

CHELSEA PROPERTY GROUP INC  
Form 10-Q  
May 07, 2003

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

**For the quarterly period ended March 31, 2003**

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

**Commission File No. 1-12328**

**CHELSEA PROPERTY GROUP, INC.**

*(Exact name of registrant as specified in its charter)*

**Maryland**  
*(State or other jurisdiction  
of incorporation or organization)*

**22-3251332**  
*(I.R.S. Employer  
Identification No.)*

**103 Eisenhower Parkway, Roseland, New Jersey 07068**  
*(Address of principal executive offices - zip code)*

**(973) 228-6111**  
*(Registrant's telephone number, including area code)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days Yes ☒ No ☐.

Indicate by check mark whether the registrant is an accelerated filer.  
Yes ☒ No ☐

The number of shares outstanding of the registrant's common stock, \$0.01 par value was 41,867,755 at April 30, 2003.

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Chelsea Property Group, Inc.

Index

**Part I. Financial Information**

Item 1.	Financial Statements (Unaudited)	Page
	Condensed Consolidated Balance Sheets as of March 31, 2003 and December 31, 2002	2
	Condensed Consolidated Statements of Income for the three months ended March 31, 2003 and 2002	3
	Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2003, and 2002	4
	Notes to Condensed Consolidated Financial Statements	5
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	19
Item 3.	Quantitative and Qualitative Disclosures about Market Risk	27
Item 4.	Controls and Procedures	27

**Part II. Other Information**

Item 4.	Submission of Matters to a Vote of Security Holders	28
Item 6.	Exhibits and Reports on Form 8-K	28
	Signatures	29
	Officer Certifications	30

**Chelsea Property Group, Inc.**  
**Consolidated Balance Sheets**  
(In thousands, except per share data)

	March 31, 2003	December 31, 2002
	-----	-----
Assets:		
Rental properties:		
Land.....	\$ 269,410	\$ 266,461
Depreciable property.....	1,574,650	1,570,713
	-----	-----
Total rental property.....	1,844,060	1,837,174
Accumulated depreciation.....	(299,285)	(284,239)
	-----	-----
Rental properties, net.....	1,544,775	1,552,935
Cash and cash equivalents.....	21,024	22,551
Restricted cash-escrows.....	3,435	3,455

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Tenant accounts receivable (net of allowance for doubtful accounts of \$2,955 in 2003 and \$2,593 in 2002).....	3,100	7,762
Deferred rent receivable.....	20,317	18,778
Investments in unconsolidated affiliates.....	61,926	47,997
Notes receivable-related parties.....	2,719	2,746
Deferred costs, net.....	14,890	16,706
Other assets.....	34,319	30,100
Total assets.....	<b>\$1,706,505</b>	<b>\$ 1,703,030</b>
Liabilities and stockholders' equity:		
Liabilities:		
Unsecured bank debt.....	\$ 87,035	\$ 103,035
Unsecured notes.....	621,475	621,330
Mortgage debt.....	305,170	306,455
Construction payables.....	7,708	8,046
Accounts payable and accrued expenses.....	39,430	43,570
Obligation under capital lease.....	1,349	1,507
Accrued dividend and distribution payable.....	27,628	4,927
Other liabilities.....	22,391	18,886
Total liabilities.....	<b>1,112,186</b>	<b>1,107,756</b>
Commitments and contingencies		
Minority interest.....	<b>138,443</b>	<b>139,443</b>
Stockholders' equity:		
8.375% series A cumulative redeemable preferred stock, \$0.01 par value, authorized 5,000 shares, issued and outstanding 797 in 2003 and 2002 (aggregate liquidation preference of \$39,847 in 2003 and 2002).....	8	8
Common stock, \$0.01 par value, authorized 100,000 shares, 41,764 in 2003 and 41,485 in 2002.....	418	415
Paid-in-capital.....	578,225	574,352
Officer loan.....	(488)	(488)
Distributions in excess of net income .....	(116,579)	(112,648)
Accumulated other comprehensive loss.....	(5,708)	(5,808)
Total stockholders' equity.....	<b>455,876</b>	<b>455,831</b>
Total liabilities and stockholders' equity.....	<b>\$1,706,505</b>	<b>\$1,703,030</b>

*The accompanying notes are an integral part of the financial statements.*

## **Chelsea Property Group, Inc.** **Condensed Consolidated Statements of Income** **for the Three Months Ended March 31, 2003 and 2002** **(Unaudited)** *(In thousands, except per share data)*

	2003	2002
<b>Revenues:</b>		
Base rent.....	<b>\$59,889</b>	\$38,500
Percentage rent.....	<b>4,187</b>	3,070
Expense reimbursements.....	<b>18,794</b>	12,590
Other income.....	<b>1,477</b>	2,500
<b>Total revenues.....</b>	<b>84,347</b>	<b>56,660</b>

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**Expenses:**

Operating and maintenance.....	22,976	16,20
Depreciation and amortization.....	17,632	12,94
General and administrative.....	2,201	1,51
Other.....	1,460	1,09
<b>Total expenses.....</b>	<b>44,269</b>	<b>31,75</b>
<b>Income before unconsolidated investments, interest expense and minority interest.....</b>	<b>40,078</b>	<b>24,92</b>
Income from unconsolidated investments.....	1,451	3,77
Loss from Chelsea Interactive.....	(837)	(2,70)
Interest expense.....	(16,634)	(9,75)
<b>Income before minority interest.....</b>	<b>24,058</b>	<b>16,24</b>
Minority interest.....	(4,811)	(3,45)
<b>Net income.....</b>	<b>19,247</b>	<b>12,79</b>
Preferred dividend requirement.....	(834)	(90)
<b>Net income available to common shareholders.....</b>	<b>\$18,413</b>	<b>\$11,88</b>
<b>Earnings per share</b>		
<b>Basic:</b>		
Net income per common share.....	\$ 0.44	\$ 0.3
Weighted average common shares outstanding.....	41,570	37,57
<b>Diluted:</b>		
Net income per common share.....	\$ 0.43	\$ 0.3
Weighted average common shares outstanding.....	43,322	38,77

*The accompanying notes are an integral part of the financial statements.*

**Chelsea Property Group, Inc.**  
**Condensed Consolidated Statements of Cash Flows**  
**for the Three Months Ended March 31, 2003 and 2002**  
**(Unaudited)**  
*(In thousands)*

	2003	2002
<b>Cash flows from operating activities</b>		
Net income.....	\$19,247	\$12,791
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization.....	17,632	12,941
Equity-in-earnings of unconsolidated investments in excess of distributions received.....	(261)	(348)
Loss from Chelsea Interactive.....	-	2,700

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Minority interest in net income.....	4,811	3,455
Proceeds from non-compete receivable.....	-	4,300
Amortization of non-compete revenue.....	-	(1,284)
Other operating activities.....	(253)	(222)
Changes in assets and liabilities:		
Straight-line rent receivable.....	(1,760)	(522)
Due from affiliates.....	(1,185)	(1,092)
Other assets.....	4,951	4,541
Deferred incentive compensation.....	-	(14,401)
Accounts payable and accrued expenses.....	(4,769)	(10,965)
Net cash provided by operating activities.....	38,413	11,894
<b>Cash flows from investing activities</b>		
Additions to rental properties.....	(8,361)	(3,927)
Additions to investments in unconsolidated affiliates.....	(11,577)	(3,287)
Distributions from investments in		
unconsolidated affiliates in excess of earnings.....	-	805
Additions to deferred development costs.....	(113)	(2,276)
Payments from related parties.....	27	1,113
Loans to related parties.....	-	(488)
Net cash used in investing activities.....	(20,024)	(8,060)
<b>Cash flows from financing activities</b>		
Debt proceeds.....	-	159
Repayment of debt.....	(17,207)	(392)
Net proceeds from sale of common stock.....	3,536	2,835
Distributions.....	(5,967)	(4,973)
Redemption of preferred stock.....	-	(6,431)
Additions to deferred financing costs.....	(278)	(70)
Net cash used in financing activities.....	(19,916)	(8,872)
Net (decrease) in cash and cash equivalents.....	(1,527)	(5,038)
Cash and cash equivalents, beginning of period.....	22,551	24,604
Cash and cash equivalents, end of period.....	\$21,024	\$19,566

