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SL INDUSTRIES INC  
Form 10-Q  
May 10, 2007

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2007

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

Commission file number 1-4987

SL INDUSTRIES, INC.  
(Exact Name of Registrant as Specified in Its Charter)

NEW JERSEY  
(State or other jurisdiction of incorporation  
or organization)

21-0682685  
(I.R.S. Employer  
Identification No.)

520 FELLOWSHIP ROAD, SUITE A114, MT. LAUREL, NJ  
(Address of principal executive offices)

08054  
(Zip Code)

Registrant's telephone number, including area code: 856-727-1500

N/A  
(Former Name, Former Address and Former Fiscal Year, if Changed Since Last  
Report)

Indicate by check mark whether the registrant (1) has filed all reports required  
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during  
the preceding 12 months (or for such shorter period that the registrant was  
required to file such reports), and (2) has been subject to such filing  
requirements for the past 90 days. Yes  No   
-----

Indicate by check mark whether the Registrant is a large accelerated filer, an  
accelerated filer or a non-accelerated filer. See definition of "accelerated  
filer and large accelerated filer" in Rule 12b-2 of the Exchange Act).

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in  
Rule 12b-2 of the Exchange Act) Yes  No

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 The number of shares of common stock outstanding as of May 4, 2007 was  
 5,629,763.

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Item 1. Financial Statements

SL INDUSTRIES, INC.  
 CONSOLIDATED BALANCE SHEETS

	March 31, 2007	December 31, 2006
	-----	-----
	(Unaudited)	
ASSETS		
Current assets:		
Cash and cash equivalents	\$           --	\$    757,000
Receivables, net	29,525,000	30,621,000

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Note receivable	563,000	563,000
Inventories, net	21,614,000	21,090,000
Prepaid expenses	1,627,000	1,576,000
Deferred income taxes, net	2,486,000	2,190,000
	-----	-----
Total current assets	55,815,000	56,797,000
	-----	-----
Property, plant and equipment, net	11,533,000	12,132,000
Deferred income taxes, net	6,372,000	6,340,000
Goodwill	21,709,000	22,548,000
Other intangible assets, net	7,515,000	7,472,000
Other assets and deferred charges	1,460,000	1,254,000
	-----	-----
Total assets	\$104,404,000	\$106,543,000
	=====	=====
LIABILITIES		
Current liabilities:		
Accounts payable	\$ 14,809,000	\$ 13,902,000
Accrued income taxes	1,404,000	1,347,000
Accrued liabilities:		
Payroll and related costs	5,808,000	6,742,000
Other	7,257,000	7,295,000
	-----	-----
Total current liabilities	29,278,000	29,286,000
	-----	-----
Debt	16,120,000	19,800,000
Deferred compensation and supplemental retirement benefits	2,861,000	2,884,000
Other liabilities	4,139,000	4,154,000
	-----	-----
Total liabilities	52,398,000	56,124,000
	-----	-----
Commitments and contingencies		
SHAREHOLDERS' EQUITY		
Preferred stock, no par value; authorized, 6,000,000 shares; none issued	\$ --	\$ --
Common stock, \$0.20 par value; authorized, 25,000,000 shares; issued, 8,298,000 shares	1,660,000	1,660,000
Capital in excess of par value	41,295,000	40,889,000
Retained earnings	30,057,000	28,390,000
Accumulated other comprehensive (loss)	(54,000)	(29,000)
Treasury stock at cost, 2,661,000 and 2,658,000 shares, respectively	(20,952,000)	(20,491,000)
	-----	-----
Total shareholders' equity	52,006,000	50,419,000
	-----	-----
Total liabilities and shareholders' equity	\$104,404,000	\$106,543,000
	=====	=====

See accompanying notes to consolidated financial statements.

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## CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

	Three Months Ended March 31,	
	2007	2006
Net sales	\$48,327,000	\$39,285,000
Cost and expenses:		
Cost of products sold	32,371,000	26,133,000
Engineering and product development	3,195,000	3,079,000
Selling, general and administrative	8,544,000	7,557,000
Depreciation and amortization	906,000	591,000
Total cost and expenses	45,016,000	37,360,000
Income from operations	3,311,000	1,925,000
Other income (expense):		
Amortization of deferred financing costs	(22,000)	(22,000)
Interest income	17,000	28,000
Interest expense	(323,000)	(129,000)
Income from continuing operations before income taxes	2,983,000	1,802,000
Income tax provision	945,000	569,000
Income from continuing operations	2,038,000	1,233,000
(Loss) from discontinued operations (net of tax)	(371,000)	(112,000)
Net income	\$ 1,667,000	\$ 1,121,000
BASIC NET INCOME (LOSS) PER COMMON SHARE		
Income from continuing operations	\$ 0.36	\$ 0.22
(Loss) from discontinued operations (net of tax)	(0.07)	(0.02)
Net income	\$ 0.30 *	\$ 0.20
DILUTED NET INCOME (LOSS) PER COMMON SHARE		
Income from continuing operations	\$ 0.35	\$ 0.21
(Loss) from discontinued operations (net of tax)	(0.06)	(0.02)
Net income	\$ 0.29	\$ 0.19
Shares used in computing basic net income (loss) per common share	5,641,000	5,608,000
Shares used in computing diluted net income (loss) per common share	5,768,000	5,788,000

SL INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
(Unaudited)

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	Three Months Ended March 31,	
	2007	2006
Net income	\$ 1,667,000	\$ 1,121,000
Other comprehensive income (net of tax):		
Foreign currency translation	(17,000)	6,000
Investments available for sale	--	(67,000)
Comprehensive income	\$ 1,650,000	\$ 1,060,000

\* Earnings per share does not total due to rounding.

See accompanying notes to consolidated financial statements.

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SL INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
FOR THE THREE MONTHS ENDED MARCH 31,  
(Unaudited)

	2007	2006
OPERATING ACTIVITIES		
Net income	\$ 1,667,000	\$ 1,121,000
Adjustment for losses from discontinued operations	371,000	112,000
Income from continuing operations	2,038,000	1,233,000
Adjustments to reconcile income from continuing operations to net cash provided by (used in) operating activities:		
Depreciation	574,000	495,000
Amortization	332,000	96,000
Amortization of deferred financing costs	22,000	22,000
Non-cash compensation (benefit) expense	(180,000)	64,000
Stock-based compensation	--	16,000
Recovery (provisions) for losses on accounts receivable	(22,000)	10,000
Deferred compensation and supplemental retirement benefits	105,000	134,000
Deferred compensation and supplemental retirement benefit payments	(127,000)	(196,000)
Deferred income taxes	87,000	138,000
Changes in operating assets and liabilities, excluding effects of business acquisition:		
Accounts receivable	1,117,000	(448,000)
Inventories	(524,000)	(1,825,000)

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Prepaid expenses	(51,000)	(324,000)
Other assets	18,000	(41,000)
Accounts payable	907,000	(443,000)
Accrued liabilities	(920,000)	(1,095,000)
Accrued income taxes	270,000	495,000
	-----	-----
Net cash provided by (used in) operating activities from continuing operations	3,646,000	(1,669,000)
Net cash (used in) operating activities from discontinued operations	(333,000)	(6,000)
	-----	-----
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	3,313,000	(1,675,000)
	-----	-----
INVESTING ACTIVITIES		
Acquisition of a business, net of cash acquired	--	(15,951,000)
Purchases of property, plant and equipment	(309,000)	(577,000)
	-----	-----
NET CASH (USED IN) INVESTING ACTIVITIES	(309,000)	(16,528,000)
	-----	-----
FINANCING ACTIVITIES		
Proceeds from Revolving Credit Facility	4,290,000	16,063,000
Payments of Revolving Credit Facility	(7,970,000)	(8,090,000)
Proceeds from stock options exercised	44,000	167,000
Tax benefit from exercise of stock options	14,000	25,000
Issuance of common stock options	--	16,000
Treasury stock (purchases) sales	(114,000)	31,000
	-----	-----
NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES	(3,736,000)	8,212,000
	-----	-----
Effect of exchange rate changes on cash	(25,000)	6,000
	-----	-----
NET CHANGE IN CASH AND CASH EQUIVALENTS	(757,000)	(9,985,000)
	-----	-----
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	757,000	9,985,000
	-----	-----
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ --	\$ --
	=====	=====
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION		
Cash paid during the period for:		
Interest	\$ 340,000	\$ 84,000
Income taxes	\$ 443,000	\$ 61,000

See accompanying notes to consolidated financial statements.

SL INDUSTRIES, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

### 1. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles for complete

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financial statements. In the opinion of management, the accompanying financial statements contain all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation. Operating results for interim periods are not necessarily indicative of the results that may be expected for the year ending December 31, 2007. These financial statements should be read in conjunction with the Company's audited financial statements and notes thereon included in the Company's Annual Report on Form 10-K for the year ended December 31, 2006.

