# SEDROWSKI ROBERT J

Form 4 February 26, 2003

# FORM 4

[] Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may

continue. See Instruction 1(b).

(Print or Type Responses)

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

OMB APPROVAL OMB Number: 3235-0287 Expires: January 31, 2005 Estimated average burden hours per response. ... 0.5

# STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person*	4. Statement for Month/Day/Year
Sedrowski, Robert J. (Last) (First) (Middle)	February 24, 2003
	5. If Amendment, Date of Original (Month/Day/Year)
9341 Courtland Drive, N.E.	
(Street)	
Rockford, Michigan 49351 (City) (State) (Zip)	
<ol> <li>Issuer Name and Ticker or Trading Symbol</li> <li>Wolverine World Wide, Inc. ("WWW")</li> </ol>	<ul> <li>6. Relationship of Reporting Person(s) to Issuer (Check all applicable)</li> <li> Director   10% Owner</li> <li> Officer (give title below) Other (specify below)</li> </ul>
	Vice President of Human Resources
3. I.R.S. Identification Number of Reporting Person, if an entity (voluntary)	<ul> <li>7. Individual or Joint/Group Filing (Check Applicable Line)</li> <li><u>X</u> Form Filed by One Reporting Person</li> <li>Form Filed by More than One Reporting Person</li> </ul>

# Table I -- Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

	-									
1. Title of Security (Instr. 3)	2.Transaction Date (Month/ Day/Year)	2A. Deemed Execution Date, if any (Month/ Day/Year)	3. Trans Code (Instr		4. Securities or Dispos (Instr. 3, 4	ed of (D)	A)	5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)	
			Code	v	Amount	(A) or (D)	Price			
Common Stock	2/24/03		F		756	D	\$15.905	see below	D	
Common Stock	2/25/03		F		441	D	\$16.065	38,143	D	

FORM 4 (continued) Tabl			ties Acquired, l arrants, option					<b>Owned</b>			
1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transacti Date (Month/ Day/Yea	on 3A.Deemed Execution Date, if an	Code y (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5)			6. Date Exercisable and Expiration Date (Month/Day/Year)		
				Code	v	(A)		(D)		Date cisable	Expiration Date
Stock Option (Right to Buy)	\$15.905	2/24/03		А		557	r		2/2	24/03	2/23/10
Stock Option (Right to Buy)	\$16.065	2/25/03		А		325			2/2	25/03	2/24/08
7. Title and Amount of Underlying Securities (Instr. 3 and 4)			8. Price of Derivative Security (Instr. 5)	9. Number of Derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)		10. Ownership Form Derivative Securit Beneficially Own at End of Month (Instr. 4)		urities wned			
Title	Amount or N Share			`							
Common Stock		557	N/A			557		D			
Common Stock		325	N/A			325		D			

Explanation of Responses:

By: /s/ Robert J. Sedrowski

February 26, 2003

Date

\*\*Signature of Reporting Person Robert J. Sedrowski By Jeffrey A. Ott Attorney-in-Fact

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure

page 2

# LIMITED POWER OF ATTORNEY

The undersigned, a director and/or officer of Wolverine World Wide, Inc., a Delaware corporation ("Wolverine"), does hereby appoint BLAKE W. KRUEGER, STEPHEN L. GULIS, JR., JAMES D. ZWIERS, JEFFREY A. OTT, and JEFFREY S. BATTERSHALL, or any one or more of them, with full power of substitution, his or her attorneys and agents to do any and all acts and things and to execute and file any and all documents and instruments that such attorneys and agents, or any of them, consider necessary or advisable to enable the undersigned (in his or her individual capacity or in a fiduciary or other capacity) to comply with the Securities Act of 1933, as amended (the "Securities Act"), and the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and any requirements of the Securities and Exchange Commission in respect thereof, in connection with his or her intended sale of any security related to Wolverine pursuant to Rule 144 issued under the Securities Act and the preparation, execution and filing of any report or statement of beneficial ownership or changes in beneficial ownership of securities of Wolverine that the undersigned (in his or her individual capacity or in a fiduciary or other capacity) may be required to file pursuant to Section 16(a) of the Exchange Act including, without limitation, full power and authority to sign the undersigned's name, in his or her individual capacity or in a fiduciary or other capacity, to any report or statement on Form 3, 4, 5 or 144, or to any amendments or any successor forms thereto, or any form or forms adopted by the Securities and Exchange Commission in lieu thereof or in addition thereto, hereby ratifying and confirming all that such attorneys and agents, or any of them, shall do or cause to be done by virtue hereof.