*The accompanying notes are an integral part of the financial statements.*

### Chelsea Property Group, Inc.

#### Notes to Condensed Consolidated Financial Statements (Unaudited)

#### 1. Organization and Basis of Presentation

Chelsea Property Group, Inc. (the "Company") is a self-administered and self-managed real estate investment trust ("REIT"). The Company is the managing general partner of CPG Partners, L.P., (the "Operating Partnership" or "OP"), an operating partnership that specializes in owning, developing, leasing, marketing and managing upscale and fashion-oriented manufacturers' outlet centers. As of March 31, 2003, the Company wholly or partially owned 59 centers in 30 states and Japan containing approximately 14.6 million square feet of gross leasable area ("GLA"). The Company's portfolio is comprised of 28 premium outlet centers containing 9.0 million square feet of GLA (the "Premium Properties") and 31 other retail centers containing approximately 5.6 million square feet of GLA ("Other Properties") (collectively the "Properties"). The Company's Premium Properties generated approximately 77% and 89% of the Company's retail real estate net operating income for the three months ended March 31, 2003, and 2002,

respectively. The Premium Properties generally are located near metropolitan areas including New York City, Los Angeles, Boston, Washington, D.C., San Francisco, Sacramento, Cleveland, Atlanta, Dallas, Portland (Oregon), Tokyo and Osaka, Japan. Some Premium Properties are also located within 20 miles of major tourist destinations including Palm Springs, the Napa Valley, Orlando, and Honolulu.

Virtually all of the Company's assets are held by, and all of its operations conducted through, the Operating Partnership. Due to the Company's ability, as the sole general partner, to exercise financial and operational control over the Operating Partnership, the Operating Partnership is consolidated in the accompanying financial statements. All significant intercompany transactions and accounts have been eliminated in consolidation.

On May 1, 2002, the Company declared a 2-for-1 stock split of the Company's common shares. The stock dividend was paid May 28, 2002, to shareholders of record on May 14, 2002. The Operating Partnership simultaneously declared a 2-for-1 split of its limited units. All applicable share and per share information in the accompanying financial statements have been adjusted to reflect the stock split.

Disclosure about fair value of financial instruments is based on pertinent information available to management as of March 31, 2003, and 2002, using available market information and appropriate valuation methodologies. Although management is not aware of any factors that would significantly affect the reasonable fair value amounts, such amounts have not been comprehensively revalued for purposes of these financial statements since such date and current estimates of fair value may differ significantly from the amounts presented herein.

### **Notes to Condensed Consolidated Financial Statements (Unaudited)**

#### **1. Organization and Basis of Presentation (continued)**

Common ownership of the OP as of March 31, 2003, was approximately as follows:

Company	84.7%	41,764,000	units
Unitholders	<u>15.3%</u>	<u>7,529,000</u>	units
<b>Total</b>	<b>100.0%</b>	<b>49,293,000</b>	

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for fair presentation have been included. Operating results for the three month period ended March 31, 2003, are not necessarily indicative of the results that may be expected for the year ending December 31, 2003. The balance sheet at December 31, 2002 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. These financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002.

In August 2001, FASB issued Statement of Financial Accounting Standards No. 143, Accounting for Asset Retirement Obligations (SFAS 143) which is effective January 1, 2003. SFAS 143 requires the recording of the fair value of a liability for an asset retirement obligation in the period in which it is incurred. See note 2 to financial statements for discussion related to the estimated future costs to be incurred in connection with the future operations of Chelsea Interactive.

#### **2. Stock Option Plan**

The Company elected Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees ("APB No. 25") and related Interpretations in accounting for its employee stock options. Under APB No. 25, no compensation expense is recognized because the exercise price of the Company's employee stock options equals the market price of the underlying stock on the date of grant.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and changes in the subjective input assumptions can materially affect the fair value estimate, management believes the existing models do not necessarily provide a reliable single measure of the fair value of its employee stock options.

Pro forma information regarding net income and earnings per share is required by SFAS No. 123, and has been determined as if the Company had accounted for its employee stock options under the fair value method. The fair value for these options was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted average assumptions for 2003 and 2002 respectively: risk-free interest rate of 4% for 2003 and 5% for 2002; volatility factor of the expected market price of the Company's common stock based on historical results of 0.166 for 2003 and 0.236 for 2002, and dividend yield of 6% in 2003 and 2002, and an expected option life of four years. On March 13, 2003, the Company granted options to acquire 45,000 shares at an exercise price of \$36.20 that will expire in 2013.

### Notes to Condensed Consolidated Financial Statements (Unaudited)

#### 2. Stock Option Plan (continued)

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options vesting period. The Company's pro forma information follows, assuming that the 2-for-1 stock split in May 2002 had occurred on January 1, 2002 (in thousands except for earnings per share information):

	Three Months Ended March 31, 2003	2002
	-----	-----
Net income to common shareholders; as reported.....	\$18,413	\$11,887
Add: Stock based employee expense included in reported net income.....	-	-
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of minority interest.....	(366)	(520)
	-----	-----
Pro forma net income.....	\$18,047	\$11,367
	=====	=====
Earnings per share: .....		
Basic - as reported.....	\$0.44	\$0.32
Basic - proforma.....	0.43	0.30
Diluted - as reported.....	\$0.43	\$0.31
Diluted - proforma.....	0.42	0.29

### 3. Investments in Affiliates

The Company holds several non-controlling interests in domestic and international joint ventures accounted for under the equity method. Equity in earnings or losses of these affiliates and related management advisory, license, leasing and guarantee fees earned are included in income from unconsolidated investments and loss from Chelsea Interactive in the accompanying financial statements.

As of March 31, 2003, the Company's interests in joint ventures included a 50% interest in Las Vegas Premium Outlets and a 50% interest in Chicago Premium Outlets with Simon Property Group, Inc. ( "Simon" ) (collectively "Simon-Ventures" ), a 40% interest in Chelsea Japan Co., Ltd. ( "Chelsea Japan" ), a 50% interest in a strategic alliance with Sordo Madaleno y Asociados and Mr. Carlos Peralta of Mexico City ( "Chelsea Mexico" ), minority interests in various outlet centers and development projects in Europe operated by Value Retail PLC ( "Value Retail" ) and 100% of the non-voting preferred stock and 50% of the non-voting common stock of Chelsea Interactive, representing 40% of the total common stock.

#### Notes to Condensed Consolidated Financial Statements (Unaudited)

### 3. Investments in Affiliates (continued)

In June 2002, the Company and Simon entered into a new 50/50 joint venture to develop and operate Las Vegas Premium Outlets, a 435,000 square-foot single-phase outlet center located in Las Vegas, Nevada, scheduled to open in mid-2003. The Company is responsible for financing its 50% share of development costs that are expected to be approximately \$48.0 million. As of March 31, 2003, the Company had contributed \$29.5 million.

In August 2002, the Company and Simon entered into a new 50/50 joint venture to develop and operate Chicago Premium Outlets, a 438,000 square-foot single-phase outlet center located in Aurora, Illinois, scheduled to open in mid-2004. The Company is responsible for financing its 50% share of the development costs that are expected to be approximately \$46.0 million. As of March 31, 2003, the Company had contributed \$10.5 million.

In March 2003, Chelsea Japan opened the 180,000 square-foot first phase of Sano Premium Outlets, located 40 miles north of Tokyo. Chelsea Japan has two other centers: Gotemba Premium Outlets, located to the west of Tokyo, currently a 220,000 square-foot center, is being expanded by an additional 170,000 square feet scheduled to open in July 2003; Rinku Premium Outlets, located near Osaka, is a 250,000 square-foot center including a 70,000 square-foot second phase that opened in March 2002.

At March 31, 2003, the Company had incurred approximately \$1.5 million related to predevelopment costs and formation of the Chelsea Mexico joint venture.

