CYPRESS SEMICONDUCTOR CORP/DE/
Form 10-Q
May 02, 2014
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 30, 2014
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
Commission file number 1-10079
CYPRESS SEMICONDUCTOR CORPORATION
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of
incorporation or organization)
198 Champion Court, San Jose, California 95134
(Address of principal executive offices and zip code)
(408) 943-2600
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ý No " Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ý No *
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ý
Non-accelerated filer ." (Do not check if a smaller reporting company) Smaller reporting company Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No ý
The total number of outstanding shares of the registrant's common stock as of April 27, 2014 was 157,724,443

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## PART I—FINANCIAL INFORMATION

## Forward-Looking Statements

The discussion in this Quarterly Report on Form 10-Q contains statements that are not historical in nature, but are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, , that involve risks and uncertainties, including, but not limited to, statements related to our external wafer foundry partners and our expectation that our business will increase with them in the future, our beliefs regarding our flexible manufacturing initiative, our expectation regarding future dividend payments and stock repurchases, the increasing complexity we expect in our product design, our expectations that we will continue to enter into additional licensing arrangements in the future, our expectations regarding the timing and cost of our restructuring liabilities, expected purchases by IV, our expectations, beliefs and strategies regarding our active litigation matters, including our intent to defend or pursue those matters rigorously; the competitive advantage we believe we have with our patents as well as our proprietary programmable technologies and programmable products, our expectation that we will continue to make significant investments in our current business ventures as well as new ventures, our belief in backlog as an indicator of future revenue, the future potential impact of environmental regulations that may impact our business, our ability to compete in our highly competitive industry and markets in the future, our expectation that our revenue from the distribution channel (as a percentage of our overall sales) will increase in the future, the risk associated with our yield investment agreements, our foreign currency exposure and the impact exchange rates could have on our operating margins, the adequacy of our cash, working capital positions and borrowing arrangements to provide sufficient liquidity and capital needs of the Company, our expectations regarding our pending appeal of our recently completed India tax audit as well as our Philippines tax audit, our ability to recognize certain unrecognized tax benefits within the next twelve months and the events that could impact such tax benefits, our future investment strategy, our expectation that we will continue to investigate strategic acquisition and investment transactions, the impact of interest rate fluctuations on our investments, the volatility of our stock price, the adequacy of our real estate properties, the utility of our non-GAAP reporting, the adequacy of our audits, our expectations regarding our 2011 restructuring activities, the potential impact of or possible payments due under our indemnification obligations and the impact of new accounting standards on our financial statements. We use words such as "plan," "anticipate," "believe," "expect," "future," "intend" and similar expressions to identi forward-looking statements. Such forward-looking statements are made as of the date hereof and are based on our current expectations, beliefs and intentions regarding future events or our financial performance and the information available to management as of the date hereof. Except as required by law, we assume no responsibility to update any such forward-looking statements. Our actual results could differ materially from those expected, discussed or projected in the forward-looking statements contained in this Annual Report on Form 10-K for any number of reasons, including, but not limited to, the state and future of the general economy and its impact on the markets and consumers we serve and our investments; our ability to timely deliver our proprietary and programmable technologies and products, the current credit conditions; our ability to expand our customer base, our ability to transform our business with a leading portfolio of programmable products; the number and nature of our competitors; the changing environment and/or cycles of the semiconductor industry; foreign currency exchange rates; our ability to efficiently manage our manufacturing facilities and achieve our cost goals emanating from our flexible manufacturing strategy; our ability to achieve our goals related to our restructuring activities; our success in our pending litigation matters, our ability to manage our investments and interest rate and exchange rate exposure; changes in the law, the results of our pending tax examinations; our ability to achieve liquidity in our investments, the failure or success of our Emerging Technology division and/or the materialization of one or more of the risks set forth above or in Item 1A (Risk Factors) in this Quarterly Report on Form 10-Q and in Part I, Item 1A (Risk Factors) in our Annual Report on Form 10-K for the fiscal year ended December 29, 2013.
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## ITEM 1. FINANCIAL STATEMENTS

CYPRESS SEMICONDUCTOR CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited)
March 30, December 29, 20142013
(In thousands, except per-share amounts)

## ASSETS

Current assets:

| Cash and cash equivalents | $\$ 103,644$ | $\$ 86,009$ |
| :--- | :--- | :--- |
| Short-term investments | 7,881 | 18,453 |
| Accounts receivable, net | 118,215 | 81,084 |
| Inventories | 89,193 | 100,612 |
| Other current assets | 24,494 | 33,555 |
| Total current assets | 343,427 | 319,713 |
| Property, plant and equipment, net | 253,234 | 258,585 |
| Goodwill | 65,696 | 65,696 |
| Intangible assets, net | 38,982 | 40,828 |
| Other long-term assets | 79,568 | 78,062 |

Total assets
Current liabilities:
Accounts payable
\$49,940 \$47,893
$\begin{array}{lll}\text { Accrued compensation and employee benefits } & 37,053 & 38,972\end{array}$
$\begin{array}{lll}\text { Deferred margin on sales to distributors } & 141,669 & 122,578\end{array}$
Dividends payable
17,263 16,850
Income taxes payable
Other current liabilities
Total current liabilities
Other tax liabilities
Long-term revolving credit facility
2,874 $\quad 3,034$

Other long-term liabilities
82,246 76,515

Total liabilities
331,045 305,842

Commitments and contingencies (Note 8)
Equity:
Preferred stock, $\$ .01$ par value, 5,000 shares authorized; none issued and outstanding -
Common stock, $\$ .01$ par value, 650,000 and 650,000 shares authorized; 300,119 and
296,346 shares issued; 156,970 and 153,214 shares outstanding at March 30, $2014 \quad 3,001 \quad 2,963$
and December 29, 2013, respectively
Additional paid-in-capital 2,675,102 2,665,453
Accumulated other comprehensive loss (182) (177)
Accumulated deficit
(405,782 ) (397,849)

Stockholders' equity before treasury stock
2,272,139 2,270,390
Less: shares of common stock held in treasury, at cost; 143,149 and 143,132 shares at
March 30, 2014 and December 29, 2013, respectively
Total Cypress stockholders' equity
Noncontrolling interest $\quad(5,373 \quad(4,474)$
Total equity

Total liabilities and equity
The accompanying notes are an integral part of these condensed consolidated financial statements.
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## CYPRESS SEMICONDUCTOR CORPORATION

 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { March 30, } \\ & 2014 \end{aligned}$ |  | March 31, |  |
|  | (In thousands, except per-share |  |  |  |
| Revenues | \$ 170,283 |  | \$172,7 |  |
| Costs and expenses: |  |  |  |  |
| Cost of revenues | 92,561 |  | 93,682 |  |
| Research and development | 45,330 |  | 49,330 |  |
| Selling, general and administrative | 42,609 |  | 45,442 |  |
| Amortization of acquisition-related intangible assets | 1,833 |  | 2,009 |  |
| Restructuring costs | (1,014 |  | 11,440 |  |
| Total costs and expenses | 181,319 |  | 201,903 |  |
| Operating loss | (11,036 |  | (29,175 | ) |
| Interest and other income (expense), net | (1,750 |  | 199 |  |
| Loss before income taxes and noncontrolling interest | (12,786 |  | (28,976 | ) |
| Income tax provision (benefit) | (4,517 |  | 146 |  |
| Net loss | (8,269 |  | (29,122 | ) |
| Adjust for net loss attributable to noncontrolling interest | 335 |  | 643 |  |
| Net loss attributable to Cypress | \$(7,934 |  | \$(28,47 | ) |
| Net loss per share attributable to Cypress: |  |  |  |  |
| Basic | \$(0.05 |  | \$(0.20 | ) |
| Diluted | \$(0.05 |  | \$(0.20 | ) |
| Cash dividend declared per share | \$0.11 |  | \$0.11 |  |
| Shares used in net loss per share calculation: |  |  |  |  |
| Basic | 154,572 |  | 145,689 |  |
| Diluted | 154,572 |  | 145,689 |  |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## CYPRESS SEMICONDUCTOR CORPORATION

 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (Unaudited)

## Tables of Contents

## CYPRESS SEMICONDUCTOR CORPORATION

 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)Cash flows from operating activities:
Net loss
Adjustments to reconcile net loss to net cash provided by operating activities:
Stock-based compensation expense
Depreciation and amortization
Deferred income taxes and other tax liabilities
Restructuring costs
(Gain) Loss on sale or retirement of property and equipment, net
Other
Changes in operating assets and liabilities:
Accounts receivable, net
Inventories
Other current and long-term assets
Accounts payable and other liabilities
Deferred margin on sales to distributors
Net cash provided by operating activities
Cash flows from investing activities:
Proceeds from sales or maturities of available-for-sale investments
Purchases of available-for-sale investments
Net employee contributions to (distribution of) deferred compensation plan
Acquisition of property, plant and equipment
Cash paid for equity investments
Proceeds from sale of held-for-sale equipment
Other
Net cash provided by (used in) investing activities
Cash flows from financing activities:
Withholding of common shares for tax obligations on vested restricted shares
Payment of dividends
Issuance of common shares under employee stock plan
Repayment of equipment leases and loans, net
Net cash provided used in financing activities
Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents, beginning of period
Cash and cash equivalents, end of period
The accompanying notes are an integral part of these condensed consolidated financial statements.

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## CYPRESS SEMICONDUCTOR CORPORATION

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## (Unaudited)

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Fiscal Years
Cypress Semiconductor Corporation ("Cypress" or the "Company") reports on a fiscal-year basis. The Company ends its quarters on the Sunday closest to the end of the applicable calendar quarter, except in a 53 -week fiscal year, in which case the additional week falls into the fourth quarter of that fiscal year. Fiscal 2014 and fiscal 2013 had 52 weeks. The first quarter of fiscal 2014 ended on March 30, 2014 and the first quarter of fiscal 2013 ended on March 31, 2013.

## Basis of Presentation

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, consisting of only normal, recurring items, which are necessary to state fairly the financial information included therein. The financial data should be read in conjunction with the audited consolidated financial statements and related notes thereto included in our Annual Report on Form 10-K for the fiscal year ended December 29, 2013.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Certain prior period balances have been reclassified to conform to the current year presentation.
The condensed consolidated results of operations for the three months ended March 30, 2014 are not necessarily indicative of the results to be expected for the full fiscal year.
During the three months ended March 30, 2014, the Company recorded an out-of-period correcting adjustment to write off certain manufacturing and subcontractor costs that were capitalized within other current assets in previous periods. This correction resulted in an increase to the Company's net loss of $\$ 2.6$ million for the three months ended March 30, 2014. The Company recorded these corrections, in the aggregate totaling $\$ 2.6$ million, in cost of revenues in the three months ended March 30, 2014. Management assessed the impact of these errors and concluded that the amounts were not material, either individually or in the aggregate, to any prior period and to the Q1 2014 interim or expected full year financial statements.
Change in Accounting Principle
During the first quarter of fiscal 2014, we increased our ownership in a privately-held entity which required us to change from the cost method of accounting to the equity method of accounting for this investment. Under the equity method of accounting, we are required to record our interest in the company's reported net income or loss each reporting period. Additionally, we are required to present our prior period financial results to reflect the equity method of accounting from the date of the initial investment in the company which resulted in an adjustment to retained earnings and a corresponding reduction to our investment. See Note 9 for more information.