The undersigned agrees that the attorneys-in-fact act as legal counsel to and/or officers of Wolverine in connection with the securities matters addressed herein, and do not represent the undersigned in his or her personal capacity in connection with such matters. The undersigned agrees that the attorneys-in-fact may rely entirely on information furnished orally or in writing by the undersigned or his or her authorized representative(s) to such attorneys-in-fact. The undersigned also agrees to indemnify and hold harmless Wolverine and the attorneys-in-fact against any losses, claims, damages or liabilities (or actions in respect thereof) that arise out of or are based upon any untrue statement or omission of necessary fact in the information provided by the undersigned or his or her authorized

representative(s) to the attorneys-in-fact for purposes of executing, acknowledging, delivering or filing any such forms, or any amendments or any successor forms thereto, or any form or forms adopted by the Securities and Exchange Commission in lieu thereof or in addition thereto. The undersigned agrees to reimburse Wolverine and the attorneys-in-fact for any legal or other expenses reasonably incurred in connection with investigating or defending against any such loss, claim, damage, liability or action.

This authorization shall supersede all prior authorizations to act for the undersigned with respect to securities of Wolverine in these matters, which prior authorizations are hereby revoked, and shall survive the termination of the undersigned's status as a director and/or officer of Wolverine and remain in effect thereafter for so long as the undersigned (in his or her individual capacity or in a fiduciary or other capacity) is subject to Rule 144 with respect to securities of Wolverine or has any obligation under Section 16 of the Exchange Act with respect to securities of Wolverine.

Date: August 26, 2002

/s/ Robert J. Sedrowski

(Signature)

Robert J. Sedrowski

(Print Name)

mpany had approximately 418 full-time employees.

# Available Information

The Company maintains a website at www.alliedmotion.com. The Company makes available, free of charge on or through its website, its annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports, as soon as reasonably practicable after it electronically files or furnishes such materials to the SEC.

The Company has adopted a Code of Ethics for its chief executive officer, president and senior financial officers regarding their obligations in the conduct of Company affairs. The Company has also adopted a Code of Ethics and Business Conduct that is applicable to all directors, officers and employees. The Codes are available on the Company's website. The Company intends to disclose on its website any amendment to, or waiver of, the Codes that would otherwise be required to be disclosed under the rules of the SEC and the Nasdaq Global Market. A copy of both Codes is also available in print to any stockholder upon written request addressed to Allied Motion Technologies Inc., 23 Inverness Way East, Suite 150, Englewood, CO 80112-5711, Attention: Secretary.

# Item 2. Properties.

As of December 31, 2012, the Company occupies facilities as follows:

		Approximate Square	Owned
Description / Use	Location	Footage	Or Leased
Corporate headquarters	Englewood, Colorado	3,000	Leased
Office and manufacturing facility	Tulsa, Oklahoma	30,000	Leased
Office and manufacturing facility	Dordrecht, The Netherlands	36,000	Leased
Office and manufacturing facility	Stockholm, Sweden	20,000	Leased
Office and manufacturing facility	Owosso, Michigan	85,000	Owned
Office and manufacturing facility	Watertown, New York	107,000	Owned
Office and manufacturing facility	Changzhou, China	12,000	Leased
Office and manufacturing facility	Amherst, New York	4,000	Leased
Office and manufacturing facility	Oakville, Ontario, Canada	2,000	Leased
Office	Ferndown, Great Britain	1,000	Leased

The Company's management believes the above-described facilities are adequate to meet the Company's current and foreseeable needs. Most of the manufacturing facilities described above are operating at less than full capacity.

# Item 3. Legal Proceedings.

The Company is involved in certain actions that have arisen out of the ordinary course of business. Management believes that resolution of the actions will not have a significant adverse effect on the Company's consolidated financial position or results of operations.