### 2. RECEIVABLES

Receivables consist of the following:

	March 31, 2007	December 31, 2006
	-----	-----
	(in thousands)	
Trade receivables	\$29,675	\$31,044
Less: allowance for doubtful accounts	(808)	(830)
	-----	-----
	28,867	30,214
Other	658	407
	-----	-----
	\$29,525	\$30,621
	=====	=====

### 3. INVENTORIES

Inventories consist of the following:

	March 31, 2007	December 31, 2006
	-----	-----
	(in thousands)	
Raw materials	\$14,793	\$15,307
Work in process	5,255	4,213
Finished goods	4,532	4,442
	-----	-----
	24,580	23,962
Less allowances	(2,966)	(2,872)
	-----	-----
	\$21,614	\$21,090
	=====	=====

### 4. INCOME PER SHARE

The Company has presented net income per common share pursuant to the Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standard No. 128, "Earnings per Share." Basic net income per common share is computed by dividing reported net income

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available to common shareholders by the weighted average number of shares outstanding for the period.

Diluted net income per common share is computed by dividing reported net income available to common shareholders by the weighted average shares outstanding for the period, adjusted for the dilutive effect of common stock equivalents, which consist of stock options, using the treasury stock method.

The table below sets forth the computation of basic and diluted net income per share:

Three Months Ended March 31,						
2007			2006			
(in thousands, except per share amounts)						
	Net Income	Shares	Per Share Amount	Net Income	Shares	Per Share Amount
Basic net income per common share	\$1,667	5,641	\$ 0.30	\$1,121	5,608	\$ 0.20
Effect of dilutive securities	--	127	(0.01)	--	180	(0.01)
Diluted net income per common share	\$1,667	5,768	\$ 0.29	\$1,121	5,788	\$ 0.19

For the three-month periods ended March 31, 2007 and March 31, 2006, 2,658 and 6,250 stock options, respectively, were excluded from the dilutive computations because the option exercise prices were greater than the average market price of the Company's common stock.

STOCK-BASED COMPENSATION

Effective January 1, 2006, the Company adopted Statement of Financial Accounting Standard No. 123(R), "Share-Based Payment" ("SFAS No. 123(R)"), using the modified prospective application method. Prior to adopting SFAS No. 123(R), the Company followed the intrinsic value method of accounting for stock-based employee compensation in accordance with Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations.

The Company maintains two shareholder approved stock option plans: the Non-Employee Director Nonqualified Stock Option Plan (the "Director Plan") and the Long-Term Incentive Plan (the "1991 Incentive Plan"). Both plans have expired; however, stock options issued under each plan remain outstanding.

The Director Plan provided for the granting of nonqualified options to purchase up to 250,000 shares of the Company's common stock to non-employee directors of the Company in lieu of paying quarterly retainer fees and regular quarterly meeting attendance fees, when elected. The Director Plan enabled the Company to grant options, with an exercise price per share not less than fair market value of the Company's common stock on the date of grant, which are exercisable at any time. Each option granted under the Director Plan expires no later than ten years from date of grant. The expiration date of the Director Plan was May 31,



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2003. The 1991 Incentive Plan enabled the Company to grant either nonqualified options, with an exercise price

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per share established by the Board's Compensation Committee, or incentive stock options, with an exercise price per share not less than the fair market value of the Company's common stock on the date of grant, which are exercisable at any time. Each option granted under the 1991 Incentive Plan expires no later than ten years from date of grant. The Plan expired on September 25, 2001 and no future options can be granted under the Plan.

During 2005, the Company issued, to a newly retained executive, 25,000 incentive stock options in accordance with the rules and regulations of the Securities and Exchange Commission. At December 31, 2006, approximately 12,000 of these options were vested. These options were forfeited, unexercised, in March 2007.

For the three months ended March 31, 2007, the Company did not recognize any stock-based employee compensation expense under the provisions of the SFAS No. 123(R). For the three months ended March 31, 2006, the Company recognized stock-based employee compensation expense of \$16,000, less a related income tax benefit of approximately \$6,000 under the provisions of the SFAS No. 123(R). Under this standard, excess income tax benefits related to share-based compensation expense that must be recognized directly in equity are treated as cash flow from financing rather than operating activities. Also, the Company has recognized a benefit of approximately \$180,000 and an expense of approximately \$64,000 in the three-month periods ended March 31, 2007 and March 31, 2006, respectively, related to certain stock-based compensation arrangements.

The following table summarizes stock option activity for all plans:

	Outstanding Options	Weighted Average Exercise Price	Weighted Average Remaining Life	Aggr
	-----	-----	-----	-----
	(in thousands)			
Outstanding as of December 31, 2006	528	\$10.30	3.80	
Granted	--	--		
Exercised	(5)	\$ 8.60		
Forfeited	(12)	\$17.01		
Expired	--	--		
	---	-----	----	
Outstanding as of March 31, 2007	511	\$10.15	3.44	
	===	=====	=====	
Exercisable as of March 31, 2007	511	\$10.15	3.44	
	===	=====	=====	

During the three month periods ended March 31, 2007 and March 31, 2006, the total intrinsic value of options exercised was \$37,000 and \$79,000, respectively, and the actual tax benefit realized for the tax deduction from these option exercises was \$14,000 and \$25,000, respectively. During the three months ended March 31, 2007, options to purchase approximately 5,000 shares of common stock with an aggregate exercise price of \$44,000 were exercised by option holders. During the three months ended March 31, 2006, options to purchase approximately 16,000 shares of common stock with an aggregate exercise price of \$167,000 were exercised by option holders.

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There were no options granted during the three month periods ended March 31, 2007 and March 31, 2006.

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### 5. INCOME TAX

In June 2006, the FASB issued Interpretation 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with Statement of Financial Accounting Standard No. 109, "Accounting for Income Taxes" ("SFAS 109"). This Interpretation defines the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN 48 was effective for fiscal years beginning after December 15, 2006.

On January 1, 2007, the Company adopted the provisions of FIN 48. At the adoption date, the Company applied the provisions of FIN 48 to all tax positions for which the statute of limitations remained open. Any cumulative effect of the change from this accounting principle is to be recorded in the opening balance in retained earnings. As a result of the implementation of FIN 48, the Company did not recognize any change in its unrecognized tax benefits and did not adjust the January 1, 2007 balance of retained earnings. The amount of unrecognized tax benefits as of January 1, 2007, was \$2,749,000, excluding interest and penalties. This amount includes \$2,726,000 of unrecognized tax benefits which, if ultimately recognized, will reduce the Company's effective tax rate.

The Company is subject to federal and state income taxes in the United States, as well as income taxes in certain foreign jurisdictions. Tax regulations within each jurisdiction are subject to the interpretation of the related tax laws and regulations and require significant judgment to apply. With few exceptions, the Company is not subject to U.S. federal, state and local, or non-U.S. income tax examinations by tax authorities for the years before 2003.

The Company is currently under examination by United States and Chinese taxing authorities for years subsequent to 2003. The Company expects these examinations to be concluded and settled within the next twelve months. The Company has recorded unrecognized benefits of \$402,000, \$23,000 and \$27,000 for federal, foreign and state taxes primarily related to expenses in those jurisdictions. It is reasonably possible that the resolution of these issues could result in payments of tax ranging from \$23,000 to \$452,000.

In adopting FIN 48, the Company classifies interest and penalties related to unrecognized tax benefits as income tax expense. Previously, these items were classified as interest and income tax expense. The Company had accrued approximately \$169,000 for the payment of interest and penalties at January 1, 2007. An additional \$17,000 of additional accrued interest and penalties was accrued during the first quarter of 2007.

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The following is a reconciliation of income tax expense (benefit) at the applicable federal statutory rate and the effective rates from continuing operations:

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	Three Months Ended March 31,	
	2007	2006
Statutory rate	34%	34%
Tax rate differential on extraterritorial income exclusion benefit earnings	--	(1)
Tax rate differential on domestic manufacturing deduction	(1)	(1)
International rate differences	(1)	3
State income taxes, net of federal income tax benefit	4	3
Research and development credits	(4)	(6)
Foreign tax credits	--	--
Other	--	--
	----	----
	32%	32%
	====	====

During the quarter ended March 31, 2007, the Company recorded additional benefits from research and development tax credits of \$105,000. As of March 31, 2007, the Company's gross research and development tax credit carryforwards totaled approximately \$1,614,000. Of these credits, approximately \$1,199,000 can be carried forward for fifteen years and will expire between 2013 and 2022, while \$415,000 can be carried forward indefinitely.

As of March 31, 2007, the Company's gross foreign tax credits totaled approximately \$1,346,000. These credits can be carried forward for ten years and will expire between 2009 and 2017.