## Recent Accounting Pronouncements

In July 2013, the FASB issued an ASU on Income Taxes, to improve the presentation of an unrecognized tax benefit when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. This guidance is expected to reduce diversity in practice and is expected to better reflect the manner in which an entity would settle at the reporting date any additional income taxes that would result from the disallowance of a tax position when net operating loss carryforwards, similar tax losses, or tax credit carryforwards exist. This guidance is effective for our interim and annual periods beginning after December 15, 2013. We adopted this guidance in the first quarter of fiscal 2014 and our adoption did not have a significant impact on our condensed consolidated financial statements. See Note 13 for more information.

NOTE 2. GOODWILL AND INTANGIBLE ASSETS

Goodwill represents the excess of the purchase price over the fair value of the net tangible and identifiable intangible assets acquired in a business combination. The carrying amount of goodwill at March 30, 2014 and at December 29, 2013 was $\$ 65.7$ million, of which $\$ 33.9$ million was in MPD and $\$ 31.8$ million was in PSD.

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS——(Continued)
(Unaudited)
The following table presents details of our intangible assets:

|  | As of March 30, 2014 |  |  |  | As of December 29, 2013 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross <br> (In thousan | Accumulat Amortizati ) |  | Net | Gross | Accumulat Amortizati |  | Net |
| Acquisition-related intangible assets | \$ 151,773 | \$(113,507 | ) | \$38,266 | \$ 151,773 | \$(111,673 | ) | \$40,100 |
| Non-acquisition related intangible assets | 10,523 | (9,807 | ) | 716 | 10,423 | (9,695 |  | 728 |
| Total intangible assets | \$ 162,296 | \$ (123,314 | ) | \$38,982 | \$ 162,196 | \$ (121,368 |  | \$40,828 |

As of March 30, 2014, the estimated future amortization expense of these intangible assets was as follows:

|  | (In thousands) |
| :--- | :--- |
| 2014 | 5,168 |
| 2015 | 5,620 |
| 2016 | 5,221 |
| 2017 | 5,221 |
| 2018 and future | 17,752 |
| Total future amortization expense | $\$ 38,982$ |

## NOTE 3. RESTRUCTURING

For the three months ended March 30, 2014 we recorded a benefit arising from restructuring related items of $\$(1.0)$ million, compared to a restructuring charge of $\$ 11.4$ million incurred during the three months ended March 31, 2013. The benefit for the period primarily resulted from the gain on the sale of a previously restructured asset. The determination of when we accrue for severance and benefits costs, and which accounting standard applies, depends on whether the termination benefits are provided under a one-time benefit arrangement or under an on-going benefit arrangement.
The following table summarizes the restructuring charges recorded in the Condensed Consolidated Statements of Operations:

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 30, | March 31, |
|  | 2014 | 2013 |
|  | (In thousands) |  |
| Personnel costs | $\$(154$ | $) \$ 4,157$ |
| Impairment of property, plant and equipment | - | 6,698 |
| Other | $(281$ | 585 |
| Gain on sale of held-for-sale assets | $(579$ | $)-$ |
| Total restructuring charges | $\$(1,014$ | $) \$ 11,440$ |

A summary of the restructuring activities related to personnel costs, which are primarily in the U.S. is summarized as follows:

## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(Unaudited)

|  | (In thousands) |
| :--- | :--- |
| Balance as of December 292013 | $\$ 4,158$ |
| Provision (release) | $(154,311$ |
| Cash payments | $(1,311)$ |
| Balance as of March 30, 2014 | 2,693 |

The restructuring liability as of March 30, 2014 related primarily to personnel costs and is expected to be paid out within the next twelve months.
During fiscal 2013, we implemented a restructuring plan to reduce operating expenses as part of our 2013 corporate priorities. The plan included the termination of employees and the disposal of certain equipment located in our Bloomington, Minnesota facility. During the first quarter of fiscal 2014, we did not record any new restructuring charges. For the first fiscal quarter of 2013, we recorded restructuring charges of $\$ 11.0$ million related to the Fiscal 2013 Restructuring Plan of which $\$ 6.7$ million was related to property, plant and equipment, $\$ 3.8$ million was related to personnel costs and $\$ 0.5$ million was mainly related to the amounts payable upon the termination of agreements with certain distributor representatives.
During the first quarter of fiscal 2014, we did not record any new restructuring charges under a restructuring plan which we first announced in fiscal 2011 ("Fiscal 2011/2012 Restructuring Plan"). This plan allowed us to continue to allocate and align our resources to the business units that we expect will drive future development and revenue growth. For the first fiscal quarter of 2013, we recorded restructuring charges of $\$ 0.4$ million.
Assets Held-For-Sale
During the first quarter of 2013 , we incurred a $\$ 6.0$ million charge to write down certain equipment to the then-current fair value of $\$ 2.3$ million. The net book value of these assets was classified as held-for-sale and included in "Other current assets" in the Condensed Consolidated Balance Sheet as of December 29, 2013. In the first fiscal quarter of 2014, we sold this equipment and recorded a gain on the sale of nearly $\$ 0.6$ million, net of selling costs, as a credit to restructuring costs in the Condensed Consolidated Statement of Operations.

NOTE 4. BALANCE SHEET COMPONENTS
Accounts Receivable, Net

Accounts receivable, gross
Allowance for doubtful accounts receivable and sales returns
Total accounts receivable, net
$\left.\begin{array}{ll}\text { As of } & \\ \text { March 30, } & \text { December 29, } \\ 2014 & 2013 \\ \text { (In thousands) } \\ \$ 121,585 & \$ 84,431 \\ (3,370 & ) \\ \$ 118,215 & \$ 81,084\end{array}\right)$

Inventories

|  | As of <br>  <br>  <br> March 30, | December 29, <br>  <br> Raw materials |
| :--- | :--- | :--- |
| 2014 | (In thousands) |  |
| Work-in-process | $\$ 4,618$ | $\$ 4,026$ |
| Finished goods | 64,295 | 71,948 |
|  | 20,280 | 24,638 |

Total inventories
Other Current Assets
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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)
(Unaudited)
$\left.\begin{array}{lll} & \begin{array}{l}\text { As of } \\ \text { March 30, }\end{array} & \begin{array}{l}\text { December 29, } \\ \\ \\ \text { Prepaid expenses }\end{array} \\ \text { Mssets held-for-sale } & 2014 & \text { (In thousands) }\end{array}\right)$

Other Long-term Assets
$\left.\begin{array}{lll} & \begin{array}{l}\text { As of } \\ \text { March 30, }\end{array} & \begin{array}{l}\text { December 29, } \\ \text { M }\end{array} \\ & \begin{array}{l}2014\end{array} \\ \text { (In thousands) }\end{array}\right)$

| Employee deferred compensation plan | $\$ 42,200$ | $\$ 41,582$ |
| :--- | :--- | :--- |
| Restructuring accrual (see Note 3) | 2,693 | 4,158 |
| Capital lease-current portion (see Note 8) | 2,722 | 2,659 |
| Equipment loan-current portion (see Note 10) | 2,127 | 2,825 |
| Rebate reserve-current portion | 10,731 | 2,445 |
| Other current liabilities | 21,773 | 22,846 |
| Total other current liabilities | $\$ 82,246$ | $\$ 76,515$ |

Other Long-term Liabilities

| Equipment loan-long-term portion (see Note 10) | $\$ 5,918$ | $\$ 5,918$ |
| :--- | :--- | :--- |
| Capital lease-long-term portion (see Note 8) | 9,106 | 9,828 |
| Other long-term liabilities | 10,315 | 11,782 |
| Total other long-term liabilities | $\$ 25,339$ | $\$ 27,528$ |

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS——(Continued)
(Unaudited)

## NOTE 5. FAIR VALUE MEASUREMENTS

Assets/Liabilities Measured at Fair Value on a Recurring Basis
The following tables present the fair value hierarchy for our financial assets and liabilities measured at fair value on a recurring basis and our non-financial assets measured at fair value on a non-recurring basis:

As of March 30, 2014
Level 1 Level 2 Level 3 Total Level $1 \quad$ Level 2 Level 3 Total (In thousands)

As of December 29, 2013


Financial Assets
Cash equivalents:

| Money market funds | \$9,249 | \$- | \$ | \$9,249 | \$29,719 | \$- | \$ | \$29,719 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial paper | - | 11,000 | - | 11,000 | - | - | - | - |
| Total cash equivalents | 9,249 | 11,000 | - | 20,249 | 29,719 | - | - | 29,719 |
| Short-term investments: Corporate notes and bonds | - | 7,014 | - | 7,014 | - | 14,677 | - | 14,677 |
| Commercial paper | - | - | - | - | - | 1,300 | - | 1,300 |
| Certificates of deposit | - | 867 | - | 867 | - | 2,476 | - | 2,476 |
| Non-financial assets held-for-sale | - | - | - | - | - | 2,260 | - | 2,260 |
| Total short-term | - | 7,881 | - | 7,881 | - | 20,713 | - | 20,713 |

investments
Employee deferred compensation plan assets:

| Cash equivalents | 3,548 | - | - | 3,548 | 3,941 | - | - | 3,941 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mutual funds | 22,778 | - | - | 22,778 | 23,415 | - | - | 23,415 |
| Equity securities | 8,546 | - | - | 8,546 | 7,977 | - | - | 7,977 |
| Fixed income | 3,416 | - | - | 3,416 | 3,192 | - | - | 3,192 |
| Money market funds |  | 3,853 | - | 3,853 | 4,080 | - | - | 4,080 |
| Total employee deferred compensation plan assets | 38,288 | 3,853 | - | 42,141 | 42,605 | - | - | 42,605 |
| Total financial assets Financial Liabilities | \$47,537 | \$22,734 | \$- | \$70,271 | \$72,324 | \$20,713 | \$- | \$93,037 |
| Employee deferred compensation plan | \$- | \$42,200 | \$- | \$42,200 | \$- | \$41,582 | \$- | \$41,582 | liability

Valuation Techniques:
There have been no changes to our valuation techniques used to measure our assets and liabilities. For a description of our valuation techniques, refer to our Form 10-K for the year ended December 29, 2013.
Assets Measured at Fair Value on a Nonrecurring Basis
As of March 30, 2014, the carrying value of our line of credit was $\$ 227.0$ million. The fair value of our line of credit approximates its fair value since it bears interest rates that are similar to existing market rates that would be offered to the Company and represents a Level 2 measurement.

## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

(Unaudited)
Investments in Equity Securities
Our investments in equity securities include long-term investments in non-marketable equity securities of mainly privately-held companies of approximately $\$ 19.1$ million and $\$ 15.0$ million as of March 30, 2014 and December 29, 2013, respectively.
Included in our non-marketable equity securities is our investment in a company that designs, develops and manufactures products in the area of advanced battery storage for mobile consumer devices. In February 2012, we entered into a Stock Purchase Agreement (the "Agreement") with that company and through the end of fiscal 2013, we have cumulatively invested $\$ 13.5$ million in that company. During the first quarter of fiscal 2014, we invested an additional $\$ 4.0$ million. As of March 30, 2014, we own approximately $20.3 \%$ of the company's outstanding voting shares and thus began to use the equity accounting method for this investment. As of March 30, 2014, our investment in this company, after the impact of equity accounting, was $\$ 13.6$ million and is recorded as part of our investments in non-marketable securities. Subject to the attainment of certain milestones, we plan to purchase additional preferred stock up to approximately $\$ 19.1$ million in fiscal 2014. If our future commitments are fully funded, we could become their majority shareholder and consolidate the financial results of this company. See Note 9 for additional disclosure related to the equity accounting method for this investment.
The remaining privately-held equity investments are accounted for under the cost method and are periodically reviewed for other-than-temporary declines in fair value.
There were no significant transfers between Level 1, Level 2 and Level 3 fair value hierarchies during the three months ended March 30, 2014.

## NOTE 6. INVESTMENTS AND EMPLOYEE DEFERRED COMPENSATION PLAN

Available-For-Sale Securities
The following tables summarize our available-for-sale and other investments:

As of March 30, 2014

|  | Gross | Gross |
| :--- | :--- | :--- |
| Cost | Enrealized | Unrealized |
|  | Fair |  |
| Vains | Losses |  |
| (In thousands) |  |  |

As of December 29, 2013

|  | Gross | Gross |  |
| :--- | :--- | :--- | :--- |
| Cost | Fair |  |  |
|  | Unrealized | Unrealized |  |
|  | Gains | Losses |  |

Reported as cash
equivalents:

| Money market funds | $\$ 9,249$ | $\$-$ | $\$-$ | $\$ 9,249$ | $\$ 29,719$ | $\$-$ | $\$-$ | $\$ 29,719$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Commercial paper | 11,000 | - | - | 11,000 | - | - | - | - |
| Total cash equivalents <br> Reported as short-term | 20,249 | - | - | 20,249 | 29,719 | - | - | 29,719 |
| investments: |  |  |  |  |  |  |  |  |
| Corporate note and <br> bonds | 7,009 | 5 | - | 7,014 | 14,667 | 10 | - | 14,677 |
| Federal agency <br> Commercial paper <br> Certificates of deposit | - | - | - | - | - | - | - | - |
| Assets held-for-sale | - | - | - | - | 1,300 | - | - | 1,300 |
| Total short-term | 7,876 | 5 | - | 867 | 2,476 | - | - | 2,476 |
| investments | $\$ 28,125$ | $\$ 5$ | $\$-$ | - | - | - | - | - |
|  | $\$ 28,130$ | $\$ 48,162$ | $\$ 10$ | $\$-$ | $\$ 48,172$ |  |  |  |

Total available-for-sale securities and other
investments
As of March 30, 2014, the contractual maturities of our available-for-sale investments and certificates of deposit were as follows (the table below does not include our investments in marketable equity securities and our assets held-for-sale):

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## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(Unaudited)

Maturing within one year
Maturing in one to three years
Maturing in more than three years
Total

| Cost <br> (in thousands) | Fair Value |
| :--- | :--- |
| $\$ 28,125$ | $\$ 28,130$ |
| - | - |
| - | - |
| $\$ 28,125$ | $\$ 28,130$ |

Realized gains from sales and losses of available-for-sale investments during the three months ended March 30, 2014 and March 31, 2013 were not material.
Employee Deferred Compensation Plan
We have a deferred compensation plan which provides certain key employees, including our executive management, with the ability to defer the receipt of compensation in order to accumulate funds for retirement on a tax-deferred basis. We do not make contributions to the deferred compensation plan or guarantee returns on the investments. Participant deferrals and investment gains and losses remain as our liabilities and the underlying assets are subject to claims of general creditors.
Under the deferred compensation plan, the assets are recorded at fair value in each reporting period with the offset being recorded in "Interest and other income, net." The liabilities are recorded at fair value in each reporting period with the offset being recorded as an operating expense or income. As of March 30, 2014 and December 29, 2013, the fair value of the assets was $\$ 42.1$ million and $\$ 42.4$ million, respectively, and the fair value of the liabilities was $\$ 42.2$ million and $\$ 41.6$ million, respectively.
All non-cash expense and income recorded under the deferred compensation plan are included in the following line items in the Condensed Consolidated Statements of Operations:

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{aligned} & \text { March 30, } \\ & 2014 \\ & \text { (In thousands) } \end{aligned}$ | $\begin{aligned} & \text { March 31, } \\ & 2013 \end{aligned}$ |
| Changes in fair value of assets recorded in: |  |  |
| Interest and other income, net | \$859 | \$2,424 |
| Changes in fair value of liabilities recorded in: |  |  |
| Cost of revenues | (218 | ) (422 |
| Research and development expenses | (424 | ) (815 |
| Selling, general and administrative expenses | (964 | ) $(1,861$ |
| Total income (expense) | \$(747 | ) \$(674 |

## NOTE 7. STOCK-BASED COMPENSATION

Our equity incentive plans are broad-based, long-term programs intended to attract and retain talented employees and align stockholder and employee interests.
The following table summarizes the stock-based compensation expense, by line item recorded in the Condensed Consolidated Statements of Operations:

| Research and development | 7,183 | 4,967 |
| :--- | :--- | :--- |
| Selling, general and administrative | 7,389 | 3,852 |
| Total stock-based compensation | $\$ 16,823$ | $\$ 12,437$ |

As stock-based compensation expense recognized in the Condensed Consolidated Statements of Operations is based on awards ultimately expected to vest, it has been reduced for estimated forfeitures. The accounting guidance requires forfeitures

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS——(Continued)
(Unaudited)
to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates.
Cash proceeds from the issuance of shares under the employee stock plans were approximately $\$ 8.8$ million for the three months ended March 30, 2014 and $\$ 11.6$ million and for the three months ended March 31, 2013. We did not recognize a tax benefit from stock option exercises for the three months ended March 30, 2014 or March 31, 2013. As of March 30, 2014 and December 29, 2013, stock-based compensation capitalized in inventories totaled \$6.0 million and $\$ 5.3$ million, respectively.
The following table summarizes the stock-based compensation expense by type of awards:

|  | Three Months Ended |  |
| :--- | :--- | :--- |
| March 30, | March 31, |  |
|  | 2014 | 2013 |
| Stock options | (In thousands) |  |
| Restricted stock units and restricted stock awards | $\$ 1,449$ | $\$ 2,521$ |
| Employee Stock Purchase Plan ("ESPP") | 14,372 | 5,103 |
| Total stock-based compensation expense | 1,002 | 4,813 |

The following table summarizes the unrecognized stock-based compensation expense, net of estimated forfeitures, by type of awards:

|  | As of |  |
| :--- | :--- | :--- |
|  | March 30, | Weighted- <br> Average <br> Amortization |
|  | 2014 | Period |
|  |  | (In thousands) |
| (In years) |  |  |
| Stock options | $\$ 10,042$ | 1.98 |
| Restricted stock units and restricted stock awards | 21,841 | 1.59 |
| ESPP | 2,293 | 0.57 |
| Total unrecognized stock-based compensation balance | $\$ 34,176$ | 1.64 |

Valuation Assumptions
We estimated the fair value of the stock options and ESPP awards using the Black-Scholes valuation model with the following assumptions:

## Expected life

Three Months Ended
March 30, 2014 March 31, 2013

Volatility
Risk-free interest rate
$0.5-7.27$ years $0.5-7.27$ years
$31.03 \%-37.96 \% \quad 38.4 \%-46.3 \%$

Dividend yield
$0.09 \%-1.73 \% \quad 0.11 \%-0.84 \%$
$4.1 \% \quad 4.2 \%$
The fair value of the restricted stock units and the restricted stock awards was based on our stock price on the date of grant.
Equity Incentive Program
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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS——(Continued)
(Unaudited)

As of March 30, 2014, approximately 4.5 million stock options or 2.4 million restricted stock units and restricted stock awards were available for grant under the Amended and Restated 2013 Stock Plan and the 2012 Incentive Award Plan.

Stock Options:
The following table summarizes our stock option activities:

|  | Weighted- <br> Average <br> Exercise |
| :--- | :--- | :--- |
| Price Per |  |

The weighted-average grant-date fair value of the options granted during the three months ended March 30, 2014 was $\$ 2.26$. The weighted-average grant-date fair value of the options granted during the three months ended March 31, 2013 was \$2.35.
The aggregate intrinsic value of the options outstanding and options exercisable as of March 30, 2014 was approximately $\$ 53.3$ million and $\$ 52.9$ million, respectively. The aggregate intrinsic value represents the total pre-tax intrinsic value which would have been received by the option holders had all option holders exercised their options as of March 30, 2014 and does not include substantial tax payments.
The aggregate pre-tax intrinsic value of option exercises, which represents the difference between the exercise price and the value of Cypress common stock at the time of exercise, was $\$ 1.9$ million during the three months ended March 30, 2014, and $\$ 6.0$ million during the three months ended March 31, 2013.
The total number of exercisable in-the-money options was approximately 9.6 million shares as of March $30,2014$. As of March 30, 2014, stock options vested and expected to vest totaled approximately 17.7 million shares, with a weighted-average remaining contractual life of 4.2 years and a weighted-average exercise price of $\$ 8.20$ per share. Restricted Stock Units and Restricted Stock Awards
The following table summarizes our restricted stock unit and restricted stock award activities:

Balance as of December 29,2013
Granted
Released


| Forfeited | $(117$ | $)$ | $(1,750$ | $)$ | $(1,867$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Balance as of March 30, 2014 | 4,022 | 3,743 | 7,765 | $\$ 11.12$ |  |

The 7.8 million outstanding restricted stock units and awards as of March 30, 2014 included approximately 3.2 million of performance-based restricted stock units ("PARS"). These PARS were issued to certain senior-level employees in the first quarter of fiscal 2014 and can be earned ratably over a period of one to two years, subject to the achievement of certain performance milestones set by the Compensation Committee. These performance milestones include the following:

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## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

 (Unaudited)Milestone \#1—our Chief Executive Officer's annual goals, or CSFs, include various corporate-level strategic goals focused on financial results of operation, cost savings, gaining additional market share, introducing new products on specific schedules, implementing various operational and customer-facing systems as well as achieving certain organizational best practices ("CEO CSFs"). The CEO CSFs represent the action items that are most critical to the Company's short- and long-term success. Each individual goal is assigned a specific number of points and each goal has specific targets that are determined in advance and document what is required to achieve $100 \%$ of the goal and then scales down to a specific $0 \%$ point. The maximum number of points, or the "CSF score", that can be achieved for the CEO CSFs is 100 and there is no discretionary component to the score of the CEO CSFs as each goal is specific and measurable. In order for a participant to earn $100 \%$ of the shares underlying Milestone \#1, our CEO must obtain 85 points or greater under the CEO CSFs and achievement then scales down linearly to $0 \%$ of shares earned if the CEO CSF score is less than 60 points.

