held minimal additional tier 1 capital. Total capital was \$14.1 billion at June 30, 2018, an increase of \$15 million from \$14.1 billion at December 31, 2017, primarily driven by the increase in the allowance for credit losses, partially offset by the decrease in CET1 capital noted above.

CBNA had RWA of \$107.8 billion at June 30, 2018, an increase of \$3.1 billion from December 31, 2017, driven by growth in commercial loans and commitments, as well as growth in the residential mortgage, education and unsecured retail portfolios. These increases were partially offset by run-off in the auto and home equity portfolios.

As of June 30, 2018, the CBNA tier 1 leverage ratio decreased 21 basis points to 10.1% from 10.3% as of December 31, 2017, driven by a \$2.2 billion increase in quarterly adjusted average assets that drove a 19 basis point decline in the ratio, as well as a two basis point decrease from lower CET1 capital described above.

CBPA CET1 capital totaled \$3.0 billion at June 30, 2018, a decrease of \$55 million from December 31, 2017, as dividend payments exceeded net income. At June 30, 2018, there was no additional tier 1 capital. Total capital was \$3.2 billion at June 30, 2018, a decrease of \$71 million from December 31, 2017, driven by the decrease in CET1 capital noted above, and a decrease in the allowance for credit losses.

CBPA had RWA of \$23.4 billion at June 30, 2018, a decrease of \$271 million from December 31, 2017, driven by decreases in the auto, education and home equity portfolios. These decreases were partially offset by increases in commercial loans and mortgage backed securities.

As of June 30, 2018, the CBPA tier 1 leverage ratio decreased 21 basis points to 8.5% from 8.7% as of December 31, 2017, driven by a 15 basis point decrease from lower CET1 capital described above, and a \$223 million increase in quarterly adjusted average assets that drove a six basis point decrease in the ratio.

LIQUIDITY

Liquidity is defined as our ability to meet our cash-flow and collateral obligations in a timely manner, at a reasonable cost. An institution must maintain operating liquidity to meet its expected daily and forecasted cash-flow requirements, as well as contingent liquidity to meet unexpected (stress scenario) funding requirements. As noted earlier, reflecting the importance of meeting all unexpected and stress-scenario funding requirements, we identify and manage contingent liquidity (consisting of cash balances at the FRB, unencumbered high-quality and liquid securities, and unused FHLB borrowing capacity). Separately, we also identify and manage asset liquidity as a subset of contingent liquidity (consisting of cash balances at the FRB and unencumbered high-quality securities). We consider the effective and prudent management of liquidity to be fundamental to our health and strength.

We manage liquidity at the consolidated enterprise level and at each material legal entity, including at the Parent Company, CBNA and CBPA.

Parent Company Liquidity

Our Parent Company's primary sources of cash are (i) dividends and interest received from our banking subsidiaries as a result of investing in bank equity and subordinated debt; and (ii) externally issued senior and subordinated debt.

Uses of cash include the following: (i) routine cash flow requirements as a bank holding company, including periodic share repurchases and payments of dividends, interest and expenses; (ii) needs of subsidiaries, including banking subsidiaries, for additional equity and, as required, their needs for debt financing; and (iii) support for extraordinary funding requirements when necessary. To the extent that the Parent Company has relied on wholesale borrowings, uses also include payments of related principal and interest.

On May 24, 2018, the Parent Company issued \$300 million, or 300,000 shares, of 6.000% fixed-to-floating rate non-cumulative perpetual Series B Preferred Stock, par value of \$25.00 per share with a liquidation preference of \$1,000 per share. For further discussion, see Note 10 "Stockholders' Equity" to our unaudited interim Consolidated Financial Statements in Part I, Item 1 — Financial Statements, included in this report.

On June 29, 2018, the Parent Company redeemed \$333 million of its 5.158% fixed-to-floating rate callable subordinated debt due June 29, 2023.

During the three months ended June 30, 2018 and 2017, the Parent Company declared and paid dividends on common stock of \$107 million and \$71 million, respectively. During the six months ended June 30, 2018 and 2017, the Parent

Company declared and paid dividends on common stock of \$215 million and \$143 million, respectively, and declared and paid semi-annual preferred dividends of \$7 million for both periods.

40

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

During three months ended June 30, 2018 and 2017, the Parent Company repurchased \$150 million and \$130 million of its outstanding common stock, respectively. During the six months ended June 30, 2018 and 2017, the Parent Company repurchased \$325 million and \$260 million of its outstanding common stock, respectively.

Our Parent Company's cash and cash equivalents represent a source of liquidity that can be used to meet various needs and totaled \$809 million as of June 30, 2018 compared with \$443 million as of December 31, 2017. The Parent Company's double-leverage ratio (the combined equity investment in Parent Company subsidiaries divided by Parent Company equity) is a measure of reliance on equity cash flows from subsidiaries to fund Parent Company obligations. At June 30, 2018, the Parent Company's double-leverage ratio was 99.5%.

Banking Subsidiaries' Liquidity

In the ordinary course of business, the liquidity of CBNA and CBPA is managed by matching sources and uses of cash. The primary sources of bank liquidity include (i) deposits from our consumer and commercial customers; (ii) payments of principal and interest on loans and debt securities; and (iii) wholesale borrowings, as needed, and as described under "—Liquidity Risk Management and Governance." The primary uses of bank liquidity include (i) withdrawals and maturities of deposits; (ii) payment of interest on deposits; (iii) funding of loans and related commitments; and (iv) funding of securities purchases. To the extent that the banks have relied on wholesale borrowings, uses also include payments of related principal and interest.

Our banking subsidiaries' major businesses involve taking deposits and making loans. Hence, a key role of liquidity management is to ensure that customers have timely access to funds from deposits and loans. Liquidity management also involves maintaining sufficient liquidity to repay wholesale borrowings, pay operating expenses and support extraordinary funding requirements when necessary.

On March 29, 2018, CBNA issued \$750 million in five-year senior notes, consisting of \$500 million in fixed-rate notes and \$250 million in floating-rate notes.

Liquidity Risk

We define liquidity risk as the risk that an entity will be unable to meet its payment obligations in a timely manner, at a reasonable cost. Liquidity risk can arise due to contingent liquidity risk and/or funding liquidity risk.

Contingent liquidity risk is the risk that market conditions may reduce an entity's ability to liquidate, pledge and/or finance certain assets and thereby substantially reduce the liquidity value of such assets. Drivers of contingent liquidity risk include general market disruptions as well as specific issues regarding the credit quality and/or valuation of a security or loan, issuer or borrower and/or asset class.

Funding liquidity risk is the risk that market conditions and/or entity-specific events may reduce an entity's ability to raise funds from depositors and/or wholesale market counterparties. Drivers of funding liquidity risk may be idiosyncratic or systemic, reflecting impediments to operations and/or damaged market confidence.

Factors Affecting Liquidity

Given the composition of their assets and borrowing sources, contingent liquidity risk at both CBNA and CBPA would be materially affected by such events as deterioration of financing markets for high-quality securities (e.g., mortgage-backed securities and other instruments issued by the GNMA, FNMA and the FHLMC), by any inability of the FHLBs to provide collateralized advances, and/or by a refusal of the FRB to act as lender of last resort in systemic stress.

Similarly, given the structure of their balance sheets, the funding liquidity risk of CBNA and CBPA would be materially affected by an adverse idiosyncratic event (e.g., a major loss, causing a perceived or actual deterioration in its financial condition), an adverse systemic event (e.g., default or bankruptcy of a significant capital markets participant), or a combination of both (e.g., the financial crisis of 2008-2010). However, during the financial crisis, our banking subsidiaries reduced their dependence on unsecured wholesale funding to virtually zero. Consequently, and despite ongoing exposure to a variety of idiosyncratic and systemic events, we view our contingent liquidity risk and our funding liquidity risk to be relatively modest.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

An additional variable affecting our access, and the access of our banking subsidiaries, to unsecured wholesale market funds and to large denomination (i.e., uninsured) customer deposits is the credit ratings assigned by such agencies as Moody's, Standard & Poor's and Fitch. The following table presents our credit ratings:

June 30, 2018

	Moody's	Standard and Poor's	Fitch
Citizens Financial Group, Inc.:			
Long-term issuer	NR	BBB+	BBB+
Short-term issuer	NR	A-2	F2
Subordinated debt	NR	BBB	BBB
Preferred Stock	NR	BB+	BB-
Citizens Bank, National Association:			
Long-term issuer	Baa1	A-	BBB+
Short-term issuer	NR	A-2	F2
Long-term deposits	A1	NR	A-
Short-term deposits	P-1	NR	F2
Citizens Bank of Pennsylvania:			
Long-term issuer	Baa1	A-	BBB+
Short-term issuer	NR	A-2	F2
Long-term deposits	A1	NR	A-
Short-term deposits	P-1	NR	F2

NR = Not rated

Changes in our public credit ratings could affect both the cost and availability of our wholesale funding. As a result and in order to maintain a conservative funding profile, our banking subsidiaries continue to minimize reliance on unsecured wholesale funding. At June 30, 2018, our wholesale funding consisted primarily of secured borrowings from the FHLBs collateralized by high-quality residential mortgages, and term debt issued by the Parent Company and CBNA.

Existing and evolving regulatory liquidity requirements, such as the LCR and NSFR, represent another key driver of systemic liquidity conditions and liquidity management practices. The FRB, the OCC, and the FDIC regularly evaluate our liquidity as part of the overall supervisory process.

The LCR was developed to ensure banks have sufficient high-quality liquid assets to cover expected net cash outflows over a 30-day liquidity stress period. In September 2014, the U.S. federal banking regulators published the final rule to implement the LCR. This rule also introduced a modified version of the LCR in the U.S., which generally applies to bank holding companies not active internationally (institutions with less than \$10 billion of on-balance sheet foreign exposure), with total assets of greater than \$50 billion but less than \$250 billion. Under this definition we are designated as a modified LCR financial institution and were compliant beginning in January 2017. Achieving sustainable LCR compliance may require changes in the size and/or composition of our investment portfolio, the configuration of our discretionary wholesale funding portfolio, and our average cash position. We remain fully compliant with the LCR as of June 30, 2018.

The U.S. federal bank regulatory agencies have issued a notice of proposed rulemaking to implement the NSFR, along with a modified version with similar parameters as the LCR, that would designate us as a modified NSFR financial institution. The NSFR is one of the two Basel III-based liquidity measures, distinctly separate from the LCR, and is designed to promote medium- and long-term stable funding of the assets and off-balance sheet activities of banks and bank holding companies over a one-year time horizon. Generally consistent with the Basel Committee's framework, under the proposed rule banking organizations would be required to hold an amount of available stable funding ("ASF") over a one-year time horizon that equals or exceeds the institution's amount of required stable funding ("RSF"), with the ASF representing the numerator and the RSF representing the denominator of the NSFR. The banking organizations subject to the modified NSFR would multiply the RSF amount by 70%, such that the RSF amount required for these

companies would be required to maintain ASF of at least 70% of its RSF. Generally, these modified NSFR companies are defined as institutions with total assets of greater than \$50 billion but less than \$250 billion, and less than \$10 billion of on-balance sheet foreign exposure. The proposed rule includes detailed descriptions of the items that would comprise ASF and RSF and standardized factors that would apply to ASF and RSF items, and would require any institution whose applicable modified NSFR falls under 100% to notify the appropriate federal regulator and develop a remediation plan.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

We are currently evaluating the impact of the U.S. federal bank regulatory agencies' NSFR framework. If ultimately adopted as currently proposed, the implementation of the NSFR could impact our liquidity and funding requirements and practices in the future.

We continue to review and monitor these liquidity requirements to develop appropriate implementation plans and liquidity strategies. We expect to be fully compliant with the final rules on or prior to their applicable effective date.

Liquidity Risk Management and Governance

Liquidity risk is measured and managed by the Funding and Liquidity Unit within our Treasury unit in accordance with policy guidelines promulgated by our Board and the Asset and Liability Management Committee. In managing liquidity risk, the Funding and Liquidity Unit delivers regular and comprehensive reporting, including current levels versus threshold limits for a broad set of liquidity metrics and early warning indicators, explanatory commentary relating to emerging risk trends and, as appropriate, recommended remedial strategies.

The mission of our Funding and Liquidity Unit is to deliver and otherwise maintain prudent levels of operating liquidity (to support expected and projected funding requirements), and contingent liquidity (to support unexpected funding requirements resulting from idiosyncratic, systemic, and combination stress events, and regulatory liquidity requirements). Additionally, we will deliver this liquidity from stable funding sources, in a timely manner and at a reasonable cost, without significant adverse consequences.

We seek to accomplish this mission by funding loans with stable deposits; by prudently controlling dependence on wholesale funding, particularly short-term unsecured funding; and by maintaining ample available liquidity, including a contingent liquidity buffer of unencumbered high-quality loans and securities. As of June 30, 2018:

Core deposits continued to be our primary source of funding and our consolidated period end loan-to-deposit ratio was 97.5%;

Our cash position (which is defined as cash balance held at the FRB) totaled \$2.9 billion;

Contingent liquidity was \$29.0 billion, consisting of unencumbered high-quality liquid assets of \$19.1 billion, unused FHLB capacity of \$7.0 billion, and our cash position (defined above) of \$2.9 billion. Asset liquidity (a component of contingent liquidity) was \$22.0 billion consisting of our cash position of \$2.9 billion and unencumbered high-quality and liquid securities of \$19.1 billion; and

Available discount window capacity, defined as available total borrowing capacity from the FRB based on identified collateral, is secured by non-mortgage commercial and retail loans and totaled \$13.0 billion. Use of this borrowing capacity would be considered only during exigent circumstances.

The Funding and Liquidity Unit monitors a variety of liquidity and funding metrics and early warning indicators and metrics, including specific risk thresholds limits. These monitoring tools are broadly classified as follows:

Current liquidity sources and capacities, including cash at the FRBs, free and liquid securities and available and secured FHLB borrowing capacity;

Liquidity stress sources, including idiosyncratic, systemic and combined stresses, in addition to evolving regulatory requirements such as the LCR and the NSFR; and

Current and prospective exposures, including secured and unsecured wholesale funding and spot and cumulative cash-flow gaps across a variety of horizons.

Further, certain of these metrics are monitored individually for our banking subsidiaries and for our consolidated enterprise on a daily basis, including cash position, unencumbered securities, asset liquidity, and available FHLB borrowing capacity. In order to identify emerging trends and risks and inform funding decisions, specific metrics are also forecasted over a one-year horizon.