### 6. RECENT AND PROPOSED ACCOUNTING PRONOUNCEMENTS

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, "Fair Value Measurements" ("SFAS 157"). SFAS 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. The statement does not require new fair value measurements, but is applied to the extent that other accounting pronouncements require or permit fair value measurements. The statement emphasizes that fair value is a market-based measurement that should be determined based on the assumptions that market participants would use in pricing an asset or liability. Companies will be required to disclose the extent to which fair value is used to measure assets and liabilities, the inputs used to develop the measurements, and the effect of certain of the measurements on earnings (or changes in net assets) for the period. SFAS 157 is effective for fiscal years beginning after November 15, 2007. The Company is evaluating the potential effects that SFAS 157 will have on its financial position, results of operations or debt covenants.

In February 2007, the FASB issued Statement of Financial Accounting Standard No. 159 "The Fair Value Option for Financial Assets and Financial Liabilities," ("SFAS 159"). The Statement provides companies an option to report certain financial assets and liabilities at fair value. The intent of SFAS 159 is to reduce the complexity in accounting for financial instruments and the

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volatility in earnings caused by measuring related assets and liabilities differently. SFAS 159 is effective for financial statements issued for fiscal years after November 15, 2007. The Company is evaluating the impact this new standard will have on its financial position, results of operations or debt covenants.

### 7. GOODWILL AND INTANGIBLE ASSETS

Goodwill and intangible assets consist of the following:

	March 31, 2007			December 31,	
	Gross Value	Accumulated Amortization	Net Value	Gross Value	Accumulat Amortizati
	(in thousands)				
Goodwill	\$21,709	\$ 0	\$21,709	\$22,548	\$ 0
Other intangible assets:					
Customer relationships	3,700	171	3,529	3,300	45
Patents	1,219	835	384	1,219	805
Trademarks	1,672	--	1,672	1,772	--
Developed technology	1,700	106	1,594	1,700	30
Licensing fees	355	98	257	355	89
Covenant-not-to-compete	100	30	70	100	15
Other	51	42	9	51	41
Total other intangible assets	8,797	1,282	7,515	8,497	1,025
	\$30,506	\$1,282	\$29,224	\$31,045	\$1,025
	=====	=====	=====	=====	=====

The other intangible assets that have definite lives are all amortizable and have original estimated useful lives as follows: customer relationships are amortized over approximately six years and eight years; patents are amortized over approximately 13 years, seven years or five years; developed technology is amortized over approximately five years and six years; licensing fees over approximately 10 years; covenants-not-to-compete are amortized over approximately one and two-thirds years. Trademarks are not amortized. Amortization expense for intangible assets for each of the three-month periods ended March 31, 2007 and March 31, 2006 was \$257,000 and \$28,000, respectively. Amortization expense for intangible assets subject to amortization in each of the next five fiscal years is estimated to be: \$1,030,000 in 2007, \$951,000 in 2008, \$898,000 in each of 2009 and 2010 and \$863,000 in 2011. Intangible assets subject to amortization have a weighted average life of approximately seven years.

During the three months ended March 31, 2007, the Company reduced goodwill related to the acquisition of Ault Incorporated ("Ault") in the amount of \$657,000. The change in the carrying amount of goodwill (in thousands) for the quarter ended March 31, 2007 is as follows:

Balance as of December 31, 2006	\$3,999
Deferred tax assets	(657)
	-----
Balance as of March 31, 2007	\$3,342

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The Company reduced goodwill during the period due to a change in the estimated expected tax rate applied to the Company's deferred tax assets, primarily related to net operating losses, recorded at acquisition.

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During the three months ended March 31, 2007, the Company reduced goodwill related to the acquisition of MTE Corporation ("MTE"), which was acquired on October 31, 2006, in the amount of \$182,000. The change in the carrying amount of goodwill (in thousands) for the quarter ended March 31, 2007 is as follows:

Balance as of December 31, 2006	\$8,245
Intangible assets	(300)
Deferred tax assets	118
Acquisition costs	--
	-----
Balance as of March 31, 2007	\$8,063
	=====

Upon closing an acquisition, the Company, with the assistance of a third party appraiser estimates the fair values of assets and liabilities acquired and consolidates the acquisition as quickly as possible. The adjustments made during the three month period ended March 31, 2007 relate to revisions made to the initial fair values of intangible assets and the related deferred taxes recorded at acquisition. The adjustments were a decrease in the value of trademarks of \$100,000, an increase in the value of customer relationships of \$400,000 and a reduction of \$118,000 to deferred taxes related to the above adjustments. The Company may further adjust its initial estimates in subsequent periods.

8. DEBT

Debt consists of the following:

	March 31, 2007	December 31, 2006
	-----	-----
	(in thousands)	
Prime rate loan	\$ 1,820	\$ 0
LIBOR rate loan	14,300	19,800
	-----	-----
	16,120	19,800
Less current portion	--	--
	-----	-----
Total long-term debt	\$16,120	\$19,800
	=====	=====

On August 3, 2005, the Company entered into a revolving credit facility (the "Revolving Credit Facility") with Bank of America, N.A. ("Bank of America") to replace its former senior credit facility. The Revolving Credit Facility (with a

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standby and commercial letter of credit sub-limit of \$5,000,000) provides for borrowings up to \$30,000,000. The Revolving Credit Facility expires on June 30, 2008. Borrowings under the Revolving Credit Facility bear interest, at the Company's option, at the London interbank offering rate ("LIBOR") plus a margin rate ranging from 0.9% to 1.9%, or the higher of a Base Rate plus a margin rate ranging from 0% to 0.5%. The Base Rate is equal to the higher of (i) the Federal Funds Rate plus 0.5%, or (ii) Bank of America's publicly announced prime rate. The margin rates are based on certain leverage ratios, as defined. The Company is subject to compliance with certain financial covenants set forth in the Revolving Credit Facility, including but not limited to, capital expenditures, consolidated net worth and certain interest and leverage ratios, as defined. As of March 31, 2007, the Company had outstanding balances under its Revolving Credit Facility of \$1,820,000 at the Bank of America prime rate, which bore interest at 8.25%, and \$14,300,000 at the LIBOR rate, which bore interest at 6.22%. As of December 31, 2006, the Company had an outstanding balance

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under the Revolving Credit Facility of \$19,800,000 at the LIBOR rate, which bore interest at 6.25%.

### 9. ACCRUED LIABILITIES - OTHER

Accrued liabilities - other consist of the following:

	March 31, 2007	December 31, 2006
	-----	-----
	(in thousands)	
Taxes (other than income) and insurance	\$ 136	\$ 430
Commissions	768	892
Litigation and legal fees	655	476
Other professional fees	574	741
Environmental	1,452	1,455
Warranty	1,185	1,197
Deferred revenue	640	690
Other	1,847	1,414
	-----	-----
	\$7,257	\$7,295
	=====	=====

A summary of the Company's warranty reserve is as follows:

	Three Months Ended March 31, 2007
	-----
	(in thousands)
Liability, beginning of year	\$1,197
Expense for new warranties issued	54
Expense related to accrual revisions for prior year	12
Warranty claims	(78)
	-----
Liability, end of period	\$1,185

=====

10. COMMITMENTS AND CONTINGENCIES

LITIGATION

In the ordinary course of its business, the Company is subject to loss contingencies pursuant to foreign and domestic federal, state and local governmental laws and regulations and is also party to certain legal actions, which may occur in the normal operations of the Company's business.

The Company, through its wholly-owned subsidiary SLW Holdings, Inc., has been a party to an arbitration proceeding brought by Niles Audio, Inc. SLW Holdings, Inc., formerly known as SL Waber, Inc., sold all of its assets in August 2001. Niles Audio, Inc. was a former customer of SLW Holdings. The parties are currently in discussions to settle this dispute. The Company believes that neither the results of arbitration nor the terms of a potential settlement, as the case may be, will have a material adverse impact on its consolidated financial position or results of operations of the Company.

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On June 12, 2002, the Company and SL Surface Technologies, Inc. ("SurfTech") (a wholly owned subsidiary, the operating assets of which were sold in November 2003), were served with a class action complaint by twelve individual plaintiffs (the "Complaint") filed in Superior Court of New Jersey for Camden County (the "Private Action"). The Company and SurfTech are currently two of approximately 39 defendants named in the Private Action. The Complaint alleges, among other things, that the plaintiffs may suffer personal injuries as a result of consuming water distributed from the Puchack Wellfield located in Pennsauken Township, New Jersey (which supplied Camden, New Jersey).

The Private Action arises from similar factual circumstances as current environmental litigation and administrative actions involving the Pennsauken Landfill and Puchack Wellfield, with respect to which the Company has been identified as a potentially responsible party. These actions and the Private Action both allege that SurfTech and other defendants contaminated ground water through the disposal of hazardous substances at facilities in the area. SurfTech once operated a chrome-plating facility in Pennsauken Township, New Jersey. These actions are discussed below.

With respect to the Private Action, the Superior Court denied class certification in June 2006. In early 2007, the Superior Court dismissed the claims of eleven plaintiffs on statute of limitations grounds. The Superior Court is scheduled to hear arguments for the remaining plaintiff.