At March 31, 2003, the Company had minority interests ranging from 3% to 8% in several outlet centers and outlet development projects in Europe.

At December 31, 2002, the Company recognized an impairment loss equal to the net book value of its investment in Chelsea Interactive. The Company believes that it will not be able to recover the net book value of its investment in Chelsea Interactive through future cash flows before reaching the Company's \$60.0 million funding limit. Through March 31, 2003 the Company had funded \$53.2 million and anticipates that the \$6.8 million funding balance may be used to further develop the platform and/or to finance operating cash shortfalls and potential costs related to the disposal or discontinuance of the business. An \$0.8 million funding loss was reported for the three months ended March 31, 2003. Future funding by the Company will be reported as a loss in the period funding is required. The Company is in active discussions with a potential investor to restructure Chelsea Interactive or dispose of its assets. There can be no assurance that any of these discussions will be successful or that Chelsea Interactive will be able to



continue as a going concern.

**Notes to Condensed Consolidated Financial Statements  
(Unaudited)**

**3. Investments in Affiliates (continued)**

The following is a summary of investments in and amounts due from affiliates at March 31, 2003, (in thousands):

	Chelsea Japan	Simon- Ventures	Mexico	Other	Total
	-----	-----	-----	-----	-----
Balance December 31, 2002.....	\$12,471	\$31,919	\$ -	\$3,607	\$47,997
Additional investment.....	386	10,657	1,508	-	12,551
Income from unconsolidated investments.....	1,451	-	-	-	1,451
Distribution and fees.....	(1,190)	-	-	-	(1,190)
Advances (net).....	1,147	(30)	-	-	1,117
	-----	-----	-----	-----	-----
Balance March 31, 2003.....	\$14,265	\$42,546	\$1,508	\$3,607	\$61,926
	=====	=====	=====	=====	=====

The Company's share of income (loss) before depreciation, depreciation expense and income (loss) from unconsolidated investments for the three months ended March 31, 2003 and 2002 are as follows (in thousands):

	2003			2002		
	-----	-----	-----	-----	-----	-----
	Income (loss) before Depreciation	Depr.	Income (loss) from Unconsol. Investments	Income (loss) before Depreciation	Depr.	In
Chelsea Japan.....	\$2,050	\$599	\$1,451	\$1,291	\$ 399	In
F/C (1).....	-	-	-	2,264	721	In
Simon (2).....	-	-	-	1,833	523	In
Other.....	-	-	-	25	-	In
	-----	-----	-----	-----	-----	-----
Total.....	\$2,050	\$599	\$1,451	\$5,413	\$1,643	In
	=====	=====	=====	=====	=====	=====
Chelsea Interactive..	\$ (837)	\$ -	\$ (837)	(\$1,192)	\$1,508	In
	=====	=====	=====	=====	=====	=====

- (1) During the three months ended March 31, 2002, the Company had a 49% interest in F/C Acquisition, a joint venture that owns four Premium Outlet centers. In August 2002, the Company became the sole owner of F/C Acquisition by acquiring the remaining 51% undivided ownership interest from the joint venture partner and consolidated the operations and balance sheet from the buyout date.
- (2) During the three months ended March 31, 2002, the Company had a 50% interest in Orlando Premium Outlets through a 50/50 joint venture with Simon. In April 2002, the Company became the sole owner of Orlando Premium Outlets by acquiring the remaining 50% undivided ownership interest from Simon and consolidated

the operations and balance sheet from the buyout date.

**Notes to Condensed Consolidated Financial Statements**  
(Unaudited)

**3. Investments in Affiliates (continued)**

Condensed financial information as of March 31, 2003, and December 31, 2002, and for the three months ended March 31, 2003, and 2002 for investments in unconsolidated affiliates is as follows:

	Retail Real Estate	Chelsea Interactive
	-----	-----
Property, plant and equipment (net)		
March 31, 2003.....	\$274,737	\$ -
December 31, 2002.....	140,057	31,409
Total assets		
March 31, 2003.....	359,961	-
December 31, 2002.....	190,157	33,295
Long term debt (Chelsea Japan)		
March 31, 2003.....	78,221	-
December 31, 2002.....	75,139	-
Total liabilities		
March 31, 2003.....	189,841	-
December 31, 2002.....	119,886	1,548
Net income (loss)		
March 31, 2003.....	652	-
March 31, 2002 (1) (2).....	4,992	(3,651)
Company's share of net income (loss)		
March 31, 2003.....	261	(837)
March 31, 2002 (1) (2).....	2,395	(2,700)
Fee income		
March 31, 2003.....	1,190	-
March 31, 2002 (1) (2).....	1,350	-

- (1) During the three months ended March 31, 2002, the Company had a 49% interest in F/C Acquisition, a joint venture that owns four Premium Outlet centers. In August 2002, the Company became the sole owner of F/C Acquisition by acquiring the remaining 51% undivided ownership interest from the joint venture partner and consolidated the operations and balance sheet from the buyout date.
- (2) During the three months ended March 31, 2002, the Company had a 50% interest in Orlando Premium Outlets through a 50/50 joint venture with Simon. In April 2002, the Company became the sole owner of Orlando Premium Outlets by acquiring the remaining 50% undivided ownership interest from Simon and consolidated the operations and balance sheet from the buyout date.

**Notes to Condensed Consolidated Financial Statements**  
(Unaudited)

#### 4. Non-Compete Agreement

The Company recognized income from its non-compete agreement with The Mills Corporation of \$1.3 million during the three months ended March 31, 2002 which is included in other income in the accompanying financial statements.

#### 5. Debt

##### Unsecured Bank Debt

The Company has a \$200.0 million senior unsecured bank line of credit (the Senior Credit Facility) with an expiration date of March 31, 2005, which the Company has the right to extend until March 31, 2006. The Senior Credit Facility bears interest on the outstanding balance, payable monthly, at a rate equal to the London Interbank Offered Rate (LIBOR) plus 1.05% (2.38% at March 31, 2003) or the prime rate, at the Company's option. The LIBOR rate spread ranges from 0.85% to 1.50% depending on the Company's Senior Debt rating. A facility fee of 0.125% is payable annually in advance. At March 31, 2003, \$82.0 million was outstanding under the Senior Credit Facility.

The Company also has a \$5.0 million term loan that carries the same interest rate and maturity as the Senior Credit Facility.

##### Unsecured Notes

A summary of the terms of the unsecured notes outstanding at March 31, 2003, and December 31, 2002, is as follows (in thousands):

	March 31, 2003	December 31, 2002	Effective Yield (1)
8.375% Unsecured Notes due August 2005.....	\$ 49,930	\$ 49,922	8.44%
7.25% Unsecured Notes due October 2007.....	124,849	124,841	7.39
8.625% Unsecured Notes due August 2009.....	49,935	49,933	8.76
8.25% Unsecured Notes due February 2011....	148,853	148,817	8.40
6.875% Unsecured Notes due June 2012.....	99,864	99,825	6.90
6.00% Unsecured Notes due January 2013.....	148,044	147,992	6.28
Total	\$621,475	\$621,330	

(1) Including discount on the notes

#### Notes to Condensed Consolidated Financial Statements (Unaudited)

#### 5. Debt (continued)

##### Mortgage Debt

A summary of the terms of the mortgage debt outstanding at March 31, 2003, and December 31, 2002 and the related interest rate and Net Book Value (NBV) of the associated collateral as of March 31, 2003, are as follows (in thousands):

March 31, 2003	December 31, 2002	Interest Rate	NBV
-------------------	----------------------	------------------	-----

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Mortgage Loan due July 2008 (1)	\$166,955	\$167,723	6.99%	\$256,654
Mortgage Loan due April 2010 (2)	67,000	67,250	7.26%	71,546
Mortgage Loan due December 2012 (3)	71,215	71,482	7.67%	75,231
	-----	-----		-----
	\$305,170	\$306,455		\$403,431
	=====	=====		=====