# PART II

# Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Allied Motion's common stock is traded on the Nasdaq Global Market System and trades under the symbol AMOT. The number of holders of record as reported by the Company's transfer agent of the Company's common stock as of the close of business on March 11, 2013 was 532. The following table sets forth, for the periods indicated, the high and low prices of the Company's common stock as reported by Nasdaq, and the per share dividends paid by the Company during each quarter.

	Price Range								
	H	ligh	I	Low	Dividends(1)				
Year ended December 31, 2011									
First Quarter	\$	9.25	\$	6.30					
Second Quarter		7.75		4.58					
Third Quarter		5.97		4.79	0.02				
Fourth Quarter		6.40		4.65	0.02				
Year ended December 31, 2012									
First Quarter	\$	7.90	\$	5.35	0.025				
Second Quarter		8.25		5.60	0.025				
Third Quarter		6.79		5.70	0.025				
Fourth Quarter		6.73		6.24	0.025				

(1)

The Company began to pay a quarterly dividend in August 2011.

#### **Equity Compensation Plan Information**

The following table shows the equity compensation plan information of the Company at December 31, 2012:

Plan category	Number of securities remaining available for future issuance under equity compensation plans
Equity compensation plans approved by security holders	358,864
Item 6. Selected Financial Data.	

The following tables summarize data from the Company's financial statements for the fiscal years 2007 through 2012; the Company's complete annual financial statements and notes thereto for the current fiscal year appear in Item 8 herein.

			For the ye	ar e	nded Dece	mbe	r 31,	
	2012		2011		2010		2009	2008
		1	In thousand	ls (ez	cept per s	hare	data)	
Statements of Operations Data:								
Revenues	\$ 101,968	\$	110,941	\$	80,591	\$	61,240	\$ 85,967
Net income (loss)	\$ 5,397	\$	6,967	\$	3,585	\$	(12,449)	\$ 2,909
Diluted income (loss) per share	\$ 0.63	\$	0.81	\$	0.45	\$	(1.65)	\$ .39

	Dee	cember 31,		
2012	2011	2010	2009	2008

\$ 60,967	\$ 58,687	\$ 51,006	\$ 34,753	\$ 52,780
\$ 397	\$ 157	\$ 795	\$ 600	\$ 2,800
		8		
\$ \$				

# Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

# Overview of 2012

For the year 2012, sales were down 8% compared to 2011. The 8% decrease in sales is comprised of a 4% decrease in sales to US customers and a 13% decrease in sales to non-US customers. All of the companies' major markets served noted declines in sales with the exception of the medical market.

Orders for 2012 were \$90 million, down from \$117 million in 2011. Year-end Backlog for 2012 was approximately \$33 million compared to \$44 million at the end of 2011. As we've stated previously, many of our orders are received as blanket orders covering 12 to 18 months of demand, and the timing of such impacts reported incoming levels. Beginning in 2013, in reporting bookings, we will no longer include the full value of the blanket orders when received and will only report them as bookings once a release date has been provided from the customer.

Net income was \$5,397,000 for 2012, or \$0.63 per diluted share, compared to \$6,967,000, or \$0.81 per diluted share for 2011. Adjusted net income, which factors out the earn-out gain related to the Östergrens acquisition of \$1,101,000 in 2011, was \$5,866,000. 2012 net income compared to 2011 adjusted net income was down \$469,000, or 8%, which equates to \$0.05 per diluted share. While Gross profit decreased by \$3.9M, Operating Expenses were reduced by \$2.5M with a major portion of the reduction being in performance based compensation. Performance based compensation is a way of life at Allied Motion. When the company does well, our employees share in the rewards and if we don't, then we also share the burden of the downturn.

Most of our operating units and served markets experienced decreased levels of business in 2012 which indicates that we were impacted by an overall economic decline. As a company, we are well diversified and not dependent on any one specific market which we believe provides us with some protection during a decline.