It is management's opinion that the impact of legal actions brought against the Company and its operations will not have a material adverse effect on its consolidated financial position or results of operations. However, the ultimate outcome of these matters, as with litigation generally, is inherently uncertain, and it is possible that some of these matters may be resolved adversely to the Company. The adverse resolution of any one or more of these matters could have a material adverse effect on the business, operating results, financial condition or cash flows of the Company.

ENVIRONMENTAL

Loss contingencies include potential obligations to investigate and eliminate or

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mitigate the effects on the environment of the disposal or release of certain chemical substances at various sites, such as Superfund sites and other facilities, whether or not they are currently in operation. The Company is currently participating in environmental assessments and cleanups at a number of sites under these laws and may in the future be involved in additional environmental assessments and cleanups. Based upon investigations completed by the Company and its independent engineering-consulting firms to date, management has provided an estimated accrual for all known costs believed to be probable in the amount of \$5,185,000, of which \$3,733,000 is included as other long-term liabilities. However, it is the nature of environmental contingencies that other circumstances might arise, the costs of which are indeterminable at this time due to such factors as changing government regulations and stricter standards, the unknown magnitude of defense and cleanup costs, the unknown timing and extent of the remedial actions that may be required, the determination of the Company's liability in proportion to other responsible parties, and the extent, if any, to which such costs are recoverable from other parties or from insurance. Although these contingencies could result in additional expenses, judgments or offsets thereto, at the present time such expenses or judgments are not expected to have a material adverse effect on the Company's consolidated financial position or results of operations, beyond the amount already reserved. Most of the Company's environmental costs relate to discontinued operations and such costs have been recorded in discontinued operations.

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There are two sites on which the Company may incur material environmental costs in the future as a result of past activities of SurfTech. These sites are the Company's properties located in Pennsauken Township, New Jersey (the "Pennsauken Site"), and in Camden, New Jersey (the "Camden Site"). With respect to the Pennsauken Site, the Company is the subject of various lawsuits and administrative actions relating to environmental issues concerning the Pennsauken Landfill and the Puchack Wellfield. In 1991 and 1992, the New Jersey Department of Environmental Protection (the "NJDEP") served directives that would subject the Company to, among other things, \$9,266,000 in collective reimbursements (with other parties) for the remediation of the Puchack Wellfield. In addition, in 2006 the United States Environmental Protection Agency (the "EPA") named the Company as a potential responsible party (a "PRP") in connection with the remediation of the Puchack Wellfield, which it designated a Superfund Site. The EPA has estimated that it will cost approximately \$17,600,000 to remediate the Puchack Wellfield. The Company believes the recent action by the EPA has effectively superseded the NJDEP directives.

Notwithstanding these assertions, based on discussions with its attorneys and consultants, the Company believes the EPA analytical effort is far from complete. Further, technical data has not established that offsite migration of hazardous substances from the Pennsauken Site contributed to the contamination of the Puchack Wellfield. In any event, the evidence establishes that hazardous substances from the Pennsauken Site could have contributed only a portion of the total contamination delineated at the Puchack Wellfield. There are other technical factors and defenses that indicate that the remediation proposed by the EPA is technically flawed. Based on the foregoing, the Company believes that it has significant defenses against all or part of the EPA claim and that other PRPs should be identified to support the ultimate cost of remediation. Nevertheless, the Company's attorneys have advised that it is likely that it will incur some liability in this matter. Based on the information so far, the Company has estimated remediation liability for this matter of \$4,000,000 (\$2,480,000, net of tax), which has been reserved and recorded as part of discontinued operations in the fourth quarter of 2006.



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The Company has reported a ground water contamination plume at the Camden Site. In March 2007, the Company submitted to the NJDEP a Preliminary Assessment Report/Remedial Investigation Report to address requests and directives of the NJDEP with respect to potential areas of concern for the Camden Site. This Report is currently under review. Based on the information so far, the Company believes that the cost to remediate the Camden Site should not exceed \$560,000, which has been fully reserved. These costs have been recorded as a component of discontinued operations in previous years.

The Company is investigating soil and ground water contamination at the facility of SL Montevideo Technology, Inc. ("SL-MTI") located in Montevideo, Minnesota. SL-MTI has conducted analysis of the contamination and performed remediation at the site. Further remediation efforts will be required and the Company is engaged in discussions with the Minnesota Pollution Control Agency to develop a remediation plan. Based on the current information, the Company believes it will incur remediation costs at this site of approximately \$185,000, which has been accrued at March 31, 2007. These costs are recorded as a component of continuing operations.

The Company filed claims with several of its insurers seeking reimbursement for past and future environmental costs. In settlement of its claims, the Company received aggregate cash payments

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of \$2,800,000 prior to fiscal 2001 and contingent commitments from three insurers to pay a portion of environmental costs associated with the SurfTech Site equal to: 15% of costs up to \$300,000, 15% of costs up to \$150,000 and 20% of costs up to \$400,000, respectively. The Company has received from these three insurers a total of \$821,000 as payment of their contingent commitments through 2006. These payments have been recorded as income, net of tax, in discontinued operations.

As of March 31, 2007 and December 31, 2006, the Company recorded environmental accruals of \$5,185,000 and \$5,188,000, respectively.

### 11. SEGMENT INFORMATION

The Company currently operates under four business segments: SL Power Electronics Corp. ("SLPE"), the High Power Group, SL-MTI and RFL Electronics Inc. ("RFL"). Following its acquisition of Ault on January 26, 2006, the Company consolidated the operations of Ault and its subsidiary, Condor D.C. Power Supplies, Inc. ("Condor"), into SLPE. In accordance with the guidance provided in Statement of Financial Accounting Standard No. 131, "Disclosures about Segments of an Enterprise and Related Information," ("SFAS No. 131") this subsidiary is reported as one business segment. Following the acquisition of MTE on October 31, 2006, the Company combined MTE with its subsidiary, Teal Electronics Corp. ("Teal"), into one business segment, which is reported as the High Power Group. Management has combined SLPE and the High Power Group into one business unit classified as the Power Electronics Group. The Company aggregates operating business subsidiaries into a single segment for financial reporting purposes if aggregation is consistent with the objectives of SFAS No. 131 and if the segments have similar characteristics in each of the following areas:

- nature of products and services
- nature of production process
- type or class of customer

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- methods of distribution

SLPE produces a wide range of custom and standard internal and external power supply products that convert AC or DC power to direct electrical current to be used in customers' end products. Power supplies closely regulate and monitor power outputs, using patented filter and other technologies, resulting in little or no electrical interference. SLPE, which sells products under two brand names (Condor and Ault), is a major supplier to original equipment manufacturers ("OEMs") of medical equipment, wireless and wire line communications infrastructure, computer peripherals, handheld devices and industrial equipment. Teal designs and manufactures custom power conditioning and power distribution units. Products are developed and manufactured for custom electrical subsystems for OEMs of semiconductor, medical imaging, graphics and telecommunication systems. MTE designs and manufactures power quality electromagnetic products used to protect equipment from power surges, bring harmonics into compliance and improve the efficiency of variable speed motor drives. SL-MTI designs and manufactures high power density precision motors. New motor and motion controls are used in numerous applications, including military and commercial aerospace equipment, medical devices and industrial products. RFL designs and manufactures communication and power protection products/systems that are used to protect utility transmission lines and apparatus by isolating faulty transmission lines from a transmission grid. The Other segment includes corporate related items, financing activities and other costs not allocated to reportable segments, which includes

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but is not limited to certain legal, litigation and public reporting charges and the results of insignificant operations.

The unaudited comparative results for the three month periods ended March 31, 2007 and March 31, 2006 are as follows:

	Three Months Ended March 31,	
	2007	2006*
	(in thousands)	
NET SALES		
Power Electronics Group:		
SLPE	\$21,461	\$18,241
High Power Group	14,535	9,119
	-----	-----
Total	35,996	27,360
	-----	-----
SL-MTI	6,813	6,590
RFL	5,518	5,335
	-----	-----
Consolidated	\$48,327	\$39,285
	=====	=====

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Three Months Ended  
March 31,

-----  
2007            2006\*  
-----  
(in thousands)

INCOME FROM OPERATIONS

Power Electronics Group:

SLPE	\$ 1,285	\$ 827
High Power Group	2,199	1,617

Total	3,484	2,444
-------	-------	-------

SL-MTI	873	356
RFL	406	349
Other	(1,452)	(1,224)

Consolidated	\$ 3,311	\$ 1,925
--------------	----------	----------

\* SLPE includes net sales and income from operations of Ault from the acquisition date, January 26, 2006 to March 31, 2006. The High Power Group does not include net sales and income from operations of MTE, since the acquisition was not completed until October 31, 2006.