Milestone \#2—requires the Company to achieve a specific revenue amount during fiscal year 2015. In order for a participant to earn $100 \%$ of the RSUs underlying Milestone \#2, the Company must achieve a specific revenue amount level in fiscal year 2015 which scales down linearly to $0 \%$ of the shares earned if the dollar value of the specific revenue amount is less than target.

Milestone \#3-requires the participant to remain employed through January 30, 2016. 75\% of Milestone \#3 targeted PARS vest on January 30, 2015 and the remaining $25 \%$ will vest on January 30, 2016.

Both Milestones \#1 and \#2 will be multiplied by a Total Shareholder Return (TSR) Factor, for the applicable milestone performance period as compared to the performance of a Peer Group of Companies as detailed in our 2014 Proxy. The TSR factor which adjusts on a linear scale is .625 if Cypress is at the 10 th or lower rank order percentile, 1.0 if Cypress is in the 40th and 60th rank percentile and 1.375 if Cypress is at the 90 th or higher rank order percentile.

The payout amount for both Milestones \#1 and \#2 have the potential to earn above the targeted amount if the significantly outperform the target. In order to achieve greater than $100 \%$ of Milestone \#1 a perfect score of 100 must be earned on the CEO CSFs. To achieve greater than $100 \%$ on Milestone \#2 the Company must exceed the stretch revenue targets milestones by certain amounts. The potential amount that can be earned is adjusted on a linear scale and has a cap of $160 \%$ of the target.

Release of 2013 Performance-based Restricted Stock Shares
On February 27, 2014, the Committee approved the performance milestone achievements for fiscal year 2013. Before finalizing the 2013 PARS payouts, the Committee carefully considered the overall performance of the Company and concluded it was appropriate to exercise its right of negative discretion on the payout amounts earned. Of the total 3.9 million performance-based restricted stock units earned, 2.3 million were delivered and 1.6 million were forfeited due to negative discretion. The forfeited shares were returned to our equity pool.

## NOTE 8. COMMITMENTS AND CONTINGENCIES

Operating Lease Commitments
We lease certain facilities and equipment under non-cancelable operating lease agreements that expire at various dates through fiscal 2018. Some leases include renewal options, which would permit extensions of the expiration dates at
rates approximating fair market rental values at the time of the extension.

## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued) <br> (Unaudited)

As of March 30, 2014, future minimum lease payments under non-cancelable operating leases were as follows:

| Fiscal Year | (In thousands) |
| :--- | :--- |
| 2014 (remaining nine months) | $\$ 5,365$ |
| 2015 | 5,717 |
| 2016 | 3,548 |
| 2017 | 2,891 |
| 2018 | 345 |
| 2019 and thereafter | 496 |
| Total | $\$ 18,362$ |
| Capital Lease |  |
| In 2011, we entered into a capital lease agreement which allows us to borrow up to $\$ 35.0$ million to finance the |  |
| acquisition of certain manufacturing equipment. Assets purchased under the capital lease are included in "Property, |  |
| plant and equipment, net" as manufacturing equipment and the amortization is included in depreciation. As of |  |
| March 30, 2014, the gross value and net book value of manufacturing equipment purchased under a capital lease was |  |
| approximately $\$ 20.5$ million and $\$ 15.4$ million, respectively. As of March 30,2014, the total minimum lease |  |
| payments under our capital leases amounted to approximately $\$ 11.8$ million. |  |

Future minimum payments, by year and in the aggregate, under the capitalized lease consist of the following:

| Fiscal Year | (In thousands) |
| :--- | :--- |
| 2014 (remaining 9 months) | $\$ 2,254$ |
| 2015 | 2,936 |
| 2016 | 6,581 |
| 2017 | 599 |
| 2018 | - |
| Total minimum lease payments | 12,370 |
| Less: amount representing interest | 542 |
| Total | $\$ 11,828$ |

Product Warranties
We generally warrant our products against defects in materials and workmanship for a period of one year and that product warranty is generally limited to a refund of the original purchase price of the product or a replacement part. We estimate our warranty costs based on historical warranty claim experience. Warranty returns are recorded as an allowance for sales returns. The allowance for sales returns is reviewed quarterly to verify that it properly reflects the remaining obligations based on the anticipated returns over the balance of the obligation period.

The following table presents our warranty reserve activities:

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 30,March 31, <br>  <br>  <br> Beginning balance <br> Settlements made <br> Provisions <br> (In thousands) |  |
| Ending balance | $\$ 2,628$ | $\$ 3,360$ |
| Equity Investment Commitments | $(333$ | $(151$ |
|  | 333 | 151 |

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
(Unaudited)
As disclosed in Note 5, we have committed to purchase additional preferred stock from a company that works in the area of advanced battery storage. During the first fiscal quarter of 2014, our percentage ownership increased to over 20 percent. As of March 30, 2014, we currently own approximately $20.3 \%$ of the company. Our investment is now accounted for using the equity method of accounting. See Note 9 for additional disclosure related to the equity accounting method for this investment.
Subject to the attainment of certain milestones, we plan to potentially purchase additional preferred stock of approximately $\$ 19$ million in fiscal 2014 and actual amounts purchased could vary substantially.
Litigation and Asserted Claims
Our seven-patent infringement case is currently pending against GSI's static random access memory ("SRAM") technology in the United Stated District Court for Northern California. We are seeking damages as well as injunctive relief in the case which has been assigned to Judge Tigar. Our initial infringement contentions on all seven patents have been filed in the case, discovery continues and we are currently working on the claim construction process. In defense of our claims, GSI has now submitted applications for inter-partes review with the PTO on five of our asserted patents. We believe strongly in the merits of our patent infringement claims, and intend to take the steps necessary to protect our intellectual property.
With respect to the civil antitrust case filed by GSI in the United States District Court for the Northern California, fact discovery is now complete and expert work has begun in the case. GSI's case, which only names Cypress as a defendant, accuses the QDR Consortium, which was comprised of several other semiconductor companies, of certain anti-competitive behavior. Aside from injunctive relief, GSI has made no specific monetary demand in the antitrust matter. Accordingly, the possible range of monetary loss that might be demanded in the future in the matter, if any, is unknown at this time. However, the case has been narrowed to any damages sustained between 2007-2011 and only with respect to possible lost sales on GSI's SigmaQuadIII product family. We believe strongly that we have meritorious defenses to the allegations set forth in the GSI civil antitrust complaint and we intend to defend ourselves vigorously in this matter.
With respect to the litigation stemming from our acquisition of Ramtron, both the Dent and the Weber shareholder litigation cases remain inactive. We have motions to dismiss pending in each of those cases. We believe strongly that these cases are without merit. As such, in the event either plaintiff chooses to take further action, we will defend ourselves vigorously. Because the case is at a very early stage and no specific monetary demand has been made, it is not possible for us to estimate the potential loss or range of potential losses for either case.
On December 11, 2012, LongPath Capital, LLC ("LongPath") filed an appraisal petition with the Court of Chancery in the State of Delaware in connection with our acquisition of Ramtron. Specifically, the petition seeks an appraisal of the fair value of the common stock shares held by LongPath, and an order that Ramtron pay such fair value, plus interest and attorney's fees. We believe LongPath's petition is without merit and we intend to defend this matter vigorously. We are currently engaged in the expert discovery phase of this case. Trial has been rescheduled by the court to October 2014. In May 2013, Plaintiff LongPath was paid the purchase price of $\$ 3.10$ per share, or approximately $\$ 1.5$ million. As a result, our potential exposure is limited to any premium on the purchase price that might be awarded by the court. The respective positions of the parties on valuation make it impossible for us to accurately estimate the potential exposure, if any, for this matter.
After extended licensing discussions were effectively abandoned by LG Electronics, Inc. ("LG") and Blackberry Limited/Blackberry Corporation ("Blackberry"), on August 29, 2013, we filed a patent infringement complaint against LG in the federal district court in the Northern District of California, accusing certain of their products of infringing six of our USB and Touch patents. We have filed our initial infringement contentions in the case, and are beginning discovery. The court has not yet set a date for the Markman hearing or the trial. We filed a second complaint in the Northern District of California with respect to the same six USB and Touch patents against Blackberry on September $10^{\text {th }}$. On November 4, 2013, Blackberry filed an answer to our complaint along with a counter-claim asserting two of their patents against us. Blackberry filed a second patent infringement complaint in the Northern District of Texas,

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asserting two of its patents against us. We have reviewed all the asserted patents and are confident in our ability to defend ourselves. On January 31, 2014, we filed applications for inter-partes review by the PTO on both of the patents asserted in the Northern District of Texas case. Our motion to stay the Texas case was denied. Accordingly, absent an agreement between the parties, the case will move forward in the second fiscal quarter of this year when we expect to file counter-assertions. The California case against Blackberry has been reassigned to Judge Freeman, and the parties are awaiting a case schedule. Both Blackberry and Cypress are seeking unstated damages and injunctive relief in each of our respective cases. We believe strongly in the merits of our patent infringement claims, and intend to take the steps necessary to protect our intellectual property as well as the business interests of our non-infringing customers. On September 24, 2013, we filed a three-patent infringement case against Silego Technology, Inc. ("Silego") in federal district court in the Northern District of California. The parties have reached a settlement agreement in this matter which will result in the dismissal of this case.

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## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

 (Unaudited)We are currently a party to various other legal proceedings, employee-related claims, disputes and litigation arising in the ordinary course of business. Based on our own investigations, we believe the ultimate outcome of our current legal proceedings, individually and in the aggregate, will not have a material adverse effect on our financial position, results of operation or cash flows. However, because of the nature and inherent uncertainties of the litigation, should the outcome of these actions be unfavorable, our business, financial condition, results of operations or cash flows could be materially and adversely affected.
Indemnification Obligations
We are a party to a variety of agreements pursuant to which we may be obligated to indemnify another party to such agreements with respect to certain matters. Typically, these obligations arise in the context of contracts we have entered into, under which we customarily agree to hold the other party harmless against losses arising from a breach of representations and covenants or terms and conditions related to such matters as the sale and/or delivery of our products, title to assets sold, certain intellectual property claims, defective products, specified environmental matters and certain income taxes. In these circumstances, payment by us is customarily conditioned on the other party making a claim pursuant to the procedures specified in the particular contract, which procedures typically allow us to challenge the other party's claims and vigorously defend ourselves and the third party against such claims. Further, our obligations under these agreements may be limited in terms of time, amount or the scope of our responsibility and in some instances, we may have recourse against third parties for certain payments made under these agreements. It is not possible to predict the maximum potential amount of future payments under these agreements due to the conditional nature of our obligations and the unique facts and circumstances involved in each particular agreement. Historically, payments we have made under these agreements have not had a material effect on our business, financial condition or results of operations. We believe that if we were to incur a loss in any of these matters, such loss would not have a material effect on our business, financial condition, cash flows or results of operations, although there can be no assurance of this. As of March 30, 2014, we had no reason to believe a loss exceeding amounts already recognized had been incurred.