- (1) The Mortgage Loan due July 2008 was consolidated as part of the August 2002 buyout of a joint venture partner's 51% interest in the F/C Acquisition joint venture. The mortgage calls for a \$1.2 million fixed monthly interest plus principal payment based on a 26-year amortization schedule. During the three months ended March 31, 2003, the Company recognized \$34,000 in debt discount amortization that is included in interest expense in the accompanying financial statements.
- (2) Chelsea Financing entered into a \$70.0 million Mortgage Loan due April 2010 secured by its four properties. The Mortgage Loan bears interest equal to LIBOR plus 1.50% (2.84% at March 31, 2003) or prime rate plus 1.0% and calls for quarterly principal amortization of \$0.25 million through April 2005 and thereafter \$0.45 million per quarter until maturity. In December 2000, the Company entered into an interest rate swap agreement to hedge against unfavorable fluctuations in LIBOR rates by fixing the interest rate at 7.26% until January 2006. During the three months ended March 31, 2003, and 2002, the Company recognized interest expense of \$0.7 million on the hedge that is included in interest expense in the accompanying financial statements.
- (3) The Mortgage Loan due December 2012 was assumed as part of a September 2001 acquisition. The loan calls for fixed monthly debt service payments of \$0.5 million for interest based on a 26-year amortization schedule. During the three months ended March 31, 2003, and 2002, the Company recognized \$0.1 million in debt premium amortization that is included in interest expense in the accompanying financial statements.

Interest and loan costs of approximately \$0.9 million and \$0.7 million were capitalized as development costs during the three months ended March 31, 2003, and 2002, respectively.

**Notes to Condensed Consolidated Financial Statements**  
(Unaudited)

**6. Financial Instruments: Derivatives and Hedging**

The Company employs interest rate and foreign currency forwards or purchased options to hedge qualifying anticipated transactions. Gains and losses are deferred and recognized in net income in the same period that the underlying hedged transaction affects net income, expires or is otherwise terminated or assigned.

At March 31, 2003 the Company's interest rate swap was reported at its fair value and classified as another liability of \$6.6 million. At March 31, 2003, there were \$6.6 million in deferred losses, recorded in accumulated other comprehensive loss, a shareholder's equity account, and minority interest. During the next twelve months, the Company expects to reclassify to earnings approximately \$2.8 million of the current balance held in accumulated other comprehensive loss and minority interest related to the interest rate swap.

<u>Hedge Type</u>	<u>Notional Value</u>	<u>Rate</u>	<u>Maturity</u>	<u>Fair Value</u>
Swap, Cash Flow	\$67.0 million	5.7625%	1/1/06	(\$6.6 million)

The notional value and fair value of the above hedge provides an indication of the extent of the Company's involvement in financial derivative instruments of March 31, 2003, but does not represent exposure to credit, interest rate, foreign exchange or market risk.

**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

**7. Stockholders' Equity**

Following is a statement of stockholders' equity at March 31, 2003, (in thousands):

	Preferred Stock At Par Value	Common Stock At Par Value	Paid- in Capital	Officer Loan	Distrib. in Excess of Net Income	Accum. Other Comp. (Loss) Income	Sto
	-----	-----	-----	-----	-----	-----	-----
<b>Balance December 31, 2002.....</b>	<b>\$8</b>	<b>\$415</b>	<b>\$574,352</b>	<b>(\$488)</b>	<b>(\$112,648)</b>	<b>(\$5,808)</b>	<b>\$</b>
Net income.....	-	-	-	-	19,247	-	
Other comprehensive loss							
Foreign currency translation..	-	-	-	-	-	(1)	
Interest rate swap.....	-	-	-	-	-	101	
Total comprehensive income.....							
Preferred dividend.....	-	-	-	-	(834)		
Cash distributions declared							
(\$0.535 per common share).....	-	-	-	-	(22,344)		
Exercise of stock options.....	-	3	3,463	-	-		
Shares issued in exchange for units							
of the OP.....	-	-	340	-	-	-	
Shares issued through Employee							
Stock							
Purchase Plan							
(net of costs).....	-	-	70	-	-	-	
<b>Balance March 31, 2003</b>	<b>\$8</b>	<b>\$418</b>	<b>\$578,225</b>	<b>(\$488)</b>	<b>(\$116,579)</b>	<b>(\$5,708)</b>	<b>\$</b>
	=====	=====	=====	=====	=====	=====	=====

**8. Dividends**

On March 13, 2003 the Board of Directors of the Company declared a \$0.535 per share dividend to shareholders of record on March 31, 2003. The dividend, totaling \$22.4 million, was paid on April 14, 2003. The OP simultaneously paid a \$0.535 per unit cash distribution, totaling \$4.0 million, to its minority unitholders.

**9. Income Taxes**

At March 31, 2003, the Company was in compliance with all REIT requirements under Section 856(c) of the Internal Revenue code of 1986, as amended, and as such, was not subject to federal income taxes.

**10. Net Income Per Common Share**

Basic earnings per common share is computed using the weighted average number of shares outstanding. Diluted earnings per common share is computed using the weighted average number of shares outstanding adjusted for the incremental shares attributed to outstanding options to purchase common stock of 1.8 million and 1.2 million shares for the three months ended March 31, 2003 and 2002, respectively.

**Notes to Condensed Consolidated Financial Statements**  
(Unaudited)

**10. Net Income Per Common Share (continued)**

The following table sets forth the computation of basic and diluted earnings per share for the periods indicated and assumes the Company's 2-for-1 split in May 2002 had occurred on January 1, 2002 (In thousands, except per share amounts):

	March 31, 2003	March 31, 2002
	-----	-----
<b>Numerator</b>		
Numerator for basic and diluted earnings per share - net income available to common shareholders.....	\$18,413	\$11,887
<b>Denominator</b>		
Denominator for basic earnings per share-		
Weighted average shares.....	41,570	18,786
Increase in shares due to effect of 2-for-1 stock split.....	-	18,786
	-----	-----
Denominator for basic earnings per share.....	41,570	37,572
Effect of diluted securities		
Stock options.....	1,752	602
Increase in shares due to effect of 2-for-1 stock split.....	-	602
	-----	-----
Effect of dilutive securities.....	1,752	1,204
Denominator for diluted earnings per share-		
Adjusted weighted average shares assumed conversions.....	43,322	19,388
Increase in shares due to effect of 2-for-1 stock split.....	-	19,388
	-----	-----
Denominator for diluted earnings per share.....	43,322	38,776
<b>Per share amounts:</b>		
Net income - basic.....	\$0.44	\$0.32
Net income - diluted.....	\$0.43	\$0.31
Distributions declared.....	\$0.535	\$0.405

**11. Commitments and Contingencies**

In May 2002, the Company entered into a 50/50 joint venture agreement with Sordo Madaleno y Asociados and Mr. Carlos Peralta of Mexico City to jointly develop premium outlet centers in Mexico. Subject to leasing and entitlements, construction on the 200,000 square-foot first phase of the outlet project is scheduled to commence later in 2003 and open in 2004. The site can support a second phase containing approximately 165,000 square feet of GLA. Once Phase I of the project has been approved, the Company will be committed to fund approximately \$12.0 million which is 50% of the development costs.

In connection with the Simon joint ventures, the Company has committed to provide 50% of the development costs, which are expected to be approximately \$48.0 million for Las Vegas Premium Outlets and \$46.0 million for Chicago Premium Outlets. As of March 31, 2003, the Company had contributed \$29.5 million and \$10.5 million to the Las Vegas and Chicago projects, respectively.

**Notes to Condensed Consolidated Financial Statements**  
(Unaudited)

**11. Commitments and Contingencies (continued)**

Borrowings related to Chelsea Japan for which the Company and the OP have provided guarantees for repayment of debt as of March 31, 2003, are as follows (in thousands):

Total Facility		Outstanding				
Yen	US \$ Equivalent	Yen	US \$ Equivalent	US \$ Guarantee	Due Date	Interest Rate
---	-----	---	-----	-----	----	----
4.0 billion (1)	\$33.9 million	1.0 billion	\$8.4 million	\$8.4 million	2004	1.43%
3.8 billion (2)	32.2 million	3.5 billion	29.7 million	11.9 million	2015	2.20%
0.6 billion (2)	5.1 million	0.6 billion	4.8 million	1.9 million	2012	1.50%

- 1) Facility entered into by an equity investee of the Company that has a one-year extension option.
- 2) Facilities entered into by Chelsea Japan, secured by Gotemba and Rinku and 40% severally guaranteed by the Company.