Cash flows from operating activities contributed \$1.4 billion in first half 2018, primarily driven by net income of \$813 million. Net cash used by investing activities was \$3.4 billion, primarily reflecting a net increase in loans and leases of \$3.0 billion and purchases of debt securities available for sale of \$2.3 billion, partially offset by proceeds from maturities, paydowns and sales of debt securities available for sale of \$1.9 billion. Cash provided by financing activities was \$2.8 billion, driven by proceeds from issuance of long-term borrowed funds of \$11.5 billion, a net increase in deposits of \$2.0 billion and net proceeds from issuance of preferred stock of \$296 million, partially offset by repayments of long-term FHLB advances of \$7.6 billion and a net decrease in other short-term borrowed funds of

\$2.4 billion. The \$11.5 billion proceeds from issuances of long-term borrowed funds included \$750 million

43

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

from issuances of medium-term debt and \$10.8 billion in FHLB advances. These activities resulted in a cumulative increase in cash and cash equivalents of \$833 million, which when added to the cash and cash equivalents balance of \$3.0 billion at the beginning of the year, resulted in an ending balance of cash and cash equivalents of \$3.9 billion as of June 30, 2018.

Cash flows from operating activities contributed \$537 million in first half 2017, driven by net income of \$638 million, a net decrease in loans held for sale activity of \$95 million. Net cash used by investing activities was \$1.9 billion, primarily reflecting purchases in the securities available for sale portfolio of \$2.3 billion and a net increase in loans and leases of \$1.8 billion, partially offset by proceeds from maturities, paydowns and sales of securities available for sale of \$2.1 billion. Cash provided by financing activities was \$1.8 billion, driven by proceeds from issuance of long-term borrowed funds of \$10.1 billion and a net increase in deposits of \$3.8 billion, partially offset by a net decrease in other short-term borrowed funds of \$1.2 billion, and repayments of long-term FHLB advances of \$9.8 billion. The \$10.1 billion proceeds included \$2.5 billion from issuances of medium-term debt and \$7.6 billion in FHLB advances. These activities represented a cumulative increase in cash and cash equivalents of \$463 million, which, when added to the cash and cash equivalents balance of \$3.7 billion at the beginning of the year, resulted in an ending balance of cash and cash equivalents of \$4.2 billion as of June 30, 2017.

OFF-BALANCE SHEET ARRANGEMENTS

The following table presents our outstanding off-balance sheet arrangements. See Note 11 "Commitments and Contingencies" to our unaudited interim Consolidated Financial Statements in Part I, Item 1 — Financial Statements, included in this report.

(in millions)	June 30, December		Change	Percent	
	2018	31, 2017			
Undrawn commitments to extend credit	\$65,389	\$62,959	\$2,430	4	%
Financial standby letters of credit	1,974	2,036	(62)	(3))
Performance letters of credit	120	47	73	155	
Commercial letters of credit	56	53	3	6	
Marketing rights	39	41	(2)	(5))
Risk participation agreements	14	16	(2)	(13))
Residential mortgage loans sold with recourse	6	7	(1)	(14))
Total	\$67,598	\$65,159	\$2,439	4	%

CRITICAL ACCOUNTING ESTIMATES

Our unaudited interim Consolidated Financial Statements, which are included in this report, are prepared in accordance with GAAP. The preparation of financial statements in conformity with GAAP requires us to establish accounting policies and make estimates that affect amounts reported in our audited Consolidated Financial Statements. An accounting estimate requires assumptions and judgments about uncertain matters that could have a material effect on our unaudited interim Consolidated Financial Statements. Estimates are made using facts and circumstances known at a point in time. Changes in those facts and circumstances could produce results substantially different from those estimates. Our most significant accounting policies and estimates are related to the ALLL, fair value, and income taxes. For additional information regarding these accounting policies and estimates and their related application, see "—Critical Accounting Estimates" to the audited Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2017. No material changes were made to these significant accounting policies or estimates during the six months ended June 30, 2018.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

RISK GOVERNANCE

We are committed to maintaining a strong, integrated and proactive approach to the management of all risks to which we are exposed in pursuit of our business objectives. A key aspect of our Board's responsibility as the main decision making body is setting our risk appetite to ensure that the levels of risk that we are willing to accept in the attainment of our strategic business and financial objectives are clearly understood.

To enable our Board to carry out its objectives, it has delegated authority for risk management activities, as well as governance and oversight of those activities, to a number of Board and executive management level risk committees. The Executive Risk Committee ("ERC"), chaired by the Chief Risk Officer, is responsible for oversight of risk across the enterprise and actively considers our inherent material risks, analyzes our overall risk profile and seeks confirmation that the risks are being appropriately identified, assessed and mitigated. Reporting to the ERC are the following additional committees, covering specific areas of risk: Compliance and Operational Risk Committee, Model Risk Committee, Credit Policy Committee, Asset/Liability Committee, Business Initiatives Review Committee, and the Ethics Oversight Committee.

There have been no significant changes in our risk governance practices, risk framework, risk appetite, or credit risk as described in "—Risk Governance" to the audited Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2017.

MARKET RISK

Market risk refers to potential losses arising from changes in interest rates, foreign exchange rates, equity prices, commodity prices and/or other relevant market rates or prices. Modest market risk arises from trading activities that serve customer needs, including hedging of interest rate and foreign exchange risk. As described below, more material market risk arises from our non-trading banking activities, such as loan origination and deposit-gathering. We have established enterprise-wide policies and methodologies to identify, measure, monitor and report market risk. We actively manage both trading and non-trading market risks.

Non-Trading Risk

We are exposed to market risk as a result of non-trading banking activities. This market risk is substantially composed of interest rate risk, as we have no direct currency or commodity risk and de minimis equity risk. We also have market risk related to capital markets loan originations, as well as the valuation of our mortgage servicing rights.

Interest Rate Risk

Interest rate risk emerges from the balance sheet after the aggregation of our assets, liabilities and equity. We refer to this non-trading risk embedded in the balance sheet as "structural interest rate risk" or "interest rate risk in the banking book."

A major source of structural interest rate risk is a difference in the repricing of assets, on the one hand, and liabilities and equity, on the other. First, there are differences in the timing and drivers of rate changes reflecting the maturity and/or repricing of assets and liabilities. For example, the rate earned on a commercial loan may reprice monthly with changes in LIBOR while the rate paid on debt or certificates of deposit may be fixed for a longer period. There are differences in the drivers of rate changes as well. Loans may be tied to a specific index rate such as LIBOR or Prime, while deposits may be only loosely correlated with LIBOR and depend on competitive demand. Due to these basis differences, net interest income is sensitive to changes in spreads between certain indices or repricing rates.

Another important source of structural interest rate risk relates to the potential exercise of explicit or embedded options. For example, most consumer loans can be prepaid without penalty; and most consumer deposits can be withdrawn without penalty. The exercise of such options by customers can exacerbate the timing differences discussed above.

A primary source of our structural interest rate risk relates to faster repricing of floating rate loans relative to the retail deposit funding. This source of asset sensitivity is more biased to the short end of the yield curve. For the past eight years with the Federal Funds rate near zero, this risk had been asymmetrical with significantly more upside benefit than potential exposure. As interest rates have begun to rise, the risk position has become more symmetrical as rates can decline further before becoming floored at zero.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

The secondary source of our interest rate risk is driven by longer term rates comprising the rollover or reinvestment risk on fixed rate loans as well as the prepayment risk on mortgage related loans and securities funded by non-rate sensitive deposits and equity.

The primary goal of interest rate risk management is to control exposure to interest rate risk within policy limits approved by the Board. These limits and guidelines reflect our tolerance for interest rate risk over both short-term and long-term horizons. To ensure that exposure to interest rate risk is managed within this risk appetite, we must both measure the exposure and, as necessary, hedge it. The Treasury Asset and Liability Management team is responsible for measuring, monitoring and reporting on the structural interest rate risk position. These exposures are reported on a monthly basis to the Asset and Liability Committee ("ALCO") and at Board meetings.

We measure structural interest rate risk through a variety of metrics intended to quantify both short-term and long-term exposures. The primary method that we use to quantify interest rate risk is simulation analysis in which we model net interest income from assets, liabilities and hedge derivative positions under various interest rate scenarios over a three-year horizon. Exposure to interest rate risk is reflected in the variation of forecasted net interest income across scenarios.

Key assumptions in this simulation analysis relate to the behavior of interest rates and spreads, the changes in product balances and the behavior of loan and deposit clients in different rate environments. The most material of these behavioral assumptions relate to the repricing characteristics and balance fluctuations of deposits with indeterminate (i.e., non-contractual) maturities as well as the pace of mortgage prepayments. Assessments are periodically made by running sensitivity analysis of the impact of key assumptions. The results of these analyses are reported to ALCO. As the future path of interest rates cannot be known in advance, we use simulation analysis to project net interest income under various interest rate scenarios including a "most likely" (implied forward) scenario as well as a variety of deliberately extreme and perhaps unlikely scenarios. These scenarios may assume gradual ramping of the overall level of interest rates, immediate shocks to the level of rates and various yield curve twists in which movements in short- or long-term rates predominate. Generally, projected net interest income in any interest rate scenario is compared to net interest income in a base case where market forward rates are realized.

The table below reports net interest income exposures against a variety of interest rate scenarios. Our policies involve measuring exposures as a percentage change in net interest income over the next year due to either instantaneous or gradual parallel changes in rates relative to the market implied forward yield curve. With rates rising from historically low levels due to Federal Open Market Committee rate increases, exposure to falling rates has increased. As the following table illustrates, our balance sheet is asset-sensitive: net interest income would benefit from an increase in interest rates. Exposure to a decline in interest rates is within limit. While an instantaneous and severe shift in interest rates was used in this analysis, we believe that any actual shift in interest rates would likely be more gradual and would therefore have a more modest impact as demonstrated in the following table.

The table below presents the sensitivity of net interest income to various parallel yield curve shifts from the market implied forward yield curve:

Basis points	Estimated % Change in Net Interest Income over 12 Months	
	June 30, 2018	December 31, 2017
Instantaneous Change in Interest Rates		
+200	8.7 %	9.6 %
+100	4.4	4.9
-100	(5.1)	(5.9)
Gradual Change in Interest Rates		
+200	4.6	5.1

+100	2.4	2.7
-100	(2.1)	(1.8)

Asset sensitivity against a 200 basis point gradual increase in rates was 4.6% at June 30, 2018, a decrease from 5.1% at December 31, 2017. As the Fed has begun to normalize rates given improved economic growth and data, this upward trend in rates has benefited our net interest income and net interest margin as a result of the asset sensitivity. The risk position can be affected by changes in interest rates which impact the repricing sensitivity

46

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

or beta of the deposit base as well as the cash flows on prepayable assets. The risk position is managed within our risk limits through occasional adjustments to securities investments, interest rate swaps and mix of funding.

We use a valuation measure of exposure to structural interest rate risk, Economic Value of Equity ("EVE"), as a supplement to net interest income simulations. EVE complements net interest income simulation analysis as it estimates risk exposure over a long-term horizon. EVE measures the extent to which the economic value of assets, liabilities and off-balance sheet instruments may change in response to fluctuation in interest rates. This analysis is highly dependent upon assumptions applied to assets and liabilities with non-contractual maturities. The change in value is expressed as a percentage of regulatory capital.

We use interest rate swap contracts to manage the interest rate exposure to variability in the interest cash flows on our floating-rate assets and floating-rate wholesale funding, and to hedge market risk on fixed-rate capital markets debt issuances. The table below summarizes the related hedging activities.

(dollars in millions)	June 30, 2018				December 31, 2017			
	Notional Value	Avg Maturity (Yrs)	Float Index	Rate Range Fixed Leg	Notional Value	Avg Maturity (Yrs)	Float Index	Rate Range Fixed Leg
Receive-fixed:								
Cash flow - floating-rate commercial loans ⁽¹⁾	\$7,600	2.5	1mL	0.92% - 1.87%	\$7,600	3.0	1mL	0.92% - 1.87%
Cash flow - floating-rate commercial loans ⁽¹⁾	775	11.4	3mL	2.95% - 3.18%	—	—	—	—
Fair value - senior debt issuance ⁽²⁾	3,450	2.9	3mL	1.17% - 2.80%	5,200	2.4	3mL	1.06% - 1.92%
Total receive-fixed	11,825				12,800			
Pay-fixed:								
Cash flow - floating-rate wholesale funding ⁽³⁾	500	0.5	1mL	1.32%	500	1.0	1mL	1.32%
Cash flow - floating-rate wholesale funding ⁽³⁾	365	2.1	3mL	2.79% - 2.91%	—	—	—	—
Total pay-fixed	865				500			
Total	\$12,690				\$13,300			

⁽¹⁾ We use receive-fixed swaps to minimize the exposure to variability in the interest cash flows on our floating-rate assets.

⁽²⁾ We use receive-fixed swaps to hedge market risk on fixed rate capital markets debt issuances.

⁽³⁾ We use pay-fixed swaps to hedge floating-rate wholesale funding.

During second quarter 2018, we purchased \$775 million of receive-fixed swaps, with an average maturity of 11.4 years and fixed leg rates ranging from 2.95% to 3.18% and \$365 million of pay-fixed swaps with an average maturity of 2.1 years and fixed leg rates ranging from 2.79% to 2.91%.

Capital Markets

A key component of our capital markets activities is the underwriting and distribution of corporate credit facilities to partially finance mergers and acquisitions transactions for our clients. We have a rigorous risk management process around these activities, including a limit structure capping our underwriting risk, our potential loss, and sub limits for specific asset classes. Further, the ability to approve underwriting exposure is delegated only to senior level individuals in the credit risk management and capital markets organizations with each transaction adjudicated in a formal committee meeting.

Mortgage Servicing Rights

We have market risk associated with the value of the mortgage servicing right assets, which are impacted by the level of interest rates. As of June 30, 2018 and December 31, 2017, our mortgage servicing rights had a book value of \$217 million and \$198 million, respectively, and were carried at the lower of cost or fair value. As of June 30, 2018 and December 31, 2017, the fair value of our mortgage servicing rights was \$254 million and \$218 million, respectively, which exceeded the carrying value at those dates. Depending on the interest rate environment, hedges may be used to stabilize the market value of the mortgage servicing right asset.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Trading Risk

We are exposed to market risk primarily through client facilitation activities including derivatives and foreign exchange products as well as underwriting and market making activities. Exposure is created as a result of changes in interest rates and related basis spreads and volatility, foreign exchange rates, and credit spreads on a select range of interest rates, foreign exchange and secondary loan instruments. These trading activities are conducted through our two banking subsidiaries, CBNA and CBPA.

Client facilitation activities consist primarily of interest rate derivatives and foreign exchange contracts where we enter into offsetting trades with a separate counterparty or exchange to manage our market risk exposure. In addition to the aforementioned activities, we operate a secondary loan trading desk with the objective to meet secondary liquidity needs of our issuing clients' transactions and investor clients. We do not engage in any trading activities with the intent to benefit from short-term price differences.