## NOTE 9. EQUITY METHOD INVESTMENT

## Change in Accounting Principle

During the first quarter of fiscal 2014, we invested an additional $\$ 4.0$ million in a battery company. The additional investment in this company increased our ownership interest in the company's outstanding stock from $17.2 \%$ to $20.3 \%$ and required us to change from the cost method of accounting to the equity method of accounting for this investment. Under the equity method of accounting, we are required to record our interest in the company's reported net income or loss each reporting period. Additionally, we are required to present our prior period financial results to reflect the equity method of accounting from the date of the initial investment in the company which resulted in a $\$ 3.0$ million adjustment to retained earnings and a corresponding reduction to our investment. The results for the three months ended March 30, 2014 and March 31, 2013 include a charge of $\$ 0.9$ million and $\$ 0.3$ million respectively, recorded in Other Income and Expense which represents our portion of the losses incurred by the investee for the periods presented.

The following table lists the relevant captions from our statements of operations, as originally presented, and after the change in accounting principle:

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)
(Unaudited)
Q1'12 $\quad$ Q2'12 $\quad$ Q3'12 $\quad$ Q4'12 $\quad$ FY'12 $\quad$ Q1'13 $\quad$ Q2'13 $\quad$ Q3'13 $\quad$ Q4'13 $\quad$ FY'13
As
previously
presented
Net Income
from (17,640) 5,148 15,047 (21,470) (18,915) (29,175) (8,132 ) (9,989 ) (10,899) (58,195)
Operations
Interest and
$\left.\begin{array}{llllllllllll}\begin{array}{l}\text { other income } \\ \text { (expense), }\end{array} 334 & 1 & (1,330\end{array}\right)(1,750)(2,745) 483 \quad 2,119 \quad 427 \quad$ (804 $) 2,225$
(expense),
net
Equity
Impairment
$\begin{array}{llllllll}\text { Net } \\ \text { Income/Loss } & (19,460) & 4,977 & 14,332 & (22,219) & (22,370) & (28,195) & 3,766\end{array}(8,358)(13,577)(46,364)$
EPS
Basic $\quad(0.13 \quad) 0.03 \quad 0.1 \quad(0.15 \quad)(0.15 \quad)(0.19 \quad) 0.03 \quad(0.06 \quad)(0.09)(0.31 \quad)$
Diluted $\quad(0.13 \quad) 0.03 \quad 0.09 \quad(0.15 \quad)(0.15 \quad)(0.19 \quad) 0.02 \quad(0.06)(0.09)(0.31)$
As adjusted
Net Income
from (17,640) 5,148 15,047 (21,470)(18,915)(29,175)(8,132)(9,989 )(10,899)(58,195)
Operations
Pro rata share
of (loss) from
equity $(242)(279 \quad)(278)(276)(1,075)(284 \quad)(490)(471 \quad)(632)(1,877)$ investments
Interest and
$\left.\begin{array}{lllllllllll}\begin{array}{l}\text { other income } \\ \text { (expense), }\end{array} 334 & 1 & (1,330\end{array}\right)(1,750)(2,745) 483 \quad 2,119 \quad 427 \quad(804) 2,225$
net
Equity
Impairment
$\begin{array}{lllllll}\text { Net } \\ \text { Income/Loss } & (19,702) & 4,698 & 14,054 & (22,495) & (23,445) & (28,479) \\ \text { ( } 3,276 & (14,209) & (48,241)\end{array}$
EPS

Diluted $\quad(0.13 \quad) 0.03 \quad 0.09 \quad(0.16)(0.16)(0.20) 0.02 \quad(0.06)(0.09)(0.32)$

Cumulative
effect of
change in (242 ) (521 ) (799 ) (1,075 ) (1,075 ) (1,359 ) (1,849 ) (2,320 ) (2,952 ) (2,952 )
retained
earnings

NOTE 10. DEBT AND EQUITY TRANSACTIONS

## Senior Secured Revolving Credit Facility

We have a $\$ 300$ million senior secured revolving credit facility ("Credit Facility") in which the borrowings are collateralized by substantially all assets of the Company. The financial covenants include the following conditions: 1) maximum senior secured leverage ratio of 2.50 to 1.00 through January 1,2017 and 2.25 to 1.0 thereafter, 2) maximum total leverage ratio of 4.25 to 1.00 through January 3, 2015, 3.50 to 1.00 through January 1, 2017, and 3.00 to 1.00 thereafter, 3 ) minimum fixed charge coverage ratio of 1.00 to 1.00 , and 4 ) minimum liquidity of at least $\$ 100$ million. At March 30, 2014, our remaining outstanding borrowings of $\$ 227.0$ million were recorded as part of long-term liabilities and are presented as "Long-term revolving credit facility" in the Condensed Consolidated Balance Sheet. As of March 30, 2014 and December 29, 2013 we were in compliance with all of the financial covenants under the Credit Facility.
Equipment Loans
In December 2011, we obtained equipment loans from a financial institution for an aggregate amount of approximately $\$ 14.1$ million which are collateralized by certain manufacturing equipment and bear interest of $3.15 \%$ to $3.18 \%$ per annum payable in 60 equal installments with the first installment due January 2012. Of the $\$ 8.0$ million outstanding balance as of March 30, 2014, approximately $\$ 2.1$ million was recorded as part of "Other current liabilities" and $\$ 5.9$ million was recorded as part of "Other long-term liabilities" in the Condensed Consolidated Balance Sheet.

## Table of Contents <br> CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

 (Unaudited)The schedule of principal payments under our equipment loans is as follows:
Fiscal Year
2014 (remaining nine months)
2015
2016
Total
$\$ 400$ Million Stock Buyback Program:
For the three months ended March 30,2014 , repurchases made under this program were immaterial. Since we
announced our $\$ 400$ million stock buyback program in September 2011 through the end of the first quarter of fiscal
2014, we used approximately $\$ 316.7$ million from this program to repurchase approximately 23.6 million shares at an
average share price of $\$ 13.43$. As of March 30, 2014, the total remaining dollar amount of shares that may be
repurchased under the program was approximately $\$ 83.3$ million.
Dividends
On February 28, 2014, our Board of Directors approved a cash dividend of $\$ 0.11$ per share payable to holders of
record of our common stock at the close of business day on March 27, 2014. This cash dividend was paid on April 17,
2014 and totaled approximately $\$ 17.3$ million which was accrued for in the first quarter of fiscal 2014 and shown as
"Dividends payable" in the Condensed Consolidated Balance Sheet as of March 30, 2014.

## NOTE 11. ACCUMULATED OTHER COMPREHENSIVE LOSS

The components of accumulated other comprehensive loss were as follows:

Balance as of December 29,2013
Other comprehensive income attributable to Cypress Balance as of March 30, 2014

| Net unrealized <br> gains (loss) on <br> investments | Cumulative <br> translation <br> adjustment and <br> other | Accumulated other <br> comprehensive |
| :--- | :--- | :--- |
| loss <br> (income) |  |  |
| $(583$ | ) $\$ 6$ | $\$(177$ |
| $\$(188$ | $)$ | - |
| 6 | $\$(182$ |  |

[^0]
## NOTE 12. FOREIGN CURRENCY DERIVATIVES

The aggregate notional and fair value of outstanding forward contracts to hedge the risks associated with foreign currency denominated assets and liabilities as of December 29, 2013 was not material to our consolidated financial statements. There were no outstanding forward contracts as of March 30, 2014.

## NOTE 13. INCOME TAXES

Our income tax benefit was $\$ 4.5$ million for the three months ended March 30, 2014 compared to a provision of $\$ 0.1$ million for the three months ended March 31, 2013. The tax benefit/provision for the first quarter of 2014 was primarily attributable to a release of previously accrued taxes and interest for the 2008 Philippines BIR examination and due to the expired statutes of limitations in foreign jurisdictions, offset by non-U.S. taxes on income earned in foreign jurisdictions. The tax provision for the first quarter of fiscal 2013 was primarily attributable to non-U.S. taxes on income earned in foreign jurisdictions, partially offset by release of previously accrued income taxes due to expired
statute of limitations in foreign jurisdictions.

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
(Unaudited)
Unrecognized Tax Benefits
As of March 30, 2014 and December 29, 2013, the amount of unrecognized tax benefits that, if recognized, would affect our effective tax rate totaled $\$ 13.2$ million and $\$ 17.6$ million, respectively
Management believes events that could occur in the next 12 months and cause a material change in unrecognized tax benefits include, but are not limited to, the following:
completion of examinations by the U.S. or foreign taxing authorities; and
expiration of statute of limitations on our tax returns.
The calculation of unrecognized tax benefits involves dealing with uncertainties in the application of complex global tax regulations. Management regularly assesses our tax positions in light of legislative, bilateral tax treaty, regulatory and judicial developments in the countries in which we do business. We believe it is possible that we may recognize approximately $\$ 1.8$ million to $\$ 2.5$ million of our existing unrecognized tax benefits within the next twelve months as a result of the lapse of statutes of limitations and the resolution of agreements with domestic and various foreign tax authorities.
Classification of Interest and Penalties
Our policy is to classify interest and penalties, if any, as components of the income tax provision in the Condensed Consolidated Statements of Operations. As of March 30, 2014 and December 29, 2013, the amount of accrued interest and penalties totaled $\$ 2.8$ million and $\$ 5.8$ million, respectively.

NOTE 14. NET LOSS PER SHARE
The following table sets forth the computation of basic and diluted net loss per share:

Net loss attributable to Cypress
Three Months Ended
March 30, March 31, 20142013
(In thousands, except per-share amounts)

Weighted-average common shares
\$(7,934 ) \$(28,479 )
Weighted-average diluted shares
154,572 145,689
Net loss per share-basic
154,572 145,689
Net loss per share—diluted $\$(0.05 \quad \$(0.20)$
\$(0.05 ) \$(0.20)

For the three months ended March 30, 2014, approximately 8.9 million weighted average potentially dilutive securities were excluded in the computation of diluted net income (loss) per share because their effect would have been anti-dilutive.
For the three months ended March 31, 2013, approximately 7.4 million weighted average potentially dilutive securities were excluded in the computation of diluted net income (loss) per share because their effect would have been anti-dilutive.