As of March 31, 2003, the Company had provided limited debt service guarantees of approximately \$22.0 million to Value Retail and affiliates, the maximum amount under a standby facility for loans provided to Value Retail and affiliates to construct outlet centers in Europe. The term of the standby facility expired in November 2001 and guarantees shall not be outstanding for longer than five years after project completion.

At March 31, 2003, other assets includes \$10.3 million and accrued expenses and other liabilities include \$12.8 million related to the 2002 deferred unit incentive program which may be paid to certain key officers in 2007.

The Company is not presently involved in any material litigation nor, to its knowledge, is any material litigation threatened against the Company or its properties, other than routine litigation arising in the ordinary course of business. Management believes the cost incurred by the Company related to any of its litigation will not be material and have been adequately provided for in the consolidated financial statements.

**12. Related Party Information**

In 1999, the OP established a \$6.0 million secured loan facility that will expire in June 2004 for the benefit of certain unitholders. Each borrower issues a note that is secured by OP units, bears interest at a rate of LIBOR plus 200 basis points per annum payable quarterly and is due by the facility expiration date. At March 31, 2003, loans made to two unitholders, who are also management of the Company, totaled \$3.2 million, \$0.5 million of which was used to exercise Company stock options and is reflected as a reduction to stockholder's equity in the accompanying financial statements. The carrying value of such loans approximated fair value at March 31, 2003. Effective June 1, 2002, the Company changed its policy to eliminate new loans to directors and officers.

In August 1997, the Company and one of its directors entered into a Consulting Agreement pursuant to which the director agreed to perform services for the Company in connection with the development and operation of manufacturer's outlet centers in Japan and Hawaii. The agreement provided for payments to the director of \$10,000 per month and was terminated by the Company in December 1999. During the term of the agreement and for four years after the termination of the agreement, the director will be entitled to deferred compensation of 1% of the development costs, up to a maximum amount of \$0.5 million per project, on all projects in which he was involved in Japan or

Hawaii. Fees paid under this agreement totaled \$0.3 million for the three months ended March 31, 2003. These fees are included in investment in affiliates in the accompanying financial statements.

**Notes to Condensed Consolidated Financial Statements**  
(Unaudited)

**13. Segment Information**

The Company is principally engaged in the development, ownership, acquisition and operation of manufacturers outlet centers and has determined that under SFAS No.131 Disclosures About Segments of an Enterprise and Related Information it has three reportable retail real estate segments: premium domestic, other domestic and international. The Company evaluates real estate performance and allocates resources based on Net Operating Income ( NOI ) defined as total revenue less operating and maintenance expense. The primary sources of revenue are generated from tenant base rents, percentage rents and reimbursement revenue. Operating expenses primarily consist of common area maintenance, real estate taxes and promotional expenses. The retail real estate business segments meet the quantitative threshold for determining reportable segments.

Unaudited (in thousands)	Premium Domestic	Other Domestic	International	Other	Total
		(1)	(2)	(3)	
<b>Total revenues</b>					
Three months ended:					
March 31, 2003.....	\$62,370	\$21,945	\$ -	\$32	\$84,347
March 31, 2002.....	44,075	11,229	-	1,377	56,681
<b>Interest income</b>					
Three months ended:					
March 31, 2003.....	255	4	-	32	291
March 31, 2002.....	283	24	-	93	400
<b>Income (loss) from unconsolidated investments</b>					
Three months ended:					
March 31, 2003.....	-	-	1,451	(837)	614
March 31, 2002.....	2,853	-	917	(2,700)	1,070
<b>NOI</b>					
Three months ended:					
March 31, 2003.....	45,267	14,463	2,414	(2,857)	59,287
March 31, 2002.....	36,586	4,930	1,703	(744)	42,475
<b>Fixed asset additions</b>					
Three months ended:					
March 31, 2003.....	4,164	4,743	-	(546)	8,361
March 31, 2002.....	3,192	275	-	460	3,927
<b>Total assets</b>					
March 31, 2003.....	1,257,106	397,283	19,380	32,736	1,706,505
December 31, 2002.....	1,262,190	394,984	16,077	29,779	1,703,030

- (1) Approximately 15% of the GLA is occupied by and approximately 7% of annualized revenue is derived from one tenant.
- (2) Principally comprised of the Company's interest in Chelsea Japan.
- (3) Includes corporate overhead assets and results from Chelsea Interactive.



**Notes to Condensed Consolidated Financial Statements**  
**(Unaudited)**

**13. Segment Information (continued)**

Following is a reconciliation of net operating income to net income for the three months ended March 31, 2003, and 2002 (in thousands):

	2003	2002
Segment NOI.....	\$59,287	\$42,475
Interest expense - consolidated.....	(16,634)	(9,750)
Interest expense - unconsolidated investments.....	(144)	(128)
Depreciation and amortization expense - consolidated.....	(17,632)	(12,941)
Depreciation and amortization expense - unconsolidated investments.....	(599)	(1,643)
Depreciation and amortization expense - Chelsea Interactive.....	-	(1,508)
Income tax - unconsolidated investments.....	(220)	(259)
Minority interest.....	(4,811)	(3,455)
Net income.....	\$19,247	\$12,791

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion should be read in connection with the accompanying unaudited condensed consolidated financial statements and notes thereto. These financial statements include all adjustments, which in the opinion of management are necessary to reflect a fair statement of results for all interim periods presented, and all such adjustments are of a normal recurring nature.

**General Overview**

From April 1, 2002 to March 31, 2003, the Company has grown rental revenue by \$22.5 million to \$64.1 million. This was achieved by increasing rents, expanding two wholly-owned centers and acquiring seven centers that were partially offset by rent decreases from selling five non-core centers. Increasing rents at operating centers resulted in base rent growth of \$1.2 million. The Company re-leased or renewed approximately 1.2 million square feet of Premium Property GLA during the twelve months ended March 31, 2003, for which initial contractual cash rents under new leases were 12% higher than expiring leases. The expansion of two wholly-owned centers increased base rents by \$0.4 million. The acquisition of seven centers increased base rents by \$8.3 million. In addition, the purchase of ownership interests in the five centers previously held as unconsolidated investments resulted in rental revenue growth of \$11.6 million and a decrease in income from unconsolidated investments of \$2.9 million during the three months ended March 31, 2003 from March 2002, as the operating results for these five centers have been fully consolidated since their buyouts. Income from unconsolidated investments for Chelsea Japan grew due to higher earnings, increased fees and the expansion of Rinku Premium Outlets in March 2002 and the opening of Sano Premium Outlets in March 2003.