We record interest rate derivatives and foreign exchange contracts as derivative assets and liabilities on our Consolidated Balance Sheets. Trading assets and liabilities are carried at fair value with income earned related to these activities included in net interest income. Changes in fair value of trading assets and liabilities are reflected in other income, a component of noninterest income on the unaudited interim Consolidated Statements of Operations.

Market Risk Governance

The market risk limit setting process is established in line with the formal enterprise risk appetite process and policy. This appetite reflects the strategic and enterprise level articulation of opportunities for creating franchise value set to the boundaries of how much market risk to take. Dealing authorities represent the key control tool in the management of market risk that allows the cascading of the risk appetite throughout the enterprise. A dealing authority sets the operational scope and tolerances within which a business and/or trading desk is permitted to operate and this is reviewed at least annually. Dealing authorities are structured to accommodate the client facing trades and hedges needed to manage the risk profile. Primary responsibility for keeping within established tolerances resides with the business. Key risk indicators, including VaR, open foreign currency positions, and single name risk, are monitored on a daily basis and reported against tolerances consistent with our risk appetite and business strategy to relevant business line management and risk counterparts.

Market Risk Measurement

We use VaR as a statistical measure for estimating potential exposure of our traded market risk in normal market conditions. Our VaR framework for risk management and regulatory reporting is the same. Risk management VaR is based on a one day holding period to a 99% confidence level, whereas regulatory VaR is based on a ten day holding period to the same confidence level. Additional to VaR, non-statistical measurements for measuring risk are employed, such as sensitivity analysis, market value and stress testing.

Our market risk platform and associated market risk and valuation models for our foreign exchange, interest rate products, and traded loans capture correlation effects and allow for aggregation of market risk across risk types, business lines and legal entities. We measure, monitor and report market risk for both management and regulatory capital purposes.

VaR Overview

The market risk measurement model is based on historical simulation. The VaR measure estimates the extent of any fair value losses on trading positions that may occur due to broad market movements (General VaR) such as changes in the level of interest rates, foreign exchange rates, equity prices and commodity prices. It is calculated on the basis that current positions remain broadly unaltered over the course of a given holding period. It is assumed that markets are sufficiently liquid to allow the business to close its positions, if required, within this holding period. VaR's benefit is that it captures the historic correlations of a portfolio. Based on the composition of our "covered positions," we also use a standardized add-on approach for the loan trading desk's Specific Risk capital which estimates the extent of any losses that may occur from factors other than broad market movements. The General VaR approach is expressed in terms of a confidence level over the past 500 trading days. The internal VaR measure (used as the basis of the main VaR trading limits) is a 99% confidence level with a one day holding period, meaning that a loss greater than the VaR is expected to occur, on average, on only one day in 100 trading days (i.e., 1% of the time). Theoretically, there should

be a loss event greater than VaR two to three times per year. The regulatory measure of VaR is done at a 99% confidence level with a ten-day holding period. The historical market data applied to calculate the VaR is updated on a two business day lag. Refer to “Market Risk Regulatory Capital” below for details

48

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

of our ten-day VaR metrics for second quarters 2018 and 2017, respectively, including high, low, average and period end VaR for interest rate and foreign exchange rate risks, as well as total VaR.

Market Risk Regulatory Capital

The U.S. banking regulators' "Market Risk Rule" covers the calculation of market risk capital and substantially modified the determination of market risk-weighted assets and implemented a more risk sensitive methodology for the risk inherent in certain trading positions categorized as "covered positions." For the purposes of the Market Risk Rule, all of our client facing trades and associated hedges need to maintain a low risk profile to qualify, and do qualify, as "covered positions." For the three months ended June 30, 2018 and 2017, we were not subject to the reporting threshold under the Market Risk Rule. As a result, the \$767 million and \$596 million of calculated market risk-weighted assets as of June 30, 2018 and 2017, respectively, were not included in our risk-weighted assets. As such, our covered trading activities were risk-weighted under U.S. Basel III Standardized credit risk rules. While not subject to the determination requirements of market risk-weighted assets, we nevertheless comply with the Market Risk Rule's other requirements. The internal management VaR measure is calculated based on the same population of trades that is utilized for regulatory VaR. The following table presents the results of our modeled and non-modeled measures for regulatory capital calculations:

(in millions)	For the Three Months Ended June 30, 2018				For the Three Months Ended June 30, 2017			
	Period	Average	High	Low	Period	Average	High	Low
Market Risk Category								
Interest Rate	\$2	\$2	\$2	\$1	\$1	\$1	\$2	\$—
Foreign Exchange Currency Rate	—	—	—	—	—	—	—	—
Credit Spread	3	2	3	2	3	2	3	2
General VaR	4	3	4	3	3	3	4	2
Specific Risk VaR	—	—	—	—	—	—	—	—
Total VaR	\$4	\$3	\$4	\$3	\$3	\$3	\$4	\$2
Stressed General VaR	\$15	\$13	\$15	\$10	\$11	\$9	\$11	\$8
Stressed Specific Risk VaR	—	—	—	—	—	—	—	—
Total Stressed VaR	\$15	\$13	\$15	\$10	\$11	\$9	\$11	\$8
Market Risk Regulatory Capital						\$35		
Specific Risk Not Modeled Add-on						11		
de Minimis Exposure Add-on						2		
Total Market Risk Regulatory Capital						\$48		
Market Risk-Weighted Assets						\$596		
Market Risk-Weighted Assets (included in our FR Y-9C regulatory filing) ⁽¹⁾						\$—		

⁽¹⁾ For the three months ended June 30, 2018 and 2017, we did not meet the reporting threshold prescribed by Market Risk Capital Guidelines.

Stressed VaR

SVaR is an extension of VaR, but uses a longer historical look-back horizon that is fixed from January 3, 2005. This is done not only to identify headline risks from more volatile periods, but also to provide a counter-balance to VaR which may be low during periods of low volatility. The holding period for profit and loss determination is ten days. In addition to risk management purposes, SVaR is also a component of market risk regulatory capital. We calculate SVaR daily under its own dynamic window regime. In a dynamic window regime, values of the ten-day, 99% VaR are calculated over all possible 260-day periods that can be obtained from the complete historical data set. Refer to "Market Risk Regulatory Capital" above for details of SVaR metrics, including high, low, average and period end SVaR for the combined portfolio.

Sensitivity Analysis

Sensitivity analysis is the measure of exposure to a single risk factor, such as a one basis point change in rates or credit spread. We conduct and monitor sensitivity on interest rates, basis spreads, foreign exchange exposures, option

prices, and credit spreads. Whereas VaR is based on previous moves in market risk factors over recent periods, it may not be an accurate predictor of future market moves. Sensitivity analysis complements VaR, as it provides an indication of risk relative to each factor irrespective of historical market moves, and is an effective tool in evaluating the appropriateness of hedging strategies and concentrations.

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

Stress Testing

Conducting a stress test of a portfolio consists of running risk models with the inclusion of key variables that simulate various historical or hypothetical scenarios. For historical stress tests, profit and loss results are simulated for selected time periods corresponding to the most volatile underlying returns while hypothetical stress tests aim to consider concentration risk, illiquidity under stressed market conditions and risk arising from our trading activities that may not be fully captured by our other models. Hypothetical scenarios also assume that market moves happen simultaneously and no repositioning or hedging activity takes place to mitigate losses as events unfold. We generate stress tests of our trading positions on a daily basis. For example, we currently include a stress test that simulates a "Lehman-type" crisis scenario by taking the worst 20-trading day peak to trough moves for the various risk factors that go into VaR from that period, and assumes they occurred simultaneously.

VaR Model Review and Validation

Market risk measurement models used are independently reviewed and subject to ongoing performance analysis by the model owner. The independent review and validation focuses on the model methodology, market data, and performance. Independent review of market risk measurement models is the responsibility of Citizens' Model Risk Management and Validation team. Aspects covered include challenging the assumptions used, the quantitative techniques employed and the theoretical justification underpinning them, and an assessment of the soundness of the required data over time. Where possible, the quantitative impact of the major underlying modeling assumptions will be estimated (e.g., through developing alternative models). Results of such reviews are shared with the U.S. banking regulators. The market risk models may be periodically enhanced due to changes in market price levels and price action regime behavior. The Market Risk Management and Validation team will conduct internal validation before a new or changed model element is implemented and before a change is made to a market data mapping.

VaR Backtesting

Backtesting is one form of validation of the VaR model and is run daily. The Market Risk Rule requires a comparison of our internal VaR measure to the actual net trading revenue (excluding fees, commissions, reserves, intra-day trading and net interest income) for each day over the preceding year (the most recent 250 business days). Any observed loss in excess of the VaR number is taken as an exception. The level of exceptions determines the multiplication factor used to derive the VaR and SVaR-based capital requirement for regulatory reporting purposes, when applicable. We perform sub-portfolio backtesting as required under the Market Risk Rule, and as approved by our banking regulators, for interest rate, credit spread, and foreign exchange positions. The following graph shows our daily net trading revenue and total internal, modeled VaR for the twelve months ended June 30, 2018.

Daily VaR Backtesting

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

KEY PERFORMANCE METRICS, NON-GAAP FINANCIAL MEASURES AND RECONCILIATIONS

For more information on the computation of key performance metrics and non-GAAP financial measures, see “—Introduction — Key Performance Metrics Used by Management and Non-GAAP Financial Measures,” included in this report. The following table presents computations of key performance metrics used throughout “Management’s Discussion and Analysis of Financial Condition and Results of Operations”:

(in millions, except share, per-share and ratio data)	Ref.	As of and for the Three Months Ended June 30,		As of and for the Six Months Ended June 30,		
		2018	2017	2018	2017	
Total revenue (GAAP)	A	\$1,509	\$1,396	\$2,971	\$2,780	
Noninterest expense (GAAP)	B	875	864	1,758	1,718	
Net income (GAAP)	C	425	318	813	638	
Net income available to common stockholders (GAAP)	D	425	318	806	631	
Return on average common equity:						
Average common equity (GAAP)	E	\$19,732	\$19,659	\$19,732	\$19,560	
Return on average common equity	D/E	8.65	% 6.48	% 8.24	% 6.50	%
Return on average tangible common equity:						
Average common equity (GAAP)	E	\$19,732	\$19,659	\$19,732	\$19,560	
Less: Average goodwill (GAAP)		6,887	6,882	6,887	6,879	
Less: Average other intangibles (GAAP)		2	2	2	1	
Add: Average deferred tax liabilities related to goodwill (GAAP)		357	534	356	533	
Average tangible common equity	F	\$13,200	\$13,309	\$13,199	\$13,213	
Return on average tangible common equity	D/F	12.93	% 9.57	% 12.32	% 9.62	%
Return on average total assets:						
Average total assets (GAAP)	G	\$153,253	\$149,878	\$152,393	\$149,335	
Return on average total assets	C/G	1.11	% 0.85	% 1.08	% 0.86	%
Return on average total tangible assets:						
Average total assets (GAAP)	G	\$153,253	\$149,878	\$152,393	\$149,335	
Less: Average goodwill (GAAP)		6,887	6,882	6,887	6,879	
Less: Average other intangibles (GAAP)		2	2	2	1	
Add: Average deferred tax liabilities related to goodwill (GAAP)		357	534	356	533	
Average tangible assets	H	\$146,721	\$143,528	\$145,860	\$142,988	
Return on average total tangible assets	C/H	1.16	% 0.89	% 1.12	% 0.90	%
Efficiency ratio:						
Efficiency ratio	B/A	57.95	% 61.94	% 59.17	% 61.81	%
Operating leverage:						
Increase in total revenue		8.15	% 9.23	% 6.86	% 10.67	%
Increase in noninterest expense		1.19	4.47	2.30	4.88	
Operating leverage		6.96	% 4.76	% 4.56	% 5.79	%
Effective income tax rate:						
Income before income tax expense	I	\$549	\$462	\$1,050	\$896	
Income tax expense	J	124	144	237	258	
Effective income tax rate	J/I	22.58	% 31.13	% 22.55	% 28.82	%
Net income per average common share - basic and diluted:						
Average common shares outstanding - basic (GAAP)	K	484,744,354	506,371,846	486,114,872	507,903,141	
Average common shares outstanding - diluted (GAAP)	L	486,141,695	507,414,122	487,683,216	509,362,055	

Edgar Filing: CITIZENS FINANCIAL GROUP INC/RI - Form 10-Q

Net income per average common share - basic (GAAP)	D/K	\$0.88	\$0.63	\$1.66	\$1.24
Net income per average common share - diluted (GAAP)	D/L	0.88	0.63	1.65	1.24
Dividend payout ratio:					
Cash dividends declared and paid per common share	M	\$0.22	\$0.14	\$0.44	\$0.28
Dividend payout ratio	M/(D/K)	25.06	% 22.32	% 26.52	% 22.55

51

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(in millions, except ratio data)	Ref.	As of and for the Three Months Ended June 30, 2018				2017				
		Consumer Banking	Commercial Banking	Other	Consolidated	Consumer Banking	Commercial Banking	Other	Consolidated	
Net income available to common stockholders:										
Net income (loss) (GAAP)	N	\$197	\$237	(\$9)	\$425	\$118	\$187	\$13	\$318	
Less: Preferred stock dividends		—	—	—	—	—	—	—	—	
Net income (loss) available to common stockholders	O	\$197	\$237	(\$9)	\$425	\$118	\$187	\$13	\$318	
Efficiency ratio:										
Total revenue (GAAP)	P	\$987	\$516	\$6	\$1,509	\$886	\$474	\$36	\$1,396	
Noninterest expense (GAAP)	Q	658	200	17	875	644	192	28	864	
Efficiency ratio	Q/P	66.68	% 38.80	% NM	57.95	% 72.64	% 40.48	% NM	61.94	%
Return on average total tangible assets:										
Average total assets (GAAP)		\$61,232	\$52,170	\$39,851	\$153,253	\$59,244	\$49,731	\$40,903	\$149,878	
Less: Average goodwill (GAAP)		—	—	6,887	6,887	—	—	6,882	6,882	
Less: Average other intangibles (GAAP)		—	—	2	2	—	—	2	2	
Add: Average deferred tax liabilities related to goodwill (GAAP)		—	—	357	357	—	—	534	534	
Average total tangible assets	R	\$61,232	\$52,170	\$33,319	\$146,721	\$59,244	\$49,731	\$34,553	\$143,528	
Return on average total tangible assets	N/R	1.29	% 1.82	% NM	1.16	% 0.80	% 1.51	% NM	0.89	%