## NOTE 15. SEGMENT, GEOGRAPHICAL AND CUSTOMER INFORMATION

Segment Information
We design, develop, manufacture and market a broad range of programmable system solutions for various markets including consumer, computation, data communications, automotive and industrial. We evaluate our reportable business segments in accordance with the accounting guidance. We operate in the following four reportable business segments:

| Table of Contents |  |
| :---: | :---: |
| CYPRESS SEMICONDUCTOR CORPORATION <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued) (Unaudited) |  |
|  |  |
| Business Segments | Description |
| PSD: Programmable Systems Division | A division focusing primarily on our $\mathrm{PSoC}^{\circledR}$ and PSoC -based products. This business segment focuses on (1) the PSoC platform family of devices including PSoC 1, PSoC 3, PSoC 4 and PSoC 5 and all derivatives, (2) PSoC-based user interface products such as CapSense ${ }^{\circledR}$ touch-sensing and TrueTouch ${ }^{\circledR}$ touchscreen products, (3) automotive products and (4) certain legacy product lines. |
| MPD: Memory Products Division | A division that will continue to focus on our SRAM, FRAM and non-volatile business units and general-purpose programmable clocks. |
| DCD: Data Communications Division | A division focusing on USB controllers and WirelessUSB ${ }^{\text {тM }}$ peripheral controllers, also offering module solutions including Trackpads and Ovation ${ }^{\text {TM }}$ Optical Navigation Sensors. |
| ETD: Emerging Technologies Division | Our "startup" division includes AgigA Tech Inc. and Deca Technologies Inc., both majority-owned subsidiaries of Cypress. ETD also includes our foundry business and other development-stage activities. |

The following tables set forth certain information relating to the reportable business segments:
Revenue

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 30, | March 31, |
|  | 2014 | 2013 |
|  | (In thousands) |  |
| Programmable Systems Division | $\$ 69,347$ | $\$ 65,505$ |
| Memory Products Division | 81,323 | 82,229 |
| Data Communications Division | 15,590 | 22,747 |
| Emerging Technologies Division | 4,023 | 2,247 |
| Total revenue | $\$ 170,283$ | $\$ 172,728$ |

Loss before Income Taxes

Programmable Systems Division
Memory Products Division
Three Months Ended
March 30, March 31,
20142013
(In thousands)

Data Communications Division
\$(8,667 ) \$(14,850 )
28,807 26,003
Emerging Technologies Division
Unallocated items:
$\left.\begin{array}{llll}\text { Stock-based compensation } & (16,822 & )(12,437\end{array}\right)$

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
(Unaudited)
Depreciation

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 30, | March 31, |
|  | 2014 | 2013 |
|  | (In thousands) |  |
| Programmable Systems Division | $\$ 3,448$ | $\$ 3,490$ |
| Memory Products Division | 3,911 | 4,309 |
| Data Communications Division | 808 | 1,237 |
| Emerging Technologies Division | 1,318 | 1,319 |
| Total depreciation | $\$ 9,485$ | $\$ 10,355$ |

Geographical Information
The following table presents our revenues by geographical locations:

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | March 30, <br> 2014 <br> (In thousands) | $\begin{aligned} & \text { March 31, } \\ & 2013 \end{aligned}$ |
| United States | \$19,254 | \$21,158 |
| Europe | 23,842 | 18,640 |
| Asia: |  |  |
| China | 71,884 | 68,986 |
| South Korea | 19,288 | 25,821 |
| Japan | 15,335 | 14,531 |
| Rest of the World | 20,680 | 23,592 |
| Total revenue | \$ 170,283 | \$172,728 |

Property, plant and equipment, net, by geographic locations were as follows:

|  | As of <br> March 30, | December 29, <br>  <br>  <br> United States |
| :--- | :--- | :--- |
| 2014 | (In thousands) |  |
| Philippines | $\$ 143,419$ | $\$ 152,628$ |
| Other | 89,665 | 59,873 |
| Total property, plant and equipment, net | 20,150 | 46,084 |
|  | $\$ 253,234$ | $\$ 258,585$ |

We track our assets by physical location. Although management reviews asset information on a corporate level and allocates depreciation expense by segment, our chief operating decision maker does not review asset information on a segment basis.

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CYPRESS SEMICONDUCTOR CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(Continued)
(Unaudited)

## Customer Information

Outstanding accounts receivable from two of our distributors, accounted for $25 \%$ and $13 \%$ of our consolidated accounts receivable as of March 30, 2014. Outstanding accounts receivable from three of our distributors, accounted for $17 \%, 12 \%$ and $11 \%$ of our consolidated accounts receivable as of December 29, 2013.
Revenue generated through two of our distributors accounted for $12 \%$ and $10 \%$ of our consolidated revenue for the three months ended March 30, 2014. Revenue to one end customer purchases our products both from our distributors and directly from us. Shipments to this end customer accounted for $11 \%$ of our consolidated revenue for the three months ended March 30, 2014 and this end customer purchases our products both from our distributors and directly from us.
Revenue generated through three of our distributors accounted for $11 \%, 11 \%$ and $11 \%$ of our consolidated revenue for the three months ended March 31, 2013. Shipments made by our distributors to one end customer during the three months ended March 31, 2013 accounted for $12 \%$ of our consolidated revenues.

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Management's Discussion and Analysis of Financial Condition and Results of Operations in this Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, that involve risks and uncertainties, which are discussed in the "Forward-Looking Statements" section under Part I of this Quarterly Report on Form 10-Q.

## EXECUTIVE SUMMARY

General
Cypress Semiconductor Corporation ("Cypress") delivers high-performance, mixed-signal, programmable solutions that provide customers with rapid time-to-market and exceptional system value. Cypress offerings include our flagship PSoC ${ }^{\circledR} 1$, PSoC 3, PSoC 4, and PSoC 5 programmable system-on-chip families. Cypress is a world leader in capacitive user interface solutions including CapSense ${ }^{\circledR}$ touch sensing, TrueTouch ${ }^{\circledR}$ touchscreens, and trackpad solutions for notebook PCs and peripherals. Cypress is also a significant participant in Universal Serial Bus (USB) controllers, which enhance connectivity and performance in a wide range of consumer and industrial products. Cypress is also the world leader in static random access memory (SRAM) and nonvolatile RAM memories. Cypress serves numerous major markets, including consumer, mobile handsets, computation, data communications, automotive, industrial, and military.

We evaluate our reportable business segments in accordance with the accounting guidance. We operate in the following four reportable business segments:

Business Segments Description

MPD: Memory Products Division

DCD: Data Communications Division

PSD: Programmable Systems Division

ETD: Emerging Technologies Division

Manufacturing Strategy
Our core manufacturing strategy—"flexible manufacturing"-combines capacity from foundries with output from our internal manufacturing facilities. This initiative is intended to allow us to meet rapid swings in customer demand while lessening the burden of high fixed costs, a capability that is particularly important in high-volume consumer markets that we serve with our leading programmable product portfolio.

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Results of Operations
Revenues
The following table summarizes our consolidated revenues by segments:

Programmable Systems Division
Memory Products Division
Data Communications Division
Emerging Technologies Division
Total revenue
Three Months Ended
March 30, 2014 March 31, 2013
(In thousands)
\$69,347 \$65,505
81,323 82,229
15,590 22,747

Programmable Systems Division:
Revenues from the Programmable Systems Division increased by $\$ 3.8$ million in the first quarter of fiscal 2014, approximately $6 \%$ compared to the same prior-year periods primarily attributable to an increase in sales of our TrueTouch ${ }^{\circledR}$ touchscreen and automotive products. The increases were partially offset by a decrease in sales of certain legacy communication products.

Memory Products Division:
Revenues from the Memory Products Division decreased by approximately $\$ 0.9$ million in the first quarter of fiscal 2014 or (1)\% compared to the same prior-year period primarily attributable to a decline in sales of our SRAMs, partially offset by an increase in revenue of our non-volatile memory products.
Data Communications Division:
Revenues from the Data Communications Division decreased by $\$ 7.2$ million in the first quarter of fiscal 2014, or approximately $31 \%$, compared to the same prior-year period primarily due to the decreases in sales of our older USB-related products.
Emerging Technologies Division:
Revenues from the Emerging Technologies Division increased by $\$ 1.8$ million in the first quarter of fiscal 2014, or $79 \%$, compared to the same prior-year period primarily due to the overall increase in demand as certain of our Emerging Technologies companies had design wins that moved into production.
Cost of Revenues/Gross Margins

Cost of revenues
Three Months Ended
March 30, 2014 March 31, 2013
(In thousands)
Gross margin $\quad 45.6 \quad \% \quad 45.8 \quad \%$
Gross margin percentage decreased slightly in the first quarter of fiscal 2014 primarily due to product and customer mix.

Research and Development ("R\&D") Expenses

## R\&D expenses

As a percentage of revenues
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R\&D expenditures decreased by $\$ 4.0$ million in the first quarter of fiscal 2014 compared to the same prior-year period. The decrease was primarily attributable to a $\$ 1.2$ million one-time charge for the write-off of tools we purchased as part of the acquisition of Ramtron in the first quarter of 2013, a $\$ 0.9$ million decrease in consulting fees, a $\$ 0.6$ million decrease in headcount-related expenses, a $\$ 0.6$ million decrease in outside services and a $\$ 0.5$ million decrease in variable bonus-related expense. The decreases were partially offset by a $\$ 2.2$ million increase in stock-based compensation. As a percentage of revenues, R\&D expenses were lower in the first quarter of fiscal 2014 driven by the decrease in total revenues in the same prior-year period.

Selling, General and Administrative ("SG\&A") Expenses

SG\&A expenses
As a percentage of revenues

Three Months Ended

| March 30, 2014 <br> (In thousands) | March 31, 2013 |  |
| :--- | :--- | :--- |
| $\$ 42,609$ |  | $\$ 45,442$ |
| 25.0 | $\%$ | 26.3 |

SG\&A expenses decreased by $\$ 2.8$ million in the first quarter of fiscal 2014 compared to the same prior-year period. The decrease was primarily attributable to a $\$ 4.9$ million decrease in headcount-related expenses which was driven by a company-wide effort to reduce costs, a $\$ 1.0$ million decrease in variable bonus-related expense and a $\$ 0.9$ million decrease in deferred compensation expense. These decreases were partially offset by an increase in stock-based compensation expense of $\$ 3.5$ million due to an increase in certain performance-based awards and an increase in legal expenses of $\$ 1.1$ million. As a percentage of revenues, SG\&A expenses were lower in the first quarter of fiscal 2014 driven by a company-wide effort to reduce overall operating expenses.
Restructuring
For the three months ended March 30, 2014 we recorded a benefit arising from restructuring related items of $\$(1.0)$ million, compared to a restructuring charge of $\$ 11.4$ million incurred during the three months ended March $31,2013$. The benefit for the period primarily resulted from the gain on the sale of a previously restructured asset. The determination of when we accrue for severance and benefits costs, and which accounting standard applies, depends on whether the termination benefits are provided under a one-time benefit arrangement or under an on-going benefit arrangement.
The following table summarizes the restructuring charges recorded in the Condensed Consolidated Statements of Operations:

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | March 30, | March 31, |
|  | 2014 | 2013 |
|  | (In thousands) |  |
| Personnel costs | $\$(154,000$ | $) \$ 4,157,000$ |
| Impairment of property, plant and equipment | - | $6,698,000$ |
| Other | $(281,000$ | $)$ |
| Gain on sale of held-for-sale assets | $(579,000$ | $)-$ |
| Total restructuring charges | $\$(1,014,000$ | $) \$ 11,440,000$ |

A summary of the restructuring activities related to personnel costs, which are primarily in the U.S. is summarized as follows:

|  | (In thousands) |
| :--- | :--- |
| Balance as of December 292013 | $\$ 4,158$ |
| Provision (release) | $(154)$ |
| Cash payments | $(1,311$ |
| Balance as of March 30,2014 | 2,693 |