At March 31, 2003, the Company wholly or partially-owned 14.6 million square feet of GLA. Since April 1, 2002, the Company has added 2.0 million square feet ( sf ) of net GLA and details are as follows:

Net GLA added since April 1, 2002 is detailed as follows:

12 months

3 months

9 months

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	ended March 31, 2003	ended March 31, 2003	ended December 2002
<b>Changes in GLA (sf in 000's):</b>			
<b>New centers developed:</b>			
Sano Premium Outlets (40% owned) .....	180	180	-
<b>Centers expanded:</b>			
Rinku Premium Outlets (40% owned) .....	70	-	70
Desert Hills Premium Outlets .....	23	-	23
Liberty Village Premium Outlets .....	23	-	23
Other .....	(12)	-	(12)
<b>Total centers expanded .....</b>	<b>104</b>	<b>-</b>	<b>104</b>
<b>Centers acquired:</b>			
Factory Outlet Village Osage Beach .....	391	-	391
St. Augustine Outlet Center .....	329	-	329
Edinburgh Outlet Center .....	305	-	305
Outlets at Albertville .....	305	-	305
Factory Merchants Branson .....	300	-	300
Jackson Outlet Village .....	292	-	292
Johnson Creek Outlet Center .....	278	-	278
<b>Total centers acquired .....</b>	<b>2,200</b>	<b>-</b>	<b>2,200</b>
<b>Centers sold:</b>			
Five Other Properties .....	(496)	-	(496)
<b>Net GLA added during the period .....</b>	<b>1,988</b>	<b>180</b>	<b>1,808</b>
<b>GLA at end of period .....</b>	<b>14,566</b>	<b>14,566</b>	<b>14,386</b>

## Results of Operations

### *Comparison of the three months ended March 31, 2003 to the three months ended March 31, 2002.*

Income before minority interest, increased \$7.8 million, or 48.1%, to \$24.0 million for the three months ended March 31, 2003, from \$16.2 million for the three months ended March 31, 2002. This increase was primarily the result of the buyouts of ownership interest in five centers, acquisition of seven centers during 2002 and higher rents on releasing and renewals during 2003, partially offset by increased interest expense.

Base rentals increased \$21.4 million, or 55.5%, to \$59.9 million for the three months ended March 31, 2003, from \$38.5 million for the three months ended March 31, 2002, due to the buyouts of ownership interest in five centers and the acquisition of seven centers in 2002, higher average rents on releasing and renewals, and the expansion of two wholly-owned centers in late 2002.

Percentage rents increased \$1.1 million, or 36.3%, to \$4.2 million for the three months ended March 31, 2003, from \$3.1 million for the three months ended March 31, 2002, primarily due to the buyouts of ownership interest in five centers and the acquisition of seven centers in 2002.

Expense reimbursements, representing contractual recoveries from tenants of certain common area maintenance, operating, real estate tax, promotional and management expenses, increased \$6.2 million, or 49.2%, to \$18.8 million for the three months ended March 31, 2003, from \$12.6 million for the three months ended March 31, 2002, due to the recovery of operating and maintenance costs from increased GLA. The average recovery of reimbursable expenses for the Premium Portfolio was 87% for the three months ended March 31, 2003 and 2002. The average recovery of reimbursable expenses for the Other Retail Centers was 69% for the three months ended March 31, 2003, compared to 52% for the three months ended March 31, 2002.

Other income decreased \$1.0 million or 41.0% to \$1.5 million for the three months ended March 31, 2003, from \$2.5 million for the three months ended March 31, 2002, primarily due to the termination of the non-compete agreement which included income recognition of \$1.3 million in 2002 partially offset by an increase in ancillary operating income in 2003.

Operating and maintenance expenses increased \$6.8 million, or 41.8%, to \$23.0 million for the three months ended March 31, 2003, from \$16.2 million for the three months ended March 31, 2002. The increase was primarily due to costs related to increase in GLA.

Depreciation and amortization expense increased \$4.7 million, or 36.2% to \$17.6 million for the three months ended March 31, 2003, from \$12.9 million for the three months ended March 31, 2002. The increase was due to depreciation of the increased GLA.

General and administrative expense increased \$0.7 million or 45.1% to \$2.2 million for the three months ended March 31, 2003, from \$1.5 million for the three months ended March 31, 2002, primarily due to increases in unit program accrual, increased salaries and professional fees.

Other expenses increased \$0.4 million or 33.6% to \$1.5 million for the three months ended March 31, 2003, from \$1.1 million for the three months ended March 31, 2002, due to increased reserve for bad debt and center rent expense.

Income from unconsolidated investments decreased \$2.3 million or 61.5% to \$1.5 million for the three months ended March 31, 2003, from \$3.8 million for the three months ended March 31, 2002 due to the buyouts of ownership interests in five centers which were previously held as unconsolidated investments partially offset by higher income from Chelsea Japan.

The loss from Chelsea Interactive decreased \$1.9 million to \$0.8 million for the three months ended March 31, 2003, from \$2.7 million for the three months ended March 31, 2002 due to the write-off of the Company's investment at December 31, 2002. The March 31, 2003 loss represents funding to Chelsea Interactive.

Interest expense increased \$6.8 million or 70.6% to \$16.6 million for the three months ended March 31, 2003, from \$9.8 million for the three months ended March 31, 2002, due to higher debt that financed acquisitions and the buyouts of partner's interests.

### **Liquidity and Capital Resources**

The Company believes it has adequate financial resources to fund operating expenses, distributions, and planned development, construction and acquisition activities over the short term, which is less than 12 months and the long term, which is 12 months or more. Operating cash flow for the year ended December 31, 2002 of \$128.2 million is expected to increase with a full year of operations from the five joint venture buyout centers and the 1.8 million square feet of GLA added during 2002 as well as scheduled openings of approximately 800,000 square feet of new joint venture GLA in 2003. The Company has adequate funding sources to complete and open all current development projects from available cash, credit facilities and secured construction financing. The Company also has access to the public markets through its \$1.6 billion debt and equity shelf registration.

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Operating cash flow is expected to provide sufficient funds for dividends and distributions in accordance with REIT federal income tax requirements. In addition, the Company anticipates retaining sufficient operating cash to fund re-tenanting and lease renewal tenant improvement costs, as well as capital expenditures to maintain the quality of its centers, meet funding requirements of Chelsea Interactive and partially fund development projects.

Common distributions declared and recorded in 2003 were \$26.4 million, or \$0.535 per share or unit. The Company's dividend payout ratio as a percentage of net income before minority interest, gain or loss on sale or writedown of assets and depreciation and amortization (reduced by amortization of deferred financing costs, depreciation of non-real estate assets and preferred dividends ( FFO )) was 66.9%. The Company's senior unsecured bank line of credit ( Senior Credit Facility ) limits aggregate dividends and distributions to the lesser of (i) 90% of FFO on an annual basis or (ii) 100% of FFO for any two consecutive quarters.

The Company's \$200 million Senior Credit Facility expires in March 2005 (unless extended until March 2006), bears interest on the outstanding balance at an annual rate equal to the London Interbank Offered Rate ( LIBOR ) plus 1.05% (2.38% at March 31, 2003) or the prime rate, at the Company's option and has an annual facility fee of 0.125%. The LIBOR rate spread ranges from 0.85% to 1.50% depending on the Company's Senior Debt rating. At March 31, 2003, \$82.0 million was outstanding under the Senior Credit Facility.

A summary of the maturity of the Company's contractual debt obligations (at par) as of March 31, 2003, is as follows (in thousands):

	Total	Less than One Year	1 to 3 Years	4 to 5 Years	After 5 Years
Unsecured bank debt	\$87,035	\$ -	\$87,035	\$ -	\$ -
Unsecured notes	625,000	-	50,000	125,000	450,000
Mortgage debt	299,815	3,480	10,934	164,067	121,334
Total	\$1,011,850	\$3,480	\$147,969	\$289,067	\$571,334

Construction projects underway and expected to open during 2003 include a 170,000 square-foot second phase at Gotemba Premium Outlets, scheduled to open in July 2003; and the 435,000 square-foot Las Vegas Premium Outlets, scheduled to open mid-2003. The 180,000 square foot first phase of Sano Premium Outlets located north of Tokyo, Japan opened March 14, 2003. The Company is also under construction on the 438,000 square-foot Chicago Premium Outlets in Aurora, Illinois, that is scheduled to open in mid-2004 and the 124,000 square-foot third phase of Outlets at Albertville scheduled to open in late March 2004. The Gotemba and Sano projects are developments of Chelsea Japan Co., Ltd., the Company's 40% owned Japanese joint venture. The Las Vegas and Chicago projects are 50/50 joint ventures with Simon. Other projects in various stages of development are expected to open in 2004 and beyond. There can be no assurance that these projects will be completed or opened, or that there will not be delays in opening or completion. All current development activity is fully financed either through project specific secured construction financing, the yen denominated line of credit, available cash or through the Senior Credit Facility. The Company will seek to obtain permanent financing once the projects are completed and income has been stabilized.