(in millions, except ratio data)	Ref.	As of and for the Six Months Ended June 30, 2018				2017			
		Consumer Banking	Commercial Banking	Other	Consolidated	Consumer Banking	Commercial Banking	Other	Consolidated
Net income available to common stockholders:									
Net income (loss) (GAAP)	N	\$367	\$452	(\$6)	\$813	\$213	\$367	\$58	\$638
Less: Preferred stock dividends		—	—	7	7	—	—	7	7
Net income (loss) available to common stockholders	O	\$367	\$452	(\$13)	\$806	\$213	\$367	\$51	\$631
Efficiency ratio:									

Edgar Filing: CITIZENS FINANCIAL GROUP INC/RI - Form 10-Q

Total revenue (GAAP)	P	\$1,942	\$998	\$31	\$2,971	\$1,744	\$954	\$82	\$2,780	
Noninterest expense (GAAP)	Q	1,314	408	36	1,758	1,291	382	45	1,718	
Efficiency ratio	Q/P	67.68	%40.86	% NM	59.17	% 74.00	%40.14	% NM	61.81	%
Return on average total tangible assets:										
Average total assets (GAAP)		\$61,290	\$51,286	\$39,817	\$152,393	\$58,954	\$49,488	\$40,893	\$149,335	
Less: Average goodwill (GAAP)		—	—	6,887	6,887	—	—	6,879	6,879	
Less: Average other intangibles (GAAP)		—	—	2	2	—	—	1	1	
Add: Average deferred tax liabilities related to goodwill (GAAP)		—	—	356	356	—	—	533	533	
Average total tangible assets	R	\$61,290	\$51,286	\$33,284	\$145,860	\$58,954	\$49,488	\$34,546	\$142,988	
Return on average total tangible assets	N/R	1.21	% 1.78	% NM	1.12	% 0.73	% 1.50	% NM	0.90	%

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

The following table presents computations of non-GAAP financial measures representing our "Underlying" results used throughout "Management's Discussion and Analysis of Financial Condition and Results of Operations":

(in millions, except share, per-share and ratio data)	As of and for the Three Months Ended June 30,		As of and for the Six Months Ended June 30,	
	Ref. 2018	2017	2018	2017
Noninterest income, Underlying:				
Noninterest income (GAAP)	\$388	\$370	\$759	\$749
Less: Lease impairment credit-related costs	—	(11)	—	(11)
Noninterest income, Underlying (non-GAAP)	\$388	\$381	\$759	\$760
Total revenue, Underlying:				
Total revenue (GAAP)	A \$1,509	\$1,396	\$2,971	\$2,780
Less: Lease impairment credit-related costs	—	(11)	—	(11)
Total revenue, Underlying (non-GAAP)	S \$1,509	\$1,407	\$2,971	\$2,791
Noninterest expense, Underlying:				
Noninterest expense (GAAP)	B \$875	\$864	\$1,758	\$1,718
Less: Lease impairment credit-related costs	—	15	—	15
Noninterest expense, Underlying (non-GAAP)	T \$875	\$849	\$1,758	\$1,703
Pre-provision profit:				
Total revenue (GAAP)	A 1,509	1,396	2,971	2,780
Less: Noninterest expense (GAAP)	B 875	864	1,758	1,718
Pre-provision profit (GAAP)	\$634	\$532	\$1,213	\$1,062
Pre-provision profit, Underlying				
Total revenue, Underlying (non-GAAP)	S \$1,509	\$1,407	\$2,971	\$2,791
Less: Noninterest expense, Underlying (non-GAAP)	T 875	849	1,758	1,703
Pre-provision profit, Underlying (non-GAAP)	\$634	\$558	\$1,213	\$1,088
Total credit-related costs, Underlying:				
Provision for credit losses (GAAP)	\$85	\$70	\$163	\$166
Add: Lease impairment credit-related costs	—	26	—	26
Total credit-related costs, Underlying (non-GAAP)	\$85	\$96	\$163	\$192
Income before income tax expense, Underlying:				
Income before tax expense (GAAP)	I \$549	\$462	\$1,050	\$896
Less: Notable items	—	—	—	—
Income before income tax expense, Underlying (non-GAAP)	U \$549	\$462	\$1,050	\$896
Income tax expense and effective income tax rate, Underlying:				
Income tax expense (GAAP)	J \$124	\$144	\$237	\$258
Less: Settlement of certain state tax matters	—	—	—	(23)
Income tax expense, Underlying (non-GAAP)	V \$124	\$144	\$237	\$281
Effective income tax rate (GAAP)	J/I 22.58 %	31.13 %	22.55 %	28.82 %
Effective income tax rate, Underlying (non-GAAP)	V/U 22.58	31.13	22.55	31.34
Net income, Underlying:				
Net income (GAAP)	C \$425	\$318	\$813	\$638
Less: Settlement of certain state tax matters	—	—	—	(23)
Net income, Underlying (non-GAAP)	W \$425	\$318	\$813	\$615
Net income available to common stockholders, Underlying:				
Net income available to common stockholders (GAAP)	D \$425	\$318	\$806	\$631
Less: Settlement of certain state tax matters	—	—	—	(23)
Net income available to common stockholders, Underlying (non-GAAP)	X \$425	\$318	\$806	\$608

CITIZENS FINANCIAL GROUP, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS

(in millions, except share, per-share and ratio data)	Ref.	As of and for the Three Months Ended June 30,		As of and for the Six Months Ended June 30,		
		2018	2017	2018	2017	
Return on average common equity and return on average common equity, Underlying:						
Average common equity (GAAP)	E	\$19,732	\$19,659	\$19,732	\$19,560	
Return on average common equity	D/E	8.65	% 6.48	% 8.24	% 6.50	%
Return on average common equity, Underlying (non-GAAP)	X/E	8.65	6.48	8.24	6.27	
Return on average tangible common equity and return on average common equity, Underlying:						
Average common equity (GAAP)	E	\$19,732	\$19,659	\$19,732	\$19,560	
Less: Average goodwill (GAAP)		6,887	6,882	6,887	6,879	
Less: Average other intangibles (GAAP)		2	2	2	1	
Add: Average deferred tax liabilities related to goodwill (GAAP)		357	534	356	533	
Average tangible common equity	F	\$13,200	\$13,309	\$13,199	\$13,213	
Return on average tangible common equity	D/F	12.93	% 9.57	% 12.32	% 9.62	%
Return on average tangible common equity, Underlying (non-GAAP)	X/F	12.93	9.57	12.32	9.28	
Return on average total assets and return on average total assets, Underlying:						
Average total assets (GAAP)	G	\$153,253	\$149,878	\$152,393	\$149,335	
Return on average total assets	C/G	1.11	% 0.85	% 1.08	% 0.86	%
Return on average total assets, Underlying (non-GAAP)	W/G	1.11	0.85	1.08	0.83	
Return on average total tangible assets and return on average total tangible assets, Underlying:						
Average total assets (GAAP)	G	\$153,253	\$149,878	\$152,393	\$149,335	
Less: Average goodwill (GAAP)		6,887	6,882	6,887	6,879	
Less: Average other intangibles (GAAP)		2	2	2	1	
Add: Average deferred tax liabilities related to goodwill (GAAP)		357	534	356	533	
Average tangible assets	H	\$146,721	\$143,528	\$145,860	\$142,988	
Return on average total tangible assets	C/H	1.16	% 0.89	% 1.12	% 0.90	%
Return on average total tangible assets, Underlying (non-GAAP)	W/H	1.16	0.89	1.12	0.87	
Efficiency ratio and efficiency ratio, Underlying:						
Efficiency ratio	B/A	57.95	% 61.94	% 59.17	% 61.81	%
Efficiency ratio, Underlying (non-GAAP)	T/S	57.95	60.36	59.17	61.02	
Operating leverage and operating leverage, Underlying:						
Increase in total revenue		8.15	% 9.23	% 6.86	% 10.67	%
Increase in noninterest expense		1.19	4.47	2.30	4.88	
Operating leverage		6.96	% 4.76	% 4.56	% 5.79	%
Increase in total revenue, Underlying (non-GAAP)		7.29	% 10.09	% 6.43	% 11.11	%
Increase in noninterest expense, Underlying (non-GAAP)		3.01	2.66	3.22	3.97	
Operating leverage, Underlying (non-GAAP)		4.28	% 7.43	% 3.21	% 7.14	%
Net income per average common share - basic and diluted and net income per average common share - basic and diluted, Underlying:						

Edgar Filing: CITIZENS FINANCIAL GROUP INC/RI - Form 10-Q

Average common shares outstanding - basic (GAAP)	K	484,744,354	506,371,846	486,114,872	507,903,141
Average common shares outstanding - diluted (GAAP)	L	486,141,695	507,414,122	487,683,216	509,362,055
Net income per average common share - basic (GAAP)	D/K	0.88	0.63	\$1.66	\$1.24
Net income per average common share - diluted (GAAP)	D/L	0.88	0.63	1.65	1.24
Net income per average common share - basic, Underlying (non-GAAP)	X/K	0.88	0.63	1.66	1.20
Net income per average common share - diluted, Underlying (non-GAAP)	X/L	0.88	0.63	1.65	1.19

CITIZENS FINANCIAL GROUP, INC.
FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

ITEM 1. FINANCIAL STATEMENTS

	Page
<u>Consolidated Balance Sheets as of June 30, 2018 (unaudited) and December 31, 2017 (unaudited)</u>	<u>56</u>
<u>Consolidated Statements of Operations (unaudited) for the Three Months and Six Months Ended June 30, 2018 and 2017</u>	<u>57</u>
<u>Consolidated Statements of Comprehensive Income (unaudited) for the Three Months and Six Months Ended June 30, 2018 and 2017</u>	<u>58</u>
<u>Consolidated Statements of Changes in Stockholders' Equity (unaudited) for the Six Months Ended June 30, 2018 and 2017</u>	<u>59</u>
<u>Consolidated Statements of Cash Flows (unaudited) for the Six Months Ended June 30, 2018 and 2017</u>	<u>60</u>
<u>Notes to Consolidated Financial Statements (unaudited)</u>	<u>61</u>
<u>Note 1 - Basis of Presentation</u>	<u>61</u>
<u>Note 2 - Securities</u>	<u>65</u>
<u>Note 3 - Loans and Leases</u>	<u>69</u>
<u>Note 4 - Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk</u>	<u>69</u>
<u>Note 5 - Mortgage Banking</u>	<u>82</u>
<u>Note 6 - Variable Interest Entities</u>	<u>84</u>
<u>Note 7 - Borrowed Funds</u>	<u>85</u>
<u>Note 8 - Derivatives</u>	<u>87</u>
<u>Note 9 - Reclassifications Out of Accumulated Other Comprehensive Income (Loss)</u>	<u>90</u>
<u>Note 10 - Stockholders' Equity</u>	<u>91</u>
<u>Note 11 - Commitments and Contingencies</u>	<u>92</u>
<u>Note 12 - Fair Value Measurements</u>	<u>94</u>
<u>Note 13 - Noninterest Income</u>	<u>101</u>
<u>Note 14 - Other Operating Expense</u>	<u>103</u>
<u>Note 15 - Income Taxes</u>	<u>103</u>
<u>Note 16 - Earnings Per Share</u>	<u>104</u>
<u>Note 17 - Regulatory Matters</u>	<u>105</u>
<u>Note 18 - Business Operating Segments</u>	<u>106</u>

CITIZENS FINANCIAL GROUP, INC.

CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(in millions, except share data)	June 30, 2018	December 31, 2017
ASSETS:		
Cash and due from banks	\$997	\$987
Interest-bearing cash and due from banks	2,868	2,045
Interest-bearing deposits in banks	114	192
Debt securities available for sale, at fair value (including \$393 and \$91 pledged to creditors, respectively) ⁽¹⁾	20,157	20,157
Debt securities held to maturity (fair value of \$4,260 and \$4,668, respectively)	4,417	4,685
Equity securities, at fair value	170	169
Equity securities, at cost	769	722
Loans held for sale, at fair value	521	497
Other loans held for sale	189	221
Loans and leases	113,407	110,617
Less: Allowance for loan and lease losses	(1,253)	(1,236)
Net loans and leases	112,154	109,381
Derivative assets	224	617
Premises and equipment, net	720	685
Bank-owned life insurance	1,677	1,656
Goodwill	6,887	6,887
Due from broker	—	6
Other assets	3,567	3,429
TOTAL ASSETS	\$155,431	\$152,336
LIABILITIES AND STOCKHOLDERS' EQUITY:		
LIABILITIES:		
Deposits:		
Noninterest-bearing	\$29,439	\$29,279
Interest-bearing	87,634	85,810
Total deposits	117,073	115,089
Federal funds purchased and securities sold under agreements to repurchase	326	815
Other short-term borrowed funds	1,499	1,856
Derivative liabilities	425	310
Deferred taxes, net	456	571
Long-term borrowed funds	13,641	11,765
Other liabilities	1,544	1,660
TOTAL LIABILITIES	134,964	132,066
Contingencies (refer to Note 11)		
STOCKHOLDERS' EQUITY:		
Preferred stock, \$25.00 par value, 100,000,000 shares authorized	543	247
Common stock:		
\$0.01 par value, 1,000,000,000 shares authorized; 566,579,431 shares issued and 484,055,194 shares outstanding at June 30, 2018 and 565,850,984 shares issued and 490,812,912 shares outstanding at December 31, 2017	6	6
Additional paid-in capital	18,806	18,781
Retained earnings	4,755	4,164
	(2,433)	(2,108)

Treasury stock, at cost, 82,524,237 and 75,038,072 shares at June 30, 2018 and December 31, 2017, respectively

Accumulated other comprehensive loss	(1,210)	(820)
TOTAL STOCKHOLDERS' EQUITY	\$20,467	\$20,270
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$155,431	\$152,336

⁽¹⁾ Includes only collateral pledged by the Company where counterparties have the right to sell or pledge the collateral.

The accompanying Notes to unaudited interim Consolidated Financial Statements are an integral part of these statements.