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The restructuring liability as of March 30, 2014 related primarily to personnel costs and is expected to be paid out within the next twelve months.
During fiscal 2013, we implemented a restructuring plan to reduce operating expenses as part of our 2013 corporate priorities. The plan included the termination of employees and the disposal of certain equipment located in our Bloomington, Minnesota facility. During the first quarter of fiscal 2014, we did not record any new restructuring charges. For the first fiscal quarter of 2013, we recorded restructuring charges of $\$ 11.0$ million related to the Fiscal 2013 Restructuring Plan of which $\$ 6.7$ million was related to property, plant and equipment, $\$ 3.8$ million was related to personnel costs and $\$ 0.5$ million was mainly related to the amounts payable upon the termination of agreements with certain distributor representatives.
During the first quarter of fiscal 2014, we did not record any new restructuring charges under a restructuring plan which we first announced in fiscal 2011 ("Fiscal 2011/2012 Restructuring Plan"). This plan allowed us to continue to allocate and align our resources to the business units that we expect will drive future development and revenue growth. For the first fiscal quarter of 2013, we recorded restructuring charges of $\$ 0.4$ million.
Assets Held-For-Sale
During the first quarter of 2013, we incurred a $\$ 6.0$ million charge to write down certain equipment to the then-current fair value of $\$ 2.3$ million. The net book value of these assets was classified as held-for-sale and included in "Other current assets" in the Condensed Consolidated Balance Sheet as of December 29, 2013. In the first fiscal quarter of 2014, we sold this equipment and recorded a gain on the sale of $\$ 0.6$ million, net of selling costs, as a credit to restructuring costs in the Condensed Consolidated Statement of Operations.
Income Taxes
Our income tax benefit was $\$ 4.5$ million for the three months ended March 30, 2014 and tax expense was $\$ 0.1$ million for the three months ended March 31, 2013. The tax benefit/provision for the first quarter of 2014 was primarily attributable to a release of previously accrued taxes and interest for the 2008 Philippines BIR examination and due to the expired statutes of limitations in foreign jurisdictions, offset by non-U.S. taxes on income earned in foreign jurisdictions. The tax provision for the first quarter of fiscal 2013 was primarily attributable to non-U.S. taxes on income earned in foreign jurisdictions, partially offset by release of previously accrued income taxes due to expired statute of limitations in foreign jurisdictions.

## LIQUIDITY AND CAPITAL RESOURCES

The following table summarizes information regarding our cash and investments and working capital:

|  | As of |  |
| :--- | :--- | :--- |
|  | March 30, 2014 | December 29, <br> 2013 |
| Cash and cash equivalents | (In thousands) |  |
| Short-term investments | $\$ 103,644$ | $\$ 86,009$ |
| Total cash, cash equivalents and short-term investments | 7,881 | 18,453 |
| Total current assets | $\$ 111,525$ | $\$ 104,462$ |
| Total current liabilities | $\$ 343,427$ | $\$ 319,713$ |
| Working capital | 331,045 | 305,842 |

Key Components of Cash Flows

Net cash provided by operating activities

| Three Months Ended |  |
| :--- | :--- |
| March 30, 2014 | March 31, 2013 |
| (In thousands) |  |
| $\$ 25,191$ | $\$ 8,265$ |
| $\$ 2,063$ | $\$(895$ |

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Three Months Ended March 30, 2014
During the three months ended March 30, 2014, cash and cash equivalents increased by approximately $\$ 17.6$ million primarily due to the cash we generated from our operating and investing activities of approximately $\$ 25.2$ million and $\$ 2.1$ million, respectively. This increase was partially offset by the $\$ 9.6$ million of cash we used in our financing activities, principally related to our dividend payment of $\$ 16.9$ million.
Operating Activities
The $\$ 25.2$ million in cash generated from our operating activities during the three months ended March 30, 2014 was primarily due to $\$ 22.4$ million in net favorable non-cash adjustments to our net loss, an increase in deferred margin on sales to distributors and accounts payable and other liabilities, and decreases in inventories and other assets, partially offset by an increase in accounts receivable.
The key changes in our working capital as of March 30, 2014 compared to December 29, 2013 were as follows: Total cash, cash equivalents and short-term investments increased by $\$ 17.6$ million primarily due to issuance of common shares and the sale and maturities of certain investments.
Accounts receivable increased by $\$ 37.1$ million primarily due to an increase in distributor shipments in the latter-half of the quarter.
Deferred margin on sales to distributors increased by $\$ 19.1$ million due to an increase in distributor inventory. Inventories decreased by $\$ 12.2$ million compared to December 29, 2013 due in part to reduced wafer starts to manage our production and an increase in distributor shipments in the latter-half of the quarter.
Investing Activities
During the three months ended March 30, 2014, we generated approximately $\$ 2.1$ million of cash from our investing activities primarily due to $\$ 10.5$ million the sales or maturities of investments and proceeds from the sale of restructured equipment totaling $\$ 3.2$ million, partially offset by $\$ 5.6$ million of cash used for property and equipment expenditures, $\$ 5.0$ million cash paid as an additional investment in certain non-marketable equity securities and a $\$ 1.1$ million cash distribution for our deferred compensation plan.
Financing Activities
During the three months ended March 30, 2014, we used approximately $\$ 9.6$ million of cash from our financing activities primarily related to a $\$ 16.9$ million dividend payment and $\$ 1.3$ million used to repay equipment leases and loan. These decreases were partially offset by net proceeds from the issuance of common shares under our employee stock plans of $\$ 8.8$ million.
Liquidity and Contractual Obligations
Stock Buyback Program
On September 20, 2011, our Board of Directors authorized a $\$ 400$ million stock buyback program. For the three months ended March 30, 2014, repurchases made under this program were immaterial. As of March 30, 2014, the total remaining dollar value of the shares that may be repurchased under the program was approximately $\$ 83.3$ million. Contractual Obligations
The following table summarizes our contractual obligations as of March 30, 2014:

|  | Total <br> (In thousands) | 2014 | 2015 and 2016 2017 and 2018 After 2018 |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 55,019$ | $\$ 48,945$ | $\$ 6,074$ | $\$-$ | $\$-$ |
| Purchase obligations (1) | 18,362 | 5,365 | 9,265 | 3,236 | 496 |
| Operating lease commitments | 12,370 | 2,254 | 9,517 | 599 | - |
| Capital lease commitments | 5,880 | - | 5,880 | - | - |
| Patent license fee commitments (2) | $\$ 91,631$ | $\$ 56,564$ | $\$ 30,736$ | $\$ 3,835$ | $\$ 496$ |
| Total contractual obligations |  |  |  |  |  |

Purchase obligations primarily include non-cancelable purchase orders for materials, services, manufacturing (1)equipment, building improvements and supplies in the ordinary course of business. Purchase obligations are defined as

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enforceable agreements that are legally binding on us and that specify all significant terms, including quantity, price and timing.

On April 30, 2012, we entered into a patent license agreement whereby we paid a total patent license fee of $\$ 14.0$ (2) million in fiscal 2012 and committed to pay another $\$ 5.9$ million on or before April 30, 2016 representing fees for future purchases of patents and patent related services.
As of March 30, 2014, our unrecognized tax benefits were $\$ 4.5$ million, which were classified as long-term liabilities. We believe it is possible that we may recognize approximately $\$ 1.8$ million to $\$ 2.5$ million of our existing unrecognized tax benefits within the next twelve months as a result of the lapse of statutes of limitations and the resolution of agreements with domestic and various foreign tax authorities.

## Equity Investment Commitments

As disclosed in Note 5, we have committed to purchase additional preferred stock from a company that operates in the area of advanced battery storage. During the three months ended March 30, 2014, we purchased $\$ 4.0$ million of preferred stock which was recorded as part of our investments in non-marketable securities. Subject to the attainment of certain milestones, we plan to potentially purchase additional preferred stock of approximately $\$ 19$ million in fiscal 2014 and actual amounts purchased could vary substantially.
Capital Resources and Financial Condition
Our long-term strategy is to maintain a minimum amount of cash and cash equivalents for operational purposes and to invest the remaining amount of our cash in interest-bearing and highly liquid cash equivalents and debt securities, payments of regularly scheduled cash dividends, the repayment of our short-term debt, and the purchase of our stock through our stock buyback program. As of March 30, 2014, in addition to $\$ 103.6$ million in cash and cash equivalents, we had $\$ 7.9$ million invested in short-term investments for a total cash, cash equivalents and short-term investment position of $\$ 111.5$ million that is available for use in our current operations.
As of March 30, 2014, approximately $21 \%$ of our cash, cash equivalents and available-for-sale investments are held in offshore funds. While these amounts are primarily invested in U.S. dollars, a portion is held in foreign currencies. All offshore balances are exposed to local political, banking, currency control and other risks. In addition, these amounts, if repatriated may be subject to tax and other transfer restrictions.
We believe that liquidity provided by existing cash, cash equivalents and available-for-sale investments and our borrowing arrangements will provide sufficient capital to meet our requirements for at least the next twelve months. However, should prevailing economic conditions and/or financial, business and other factors beyond our control adversely affect the estimates of our future cash requirements; we could be required to fund our cash requirements by alternative financing. There can be no assurance that additional financing, if needed, would be available on terms acceptable to us or at all. In addition we may choose at any time to raise additional capital or debt to strengthen our financial position, facilitate growth, enter into strategic initiatives including the acquisition of other companies and provide us with additional flexibility to take advantage of other business opportunities that arise.

## Non-GAAP Financial Measures

Regulation G, conditions for use of Non-Generally Accepted Accounting Principles ("Non-GAAP") financial measures, and other SEC regulations define and prescribe the conditions for use of certain Non-GAAP financial information. To supplement our condensed consolidated financial results presented in accordance with GAAP, we use Non-GAAP financial measures which are adjusted from the most directly comparable GAAP financial measures to exclude certain items, as described below. Management believes that these Non-GAAP financial measures reflect an additional and useful way of viewing aspects of our operations that, when viewed in conjunction with our GAAP results, provide a more comprehensive understanding of the various factors and trends affecting our business and operations.
Non-GAAP financial measures used by us include gross margin, research and development expenses, selling, general and administrative expenses, operating income or loss, net income or loss and basic and diluted net income or loss per share.
Our Non-GAAP measures primarily exclude stock-based compensation, acquisition-related charges, impairments to goodwill, gain or losses on divestiture, investment-related gains and losses, discontinued operations, restructuring costs and other special charges and credits. Management believes these Non-GAAP financial measures provide
meaningful supplemental information regarding our strategic and business decision making, internal budgeting, forecasting and resource allocation processes. In addition, these Non-GAAP financial measures facilitate management's internal comparisons to our historical operating results and comparisons to competitors' operating results.

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We use each of these Non-GAAP financial measures for internal managerial purposes, when providing our financial results and business outlook to the public, to facilitate period-to-period comparisons and to formulate our formula driven cash bonus plan and any milestone based stock awards. Management believes that these Non-GAAP measures provide meaningful supplemental information regarding our operational and financial performance of current and historical results. Management uses these Non-GAAP measures for strategic and business decision making, internal budgeting, forecasting and resource allocation processes. In addition, these Non-GAAP financial measures facilitate management's internal comparisons to our historical operating results and comparisons to competitors' operating results.