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March 31,      December 31,  
2007            2006

-----  
(in thousands)

TOTAL ASSETS

Power Electronics Group:

SLPE	\$ 39,975	\$ 41,809
High Power Group	30,474	29,606

Total	\$ 70,449	\$ 71,415
-------	-----------	-----------

SL-MTI	11,492	12,035
RFL	16,612	16,271
Other	5,851	6,822

Consolidated	\$104,404	\$106,543
--------------	-----------	-----------

March 31,      December 31,  
2007            2006

-----  
(in thousands)

INTANGIBLE ASSETS, NET

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Power Electronics Group:		
SLPE	\$ 5,538	\$ 6,298
High Power Group	18,171	18,197
	-----	-----
Total	\$23,709	\$24,495
	-----	-----
SL-MTI	9	10
RFL	5,506	5,515
	-----	-----
Consolidated	\$29,224	\$30,020
	=====	=====

### 12. RETIREMENT PLANS AND DEFERRED COMPENSATION

The Company maintained two defined contribution pension plans covering all of its full-time, U.S. employees. The Company's contributions to these plans are based on a percentage of employee contributions and/or plan year gross wages, as defined, in each plan year. Both plans provide for contributions based on a percentage of employee contributions. The plan that covers employees of SLPE, Teal, SL-MTI and the corporate office also provides profit sharing contributions annually, based on plan year gross wages. Costs incurred under existing plans amounted to \$248,000 during the three-month period ended March 31, 2007 and \$234,000 for the three month period ended March 31, 2006. During 2006, the Company maintained five separate plans, which were merged into one plan on January 2, 2007. On May 1, 2007, the plan covering employees of MTE was merged into the existing plan.

The Company has agreements with certain active and retired directors, officers and key employees providing for supplemental retirement benefits. The liability for supplemental retirement benefits is based on the most recent mortality tables available and discount rates of 6% to 12%. The amount charged to income in connection with these agreements amounted to \$96,000 and \$109,000 for the three-month periods ended March 31, 2007 and March 31, 2006, respectively.

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### 13. RELATED PARTY TRANSACTIONS

RFL has an investment of \$15,000 in RFL Communications PLC, ("RFL Communications"), representing 4.5% of the outstanding equity thereof. RFL Communications is a distributor of teleprotection and communication equipment located in the United Kingdom. It is authorized to sell RFL products in accordance with an international sales agreement. Sales to RFL Communications for each of the three-month periods ended March 31, 2007 and March 31, 2006 were \$211,000 and \$241,000, respectively. Accounts receivable due from RFL Communications at March 31, 2007 were \$125,000.

As a result of certain services being provided to the Company by Steel Partners, Ltd. ("SPL"), a company controlled by Warren Lichtenstein, the Chairman of the Board of the Company, the Compensation Committee has approved fees for services provided by SPL. These fees are the only consideration for the services of Mr. Lichtenstein and the Company's Vice Chairman, Glen Kassan, and other assistance from SPL. The services provided include management and advisory services with respect to operations, strategic planning, finance and accounting, merger, sale and acquisition activities and other aspects of the businesses of the Company. Fees of \$119,000 were expensed by the Company for SPL's services for each of the three month periods ended March 31, 2007 and March 31, 2006 pursuant to a Management Agreement dated as of January 23, 2002 by and between the Company and SPL. Approximately \$40,000 was payable at March 31, 2007.

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### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Company, through its subsidiaries, designs, manufactures and markets power electronics, motion control, power protection, power quality electromagnetic and specialized communication equipment that is used in a variety of commercial and military aerospace, computer, datacom, industrial, medical, telecom, transportation and utility equipment applications. The Company is comprised of four domestic business segments, three of which have significant manufacturing operations in Mexico. With the acquisition of Ault on January 26, 2006, the Company added manufacturing, engineering and sales capability in the People's Republic of China. Most of the Company's sales are made to customers who are based in the United States. However, over the years the Company has increased its presence in international markets. The Company places an emphasis on high quality, well-built, dependable products and continues its dedication to product enhancement and innovations.

The Company's business strategy has been to enhance the growth and profitability of each of its businesses through the penetration of attractive new market niches, further improvement of operations and expansion of global capabilities. The Company expects to achieve these goals through organic growth and strategic acquisitions. The Company also continues to pursue strategic alternatives to maximize the value of its businesses. Some of these alternatives have included, and will continue to include, selective acquisitions, divestitures and sales of certain assets. The Company has provided, and may from time to time in the future provide, information to interested parties regarding portions of its businesses for such purposes.

In the sections that follow, statements with respect to 2007 or the quarter ended 2007 refer to the three month period ending March 31, 2007. Statements with respect to 2006 or the quarter ended 2006 refer to the three month period ending March 31, 2006.

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### CRITICAL ACCOUNTING POLICIES

The Company's Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States. These generally accepted accounting principles require management to make estimates and assumptions that affect the amounts of reported and contingent assets and liabilities at the date of the Consolidated Financial Statements and the amounts of reported net sales and expenses during the reporting period.

In December 2001, the Securities and Exchange Commission (the "SEC") issued disclosure guidance for "critical accounting policies." The SEC defines "critical accounting policies" as those that require application of management's most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain and may change in subsequent periods.

The Company's significant accounting policies are described in Note 1 in the Notes to Consolidated Financial Statements included in Part IV of the Company's Annual Report on Form 10-K. Not all of these significant accounting policies require management to make difficult, subjective or complex judgments or estimates. However, the following policies are deemed to be critical within the SEC definition. The Company's senior management has reviewed these critical accounting policies and estimates and the related Management's Discussion and

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Analysis of Financial Condition and Results of Operations with the Audit Committee of the Board of Directors.

### REVENUE RECOGNITION

Revenue from product sales is recognized at the time the product is shipped, with provisions established for estimated product returns and returns related to one business segment's stock scrap program with distributors. Upon shipment, the Company provides for the estimated cost that may be incurred for product warranties. Rebates and other sales incentives offered by the Company are recorded as a reduction of sales at the time of shipment. Revenue recognition is significant because net sales are a key component of results of operations. In addition, revenue recognition determines the timing of certain expenses, such as commissions and royalties. The Company follows generally accepted guidelines in measuring revenue. Revenue is recorded in accordance with Staff Accounting Bulletin ("SAB") No. 104 and in certain circumstances in accordance with the guidance provided by the Emerging Issues Task Force ("EITF") "Revenue Arrangements with Multiple Deliverables" 00-21. However, certain judgments affect the application of its revenue policy. For a discussion of the Company's revenue recognition policies, see Note 1 in the Notes to Consolidated Financial Statements included in Part IV in the Company's Annual Report on Form 10-K. Revenue results are difficult to predict, and any shortfall in revenue or delay in recognizing revenue could cause operating results to vary significantly from quarter to quarter and could result in future operating losses.

### ALLOWANCE FOR DOUBTFUL ACCOUNTS

The Company's estimate for the allowance for doubtful accounts related to trade receivables is based on two methods. The amounts calculated from each of these methods are combined to determine the total amount reserved. First, the Company evaluates specific accounts where it has information that the customer may have an inability to meet its financial obligations (e.g., bankruptcy or insolvency). In these cases, the Company uses its judgment, based on the best available facts and circumstances, and records a specific reserve for that customer against amounts due to reduce the receivable to the amount that is expected to be collected. These specific reserves are reevaluated and adjusted as additional information is received that impacts

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the amount reserved. Second, a general reserve is established for all customers based on several factors, including historical write-offs as a percentage of sales. If circumstances change (e.g., higher than expected defaults or an unexpected material adverse change in a major customer's ability to meet its financial obligation), the Company's estimates of the recoverability of amounts due could be reduced by a material amount.

### INVENTORIES

The Company values inventory at the lower of cost or market, and continually reviews the book value of discontinued product lines to determine if these items are properly valued. The Company identifies these items and assesses the ability to dispose of them at a price greater than cost. If it is determined that cost is less than market value, then cost is used for inventory valuation. If market value is less than cost, then related inventory is adjusted to market value.

If a write down to the current market value is necessary, the market value cannot be greater than the net realizable value, which is defined as selling price less costs to complete and dispose, and cannot be lower than the net

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realizable value less a normal profit margin. The Company also continually evaluates the composition of its inventory and identifies slow-moving and excess inventories. Inventory items identified as slow-moving or excess are evaluated to determine if reserves are required. If the Company were not able to achieve its expectations of the net realizable value of the inventory at current market value, it would have to adjust its reserves accordingly.

### ACCOUNTING FOR INCOME TAXES

On January 1, 2007, the Company adopted the provisions of FIN 48. At the adoption date, the Company applied the provisions of FIN 48 to all tax positions for which the statute of limitations remained open. As required, the cumulative effect of the change from the adoption of FIN 48 will be recorded in the opening balance as retained earnings. As a result of the implementation of FIN 48, the Company did not recognize any change in its unrecognized tax benefits and did not adjust the January 1, 2007 balance of retained earnings. The amount of unrecognized tax benefits as of January 1, 2007 was \$2,749,000 excluding interest and penalties. This amount includes \$2,726,000 of unrecognized tax benefits, which, if ultimately recognized, will reduce the Company's effective tax rate.