CITIZENS FINANCIAL GROUP, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(in millions, except share and per-share data)	Three Months		Six Months Ended	
	Ended June 30, 2018	2017	June 30, 2018	2017
INTEREST INCOME:				
Interest and fees on loans and leases	\$1,230	\$1,040	\$2,376	\$2,032
Interest and fees on loans held for sale, at fair value	5	4	9	8
Interest and fees on other loans held for sale	3	2	7	3
Investment securities	165	154	333	314
Interest-bearing deposits in banks	8	5	14	8
Total interest income	1,411	1,205	2,739	2,365
INTEREST EXPENSE:				
Deposits	181	102	326	188
Federal funds purchased and securities sold under agreements to repurchase	1	—	2	1
Other short-term borrowed funds	14	7	23	15
Long-term borrowed funds	94	70	176	130
Total interest expense	290	179	527	334
Net interest income	1,121	1,026	2,212	2,031
Provision for credit losses	85	70	163	166
Net interest income after provision for credit losses	1,036	956	2,049	1,865
NONINTEREST INCOME:				
Service charges and fees	127	129	251	254
Card fees	60	59	121	119
Capital markets fees	48	51	87	99
Trust and investment services fees	43	39	83	78
Letter of credit and loan fees	32	31	62	60
Foreign exchange and interest rate products	34	26	61	53
Mortgage banking fees	27	30	52	53
Securities gains, net	2	3	10	7
Net impairment losses recognized in earnings on debt securities	(1)	(4)	(2)	(5)
Other income	16	6	34	31
Total noninterest income	388	370	759	749
NONINTEREST EXPENSE:				
Salaries and employee benefits	453	432	923	878
Outside services	106	96	205	187
Occupancy	79	79	160	161
Equipment expense	64	64	131	131
Amortization of software	46	45	92	89
Other operating expense	127	148	247	272
Total noninterest expense	875	864	1,758	1,718
Income before income tax expense	549	462	1,050	896
Income tax expense	124	144	237	258
NET INCOME	\$425	\$318	\$813	\$638
Net income available to common stockholders	\$425	\$318	\$806	\$631
Weighted-average common shares outstanding:				
Basic	484,744,506	471,846	486,114,807	472,903,141
Diluted	486,141,305	475,414,122	487,683,506	476,362,055

Per common share information:

Basic earnings	\$0.88	\$0.63	\$1.66	\$1.24
Diluted earnings	0.88	0.63	1.65	1.24
Dividends declared and paid	0.22	0.14	0.44	0.28

The accompanying Notes to unaudited interim Consolidated Financial Statements are an integral part of these statements.

57

CITIZENS FINANCIAL GROUP, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

	Three Months Ended June 30,		Six Months Ended June 30,		
(in millions)	2018	2017	2018	2017	
Net income	\$425	\$318	\$813	\$638	
Other comprehensive (loss) income:					
Net unrealized derivative instrument (losses) gains arising during the periods, net of income taxes of (\$4), \$16, (\$22) and \$14, respectively	(13)26	(65)23	
Reclassification adjustment for net derivative losses (gains) included in net income, net of income taxes of \$3, (\$2), \$3 and (\$6), respectively	6	(5)8	(11)
Net unrealized debt securities (losses) gains arising during the periods, net of income taxes of (\$19), \$33, (\$105) and \$36, respectively	(60)56	(332)61	
Other-than-temporary impairment not recognized in earnings on debt securities, net of income taxes of \$1, \$6, \$0 and (\$1), respectively	—	10	(1)2)
Reclassification of net debt securities (gains) losses to net income, net of income taxes of \$0, \$0, (\$2) and (\$1), respectively	(1)1	(6)1)
Amortization of actuarial loss, net of income taxes of \$1, \$2, \$2 and \$4, respectively	3	2	6	5	
Total other comprehensive (loss) income, net of income taxes	(65)90	(390)75	
Total comprehensive income	\$360	\$408	\$423	\$713	

The accompanying Notes to unaudited interim Consolidated Financial Statements are an integral part of these statements.

CITIZENS FINANCIAL GROUP, INC.

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (UNAUDITED)

(in millions)	Preferred	Common		Additional	Retained	Treasury	Accumulated	Total	
	Stock	Stock	Stock	Paid-in	Earnings	Stock, at	Other		
	Shares	Amount	Shares	Amount	Capital	Cost	Comprehensive		
							Loss		
Balance at January 1, 2017	—	\$247	512	\$6	\$18,722	\$2,703	(\$1,263)	(\$668)) \$19,747
Dividends to common stockholders	—	—	—	—	—	(143)	—	—	(143)
Dividends to preferred stockholders	—	—	—	—	—	(7)	—	—	(7)
Treasury stock purchased	—	—	(7)	—	25	(285)	—	—	(260)
Share-based compensation plans	—	—	1	—	8	—	—	—	8
Employee stock purchase plan shares purchased	—	—	—	—	6	—	—	—	6
Total comprehensive income:									
Net income	—	—	—	—	—	638	—	—	638
Other comprehensive income	—	—	—	—	—	—	—	75	75
Total comprehensive income	—	—	—	—	—	638	—	75	713
Balance at June 30, 2017	—	\$247	506	\$6	\$18,761	\$3,191	(\$1,548)	(\$593)) \$20,064
Balance at January 1, 2018	—	\$247	491	\$6	\$18,781	\$4,164	(\$2,108)	(\$820)) \$20,270
Dividends to common stockholders	—	—	—	—	—	(215)	—	—	(215)
Dividends to preferred stockholders	—	—	—	—	—	(7)	—	—	(7)
Preferred stock issued	1	296	—	—	—	—	—	—	296
Treasury stock purchased	—	—	(8)	—	—	(325)	—	—	(325)
Share-based compensation plans	—	—	1	—	18	—	—	—	18
Employee stock purchase plan shares purchased	—	—	—	—	7	—	—	—	7
Total comprehensive income:									
Net income	—	—	—	—	—	813	—	—	813
Other comprehensive loss	—	—	—	—	—	—	—	(390)	(390)
Total comprehensive income	—	—	—	—	—	813	—	(390)	423
Balance at June 30, 2018	1	\$543	484	\$6	\$18,806	\$4,755	(\$2,433)	(\$1,210)) \$20,467

The accompanying Notes to unaudited interim Consolidated Financial Statements are an integral part of these statements.

CITIZENS FINANCIAL GROUP, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(in millions)	Six Months Ended June 30,	
	2018	2017
OPERATING ACTIVITIES		
Net income	\$813	\$638
Adjustments to reconcile net income to net cash provided by operating activities:		
Provision for credit losses	163	166
Originations of mortgage loans held for sale	(1,345)	(1,394)
Proceeds from sales of mortgage loans held for sale	1,325	1,544
Purchases of commercial loans held for sale	(1,024)	(1,001)
Proceeds from sales of commercial loans held for sale	1,039	946
Depreciation, amortization and accretion	243	258
Mortgage servicing rights valuation recovery	(3)	(1)
Debt securities impairment	2	5
Deferred income taxes	10	(20)
Share-based compensation	28	27
Net gain on sales of:		
Debt securities	(10)	(7)
Equity securities	—	(1)
Decrease in other assets	283	32
Decrease in other liabilities	(109)	(655)
Net cash provided by operating activities	1,415	537
INVESTING ACTIVITIES		
Investment securities:		
Purchases of debt securities available for sale	(2,343)	(2,282)
Proceeds from maturities and paydowns of debt securities available for sale	1,636	1,670
Proceeds from sales of debt securities available for sale	273	407
Purchases of debt securities held to maturity	—	(171)
Proceeds from maturities and paydowns of debt securities held to maturity	271	277
Purchases of equity securities, at fair value	(80)	(174)
Proceeds from sales of equity securities, at fair value	78	172
Purchases of equity securities, at cost	(334)	(243)
Proceeds from sales of equity securities, at cost	287	409
Net decrease in interest-bearing deposits in banks	78	6
Purchases of mortgage servicing rights	(16)	—
Net increase in loans and leases	(2,992)	(1,785)
Net increase in bank-owned life insurance	(21)	(24)
Premises and equipment:		
Purchases	(94)	(64)
Capitalization of software	(116)	(83)
Net cash used in investing activities	(3,373)	(1,885)
FINANCING ACTIVITIES		
Net increase in deposits	1,984	3,809
Net decrease in federal funds purchased and securities sold under agreements to repurchase	(489)	(719)
Net decrease in other short-term borrowed funds	(2,356)	(1,208)
Proceeds from issuance of long-term borrowed funds	11,500	10,109

Edgar Filing: CITIZENS FINANCIAL GROUP INC/RI - Form 10-Q

Repayments of long-term borrowed funds	(7,584)	(9,751)
Treasury stock purchased	(325)	(260)
Net proceeds from issuance of preferred stock	296	—
Dividends declared and paid to common stockholders	(215)	(143)
Dividends declared and paid to preferred stockholders	(7)	(7)
Payments of employee tax withholding for share-based compensation	(13)	(19)
Net cash provided by financing activities	2,791	1,811
Increase in cash and cash equivalents ⁽¹⁾	833	463
Cash and cash equivalents at beginning of period ⁽¹⁾	3,032	3,704
Cash and cash equivalents at end of period ⁽¹⁾	\$3,865	\$4,167

⁽¹⁾ Cash and cash equivalents includes cash and due from banks and interest-bearing cash and due from banks as reflected on the Consolidated Balance Sheets.

The accompanying Notes to unaudited interim Consolidated Financial Statements are an integral part of these statements.

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE 1 - BASIS OF PRESENTATION

Basis of Presentation

The unaudited interim Consolidated Financial Statements, including the Notes thereto of Citizens Financial Group, Inc., have been prepared in accordance with GAAP interim reporting requirements, and therefore do not include all information and Notes included in the audited Consolidated Financial Statements in conformity with GAAP. These unaudited interim Consolidated Financial Statements and Notes thereto should be read in conjunction with the Company's audited Consolidated Financial Statements and accompanying Notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017. The Company's principal business activity is banking, conducted through its subsidiaries, Citizens Bank, National Association and Citizens Bank of Pennsylvania.

The unaudited interim Consolidated Financial Statements include the accounts of the Company and subsidiaries in which the Company has a controlling financial interest. All intercompany transactions and balances have been eliminated. The Company has evaluated its unconsolidated entities and does not believe that any entity in which it has an interest, but does not currently consolidate, meets the requirements to be consolidated as a variable interest entity. The unaudited interim Consolidated Financial Statements include all adjustments, consisting of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. The results for interim periods are not necessarily indicative of results for a full year.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near-term relate to the determination of the allowance for credit losses, evaluation of unrealized losses on securities for other-than-temporary impairment, accounting for income taxes, the valuation of AFS and HTM securities, and derivatives.

Significant Accounting Policies

For further information regarding the Company's significant accounting policies, see Note 1 "Basis of Presentation" to the Company's audited Consolidated Financial Statements in the Annual Report on Form 10-K for the year ended December 31, 2017.

CITIZENS FINANCIAL GROUP, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

Accounting Pronouncements Adopted in 2018

Pronouncement	Summary of Guidance	Effects on Financial Statements
Revenue Recognition: Revenue from Contracts with Customers	<ul style="list-style-type: none"> Requires that revenue from contracts with customers be recognized upon transfer of control of a good or service in the amount of consideration expected to be received. Changes the accounting for certain contract costs including whether they may be offset against revenues in the Consolidated Statements of Operations. 	<ul style="list-style-type: none"> The Company adopted the new standard on January 1, 2018 under the modified retrospective method. Net interest income on financial assets and liabilities is explicitly excluded from the scope of the pronouncement.
Issued May 2014	<ul style="list-style-type: none"> Requires new qualitative and quantitative disclosures, including information about disaggregation of revenue and performance obligations. May be adopted using a full retrospective approach or a modified cumulative effect approach wherein the guidance is applied only to existing contracts as of the date of initial adoption and to new contracts transacted after that date. 	<ul style="list-style-type: none"> Adoption of the new standard did not result in a change in the timing or amount of revenue recognized from contracts with customers. The Company did not recognize a cumulative adjustment to Retained Earnings upon adoption. Effective January 1, 2018, underwriting fees are presented on a gross basis in capital market fees, while underwriting costs are presented in other operating expense. Prior to adoption, such costs were presented net of the related underwriting fees.
Stock Compensation	<ul style="list-style-type: none"> Requires modification accounting unless the fair value, vesting conditions, and classification of the modified award are the same as the original award immediately before the modification. 	<ul style="list-style-type: none"> The Company adopted the new standard as of January 1, 2018.
Issued May 2017	<ul style="list-style-type: none"> Applied prospectively to all modifications of share-based awards after the adoption date. 	<ul style="list-style-type: none"> Adoption did not have an impact on the Company's Consolidated Financial Statements.
Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost	<ul style="list-style-type: none"> Requires the service cost component of net periodic pension and postretirement benefit cost to be reported separately in the Consolidated Statements of Operations from the other components (e.g., expected return on assets, interest costs, amortization of gains/losses and prior service costs). 	<ul style="list-style-type: none"> The Company retrospectively adopted the new standard as of January 1, 2018. Adoption did not have an impact on the Company's net income.
Issued March 2017	<ul style="list-style-type: none"> 	<ul style="list-style-type: none">

Requires presentation in the Consolidated Statements of Operations of the service cost component in the same line item as other employee compensation costs and presentation of the other components in a different line item from the service cost component.

The Company reclassified prior period amounts in the Consolidated Statement of Operations, which resulted in an immaterial increase in salaries and employee benefits and a corresponding decrease in other operating expense.

- Retrospective application is required for all periods presented.

- Requires equity securities with readily determinable fair values to be measured at fair value on the balance sheet, with changes in the fair value recognized through earnings.

Recognition and Measurement of Financial Assets and Financial Liabilities

- Requires separate presentation of financial assets and financial liabilities by measurement category and form of financial assets on the balance sheet or in the notes to the financial statements.

- The Company adopted the new standard as of January 1, 2018.

Issued January 2016

- Makes several other targeted amendments to the existing accounting and disclosure requirements for financial instruments, including revised guidance related to valuation allowance assessments when recognizing deferred tax assets on unrealized losses on debt securities available for sale.

- Adoption had an immaterial impact on the Company's Consolidated Financial Statements.

Classification of Certain Cash Receipts and Cash Payments

- Amends guidance on specific cashflows to determine the appropriate classification as operating, investing or financing activities which has required significant judgment.

- The Company adopted the new standard as of January 1, 2018.

Issued August 2016

- The application of judgment has resulted in diversity in how certain cash receipts and cash payments are classified.

- Adoption did not have an impact on the Company's Consolidated Financial Statements.