In connection with the Simon joint ventures, the Company has committed to provide 50% of the development costs, which are expected to be approximately \$48.0 million for Las Vegas Premium Outlets and \$46.0 million for Chicago Premium Outlets. As of March 31, 2003, the Company had contributed \$29.5 million and \$10.5 million to the Las Vegas and Chicago projects, respectively.

The Company has an agreement with Mitsubishi Estate Co., Ltd. and Nissho Iwai Corporation to jointly develop, own and operate premium outlet centers in Japan under the joint venture Chelsea Japan. Borrowings related to Chelsea

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Japan for which the Company and the OP have provided guarantees as of March 31, 2003, are as follows (in thousands):

Total Facility			Outstanding			
Yen	US \$ Equivalent		Yen	US \$ Equivalent	US \$ Guarantee	Due Date
---	-----		---	-----	-----	----
4.0 billion (1)	\$33.9 million		1.0 billion	\$8.4 million	\$8.4 million	2004
3.8 billion (2)	32.2 million		3.5 billion	29.7 million	11.9 million	2015
0.6 billion (2)	5.1 million		0.6 billion	4.8 million	1.9 million	2012
						Interest Rate
						----
						1.43%
						2.20%
						1.50%

- 1) Facility entered into by an equity investee of the Company that has a one-year extension option.
- 2) Facilities entered into by Chelsea Japan, secured by Gotemba and Rinku and 40% severally guaranteed by the Company.

In May 2002, the Company, through an affiliated entity, entered into a 50/50 strategic alliance with Sordo Madaleno y Asociados and Mr. Carlos Peralta of Mexico City to jointly develop premium outlet centers in Mexico. Subject to leasing and entitlements, construction on a 200,000 square-foot first phase of an outlet project north of Mexico City is expected to commence later in 2003 and to open in 2004. The site can support a second phase containing approximately 165,000 square feet of GLA. Once phase one of the project has been approved, the Company will be committed to fund approximately \$12.0 million which is 50% of the development costs. As of March 31, 2003, the Company had incurred costs of approximately \$1.5 million related to predevelopment costs and formation of the joint venture.

At December 31, 2002, the Company recognized an impairment loss equal to the net book value of its investment in Chelsea Interactive. The Company believes that it will not be able to recover the net book value of its investment in Chelsea Interactive through future cash flows before reaching the Company's \$60.0 million funding limit. Through March 31, 2003, the Company had funded \$53.2 million and anticipates that the \$6.8 million funding balance may be used to further develop the platform and to finance operating cash shortfalls and potential costs related to the disposal or discontinuance of the business. An \$0.8 million funding loss was reported for the three months ended March 31, 2003. Future funding by the Company will be reported as a loss in the period funding is required. The Company is in active discussions with a potential investor to restructure Chelsea Interactive or dispose of its assets. There can be no assurance that any of these discussions will be successful or that Chelsea Interactive will be able to continue as a going concern.

The Company has minority interests ranging from 3% to 8% in several outlet centers and outlet development projects in Europe operated by Value Retail. The Company's total investment in Europe as of March 31, 2003, was \$3.6 million. The Company has also provided \$22.0 million in limited debt service guarantees under a standby facility for loans arranged by Value Retail to construct outlet centers in Europe. The term of the standby facility for new guarantees expired in November 2001 and these guarantees shall not be outstanding for longer than five years after project completion.

To achieve planned growth and favorable returns in both the short and long-term, the Company's financing strategy is to maintain a strong, flexible financial position by: (i) maintaining a conservative level of leverage; (ii) extending and sequencing debt maturity dates; (iii) managing exposure to floating interest rates; and (iv) maintaining liquidity. Management believes these strategies will continue to enable the Company to access a broad array of capital sources, including bank or institutional borrowings and secured and unsecured debt and equity offerings, subject to market conditions.

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Net cash provided by operating activities was \$38.4 million and \$11.9 million for the three months ended March 31, 2003, and 2002, respectively. The increase was primarily due to increased operating cash flow generated on the growth of the Company's GLA offset by the payout of the deferred incentive compensation in March 2002 and the receipt in January 2002 of the final non-compete installment. Net cash used in investing activities was \$20.0 million and \$8.1 for the three months ended March 31, 2003, and 2002, respectively. The increase was a result of increased joint venture and wholly owned property investing activity. Net cash used in financing activities was \$19.9 million and \$8.9 million for the three months ended March 31, 2003, and 2002, respectively. The increase was primarily a result of increased debt repayments offset by preferred stock redemptions in 2002.

### Funds from Operations

Management believes that funds from operations ( FFO ) should be considered in conjunction with net income, as presented in the statements of income included elsewhere herein, to facilitate a clearer understanding of the operating results of the Company. The White Paper on Funds from Operations approved by the Board of Governors of NAREIT in October 1999 defines FFO as net income (loss) (computed in accordance with GAAP), excluding gains (or losses) from debt restructuring and sales of properties, plus real estate related depreciation and amortization and after adjustments for unconsolidated partnerships and joint ventures. The Company believes that FFO is helpful to investors as a measure of the performance of an equity REIT because, along with cash flow from operating activities, financing activities and investing activities, it provides investors with an indication of the ability of the Company to incur and service debt, to make capital expenditures and to fund other cash needs. The Company computes FFO in accordance with the current standards established by NAREIT which may not be comparable to FFO reported by other REITS that do not define the term in accordance with current NAREIT definition or that interpret the current NAREIT definition differently than the Company. FFO does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (determined in accordance with GAAP) as an indication of the Company's financial performance or to cash flow from operating activities (determined in accordance with GAAP) as a measure of the Company's liquidity, nor is it indicative of funds available to fund the Company's cash needs, including its ability to make cash distributions.

	<b>Three Months Ended March 31,</b>	
	<b>2003</b>	<b>2002</b>
	-----	-----
Income available to common shareholders .....	<b>\$18,413</b>	\$11,887
Depreciation and amortization-wholly-owned.....	<b>17,632</b>	12,941
Depreciation and amortization-joint ventures.....	<b>599</b>	1,643
Amortization of deferred financing costs and depreciation of non-rental real estate assets.....	<b>(600)</b>	(552)
Minority interest.....	<b>4,811</b>	3,455
Preferred unit distribution.....	<b>(1,462)</b>	(1,462)
	-----	-----
<b>FFO.....</b>	<b>\$39,393</b>	\$27,912
	=====	=====
Average diluted shares/units outstanding (1).....	<b>50,883</b>	45,076
Dividends declared per share.....	<b>\$0.535</b>	\$.405

1) Assumes 2-for-1 stock split in May 2002 had occurred on January 1, 2002.

### Recent Accounting Pronouncements

In November 2002, the FASB issued Interpretation No. 45, Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others ( FIN 45 ). FIN 45 requires certain guarantees to be recorded at fair value, instead of recording a liability only when a loss is probable and reasonably estimable, as those terms are defined in FASB Statement No. 5, Accounting for Contingencies. FIN 45 also requires a guarantor to

make significant new disclosures, even when the likelihood of making any payments under the guarantee is remote. The disclosure requirements of FIN 45 are effective for financial statements of interim or annual periods ending after December 15, 2002. The Company adopted the disclosure provisions of FIN 45 effective December 31, 2002. FIN 45's initial recognition and initial measurement provisions are applicable on a prospective basis to guarantees issued or modified after December 31, 2002.

In January of 2003, the FASB issued Interpretation No. 46, Consolidation of Variable Interest Entities ( FIN 46 ). FIN 46 clarifies the application of existing accounting pronouncements to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. The provisions of FIN 46 will be immediately effective for all variable interests in variable interest entities created after January 31, 2003, and the Company will need to apply its provisions to any existing variable interests in variable interest entities by no later than December 31, 2004. The Company does not believe that FIN 46 will have a significant impact on the Company's financial statements.

### **Critical Accounting Policies and Estimates**

The Company's discussion and analysis of its financial condition and results of operations are based upon the Company's consolidated financial statements which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

The Company believes the following critical accounting policies affect its more significant judgments and estimates used in the preparation of its consolidated financial statements.