The following table shows our Non-GAAP financial measures:

Non-GAAP gross margin
Non-GAAP research and development expenses
Non-GAAP selling, general and administrative expenses
Non-GAAP operating income
Non-GAAP net income attributable to Cypress
Non-GAAP net income per share attributable to Cypress-diluted

Three Months Ended
March 30, 2014 March 31, 2013
(In thousands, except per share amounts)
\$85,722 \$87,515
\$37,723 \$41,947
\$33,784 \$38,996
\$14,216 \$6,572
\$11,975 \$4,579
\$0.07
\$0.03

We believe that providing these Non-GAAP financial measures, in addition to the GAAP financial results, are useful to investors because they allow investors to see our results "through the eyes" of management as these Non-GAAP financial measures reflect our internal measurement processes. Management believes that these Non-GAAP financial measures enable investors to better assess changes in each key element of our operating results across different reporting periods on a consistent basis and provides investors with another method for assessing our operating results in a manner that is focused on the performance of our ongoing operations.

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## CYPRESS SEMICONDUCTOR CORPORATION

## RECONCILIATION OF GAAP FINANCIAL MEASURES TO NON-GAAP FINANCIAL MEASURES

(In thousands, except per-share data)
(Unaudited)

GAAP gross margin
Stock-based compensation expense
Changes in value of deferred compensation plan
Acquisition-related expenses
Impairment of assets and other
Non-GAAP gross margin
GAAP research and development expenses
Stock-based compensation expense
Acquisition-related expenses
Changes in value of deferred compensation plan
Impairment of assets and other
Non-GAAP research and development expenses
GAAP selling, general and administrative expenses
Stock-based compensation expense
Changes in value of deferred compensation plan
Acquisition-related expenses
Impairment of assets and other
Non-GAAP selling, general and administrative expenses
GAAP operating income (loss)
Stock-based compensation expense
Changes in value of deferred compensation plan
Acquisition-related expenses
Impairment of assets and other
Restructuring charges
Non-GAAP operating income
GAAP net income (loss) attributable to Cypress
Stock-based compensation
Changes in value of deferred compensation plan
Acquisition-related expenses
Impairment of assets and other
Restructuring charges
Tax and tax-related items
Investment-related gains/losses
Non-GAAP net income attributable to Cypress
GAAP net income (loss) per share attributable to Cypress-diluted
Stock-based compensation expense and other
Acquisition-related expenses
Changes in value of deferred compensation plan
Impairment of assets and other
Restructuring charges
Tax and tax-related items
Investment-related gains/losses

| Three Months Ended |  |
| :---: | :---: |
| March 30, 2014 | March 31, 2013 |
| \$77,722 | \$79,046 |
| 2,251 | 3,618 |
| 218 | 422 |
| 2,967 | 122 |
| 2,564 | 4,307 |
| \$85,722 | \$87,515 |
| \$45,330 | \$49,330 |
| (7,183 | ) $(4,967$ |
| - | (815 |
| (424 | ) (207 |
| - | (1,394 |
| \$37,723 | \$41,947 |
| \$42,609 | \$45,442 |
| (7,388 | ) $(3,852$ |
| (964 | ) $(1,861$ |
| (473 | ) (556 |
| - | (177 |
| \$33,784 | \$38,996 |
| \$(11,036 | ) $\$(29,175$ |
| 16,822 | 12,437 |
| 1,606 | 3,098 |
| 5,274 | 2,894 |
| 2,564 | 5,878 |
| (1,014 | ) 11,440 |
| \$14,216 | \$6,572 |
| \$(7,934 | ) $\$(28,479$ |
| 16,822 | 12,437 |
| 5,274 | 674 |
| 747 | 2,894 |
| 2,564 | 5,525 |
| (1,014 | ) 11,440 |
| (5,367 | ) (196 |
| 883 | 284 |
| \$11,975 | \$4,579 |
| (0.05 | ) \$(0.20 |
| 0.10 | 0.08 |
| 0.03 | 0.02 |
| - | 0.01 |
| 0.02 | 0.04 |
| (0.01 | ) 0.07 |
| (0.03 | ) - |
| 0.01 | - |


| Non-GAAP share count adjustment | - | 0.01 |
| :--- | :--- | :--- |
| Non-GAAP net income attributable to Cypress-diluted | $\$ 0.07$ | $\$ 0.03$ |

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## Interest Rate Risks

Our investment portfolio consists of a variety of financial instruments that exposes us to interest rate risk, including, but not limited to, money market funds, commercial paper and corporate securities. These investments are generally classified as available-for-sale and, consequently, are recorded on our balance sheets at fair market value with their related unrealized gain or loss reflected as a component of accumulated other comprehensive income in stockholders' equity. Due to the relatively short-term nature of our investment portfolio, we do not believe that an immediate 10\% increase in interest rates would have a material effect on the fair market value of our portfolio. Since we believe we have the ability to liquidate this portfolio, we do not expect our operating results or cash flows to be materially affected to any significant degree by a sudden change in market interest rates on our investment portfolio. Foreign Currency Exchange Risk
We operate and sell products in various global markets and purchase capital equipment using foreign currencies but predominantly the U.S. dollar. As a result, we are exposed to risks associated with changes in foreign currency exchange rates. Changes in exchange rates between foreign currencies and the U.S. dollar may adversely affect our operating margins. For example, when foreign currencies appreciate against the U.S. dollar, inventory and expenses denominated in foreign currencies become more expensive. An increase in the value of the U.S. dollar relative to foreign currencies could make our products more expensive for international customers, thus potentially leading to a reduction in demand, and therefore in our sales and profitability. Furthermore, many of our competitors are foreign companies that could benefit from such a currency fluctuation, making it more difficult for us to compete with those companies. We cannot predict the impact of future exchange rate fluctuations on our business and results of operations.
We analyzed our foreign currency exposure, including our hedging strategies, to identify assets and liabilities denominated in other currencies. For those assets and liabilities, we evaluated the effects of a $10 \%$ shift in exchange rates between those currencies and the U.S. dollar. We have determined that there would be an immaterial effect on our results of operations from such a shift.

## ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures
We maintain "disclosure controls and procedures," as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that are designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating our disclosure controls and procedures, management recognized that disclosure controls and procedures, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the disclosure controls and procedures are met. Additionally, in designing disclosure controls and procedures, our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible disclosure controls and procedures. The design of any disclosure controls and procedures also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.
Based on their evaluation as of the end of the period covered by this Quarterly Report on Form 10-Q and subject to the foregoing, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective.
Changes in Internal Control over Financial Reporting
There were no changes in our internal control over financial reporting that occurred during the three month period ended March 30, 2014 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II—OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

The information required by this item is included in Note 8 of Notes to Condensed Consolidated Financial Statements under Item 1, Part 1 of this Quarterly Report on Form 10-Q and is incorporated herein by reference.

## ITEM 1A. RISK FACTORS

Other than the update to the risk factor below, there are no material changes to the risk factors set forth in our Annual Report on Form 10-K for the year ended December 29, 2013.

We utilize debt financing and such indebtedness could adversely affect our business, financial condition, results of operations, earnings per share and our ability to meet our payment obligations.

We routinely incur indebtedness to finance our operations and from time to time we have significant amounts of outstanding indebtedness and substantial debt service requirements. On October 17, 2013, we amended our senior secured revolving credit facility with a group of lenders led by Morgan Stanley Senior Funding, Inc., to reduce the amount of the facility from $\$ 430$ to $\$ 300$ million. The credit facility contains customary affirmative, negative and financial covenants, including a maximum senior secured leverage ratio, a maximum total leverage ratio, minimum fixed charge coverage ratio, and a minimum liquidity of at least $\$ 100$ million. Our ability to meet our payment and other obligations and covenants under our indebtedness depends on our ability to generate significant cash flow. This, to some extent, is subject to general economic, financial, competitive, legislative and regulatory factors as well as other factors that are beyond our control. There is no assurance that our business will generate cash flow from operations, or that future borrowings will be available to us under our existing or any amended credit facilities or otherwise, in an amount sufficient to enable us to meet payment obligations under indebtedness we may under take from time to time. If we are not able to generate sufficient cash flow to service our debt obligations, we may need to refinance or restructure our debt, sell assets, reduce or delay capital investments, or seek to raise additional capital. If we are unable to implement one or more of these alternatives, we may not be able to meet our payment obligations under any indebtedness we owe. As of March 30, 2014, our outstanding debt included $\$ 227$ million related to our recent credit facility, $\$ 11.8$ million in capital leases, and approximately $\$ 8.0$ million in equipment loans. See Note 10 for more information on our Senior Secured Revolving Credit Facility and equipment loans.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS ISSUER PURCHASES OF EQUITY SECURITIES

On September 20, 2011, our Board of Directors (the "Board") authorized a $\$ 400$ million stock buyback program. The program allows us to purchase our common stock or enter into equity derivative transactions related to our common stock. The timing and actual amount expended with the new authorized funds will depend on a variety of factors including the market price of our common stock, regulatory, legal, and contractual requirements, other uses of cash, and other market factors. The program does not obligate us to repurchase any particular amount of common stock and may be modified or suspended at any time at the discretion of our Board. As of March 30, 2014, the total remaining dollar amount of shares that may be repurchased under the program was approximately $\$ 83.3$ million.

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

## ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

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ITEM 5. OTHER INFORMATION
Quarterly Executive Incentive Payments
There were no performance incentive payments earned by our executive officers in accordance with the terms of our Key Employee Bonus Plan (the "KEBP") and the Performance Bonus Plan (the "PBP") for the first quarter and the annual portion of fiscal 2014.

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ITEM 6. EXHIBITS

| Exhibit <br> Number | Description | Incorporated by Reference |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Form Filing Date | File No. | Filed Herewith |
| 31.1 | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |  |  | X |
| 31.2 | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |  |  | X |
| 32.1 | Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |  |  | X |
| 32.2 | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |  |  | X |
| 101.INS* | XBRL Instance Document. |  |  |  |
| 101.SCH* | XBRL Taxonomy Extension Schema Document. |  |  |  |
| 101.CAL* | XBRL Taxonomy Extension Calculation Linkbase Document. |  |  |  |
| 101.DEF* | XBRL Taxonomy Extension Definition Linkbase Document. |  |  |  |
| 101.LAB* | XBRL Taxonomy Extension Label Linkbase Document. |  |  |  |
| 101.PRE* | XBRL Taxonomy Extension Presentation Linkbase Document. |  |  |  |

* XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.


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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CYPRESS SEMICONDUCTOR CORPORATION

Date: May 2, 2014
By: /s/ BRAD W. BUSS
Brad W. Buss
Executive Vice President, Finance
and Administration and Chief Financial Officer

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EXHIBIT INDEX

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| 101.LAB* | XBRL Taxonomy Extension Label Linkbase Document. |  |  |  |
| 101.PRE* | XBRL Taxonomy Extension Presentation Linkbase |  |  |  |
| * XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections. |  |  |  |  |


[^0]:    (1) For defined benefit pension items, please see Note 16, Employee Benefit Plan, in our Consolidated Financial ${ }^{(1)}$ Statements, in our Annual Report on Form 10-K for the year ended December 29, 2013.