CITIZENS FINANCIAL GROUP, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

Accounting Pronouncements Pending Adoption

Pronouncement	Summary of Guidance	Effects on Financial Statements
	<ul style="list-style-type: none"> • Reduces the complexity and operational burdens of the current hedge accounting model and portrays more clearly the effects of hedge accounting in the financial statements. 	
	<ul style="list-style-type: none"> • Modifies current requirements to facilitate the application of hedge accounting to partial-term hedges, hedges of prepayable financial instruments, and other strategies. Adoption of these optional changes would occur on a prospective basis. 	<ul style="list-style-type: none"> • Required effective date: January 1, 2019. Early adoption is permitted. The Company does not intend to early adopt this guidance prior to the required effective date.
Derivatives and Hedging	<ul style="list-style-type: none"> • Requires the effects of fair value hedges to be classified in the same income statement line as the earnings effect of the hedged item. Adoption of this change will occur on a prospective basis. 	<ul style="list-style-type: none"> • The transition entries required upon adoption are not expected to have a material impact on the Company's Consolidated Financial Statements.
Issued August 2017	<ul style="list-style-type: none"> • Requires all effects of cash flow hedges to be deferred in other comprehensive income until the hedged cash flows affect earnings. Periodic hedge ineffectiveness will no longer be recognized in earnings. Adoption of this change will occur on a modified retrospective basis through a cumulative-effect adjustment directly to retained earnings as of the beginning of the period of adoption. 	
Leases	<ul style="list-style-type: none"> • Requires lessees to recognize a right-of-use asset and corresponding lease liability for all leases with a lease term of greater than one year. 	<ul style="list-style-type: none"> • Required effective date: January 1, 2019. Early adoption is permitted. The Company does not intend to adopt the guidance prior to the effective date.
Issued February 2016	<ul style="list-style-type: none"> • Requires lessees and lessors to classify most leases using principles similar to existing lease accounting, but eliminates the "bright line" classification tests. 	<ul style="list-style-type: none"> • The Company occupies certain banking offices and equipment under non-cancelable operating lease agreements, which currently are not reflected on its Consolidated Balance Sheets.
	<ul style="list-style-type: none"> • Requires that for finance leases, a lessee recognize interest expense on the lease liability separately from the amortization of the right-of-use asset in the Consolidated Statements of Operations, while for operating leases, such amounts should be recognized as a combined expense. 	<ul style="list-style-type: none"> • Upon adoption, the Company expects to recognize a right-of-use asset and corresponding lease liability in the
	<ul style="list-style-type: none"> • 	

- Requires expanded disclosures about the nature and terms of lease agreements.
- Requires adoption using a modified cumulative effect approach wherein the guidance is applied to all periods presented.
 - Requires companies with land easements to assess whether the easement meets the definition of a lease before applying other accounting guidance.
- approximate range of \$550 million to \$700 million in its Consolidated Balance Sheets for non-cancelable operating lease agreements.
- The evaluation of the impact of the leasing pronouncement will be adjusted based on execution of new leases, termination of existing leases prior to the effective date, and any changes to key lease assumptions such as renewals, extensions and discount rates.
 - The Company does not expect a material change to the timing of expense recognition on the Consolidated Statements of Operations.

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

<p>Financial Instruments - Credit Losses Issued June 2016</p>	<ul style="list-style-type: none"> • Replaces existing incurred loss impairment guidance and establishes a single allowance framework for financial assets carried at amortized cost (including securities HTM), which will reflect management’s estimate of credit losses over the full remaining expected life of the financial assets. 	<ul style="list-style-type: none"> • Required effective date: January 1, 2020. Early adoption permitted on January 1, 2019. The Company does not intend to adopt the guidance prior to the effective date.
	<ul style="list-style-type: none"> • Amends existing impairment guidance for securities AFS to incorporate an allowance, which will allow for reversals of impairment losses in the event that the credit of an issuer improves. 	<ul style="list-style-type: none"> • The Company established a company-wide, cross-discipline governance structure to implement the new standard. The Company is currently identifying and researching key interpretive issues and is in the process of developing models that meet the requirements of the new guidance. The implementation team is also in the process of assessing forecast accuracy and potential macroeconomic factors that will be used to determine the reasonable and supportable forecast period.
	<ul style="list-style-type: none"> • Requires a cumulative-effect adjustment to retained earnings as of the beginning of the reporting period of adoption. 	<ul style="list-style-type: none"> • The Company expects the standard will result in earlier recognition of credit losses and an increase in the allowance for credit losses, as it will cover credit losses over the full remaining expected life of loans and commitments and will consider future reasonable and supportable changes in macroeconomic conditions. Since the magnitude of the increase in the Company’s allowance for credit losses will be impacted by economic conditions, forecasted economic conditions, credit quality and trends in the Company’s portfolio at the time of adoption, the quantitative impact cannot yet be reasonably estimated.

CITIZENS FINANCIAL GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE 2 - SECURITIES

The following table presents the major components of securities at amortized cost and fair value:

(in millions)	June 30, 2018				December 31, 2017			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
Debt Securities Available for Sale, At Fair Value								
U.S. Treasury and other	\$12	\$—	\$—	\$12	\$12	\$—	\$—	\$12
State and political subdivisions	6	—	—	6	6	—	—	6
Mortgage-backed securities:								
Federal agencies and U.S. government sponsored entities	20,559	17	(705)	19,871	20,065	40	(277)	19,828
Other/non-agency	269	5	(6)	268	311	7	(7)	311
Total mortgage-backed securities	20,828	22	(711)	20,139	20,376	47	(284)	20,139
Total debt securities available for sale, at fair value	\$20,846	\$22	(\$711)	\$20,157	\$20,394	\$47	(\$284)	\$20,157
Debt Securities Held to Maturity								
Mortgage-backed securities:								
Federal agencies and U.S. government sponsored entities	\$3,632	\$—	(\$159)	\$3,473	\$3,853	\$7	(\$46)	\$3,814
Other/non-agency	785	5	(3)	787	832	22	—	854
Total mortgage-backed securities	4,417	5	(162)	4,260	4,685	29	(46)	4,668
Total debt securities held to maturity	\$4,417	\$5	(\$162)	\$4,260	\$4,685	\$29	(\$46)	\$4,668
Equity Securities, at Fair Value								
Money market mutual fund investments	\$170	\$—	\$—	\$170	\$165	\$—	\$—	\$165
Other investments	—	—	—	—	4	—	—	4
Total equity securities, at fair value	\$170	\$—	\$—	\$170	\$169	\$—	\$—	\$169
Equity Securities, at Cost								
Federal Reserve Bank stock	\$463	\$—	\$—	\$463	\$463	\$—	\$—	\$463
Federal Home Loan Bank stock	299	—	—	299	252	—	—	252
Other equity securities	7	—	—	7	7	—	—	7
Total equity securities, at cost	\$769	\$—	\$—	\$769	\$722	\$—	\$—	\$722

CITIZENS FINANCIAL GROUP, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The amortized cost and fair value of debt securities by contractual maturity as of June 30, 2018 are presented below. Expected maturities may differ from contractual maturities because issuers may have the right to call or prepay obligations with or without incurring penalties.

(in millions)	June 30, 2018				Total
	Distribution of Maturities				
	1 Year or Less	5-10 Years	After 10 Years		
Amortized Cost:					
Debt securities available for sale					
U.S. Treasury and other	\$12	\$—	\$—	\$—	\$12
State and political subdivisions	—	—	6	6	6
Mortgage-backed securities:					
Federal agencies and U.S. government sponsored entities	—	326	1,402	18,831	20,559
Other/non-agency	2	13	—	254	269
Total debt securities available for sale	14	339	1,402	19,091	20,846
Debt securities held to maturity					
Mortgage-backed securities:					
Federal agencies and U.S. government sponsored entities	—	—	—	3,632	3,632
Other/non-agency	—	—	—	785	785
Total debt securities held to maturity	—	—	—	4,417	4,417
Total amortized cost of debt securities	\$14	\$339	\$1,402	\$23,508	\$25,263
Fair Value:					
Debt securities available for sale					
U.S. Treasury and other	\$12	\$—	\$—	\$—	\$12
State and political subdivisions	—	—	6	6	6
Mortgage-backed securities:					
Federal agencies and U.S. government sponsored entities	—	321	1,372	18,178	19,871
Other/non-agency	2	13	—	253	268
Total debt securities available for sale	14	334	1,372	18,437	20,157
Debt securities held to maturity					
Mortgage-backed securities:					
Federal agencies and U.S. government sponsored entities	—	—	—	3,473	3,473
Other/non-agency	—	—	—	787	787
Total debt securities held to maturity	—	—	—	4,260	4,260
Total fair value of debt securities	\$14	\$334	\$1,372	\$22,697	\$24,417

Taxable interest income from investment securities as presented on the Consolidated Statements of Operations was \$165 million and \$154 million for the three months ended June 30, 2018 and 2017, respectively, and was \$333 million and \$314 million for the six months ended June 30, 2018 and 2017, respectively.

Realized gains and losses on securities are presented below:

	Three Months Ended June 30,	Six Months Ended June 30,

(in millions)	2018	2017	2018	2017
Gains on sale of debt securities	\$2	\$3	\$10	\$7
Losses on sale of debt securities	—	—	—	—
Debt securities gains, net	\$2	\$3	\$10	\$7
Equity securities gains	\$—	\$1	\$—	\$1

CITIZENS FINANCIAL GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The amortized cost and fair value of debt securities pledged are presented below:

(in millions)	June 30, 2018		December 31, 2017	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
Pledged against repurchase agreements	\$341	\$328	\$358	\$357
Pledged against FHLB borrowed funds	791	792	839	861
Pledged against derivatives, to qualify for fiduciary powers, and to secure public and other deposits as required by law	4,136,978	3,113	3,082	

The Company regularly enters into security repurchase agreements with unrelated counterparties. Repurchase agreements are financial transactions that involve the transfer of a security from one party to another and a subsequent transfer of substantially the same security back to the original party. The Company's repurchase agreements are typically short-term transactions and accounted for as secured borrowed funds on the Company's Consolidated Balance Sheets. When permitted by GAAP, the Company offsets short-term receivables associated with its reverse repurchase agreements against short-term payables associated with its repurchase agreements. The Company recognized no offsetting of short-term receivables or payables as of June 30, 2018 or December 31, 2017. The Company offsets certain derivative assets and derivative liabilities on the Consolidated Balance Sheets. For further information see Note 8 "Derivatives."

Securitizations of mortgage loans retained in the investment portfolio for the three months ended June 30, 2018 and 2017 were \$29 million and \$22 million, respectively, and \$55 million and \$44 million for the six months ended June 30, 2018 and 2017, respectively. These securitizations include a substantive guarantee by a third party. In 2018 and 2017, the guarantors were Fannie Mae and Ginnie Mae. The debt securities received from the guarantors are classified as AFS.

The following tables present mortgage-backed debt securities whose fair values are below carrying values, segregated by those that have been in a continuous unrealized loss position for less than twelve months and those that have been in a continuous unrealized loss position for twelve months or longer:

(dollars in millions)	June 30, 2018						
	Less than 12 Months		12 Months or Longer		Total		
	Number of Issues	Gross Fair Value Unrealized Losses	Number of Issues	Gross Fair Value Unrealized Losses	Number of Issues	Gross Fair Value Unrealized Losses	
Federal agencies and U.S. government sponsored entities	434	\$14,384(\$434)	155	\$7,358(\$430)	589	\$21,742(\$864)	
Other/non-agency	11	285 (3)	10	76 (6)	21	361 (9)	
Total	445	\$14,669(\$437)	165	\$7,434(\$436)	610	\$22,103(\$873)	

(dollars in millions)	December 31, 2017						
	Less than 12 Months		12 Months or Longer		Total		
	Number of Issues	Gross Fair Value Unrealized Losses	Number of Issues	Gross Fair Value Unrealized Losses	Number of Issues	Gross Fair Value Unrealized Losses	
Federal agencies and U.S. government sponsored entities	294	\$10,163(\$97)	152	\$8,061(\$226)	446	\$18,224(\$323)	
Other/non-agency	6	55 (1)	10	84 (6)	16	139 (7)	
Total	300	\$10,218(\$98)	162	\$8,145(\$232)	462	\$18,363(\$330)	

CITIZENS FINANCIAL GROUP, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The following table presents the cumulative credit-related losses recognized in earnings on debt securities held by the Company:

	Three Months Ended June 30,		Six Months Ended June 30,	
(in millions)	2018	2017	2018	2017
Cumulative balance at beginning of period	\$80	\$75	\$80	\$75
Credit impairments recognized in earnings on debt securities that have been previously impaired	1	4	2	5
Reductions due to increases in cash flow expectations on impaired debt securities ⁽¹⁾	—	—	(1)	(1)
Cumulative balance at end of period	\$81	\$79	\$81	\$79

⁽¹⁾ Reported in interest income from investment securities on the Consolidated Statements of Operations.

Cumulative credit losses recognized in earnings for impaired AFS debt securities held as of June 30, 2018 and 2017 were \$81 million and \$79 million, respectively. There were no credit losses recognized in earnings for the Company's HTM portfolio as of June 30, 2018 and 2017.

For the three months ended June 30, 2018 and 2017, the Company incurred non-agency MBS credit-related other-than-temporary impairment losses in earnings of \$1 million and \$4 million, respectively. For the six months ended June 30, 2018 and 2017, the Company incurred non-agency MBS credit-related other-than-temporary impairment losses in earnings of \$2 million and \$5 million, respectively.

There were no credit-impaired debt securities sold during the three and six months ended June 30, 2018 and 2017. The Company does not currently have the intent to sell these impaired debt securities, and it is not more likely than not that the Company will be required to sell these debt securities prior to the recovery of their amortized cost bases.

The Company has determined that credit losses are not expected to be incurred on the remaining agency and non-agency MBS identified with unrealized losses as of June 30, 2018. The unrealized losses on these debt securities reflect non-credit-related factors such as changing interest rates and market liquidity. Therefore, the Company has determined that these debt securities are not other-than-temporarily impaired because the Company does not currently have the intent to sell these debt securities, and it is not more likely than not that the Company will be required to sell these debt securities prior to the recovery of their amortized cost bases. Any subsequent increases in the valuation of impaired debt securities do not impact their recorded cost bases.

CITIZENS FINANCIAL GROUP, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE 3 - LOANS AND LEASES

The Company's loans and leases are disclosed in portfolio segments and classes. The Company's loan and lease portfolio segments are commercial and retail. The classes of loans and leases are: commercial, commercial real estate, leases, residential mortgages, home equity loans, home equity lines of credit, home equity loans serviced by others, home equity lines of credit serviced by others, automobile, education, credit cards and other retail. The Company's SBO portfolio consists of purchased home equity loans and lines that were originally serviced by others, which the Company services a portion of internally. A summary of the loans and leases portfolio is presented below:

(in millions)	June 30, 2018	December 31, 2017
Commercial	\$39,278	\$37,562
Commercial real estate	12,528	11,308
Leases	3,082	3,161
Total commercial loans and leases	54,888	52,031
Residential mortgages	17,814	17,045
Home equity loans	1,211	1,392
Home equity lines of credit	13,014	13,483
Home equity loans serviced by others	465	542
Home equity lines of credit serviced by others	124	149
Automobile	12,517	13,204
Education	8,450	8,134
Credit cards	1,877	1,848
Other retail	3,047	2,789
Total retail loans	58,519	58,586
Total loans and leases ^{(1) (2)}	\$113,407	\$110,617

⁽¹⁾ Excluded from the table above are loans held for sale totaling \$710 million and \$718 million as of June 30, 2018 and December 31, 2017, respectively.