Significant management judgment is required in determining the provision for income taxes, the deferred tax assets and liabilities and any valuation allowance recorded against deferred tax assets. As of March 31, 2007 and December 31, 2006, the Company had recorded total valuation allowances of \$2,832,000 and \$2,157,000, respectively. Such valuation allowances were attributable to uncertainties related to the Company's ability to utilize certain deferred tax assets prior to expiration. These deferred tax assets primarily consist of loss carryforwards and foreign tax credits. The valuation allowance is based on estimates of taxable income, expenses and credits by the jurisdictions in which the Company operates and the period over which deferred tax assets will be recoverable. In the event that actual results differ from these estimates or these estimates are adjusted in future periods, the Company may need to establish an additional valuation allowance that could materially impact its consolidated financial position and results of operations.

The net deferred tax assets as of March 31, 2007 and December 31, 2006 were \$8,858,000 and \$8,530,000, respectively, net of valuation allowances of \$2,832,000 and \$2,157,000, respectively. The carrying value of the Company's net deferred tax assets assumes that the

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Company will be able to generate sufficient future taxable income in certain tax jurisdictions, based on estimates and assumptions to utilize these assets. If these estimates and related assumptions change in the future, the Company may be required to record additional valuation allowances against its deferred tax assets resulting in additional income tax expense in the consolidated statement of income. Each quarter, management evaluates the ability to realize the deferred tax assets and assesses the need for additional valuation allowances.

### LEGAL CONTINGENCIES

The Company is currently involved in certain legal proceedings. As discussed in Note 10 in the Notes to the Consolidated Financial Statements included in Part I to this Quarterly Report on Form 10-Q, the Company has accrued an estimate of the probable costs for the resolution of these claims. This estimate has been developed after investigation and is based upon an analysis of potential results, assuming a combination of litigation and settlement strategies.

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Management does not believe these proceedings will have a further material adverse effect on the Company's consolidated financial position. It is possible, however, that future results of operations for any particular quarterly or annual period could be materially affected by changes in these assumptions, or the effectiveness of these strategies, related to these proceedings.

### GOODWILL

The purchase method of accounting for business combinations requires the use of estimates and judgments to allocate the purchase price paid for acquisitions to the fair value of the net tangible and identifiable intangible assets. Goodwill represents the excess of the aggregate purchase price over the fair value of net assets acquired in business combinations and is separately disclosed in the Company's consolidated balance sheets. As of March 31, 2007 and December 31, 2006, goodwill totaled \$21,709,000 and \$22,548,000, respectively, representing 21% of total assets.

### IMPAIRMENT OF LONG-LIVED AND INTANGIBLE ASSETS

The Company's long-lived and intangible assets primarily consist of fixed assets, goodwill and other intangible assets. SFAS No. 142 "Goodwill and Other Intangible Assets" requires that goodwill be tested for impairment at the reporting unit level (operating segment or one level below an operating segment) on an annual basis and between annual tests in certain circumstances. Application of the goodwill impairment test requires judgment, including the identification of reporting units, assigning assets and liabilities to reporting units, assigning goodwill to reporting units and determining the fair value of each reporting unit. Significant judgments required to estimate the fair value of reporting units include estimating future cash flows, determining appropriate discount rates and other assumptions. Changes in these estimates and assumptions could materially affect the determination of fair value for each reporting unit.

The Company periodically reviews the carrying value of its long-lived assets held and used, other than goodwill and intangible assets with indefinite lives, and assets to be disposed of whenever events or circumstances indicate that the carrying amount of an asset may not be recoverable. The Company assesses the recoverability of the asset by estimated cash flows and at times by independent appraisals. It compares estimated cash flows expected to be generated from the related assets, or the appraised value of the asset, to the carrying amounts to determine whether impairment has occurred. If the estimate of cash flows expected to be generated changes in the future, the Company may be required to record impairment charges that were not previously recorded for these assets. If the carrying value of a long-lived asset is considered impaired, an impairment charge is recorded for the amount by which the carrying value of the

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long-lived asset exceeds its fair value. Asset impairment evaluations are by nature highly subjective. There were no asset impairment changes for the periods presented.

### ENVIRONMENTAL EXPENDITURES

The Company is subject to United States, Mexican and Chinese environmental laws and regulations concerning emissions to the air, discharges to surface and subsurface waters, and generation, handling, storage, transportation, treatment and disposal of waste materials. The Company is also subject to other federal, state and local environmental laws and regulations, including those that require it to remediate or mitigate the effects of the disposal or release of certain



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chemical substances at various sites, including some where the Company has ceased operations. It is impossible to predict precisely what effect these laws and regulations will have in the future.

Expenditures that relate to current operations are charged to expense or capitalized, as appropriate. Expenditures that relate to an existing condition caused by formerly owned operations are expensed and recorded as part of discontinued operations. Expenditures include costs of remediation and legal fees to defend against claims for environmental liability. Liabilities are recorded when remedial efforts are probable and the costs can be reasonably estimated. The liability for remediation expenditures includes, as appropriate, elements of costs such as site investigations, consultants' fees, feasibility studies, outside contractor expenses and monitoring expenses. Estimates are not discounted and they are not reduced by potential claims for recovery from insurance carriers. The liability is periodically reviewed and adjusted to reflect current remediation progress, prospective estimates of required activity and other relevant factors, including changes in technology or regulations. During the fourth quarter of fiscal 2006, the Company recorded a \$4,000,000 reserve in response to an EPA letter related to remediation of a designated Superfund Site. Additional information pertaining to environmental matters is found in the Notes to the Consolidated Financial Statements included in Part IV of the Company's Annual Report on Form 10-K.

The above listing is not intended to be a comprehensive list of all of the Company's accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by generally accepted accounting principles with no need for management's judgment in their application. There are also areas in which management's judgment in selecting any available alternatives would not produce a materially different result. See the Company's audited Consolidated Financial Statements and Notes thereto included in Part IV of the Company's Annual Report on Form 10-K, which contain accounting policies and other disclosures required by generally accepted accounting principles.

### LIQUIDITY AND CAPITAL RESOURCES

	March 31, 2007	December 31, 2006	\$ Variance	% Variance
	-----	-----	-----	-----
	(in thousands)			
Cash and cash equivalents	\$ 0	\$ 757	(\$757)	(100%)
Bank debt	\$16,120	\$19,800	(\$3,680)	(19%)
Working capital (less cash)	\$26,537	\$26,754	(\$217)	(1%)
Shareholders' equity	\$52,006	\$50,419	\$ 1,587	3%

During the three-month period ended March 31, 2007, the net cash provided by continuing operations was \$3,646,000, as compared to net cash used in continuing operations of \$1,669,000 during the three-month period ended March 31, 2006. The primary sources of cash from operating activities for the three-month period ended March 31, 2007 were net income from continuing operations of \$2,038,000 and net collections of receivables of \$1,117,000. During the three-month period ended March 31, 2006, the net cash used in operating activities from continuing operations was \$1,669,000. The primary uses of cash from operating activities for the three-month period ended March 31, 2006 were an increase in inventory of

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\$1,825,000 and a reduction of accrued liabilities of \$1,095,000. These uses of cash were partially offset by income from continuing operations of \$1,233,000. All of the operating entities had increases in their levels of inventory. Condor's inventory level increased by \$689,000, which was caused by an increase in current period bookings and a shift in existing orders. SL-MTI's inventory level increased by \$510,000, primarily due to a customer deferral of a large order and, to a lesser extent, a customer redesign of a product. RFL's inventory increased as a result of a large international order that was shipped in April 2006. Teal's inventory increased by \$212,000, primarily due to its relatively high backlog. The decrease in accrued liabilities is primarily due to the payment of legal and other professional fees related to the acquisition of Ault and the payment of the Company's executive and middle management bonuses before the end of March 2006.

During the three-month period ended March 31, 2007, net cash used in investing activities was \$309,000. This use of cash in investing activities during the period was related to the purchase of machinery and equipment. During the three-month period ended March 31, 2006, net cash used in investing activities was \$16,528,000. The primary uses of cash in investing activities during the period were related to the purchase of Ault on January 26, 2006 in the amount of \$15,951,000, net of cash acquired, (cash in the amount of \$1,034,000 was used in 2005. In addition, the Company purchased machinery and equipment in the amount of \$577,000.

During the three-month period ended March 31, 2007, net cash used by financing activities was \$3,736,000. This use of cash was principally related to the repayment of debt under the Revolving Credit Facility in the amount of \$7,970,000 offset by borrowings of \$4,290,000. During the three-month period ended March 31, 2006, net cash provided by financing activities was \$8,212,000. This source of cash was principally related to net proceeds from the Company's Revolving Credit Facility in the net amount of \$7,973,000. Of this amount approximately \$5,900,000 was used in the acquisition of Ault. Also, \$167,000 was received as proceeds from the exercise of stock options.