From a Cash Flow perspective, we improved our cash net of debt position by \$300,000. We also continued a quarterly dividend program in 2012, providing \$0.10 per share in dividends to shareholders, or a dividend payout ratio of 16% when compared to the earnings per share of \$0.63. The Company also continued to invest in capital equipment to expand production capacity in its China facilities, as well as to facilitate the transition to the Company's new ERP system.

## **Our Strategy**

We have a long-term growth strategy at Allied Motion and we will remain focused on meeting the long term goals of the Company. We have set aggressive growth targets for our Company and we will align and focus our resources to meet those targets. First and foremost, we invest in our people as we believe that attracting and retaining the right people is the most important element in our strategy. The right people will lead us to the right markets, the right customers, the right technologies, the right solutions and the right products.

Our strategy defines Allied Motion as being a "Technology/Know-How" driven company and to be successful, we continue to invest in our Areas of Excellence. While the year was a down year, we walked the talk and continued to invest in applied and design engineering resources.

Strategic focus means that we will take action to address the "critical issues" that we believe are necessary to meet the stated long term goals and objectives of the Company. Given that we are focused on growth, the majority of the critical issues are focused on growth initiatives for the Company.

One of these growth initiatives includes Product Line Platform development to meet the emerging needs of our selected target markets. Our platform development emphasizes a combination of Allied Motion technologies to create increased value solutions for our customers. The make-up of our top new opportunities is evolving from individual component solutions to a majority of the new

# Table of Contents

opportunities now utilizing **multiple** Allied Motion technologies. We believe this approach will allow us to provide increased value to our customers and improved margins for our Company.

Our strong financial condition, along with Allied Systematic Tools (AST) continuous improvement initiatives in Quality, Delivery, Cost and focus on "*Motion Solutions That Change the Game'*" and create value for our customers allow us to have a positive outlook for the continued long term growth of our Company.

# Outlook for 2013

Looking beyond 2012, we do expect our markets to stabilize and we will continue to execute our Strategy for the long term growth and development of our Company by designing innovative "*Motion Solutions That Change the Game*" and meet the current and emerging needs of customers in our served market segments. We expect market conditions to improve throughout the year and to gain strength during the second half of 2013.

We have continued our investment in engineering resources and the same can be said about our Sales Team development. In support of our sales efforts, our Solution Centers are coming on line nicely and are providing the support required to sell and support multi-technology solutions. We anticipate that investment in these key resources will help drive our growth now and in the future. We plan to continue investing in these resources during 2013.

In China, we have signed a lease for a new expanded and modern facility and are moving forward with our capital investments to install production lines that "Change the Game" and are capable of meeting the demands of our existing customers and new potential customers within China as well. We believe that the best opportunity for increasing sales in China will be best met by having a strong presence directly in the country.

We expect that internal Cash Flow from our operations, as well as financing available through lenders will continue to fund our growth opportunities. We will continue our dividend program as we believe that our cash flows can support our growth initiatives and also reward our shareholders at the same time.

We will emphasize Gross Margin improvement. Gross Margin improvement requires cost reduction, new products emphasizing more complete Motion Control systems and a support structure trained to sell, apply and service our products and customers. We made good progress in 2012 and these initiatives will continue in 2013.

Further development and promotion of our parent brand, Allied Motion, will continue in 2013. A global structure has been defined and we intend to use that to our advantage in the marketplace.

And last but not least, we are taking our commitment to AST to a new level as we have invested in additional resources as part of our Operational Excellence Team. As always, we will continuously utilize AST to improve efficiencies and eliminate waste throughout our Company. AST is critical to and helps create the path to success in all regions of the world.