⁽²⁾ Mortgage loans serviced for others by the Company's subsidiaries are not included above, and amounted to \$21.6 billion and \$20.3 billion at June 30, 2018 and December 31, 2017, respectively.

Loans held for sale at fair value as of June 30, 2018 totaled \$521 million and consisted of residential mortgages originated for sale of \$365 million and loans in the commercial trading portfolio of \$156 million. Loans held for sale at fair value as of December 31, 2017 totaled \$497 million and consisted of residential mortgages originated for sale of \$326 million and loans in the commercial trading portfolio of \$171 million. Other loans held for sale totaled \$189 million and \$221 million as of June 30, 2018 and December 31, 2017, respectively, and consisted of commercial loans associated with the Company's syndication business.

Loans pledged as collateral for FHLB borrowed funds, primarily residential mortgages and home equity loans, totaled \$25.3 billion and \$24.9 billion at June 30, 2018 and December 31, 2017, respectively. Loans pledged as collateral to support the contingent ability to borrow at the FRB discount window, if necessary, was primarily comprised of auto and commercial loans, and totaled \$18.0 billion and \$18.1 billion at June 30, 2018 and December 31, 2017, respectively.

During the three months ended June 30, 2018, the Company sold \$353 million of commercial loans. During the three months ended June 30, 2017, the Company sold \$206 million of residential mortgage loans and \$596 million of commercial loans.

During the six months ended June 30, 2018, the Company sold \$553 million of commercial loans. During the six months ended June 30, 2017, the Company sold \$206 million of residential mortgage loans and \$596 million of commercial loans.

NOTE 4 - ALLOWANCE FOR CREDIT LOSSES, NONPERFORMING ASSETS, AND CONCENTRATIONS OF CREDIT RISK

The allowance for credit losses consists of the ALLL and the reserve for unfunded commitments. It is increased through a provision for credit losses that is charged to earnings, based on the Company's quarterly evaluation of the loan and lease portfolio and related commitments, and is reduced by net charge-offs and the ALLL associated with sold loans. See Note 5 "Allowance for Credit Losses, Nonperforming Assets, and Concentrations of Credit Risk" to the Company's audited Consolidated Financial Statements in the Annual Report on Form 10-K for the year ended December 31, 2017, for a detailed discussion of the ALLL reserve methodology and estimation techniques.

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

On a quarterly basis, the Company reviews and refines its estimate of the allowance for credit losses, taking into consideration changes in portfolio size and composition, historical loss experience, internal risk ratings, current economic conditions, industry performance trends and other pertinent information. As of June 30, 2018, there were no material changes in assumptions or estimation techniques compared with prior periods that impacted the determination of the current period's ALLL and the reserve for unfunded lending commitments. As of December 31, 2017, the Company enhanced the method for assessing various qualitative risks, factors and events that may not be measured in the modeled results. The new methodology includes a statistical analysis of prior charge-off rates on a historical basis combined with a qualitative assessment based on quantitative measures affecting the determination of incurred losses in the loan and lease portfolio, and provides better alignment of the qualitative ALLL to the commercial and retail loan portfolios. The impact of the change was an increase of approximately \$50 million to the commercial ALLL with a corresponding decrease to the retail ALLL; there was not a significant impact on the total qualitative ALLL as of December 31, 2017.

A summary of changes in the allowance for credit losses is presented below:

(in millions)	Three Months Ended June 30, 2018			Six Months Ended June 30, 2018		
	Comm	Retail	Total	Comm	Retail	Total
Allowance for loan and lease losses, beginning of period	\$711	\$535	\$1,246	\$685	\$551	\$1,236
Charge-offs	(14)	(106)	(120)	(17)	(219)	(236)
Recoveries	2	42	44	8	82	90
Net charge-offs	(12)	(64)	(76)	(9)	(137)	(146)
Provision charged to income	16	67	83	39	124	163
Allowance for loan and lease losses, end of period	715	538	1,253	715	538	1,253
Reserve for unfunded lending commitments, beginning of period	86	—	86	88	—	88
Provision for unfunded lending commitments	2	—	2	—	—	—
Reserve for unfunded lending commitments, end of period	88	—	88	88	—	88
Total allowance for credit losses, end of period	\$803	\$538	\$1,341	\$803	\$538	\$1,341
(in millions)	Three Months Ended June 30, 2017			Six Months Ended June 30, 2017		
	Comm	Retail	Total	Comm	Retail	Total
Allowance for loan and lease losses, beginning of period	\$653	\$571	\$1,224	\$663	\$573	\$1,236
Charge-offs	(24)	(104)	(128)	(48)	(213)	(261)
Recoveries	10	43	53	15	84	99
Net charge-offs	(14)	(61)	(75)	(33)	(129)	(162)
Provision charged to income	(25)	95	70	(16)	161	145
Allowance for loan and lease losses, end of period	614	605	1,219	614	605	1,219
Reserve for unfunded lending commitments, beginning of period	93	—	93	72	—	72
Provision for unfunded lending commitments	—	—	—	21	—	21
Reserve for unfunded lending commitments, end of period	93	—	93	93	—	93
Total allowance for credit losses, end of period	\$707	\$605	\$1,312	\$707	\$605	\$1,312

The recorded investment in loans and leases based on the Company's evaluation methodology is presented below:

(in millions)	June 30, 2018			December 31, 2017		
	Comm	Retail	Total	Comm	Retail	Total
Individually evaluated	\$426	\$742	\$1,168	\$370	\$761	\$1,131
Formula-based evaluation	54,462	57,777	112,239	51,661	57,825	109,486
Total loans and leases	\$54,888	\$58,519	\$113,407	\$52,031	\$58,586	\$110,617

CITIZENS FINANCIAL GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

A summary of the allowance for credit losses by evaluation method is presented below:

(in millions)	June 30, 2018			December 31, 2017		
	Commercial	Retail	Total	Commercial	Retail	Total
Individually evaluated	\$62	\$28	\$90	\$47	\$34	\$81
Formula-based evaluation	741	510	1,251	726	517	1,243
Allowance for credit losses	\$803	\$538	\$1,341	\$773	\$551	\$1,324

For commercial loans and leases, the Company utilizes regulatory classification ratings to monitor credit quality. Loans with a “pass” rating are those that the Company believes will be fully repaid in accordance with the contractual loan terms. Commercial loans and leases that are “criticized” are those that have some weakness or potential weakness that indicate an increased probability of future loss. “Criticized” loans are grouped into three categories, “special mention,” “substandard” and “doubtful.” Special mention loans have potential weaknesses that, if left uncorrected, may result in deterioration of the Company’s credit position at some future date. Substandard loans are inadequately protected loans; these loans have well-defined weaknesses that could hinder normal repayment or collection of the debt. Doubtful loans have the same weaknesses as substandard, with the added characteristics that the possibility of loss is high and collection of the full amount of the loan is improbable. For retail loans, the Company primarily uses the loan’s payment and delinquency status to monitor credit quality. The further a loan is past due, the greater the likelihood of future credit loss. These credit quality indicators for both commercial and retail loans are continually updated and monitored. The recorded investment in commercial loans and leases based on regulatory classification ratings is presented below:

(in millions)	June 30, 2018				
	Pass	Criticized Special Mention	Substandard	Doubtful	Total
Commercial	\$36,576	\$1,694	\$754	\$254	\$39,278
Commercial real estate	12,044	336	119	29	12,528
Leases	2,955	88	39	—	3,082
Total commercial loans and leases	\$51,575	\$2,118	\$912	\$283	\$54,888

(in millions)	December 31, 2017				
	Pass	Criticized Special Mention	Substandard	Doubtful	Total
Commercial	\$35,430	\$1,143	\$785	\$204	\$37,562
Commercial real estate	10,706	500	74	28	11,308
Leases	3,069	73	19	—	3,161
Total commercial loans and leases	\$49,205	\$1,716	\$878	\$232	\$52,031

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The recorded investment in classes of retail loans, categorized by delinquency status is presented below:

(in millions)	June 30, 2018					Total
	Days Past Due					
	Current	1-29	30-59	60-89	90 or More	
Residential mortgages	\$17,557	\$104	\$30	\$9	\$114	\$17,814
Home equity loans	1,083	73	8	3	44	1,211
Home equity lines of credit	12,397	361	51	16	189	13,014
Home equity loans serviced by others	413	27	7	2	16	465
Home equity lines of credit serviced by others	98	15	3	1	7	124
Automobile	11,267	977	174	47	52	12,517
Education	8,274	132	21	11	12	8,450
Credit cards	1,795	46	11	8	17	1,877
Other retail	2,936	65	20	14	12	3,047
Total retail loans	\$55,820	\$1,800	\$325	\$111	\$463	\$58,519

(in millions)	December 31, 2017					Total
	Days Past Due					
	Current	1-29	30-59	60-89	90 or More	
Residential mortgages	\$16,714	\$147	\$46	\$18	\$120	\$17,045
Home equity loans	1,212	102	20	4	54	1,392
Home equity lines of credit	12,756	438	78	23	188	13,483
Home equity loans serviced by others	477	29	10	4	22	542
Home equity lines of credit serviced by others	116	21	4	1	7	149
Automobile	11,596	1,273	220	55	60	13,204
Education	7,898	160	23	12	41	8,134
Credit cards	1,747	63	12	9	17	1,848
Other retail	2,679	68	20	12	10	2,789
Total retail loans	\$55,195	\$2,301	\$433	\$138	\$519	\$58,586

CITIZENS FINANCIAL GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

Nonperforming Assets

The following table presents nonperforming loans and leases and loans accruing and 90 days or more past due:

(in millions)	Nonperforming		Accruing and 90 days or more past due	
	June 30, 2018	December 31, 2017	June 30, 2018	December 31, 2017
Commercial	\$249	\$238	\$3	\$5
Commercial real estate	31	27	—	3
Leases	—	—	—	—
Total commercial loans and leases	280	265	3	8
Residential mortgages ⁽¹⁾	119	128	14	16
Home equity loans	59	72	—	—
Home equity lines of credit	225	233	—	—
Home equity loans serviced by others	19	25	—	—
Home equity lines of credit serviced by others	17	18	—	—
Automobile	62	70	—	—
Education	40	38	3	3
Credit card	17	17	—	—
Other retail	7	5	6	5
Total retail loans	565	606	23	24
Total	\$845	\$871	\$26	\$32

⁽¹⁾ Nonperforming balances exclude first lien residential mortgage loans that are 100% guaranteed by the Federal Housing Administration. These loans, which are accruing and 90 days or more past due, totaled \$11 million and \$15 million as of June 30, 2018 and December 31, 2017, respectively. Nonperforming balances also exclude guaranteed residential mortgage loans sold to GNMA for which the Company has the right, but not the obligation, to repurchase. These loans totaled \$23 million and \$30 million as of June 30, 2018 and December 31, 2017, respectively. These loans are included in the Company's Consolidated Balance Sheets.

Other nonperforming assets consisted primarily of other real estate owned and was presented in other assets on the Consolidated Balance Sheets. Other real estate owned, net of valuation allowance, was \$29 million and \$36 million as of June 30, 2018 and December 31, 2017, respectively.

A summary of nonperforming loan and lease key performance indicators is presented below:

	June 30, 2018		December 31, 2017	
Nonperforming commercial loans and leases as a percentage of total loans and leases	0.25	%	0.24	%
Nonperforming retail loans as a percentage of total loans and leases	0.50		0.55	
Total nonperforming loans and leases as a percentage of total loans and leases	0.75	%	0.79	%
Nonperforming commercial assets as a percentage of total assets	0.18	%	0.17	%
Nonperforming retail assets as a percentage of total assets	0.38	%	0.43	%
Total nonperforming assets as a percentage of total assets	0.56	%	0.60	%

The recorded investment in mortgage loans collateralized by residential real estate property for which formal foreclosure proceedings are in process was \$175 million and \$181 million as of June 30, 2018 and December 31,

2017, respectively.

73

CITIZENS FINANCIAL GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

An analysis of the age of both accruing and nonaccruing loan and lease past due amounts is presented below:

(in millions)	June 30, 2018				December 31, 2017			
	Days Past Due				Days Past Due			
	30-59	60-89	90 or More	Total	30-59	60-89	90 or More	Total
Commercial	\$32	\$50	\$78	\$160	\$26	\$4	\$243	\$273
Commercial real estate	1	5	28	34	38	20	30	88
Leases	3	—	—	3	4	1	—	5
Total commercial loans and leases	36	55	106	197	68	25	273	366
Residential mortgages	30	9	114	153	46	18	120	184
Home equity loans	8	3	44	55	20	4	54	78
Home equity lines of credit	51	16	189	256	78	23	188	289
Home equity loans serviced by others	7	2	16	25	10	4	22	36
Home equity lines of credit serviced by others	3	1	7	11	4	1	7	12
Automobile	174	47	52	273	220	55	60	335
Education	21	11	12	44	23	12	41	76
Credit cards	11	8	17	36	12	9	17	38
Other retail	20	14	12	46	20	12	10	42
Total retail loans	325	111	463	899	433	138	519	1,090
Total	\$361	\$166	\$569	\$1,096	\$501	\$163	\$792	\$1,456

Impaired Loans

Impaired loans include nonaccruing larger balance (greater than \$3 million carrying value), non-homogeneous commercial and commercial real estate loans, and restructured loans that are deemed TDRs. A summary of impaired loans by class is presented below:

(in millions)	June 30, 2018				Total Recorded Investment in Impaired Loans
	Impaired Loans Allowance		Impaired Loans Without a Related Allowance	Unpaid Contractual Balance	
	With a Related Allowance	Without a Related Allowance			
Commercial	\$278	\$57	\$113	\$451	\$391
Commercial real estate	25	5	10	49	35
Leases	—	—	—	—	—
Total commercial loans and leases	303	62	123	500	426
Residential mortgages	29	2	127	201	156
Home equity loans	36	3	75	150	111
Home equity lines of credit	17	1	185	247	202
Home equity loans serviced by others	25	2	21	60	46
Home equity lines of credit serviced by others	2	—	7	12	9
Automobile	2	—	22	30	24
Education	140	12	23	164	163
Credit cards	24	7	—	25	24
Other retail	4	1	3	9	7
Total retail loans	279	28	463	898	742
Total	\$582	\$90	\$586	\$1,398	\$1,168