#### **Bad Debt**

The Company maintains an allowance for doubtful accounts for estimated losses resulting from the inability of its tenants to make required rent payments. If the financial condition of the Company's tenants were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. The Company's allowance for doubtful accounts included in tenant accounts receivable totaled \$3.0 million and \$2.6 million at March 31, 2003, and December 31, 2002, respectively.

#### **Valuation of Investments**

On a periodic basis, management assesses whether there are any indicators that the value of real estate properties, including joint venture properties, may be impaired. If the carrying amount of the property is greater than the estimated expected future cash flow (undiscounted and without interest charges) of the asset, impairment has occurred. The Company will then record an impairment loss equal to the difference between the carrying amount and the fair value of the asset. The Company does not believe that the value of any of its rental properties were impaired at March 31, 2003. The Company currently believes that it will not be able to recover the net book value of its investment in Chelsea Interactive through future cash flows unless Chelsea Interactive is able to achieve positive cash flow before reaching the \$60.0 million funding limit. Due to current market conditions and costs related to securing additional brand users for the platform, future funding by the Company will be reported as a loss in the period funding occurs. As of March 31, 2003, \$53.2 million had been funded and \$0.8 million has been reported as a loss for the three month period then ended.

**Economic Conditions**

Substantially all leases contain provisions, including escalations of base rents and percentage rentals calculated on gross sales, to mitigate the impact of inflation. Inflationary increases in common area maintenance and real estate tax expenses are substantially reimbursed by tenants.

Virtually all tenants have met their lease obligations and the Company continues to attract and retain quality tenants. The Company intends to reduce operating and leasing risks by continually improving its tenant mix, rental rates and lease terms and by pursuing contracts with creditworthy upscale and national brand-name tenants.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

The Company is exposed to changes in interest rates primarily from its floating rate debt arrangements. In December 2000, the Company implemented a policy to protect against interest rate and foreign exchange risk. The Company's primary strategy is to protect against this risk by using derivative transactions as appropriate to minimize the variability that floating rate interest and foreign currency fluctuations could have on cash flow. In December 2000, a wholly-owned subsidiary of the Company entered into an interest rate swap agreement effective January 2, 2001 with a financial institution for a notional amount of \$69.3 million amortizing to \$64.1 million to hedge against unfavorable fluctuations in the LIBOR rates of its secured mortgage loan facility. The hedge effectively produces a fixed rate of 7.2625% on the notional amount until January 1, 2006.

At March 31, 2003, a hypothetical 100 basis point adverse move (increase) in US Treasury and LIBOR rates applied to unhedged debt would adversely affect the Company's annual interest cost by approximately \$0.9 million annually.

Following is a summary of the Company's debt obligations at March 31, 2003 (in thousands):

**Expected Maturity Date**

	2004	2005	2006	2007	2008	Thereafter	Total	Fa
	----	----	----	----	----	-----	-----	--
Fixed Rate Debt:	-	\$49,930	-	\$124,849	\$166,955	\$517,911	\$859,645	\$9
Average Interest Rate:	-	8.38%	-	7.25%	6.99%	7.30%	7.29%	
Variable Rate Debt:	-	\$87,035	-	-	-	\$67,000	\$154,035	\$1
Average Interest Rate:	-	2.38%	-	-	-	2.84%	2.58%	

**Item 4. Controls and Procedures**

Our chief executive officer and chief financial officer evaluated the effectiveness of our disclosure controls and procedures (as defined in rule 13a-14(c) under the Securities Exchange Act of 1934, as amended) within 90 days of the filing date of this report (the Evaluation Date) and, based on that evaluation, concluded that, as of the Evaluation Date, we had sufficient controls and procedures for recording, processing, summarizing and reporting information that is required to be disclosed in our reports under the Securities Exchange Act of 1934, as amended, within the time periods specified in the SEC's rules and forms.

Since the Evaluation Date, there have not been any significant changes to our internal controls including any corrective actions with regard to significant deficiencies and material weaknesses or other factors that could significantly affect these controls.

**Chelsea Property Group, Inc.**

**Part II. Other Information**



**Item 4. Submission of Matters to a Vote of Security Holders**

The Company held a special meeting of stockholders on January 16, 2003, at which the following matters were voted upon:

1. To authorize and approve an amendment to the Articles of Incorporation of the Company increasing the number of authorized shares of Common Stock of the Company.
2. To authorize and approve an amendment to the Articles of Incorporation of the Company providing that the board of directors, with a majority of the entire board, and without action by the stockholders, may amend the Articles of Incorporation to increase or decrease the aggregate number of shares of stock of the Company or the number of shares of stock of any class that the Company has authority to issue.

The results of the meeting were as follows:

	<u>For</u>	<u>Against</u>	<u>Abstain</u>	<u>Non-Votes</u>
Proposal 1:				
Increase shares authorized	33,888,363	776,151	165,336	-
Proposal 2:				
Board approve future increases	8,444,997	20,279,491	172,622	5,932,740

**Item 6. Exhibits and Reports on Form 8-K**

- (a) 99.1 Section 906 Certifications
- (b) Current Report on Form 8K reporting under Items 2 and 7 on an event that occurred December 19, 2002.

**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

CHELSEA PROPERTY GROUP, INC.

By: /s/ Michael J. Clarke  
Michael J. Clarke  
Chief Financial Officer

Date: May 7, 2003

**CERTIFICATION**

I, David C. Bloom, Chief Executive Officer of Chelsea Property Group, Inc. (the "Company"), certify that:

1. I have reviewed this quarterly report on Form 10-Q of the Company;
- 2.

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Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this quarterly report;
4. The Company's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the Company and we have:
  - (a) designed such disclosure controls and procedures to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - (b) evaluated the effectiveness of the Company's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - (c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The Company's other certifying officers and I have disclosed, based on our most recent evaluation, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent function):
  - (a) all significant deficiencies in the design or operation of internal controls which could adversely affect the Company's ability to record, process, summarize and report financial data and have identified for the Company's auditors any material weaknesses in internal controls; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal controls; and
6. The Company's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: May 5, 2003

/s/ David C. Bloom

David C. Bloom

Chief Executive Officer

**CERTIFICATION**

I, Michael J. Clarke, Chief Financial Officer of Chelsea Property Group, Inc. (the "Company"), certify that:

1. I have reviewed this quarterly report on Form 10-Q of the Company;

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2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this quarterly report;
4. The Company's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the Company and we have:
  - (a) designed such disclosure controls and procedures to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - (b) evaluated the effectiveness of the Company's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - (c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The Company's other certifying officers and I have disclosed, based on our most recent evaluation, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent function):
  - (a) all significant deficiencies in the design or operation of internal controls which could adversely affect the Company's ability to record, process, summarize and report financial data and have identified for the Company's auditors any material weaknesses in internal controls; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal controls; and
6. The Company's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: May 5, 2003

/s/ Michael J. Clarke  
Michael J. Clarke  
Chief Financial Officer

**CERTIFICATION**

I, David C. Bloom, Chief Executive Officer of Chelsea Property Group, Inc. (the "Company"), pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, do hereby certify as follows:

- 1.

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The quarterly report on Form 10-Q of the Company for the period ended March 31, 2003 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. The information contained in such Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

IN WITNESS WHEREOF, I have executed this Certification this 7 day of May, 2003.

/s/ David C. Bloom

David C. Bloom  
Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to Chelsea Property Group, Inc. and will be retained by Chelsea Property Group, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION**

I, Michael J. Clarke, Chief Financial Officer of Chelsea Property Group, Inc. (the "Company"), pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, do hereby certify as follows:

1. The quarterly report on Form 10-Q of the Company for the period ended March 31, 2003 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in such Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

IN WITNESS WHEREOF, I have executed this Certification this 7 day of May, 2003.

/s/ Michael J. Clarke

Michael J. Clarke  
Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Chelsea Property Group, Inc. and will be retained by Chelsea Property Group, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.