The Company's current ratio was 1.91 to 1 at March 31, 2007 and 1.94 to 1 at December 31, 2006. Current assets decreased by \$982,000 from December 31, 2006, while current liabilities decreased by \$8,000 during the same period. The decrease in current assets is primarily due to a significant decrease in accounts receivable resulting from strong collections in the first quarter of 2007.

Total borrowings by the Company, as a percentage of total capitalization, consisting of debt and shareholders' equity were 23.7% at March 31, 2007 and 28.2% at December 31, 2006. During the first three months of 2007, total debt decreased by \$3,680,000.

Capital expenditures of \$309,000 were made during the first three months of 2007. These expenditures primarily related to computer equipment and factory machinery and equipment.

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Capital expenditures for the period represent a decrease of \$268,000 from the comparable period in 2006.

The Company has been able to generate adequate amounts of cash to meet its operating needs and expects to do so in the future.

With the exception of the segment reported as "Other" (which consists primarily

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of corporate office expenses, financing activities, public reporting costs and accruals not specifically allocated to the reportable business segments) all of the Company's operating segments recorded income from operations for the periods presented.

### CONTRACTUAL OBLIGATIONS

The following is a summary of the Company's contractual obligations at March 31, 2007 for the periods indicated:

	Less Than 1 Year -----	1 to 3 Years -----	4 to 5 Years -----	After 5 Years -----	Total -----
(in thousands)					
Operating Leases	\$1,678	\$ 2,298	\$1,199	\$388	\$ 5,563
Debt	--	16,120	--	--	16,120
Capital Leases	--	--	--	--	--
Other Obligations	56	189	147	70	462
	-----	-----	-----	-----	-----
	\$1,734	\$18,607	\$1,346	\$458	\$22,145
	=====	=====	=====	=====	=====

Other obligations include the Company's withdrawal liability to a union-administered defined benefit multi-employer pension plan to which SurfTech had made contributions.

### OFF-BALANCE SHEET ARRANGEMENTS

It is not the Company's usual business practice to enter into off-balance sheet arrangements such as guarantees on loans and financial commitments, indemnification arrangements and retained interests in assets transferred to an unconsolidated entity for securitization purposes. Consequently, the Company has no off-balance sheet arrangements, except for operating lease commitments disclosed in the table above, which have, or are reasonably likely to have, a material current or future effect on its financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### RESULTS OF OPERATIONS

THREE MONTHS ENDED MARCH 31, 2007, COMPARED WITH THREE MONTHS ENDED MARCH 31, 2006

The tables below show the comparisons of net sales and income from operations for the quarter ended March 31, 2007 ("2007") and the quarter ended March 31, 2006 ("2006"). For 2007, Ault and MTE's sales and income from operations are included for the full three month period. Ault is included as part of SLPE, while MTE is recorded within the High Power Group. For 2006, Ault's sales and income from operations are reflected from the date of acquisition, January 26, 2006. MTE's sales and income from operations are not reflected for 2006, as the acquisition was completed on October 31, 2006.

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	Three Months Ended March 31, 2007	Three Months Ended March 31, 2006	\$ Variance Over Same Quarter Last Year	% Variance Over Same Quarter Last Year
	-----	-----	-----	-----
(in thousands)				
Power Electronics Group:				
SLPE	\$21,461	\$18,241	\$3,220	18%
High Power Group	14,535	9,119	5,416	59%
	-----	-----	-----	---
Total	35,996	27,360	8,636	32%
	-----	-----	-----	---
SL-MTI	6,813	6,590	223	3%
RFL	5,518	5,335	183	3%
	-----	-----	-----	---
Total	\$48,327	\$39,285	\$9,042	23%
	=====	=====	=====	===

The table below shows the comparison of income from operations for 2007 and 2006:

	Three Months Ended March 31, 2007	Three Months Ended March 31, 2006	\$ Variance Over Same Quarter Last Year	% Variance Over Same Quarter Last Year
	-----	-----	-----	-----
(in thousands)				
Power Electronics Group:				
SLPE	\$ 1,285	\$ 827	\$ 458	55%
High Power Group	2,199	1,617	582	36%
	-----	-----	-----	---
Total	3,484	2,444	1,040	43%
	-----	-----	-----	---
SL-MTI	873	356	517	145%
RFL	406	349	57	16%
Other	(1,452)	(1,224)	(228)	(19%)
	-----	-----	-----	---
Total	\$ 3,311	\$ 1,925	\$1,386	72%
	=====	=====	=====	===

Consolidated net sales for 2007 increased by \$9,042,000, or 23%, compared to the same period in 2006. Without the sales of MTE recorded in 2007, consolidated sales increased by \$4,538,000, or 12%. All of the operating entities reported increases in sales and income from operations in 2007, compared to 2006.

The Company recorded income from operations of \$3,311,000 for 2007, compared to income from operations of \$1,925,000 for the corresponding period last year, an increase of \$1,386,000, or 72%. Without MTE, the increase would be \$875,000, or 45%.

Income from continuing operations was \$2,038,000, or \$0.35 per diluted share, in the first quarter of 2007, compared to \$1,233,000, or \$0.21 per diluted share, for the same period in 2006. Income from continuing operations was approximately 4% of sales in 2007, compared to 3% of sales in 2006. The Company's business segments and the components of operating expenses are discussed more fully in the following sections.

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The Power Electronics Group, which is now comprised of SLPE (a combination of Condor and Ault) and the High Power Group (a combination of Teal and MTE) recorded a sales increase of \$8,636,000, or 32%, when comparing the first quarter of 2007 to the first quarter of 2006.

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Without the MTE acquisition, sales would have increased by \$4,132,000, or 15%. Income from operations increased by \$1,040,000, or 43%, due to increases at SLPE of \$458,000 (which included the Ault product line for a full quarter in 2007), increased income from operations at Teal of \$71,000 and income from operations from MTE of \$511,000.

As a percentage of SLPE's revenue, income from operations was 6% in 2007, compared to 5% in 2006. The High Power Group recorded income from operations as a percentage of revenue of 15%, compared to 18% in 2006. This slight decline was the result of including MTE in 2007, which recorded income from operations as a percentage of sales equal to 11%. Teal experienced a sales increase of \$912,000, or 10%, and an increase in income from operations of \$71,000, or 4%, compared to prior year. Teal's sales increase was primarily due to increased demand from medical imaging equipment manufacturers. Teal's income from operations benefited by the sales increase, partially offset by increased cost of products sold. Operating cost remained relatively constant during 2007, compared to 2006.

SL-MTI's sales increased \$223,000, or 3%, while income from operations increased by \$517,000, or 145%, when comparing the first quarter of 2007 to the first quarter of 2006. The sales increase was driven by a \$424,000 increase in sales to customers in the defense and commercial aerospace industries. This increase was partially offset by a decrease in sales to medical equipment manufacturers. The increase in income from operations is primarily due to two factors: (1) A 4% increase in gross margin due to higher volume, favorable product mix and greater manufacturing efficiencies. In 2006, MTI took several steps to reduce its direct labor costs, which positively impacted 2007 results. (2) A \$205,000 decrease of engineering and product development costs due to fewer development programs and greater customer funded programs. SL-MTI experienced a 4% increase in selling, general and administrative expenses over the comparable periods.

RFL's sales increased by \$183,000, or 3%, in the first quarter of 2007, compared to the first quarter of 2006. Income from operations increased by \$57,000, or 16%, for the comparable periods. Sales of RFL's protection products increased by \$680,000, or 30%, while sales of its carrier communications product line decreased by \$461,000, or 16%, for the comparable periods. RFL's other product line decreased by \$36,000. Domestic sales increased by \$248,000, or 7%, while international sales decreased by \$65,000, or 4%. The increase in income from operations is primarily related to increased sales, partially offset by a 5% increase in selling, general and administrative expenses. Cost of products sold remained relatively constant for the comparable periods.

### COST OF PRODUCTS SOLD

As a percentage of net sales, cost of products sold for the first quarter of 2007 and for the first quarter of 2006 was approximately 67%. Without the MTE operations, the comparable percentages remained the same. SLPE's cost of products sold percentage increased to 69% from 68%, primarily as a result of higher raw materials costs and freight costs. Teal's cost of products sold percentage increased by approximately 3%, primarily due to increased copper costs, unfavorable product mix, manufacturing inefficiencies and increased prototype volume. In 2007, SL-MTI experienced a 4% decrease in its cost of

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products sold, compared to the same period last year. This decrease is primarily related to favorable product mix and greater manufacturing efficiencies, as discussed above. RFL's cost of products sold, as a percentage of sales, remained relatively constant.