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

(in millions)	December 31, 2017				Total Recorded Investment in Impaired Loans
	Impaired Loans With a Related Allowance	Impaired Loans Without a Related Allowance	Unpaid Contractual Balance	Impaired Loans	
Commercial	\$183	\$42	\$159	\$403	\$342
Commercial real estate	25	5	3	40	28
Leases	—	—	—	—	—
Total commercial loans and leases	208	47	162	443	370
Residential mortgages	25	2	126	197	151
Home equity loans	41	4	80	162	121
Home equity lines of credit	16	1	181	241	197
Home equity loans serviced by others	29	2	22	67	51
Home equity lines of credit serviced by others	2	—	7	14	9
Automobile	2	—	21	30	23
Education	154	17	21	175	175
Credit cards	24	7	1	25	25
Other retail	5	1	4	10	9
Total retail loans	298	34	463	921	761
Total	\$506	\$81	\$625	\$1,364	\$1,131

Additional information on impaired loans is presented below:

(in millions)	Three Months Ended June 30,		Three Months Ended June 30,	
	2018	2017	2018	2017
	Interest Income	Average Recorded Investment	Interest Income	Average Recorded Investment
Commercial	\$2	\$332	\$1	\$431
Commercial real estate	—	36	—	38
Leases	—	—	—	—
Total commercial loans and leases	2	368	1	469
Residential mortgages	2	152	2	182
Home equity loans	1	112	1	141
Home equity lines of credit	2	198	1	203
Home equity loans serviced by others	—	46	1	54
Home equity lines of credit serviced by others	—	9	—	9
Automobile	—	22	—	20
Education	2	165	2	146
Credit cards	1	24	1	25
Other retail	—	8	—	10
Total retail loans	8	736	8	790
Total	\$10	\$1,104	\$9	\$1,259

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

(in millions)	Six Months Ended June 30,			
	2018		2017	
	Interest	Average	Interest	Average
	Income	Recorded	Income	Recorded
	Recognized	Investment	Recognized	Investment
Commercial	\$4	\$311	\$2	\$414
Commercial real estate	—	32	—	41
Leases	—	—	—	—
Total commercial loans and leases	4	343	2	455
Residential mortgages	3	149	3	178
Home equity loans	3	112	3	140
Home equity lines of credit	4	192	3	197
Home equity loans serviced by others	1	47	2	54
Home equity lines of credit serviced by others	—	9	—	9
Automobile	—	21	—	18
Education	4	165	4	146
Credit cards	1	23	1	24
Other retail	—	8	—	10
Total retail loans	16	726	16	776
Total	\$20	\$1,069	\$18	\$1,231

Troubled Debt Restructurings

In situations where, for economic or legal reasons related to the borrower's financial difficulties, the Company grants a concession to the borrower that it would not otherwise consider, the related loan is classified as a TDR. TDRs typically result from the Company's loss mitigation efforts and are undertaken in order to improve the likelihood of recovery and continuity of the relationship. The Company's loan modifications are handled on a case-by-case basis and are negotiated to achieve mutually agreeable terms that maximize loan collectability and meet the borrower's financial needs. Concessions granted in TDRs for all classes of loans may include lowering the interest rate, forgiving a portion of principal, extending the loan term, lowering scheduled payments for a specified period of time, waiving or delaying a scheduled payment of principal or interest for other than an insignificant time period, or capitalizing past due amounts. A rate increase can be a concession if the increased rate is lower than a market rate for debt with risk similar to that of the restructured loan. TDRs for commercial loans and leases may also involve creating a multiple note structure, accepting non-cash assets, accepting an equity interest, or receiving a performance-based fee. In some cases, a TDR may involve multiple concessions. The financial effects of TDRs for all loan classes may include lower income (either due to a lower interest rate or a delay in the timing of cash flows), larger loan loss provisions, and accelerated charge-offs if the modification renders the loan collateral-dependent. In some cases, interest income throughout the term of the loan may increase if, for example, the loan is extended or the interest rate is increased as a result of the restructuring.

Because TDRs are impaired loans, the Company measures impairment by comparing the present value of expected future cash flows, or when appropriate, the fair value of collateral less costs to sell, to the loan's recorded investment. Any excess of recorded investment over the present value of expected future cash flows or collateral value is included in the ALLL. Any portion of the loan's recorded investment the Company does not expect to collect as a result of the modification is charged off at the time of modification. For Retail TDR accounts where the expected value of cash flows is utilized, any recorded investment in excess of the present value of expected cash flows is recognized by creating or increasing the ALLL. For Retail TDR accounts assessed based on the fair value of collateral, any portion of the loan's recorded investment in excess of the collateral value less costs to sell is charged off at the time of modification or at the time of subsequent and regularly recurring valuations.

The table below summarizes TDRs by class and total unfunded commitments:

(in millions)	June 30, December 31,	
	2018	2017
Commercial	\$244	\$129
Retail	742	761
Unfunded commitments tied to TDRs	35	39

76

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The table below summarizes how loans were modified during the three months ended June 30, 2018, the charge-offs related to the modifications, and the impact on the ALLL. The reported balances can include loans that became TDRs during the three months ended June 30, 2018 and were paid off in full, charged off, or sold prior to June 30, 2018.

(dollars in millions)	Primary Modification Types					
	Interest Rate Reduction ⁽¹⁾			Maturity Extension ⁽²⁾		
	Number of Contracts	Pre-Modification Outstanding	Post-Modification Outstanding	Number of Contracts	Pre-Modification Outstanding	Post-Modification Outstanding
		Recorded Investment	Recorded Investment		Recorded Investment	Recorded Investment
Commercial	4	\$1	\$1	4	\$—	\$—
Commercial real estate	—	—	—	—	—	—
Leases	—	—	—	—	—	—
Total commercial loans and leases	4	1	1	4	—	—
Residential mortgages	16	1	2	23	3	3
Home equity loans	11	1	1	1	—	—
Home equity lines of credit	13	1	1	47	6	6
Home equity loans serviced by others	—	—	—	—	—	—
Home equity lines of credit serviced by others	2	—	—	1	—	—
Automobile	41	1	1	16	—	—
Education	—	—	—	—	—	—
Credit cards	55	3	3	—	—	—
Other retail	—	—	—	—	—	—
Total retail loans	64	27	8	88	9	9
Total	64	\$8	\$9	92	\$9	\$9

(dollars in millions)	Primary Modification Types				
	Other ⁽³⁾			Net Change to ALLL Resulting from Modification	Charge-offs Resulting from Modification
	Number of Contracts	Pre-Modification Outstanding	Post-Modification Outstanding		
		Recorded Investment	Recorded Investment		
Commercial	17	\$59	\$59	\$—	\$—
Commercial real estate	2	31	31	—	—
Leases	—	—	—	—	—
Total commercial loans and leases	19	90	90	—	—
Residential mortgages	33	4	5	—	—
Home equity loans	34	1	1	—	—
Home equity lines of credit	11	38	7	—	—
Home equity loans serviced by others	8	—	—	—	—
Home equity lines of credit serviced by others	2	—	—	—	—
Automobile	30	95	5	—	1
Education	13	93	3	—	—
Credit cards	—	—	—	1	—
Other retail	—	—	—	—	—

Total retail loans	63821	21	1	1
Total	657\$111	\$111	\$1	\$1

(1) Includes modifications that consist of multiple concessions, one of which is an interest rate reduction.

(2) Includes modifications that consist of multiple concessions, one of which is a maturity extension (unless one of the other concessions was an interest rate reduction).

(3) Includes modifications other than interest rate reductions or maturity extensions, such as lowering scheduled payments for a specified period of time, principal forgiveness, and capitalizing arrearages. Also included are the following: deferrals, trial modifications, certain bankruptcies, loans in forbearance and prepayment plans.

Modifications can include the deferral of accrued interest resulting in post modification balances being higher than pre-modification.

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The table below summarizes how loans were modified during the three months ended June 30, 2017, the charge-offs related to the modifications, and the impact on the ALLL. The reported balances can include loans that became TDRs during the three months ended June 30, 2017 and were paid off in full, charged off, or sold prior to June 30, 2017.

(dollars in millions)	Primary Modification Types				
	Interest Rate Reduction ⁽¹⁾		Maturity Extension ⁽²⁾		
	Pre-Modification Number of Contracts Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment	Pre-Modification Number of Contracts Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment	
Commercial	2	\$—	11	\$13	\$13
Commercial real estate	—	—	—	—	—
Leases	—	—	—	—	—
Total commercial loans and leases	2	—	11	13	13
Residential mortgages	25	4	25	5	5
Home equity loans	22	1	—	—	—
Home equity lines of credit	14	—	67	9	9
Home equity loans serviced by others	5	—	—	—	—
Home equity lines of credit serviced by others	2	—	—	—	—
Automobile	25	—	7	—	—
Education	—	—	—	—	—
Credit cards	6244	4	—	—	—
Other retail	—	—	—	—	—
Total retail loans	7179	9	99	14	14
Total	7199	\$9	110	\$27	\$27

(dollars in millions)	Primary Modification Types				
	Other ⁽³⁾		Net Change to ALLL Resulting from Modification	Charge-offs Resulting from Modification	
	Pre-Modification Number of Contracts Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment			
Commercial	4	\$32	\$31	\$1	\$—
Commercial real estate	—	—	—	—	—
Leases	—	—	—	—	—
Total commercial loans and leases	4	32	31	1	—
Residential mortgages	44	6	6	—	—
Home equity loans	42	2	2	—	—
Home equity lines of credit	112	8	7	—	—
Home equity loans serviced by others	16	—	—	—	—
Home equity lines of credit serviced by others	2	—	—	—	—
Automobile	349	6	6	—	1
Education	7	1	1	1	—
Credit cards	—	—	—	1	—
Other retail	2	—	—	(1)
Total retail loans	574	23	22	1	1
Total	578	\$55	\$53	\$2	\$1

- (1) Includes modifications that consist of multiple concessions, one of which is an interest rate reduction.
- (2) Includes modifications that consist of multiple concessions, one of which is a maturity extension (unless one of the other concessions was an interest rate reduction).
- (3) Includes modifications other than interest rate reductions or maturity extensions, such as lowering scheduled payments for a specified period of time, principal forgiveness, and capitalizing arrearages. Also included are the following: deferrals, trial modifications, certain bankruptcies, loans in forbearance and prepayment plans. Modifications can include the deferral of accrued interest resulting in post modification balances being higher than pre-modification.

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The table below summarizes how loans were modified during the six months ended June 30, 2018, the charge-offs related to the modifications, and the impact on the ALLL. The reported balances can include loans that became TDRs during the six months ended June 30, 2018 and were paid off in full, charged off, or sold prior to June 30, 2018.

(dollars in millions)	Primary Modification Types					
	Interest Rate Reduction ⁽¹⁾			Maturity Extension ⁽²⁾		
	Number of Contracts	Pre-Modification Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment	Number of Contracts	Pre-Modification Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment
Commercial	5	\$1	\$1	10	\$1	\$1
Commercial real estate	—	—	—	1	—	—
Leases	—	—	—	—	—	—
Total commercial loans and leases	5	1	1	11	1	1
Residential mortgages	23	2	3	30	4	4
Home equity loans	22	2	2	1	—	—
Home equity lines of credit	28	2	2	89	11	11
Home equity loans serviced by others	1	—	—	—	—	—
Home equity lines of credit serviced by others	4	—	—	1	—	—
Automobile	77	2	2	33	1	1
Education	—	—	—	—	—	—
Credit cards	1,153	6	6	—	—	—
Other retail	1	—	—	—	—	—
Total retail loans	1,309	14	15	154	16	16
Total	1,314	\$15	\$16	165	\$17	\$17

(dollars in millions)	Primary Modification Types				
	Other ⁽³⁾				
	Number of Contracts	Pre-Modification Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment	Net Change to ALLL Resulting from Modification	Charge-offs Resulting from Modification
Commercial	35	\$133	\$134	\$—	\$—
Commercial real estate	2	31	31	—	—
Leases	—	—	—	—	—
Total commercial loans and leases	37	164	165	—	—
Residential mortgages	86	10	11	—	—
Home equity loans	66	3	3	—	—
Home equity lines of credit	206	15	14	—	—
Home equity loans serviced by others	15	—	—	—	—
Home equity lines of credit serviced by others	5	—	—	—	—
Automobile	578	10	9	—	2
Education	251	4	4	—	—
Credit cards	—	—	—	2	—
Other retail	4	—	—	—	—
Total retail loans	1,211	42	41	2	2
Total	1,248	\$206	\$206	\$2	\$2

- (1) Includes modifications that consist of multiple concessions, one of which is an interest rate reduction.
- (2) Includes modifications that consist of multiple concessions, one of which is a maturity extension (unless one of the other concessions was an interest rate reduction).
- (3) Includes modifications other than interest rate reductions or maturity extensions, such as lowering scheduled payments for a specified period of time, principal forgiveness, and capitalizing arrearages. Also included are the following: deferrals, trial modifications, certain bankruptcies, loans in forbearance and prepayment plans. Modifications can include the deferral of accrued interest resulting in post modification balances being higher than pre-modification.

CITIZENS FINANCIAL GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

The table below summarizes how loans were modified during the six months ended June 30, 2017, the charge-offs related to the modifications, and the impact on the ALLL. The reported balances can include loans that became TDRs during the six months ended June 30, 2017 and were paid off in full, charged off, or sold prior to June 30, 2017.

(dollars in millions)	Primary Modification Types					
	Interest Rate Reduction ⁽¹⁾			Maturity Extension ⁽²⁾		
	Number of Contracts	Pre-Modification Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment	Number of Contracts	Pre-Modification Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment
Commercial	4	\$1	\$1	18	\$14	\$14
Commercial real estate	—	—	—	—	—	—
Leases	—	—	—	—	—	—
Total commercial loans and leases	4	1	1	18	14	14
Residential mortgages	43	5	5	36	8	8
Home equity loans	43	2	3	1	—	—
Home equity lines of credit	30	1	1	118	15	15
Home equity loans serviced by others	11	1	1	—	—	—
Home equity lines of credit serviced by others	3	—	—	2	—	—
Automobile	65	1	1	15	—	—
Education	—	—	—	—	—	—
Credit cards	1,189	7	7	—	—	—
Other retail	1	—	—	—	—	—
Total retail loans	1,385	17	18	172	23	23
Total	1,389	\$18	\$19	190	\$37	\$37

(dollars in millions)	Primary Modification Types				
	Other ⁽³⁾				
	Number of Contracts	Pre-Modification Outstanding Recorded Investment	Post-Modification Outstanding Recorded Investment	Net Change to ALLL Resulting from Modification	Charge-offs Resulting from Modification
Commercial	4	\$32	\$31	\$1	\$—
Commercial real estate	—	—	—	—	—
Leases	1	4	4	—	—
Total commercial loans and leases	5	36	35	1	—
Residential mortgages	92	10	10	—	—
Home equity loans	144	8	8	—	—
Home equity lines of credit	187	14	13	—	—