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### ENGINEERING AND PRODUCT DEVELOPMENT EXPENSES

Engineering and product development expenses were approximately 7% of net sales in 2007, compared to 8% in 2006. Engineering and product development expenses in 2007 increased by \$116,000, or 4%. Without the MTE acquisition, engineering and product development expenses decreased \$89,000, or 3%. This decrease was primarily attributable to a 29% decrease at SL-MTI, due to fewer ongoing development jobs and greater customer funded programs. RFL and Teal also experienced relatively minor decreases in 2007, compared to 2006. SLPE experienced an increase of \$159,000, or 11%, partially due to the inclusion of the Ault product line for a full quarter in 2007, compared to 2006. MTE's engineering and product development expenses for the first quarter of 2007 were \$205,000.

### SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative expenses, as a percentage of net sales, for 2007 and 2006 were 18% and 19%, respectively. These expenses increased by \$987,000, or 13%, with MTE contributing \$748,000 of the increase. Selling, general and administrative expenses, without MTE, increased by \$239,000, or 3%, for the comparable periods. RFL recorded an increase of 5%, on increased sales of 3% and SL-MTI reported an increase of 4%, on increased sales of 3%. Corporate and Other expenses increased by \$228,000, or 19%, primarily due to increased litigation fees, consulting cost for compliance reviews and tax advice, principally related to international tax issues and planning. These increases were partially offset by a decrease in non-cash charges of approximately \$210,000 related to certain stock based compensation arrangements recorded in Corporate and Other. SLPE decreased selling, general and administrative expenses by 2%, on increased sales of 18%. Teal decreased selling, general and administrative expenses by 2%, on increased sales of 10%.

### DEPRECIATION AND AMORTIZATION

Depreciation and amortization expenses increased by \$315,000, or 53%, primarily related to the amortization of intangibles of \$127,000 and \$102,000 related to the MTE and Ault acquisitions, respectively. Depreciation and amortization expense for each of 2007 and 2006 was approximately 2% of net sales.

### AMORTIZATION OF DEFERRED FINANCING COSTS

In connection with entering into the Revolving Credit Facility on August 3, 2005, the Company incurred costs of approximately \$258,000. These costs have been deferred and are being amortized over the three-year term of the Revolving Credit Facility. For the first quarter of 2007 and for the first quarter of 2006, amortization of deferred financing costs was \$22,000, all of which related to the Revolving Credit Facility.

### INTEREST INCOME (EXPENSE)

Interest income for the first quarter of 2007 was \$17,000, compared to \$28,000 for the same period last year. Interest expense was \$323,000 for the first quarter of 2007, compared to \$129,000 for the first quarter of 2006. The

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increase in interest expense for 2007 is primarily related to increased debt levels to finance the acquisitions of Ault and MTE.

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### TAXES

The effective tax rate for continuing operations for the first quarter of 2007 and 2006 was approximately 32%. The effective tax rate reflects the statutory rate after adjustments for state and international tax provisions and the recording of benefits primarily related to research and development tax credits.

### DISCONTINUED OPERATIONS

For the first quarter of 2007 and for the first quarter of 2006, the Company recorded losses from discontinued operations, net of tax, of \$371,000 and \$112,000, respectively. These amounts represent legal and environmental charges related to discontinued operations.

### FORWARD-LOOKING INFORMATION

From time to time, information provided by the Company, including written or oral statements made by representatives, may contain forward-looking information as defined in the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, contain forward-looking information, particularly statements which address activities, events or developments that the Company expects or anticipates will or may occur in the future, such as expansion and growth of the Company's business, future capital expenditures and the Company's prospects and strategy. In reviewing such information, it should be kept in mind that actual results may differ materially from those projected or suggested in such forward-looking information. This forward-looking information is based on various factors and was derived utilizing numerous assumptions. Many of these factors previously have been identified in filings or statements made by or on behalf of the Company.

Important assumptions and other important factors that could cause actual results to differ materially from those set forth in the forward-looking information include changes in the general economy, changes in capital investment and/or consumer spending, competitive factors and other factors affecting the Company's business in or beyond the Company's control. These factors include a change in the rate of inflation, a change in state or federal legislation or regulations, an adverse determination with respect to a claim in litigation or other claims (including environmental matters), the ability to recruit and develop employees, the ability to successfully implement new technology and the stability of product costs. These factors also include the timing and degree of any business recovery in certain of the Company's markets that are currently experiencing a cyclical economic downturn.

Other factors and assumptions not identified above could also cause actual results to differ materially from those set forth in the forward-looking information. The Company does not undertake to update forward-looking information contained herein or elsewhere to reflect actual results, changes in assumptions or changes in other factors affecting such forward-looking information.

Future factors include the effectiveness of cost reduction actions undertaken by the Company; the timing and degree of any business recovery in certain of the Company's markets that are currently experiencing economic uncertainty; increasing prices, products and services offered by U.S. and non-U.S.

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competitors, including new entrants; rapid technological developments and changes and the Company's ability to continue to introduce and develop competitive new products and services on a timely, cost-effective basis; availability of manufacturing capacity, components and materials; credit concerns and the potential for deterioration of the credit quality of customers; customer demand for the Company's products and services; U.S. and non-U.S. governmental and public policy changes that may affect the level of new investments and purchases made by customers; changes in environmental and other U.S. and non-U.S.

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governmental regulations; protection and validity of patent and other intellectual property rights; compliance with the covenants and restrictions of bank credit facilities; and outcome of pending and future litigation and governmental proceedings. These are representative of the future factors that could affect the outcome of the forward-looking statements. In addition, such statements could be affected by general industry and market conditions and growth rates, general U.S. and non-U.S. economic conditions, including economic instability in the event of a future terrorist attack or sharp increases in the cost of energy and interest rate and currency exchange rate fluctuations and other future factors.

For a further description of future factors that could cause actual results to differ materially from such forward-looking statements, see the discussion in Part I, Item 1A - Risk Factors in the Company's Annual Report on Form 10-K for the year ended December 31, 2006.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in quantitative and qualitative market risk from the disclosure contained in Item 7A of the Company's Annual Report on Form 10-K for the year ended December 31, 2006, which is incorporated herein by reference.

### ITEM 4. CONTROLS AND PROCEDURES

**EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES:** The Company, under the supervision and with the participation of its management, including the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of the Company's "disclosure controls and procedures," as such term is defined in Rules 13a-15e and 15d-15e promulgated under the Securities Exchange Act of 1934, as amended, (the "Exchange Act"). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this Quarterly Report on Form 10-Q, and provide reasonable assurance that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

**CHANGES IN INTERNAL CONTROLS:** During the first quarter of 2007, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

It should be noted that any control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in



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all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

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### PART II - OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

Please see Note 12 to the Consolidated Financial Statements and the Company's Annual Report on Form 10-K for the year ended December 31, 2006, which is incorporated herein by reference.

#### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On March 26, 2007, the Company announced that its Board of Directors had authorized the repurchase of up to 560,000 shares of the Company's common stock. Any repurchases pursuant to the Company's stock repurchase program would be made if and when management considers appropriate and in the open market or in negotiated transactions. For the three months ended March 31, 2007, the Company did not purchase any shares pursuant to the repurchase program. However, for the three month periods ended March 31, 2007 and March 31, 2006, the Company did purchase 60,189 and 6,200 shares, respectively, through its deferred compensation plans.

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased under Publicly Announced Plans or Programs (2)
-----	-----	-----	-----	-----
January 2007	14,460 (1)	\$16.25	--	--
February 2007	42,049 (1)	\$15.30	--	--
March 2007	3,680 (1)	\$13.12	--	560,000
	-----	-----		-----
Total	60,189	\$15.40	--	560,000

1. The Company purchased these shares other than through a publicly announced plan or program.
2. The Company had a previously authorized repurchase plan, of which 48,024 shares have yet to be purchased.

#### ITEM 5. OTHER INFORMATION

Pursuant to Section 10A(i)(2) of the Exchange Act, the Company is responsible for listing the non-audit services performed by Grant Thornton, the Company's external auditor, in the first three months of 2007, as approved by its Audit Committee. During the first three months of 2007, there were no non-audit services performed by Grant Thornton.

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ITEM 6. EXHIBITS

31.1 Certification by Principal Executive Officer pursuant to Rule 13a-15(e) or 15(d)-15(e) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (transmitted herewith).

31.2 Certification by Principal Financial Officer pursuant to Rule 13a-15(e) or 15(d)-15(e) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (transmitted herewith).

32.1 Certification by Principal Executive Officer pursuant to Rule 13a or 15(d) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (transmitted herewith).

32.2 Certification by Principal Financial Officer pursuant to Rule 13a or 15(d) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (transmitted herewith).

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 10, 2007

SL INDUSTRIES, INC.  
(Registrant)

By: /s/ James C. Taylor

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James C. Taylor  
Chief Executive Officer  
(Principal Executive Officer)

By: /s/ David R. Nuzzo

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David R. Nuzzo  
Chief Financial Officer  
(Principal Accounting Officer)

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