# **Operating Results**

# Year 2012 compared to 2011

		For the year ended December 31, 2012 2011				Increase (decrease)		
(in thousands)	¢		ሱ		ሱ	\$	%	
Revenues	\$	101,968	\$	110,941	\$	(8,973)	(8)%	
Cost of products sold		72,328		77,410		(5,082)	(6)%	
Gross margin		29,640		33,531		(3,891)	(12)%	
Gross margin percentage		29%	,	30%	6		(1)%	
Cross margin percentage			-	207	5		(1)/0	
Operating costs and expenses:								
Selling		5,093		5,626		(533)	(9)%	
General and administrative		10,811		12,639		(1,828)	(14)%	
Engineering and development		6,060		5,983		77	1%	
Adjustment to contingent consideration				(1,101)		1,101	100%	
Amortization of intangible assets		548		732		(184)	(25)%	
C C								
Total operating costs and expenses		22,512		23,879		(1,367)	(6)%	
1 0 1							, í	
Operating income		7,128		9,652		(2,524)	(26)%	
Interest expense		13		84		(71)	(==)/-	
Other expense (income)		(383)		49		(432)		
		()						
Total other expense (income)		(370)		133		(503)		
		(0.0)				(202)		
Income before income taxes		7,498		9,519		(2,021)	(21)%	
Provision for income taxes		(2,101)		(2,552)		(451)	(18)%	
		(,===)		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		( )	( )/-	
Net Income	\$	5,397	\$	6,967	\$	(1,570)	(23)%	
	ψ	5,591	ψ	0,907	ψ	(1,570)	(25)/0	

NET INCOME: The Company achieved net income for the year ended December 31, 2012 of \$5,397,000 or \$.63 per diluted share compared to \$6,967,000 or \$0.81 per diluted share for 2011. The 2011 results include a \$1.1 million adjustment to the earnout that was part of the Östergrens acquisition in 2010. Excluding the earnout adjustment of \$1.1 million, the Company's net income for 2011 was \$0.68 per diluted share, and the Company's net income decreased 7%, or \$0.05 per diluted share.

EBITDA and ADJUSTED EBITDA: EBITDA was \$9,309,000 and \$11,774,000 for 2012 and 2011, respectively. Adjusted EBITDA was \$9,918,000 for 2012 compared to \$11,376,000 for 2011. EBITDA and Adjusted EBITDA are non-GAAP measurements. EBITDA consists of income before interest expense, provision for income taxes, depreciation and amortization. Adjusted EBITDA is before stock compensation expense, as well as other nonrecurring items, such as adjustments to the earnout related to the Östergrens acquisition. See information included in "Non-GAAP Measures" below for a reconciliation of net income to EBITDA and Adjusted EBITDA.

REVENUES: Revenues were \$101,968,000 in 2012 compared to \$110,941,000 in 2011. The 8% decrease in sales from last year was the result of decreased sales in virtually all of our major industry sectors, partially offset by increased sales into the Company's medical markets. The 8% decrease in sales is comprised of a 4% decrease in sales to US customers and a 13% decrease in sales to non-US customers. 56% of our sales for the year were to US customers with the balance of our sales to customers primarily in Europe, Canada and Asia. Of the 8% decrease in revenues, 6% was due to a decrease in sales volume for the year and 2% was due to the dollar strengthening against the foreign currencies in which the Company does business, primarily the Euro and the Swedish Krona.

# Table of Contents

BACKLOG: The Company's backlog at December 31, 2012 consisted of sales orders totaling approximately \$32,915,000 while backlog at December 31, 2011 was \$44,005,000 reflecting a 25% decrease from the end of 2011.

Backlog may fluctuate up or down throughout the year for various reasons, not limited to the following: customer order patterns, annual versus intermittent orders, and long-term blanket orders versus new product orders. Beginning in 2013, for booking reporting purposes, we will no longer include the full value of the blanket orders when received and will only report them as bookings once a release date is provided from the customer.

GROSS MARGIN: Gross margin as a percentage of revenues was 29% and 30% for 2012 and 2011, respectively. This 1% decrease in gross margin for 2012, when compared to 2011, was due to the sales mix, lower fixed overhead absorption based on the lower sales, and a warranty charge that was recorded to cover the expected costs of replacing certain products in the field due to an incorrect electronic component in a printed circuit board supplied by one of the Company's sub-contract suppliers.

SELLING EXPENSES: Selling expenses were \$5,093,000 and \$5,626,000 in 2012 and 2011, respectively. The 9% decrease in 2012 is primarily due to a change in responsibility for certain employees of the Company who were previously involved in sales, as well as lower sales incentive compensation when compared to 2011.

GENERAL AND ADMINISTRATIVE EXPENSES: General and administrative expenses were \$10,811,000 in 2012 and \$12,639,000 for 2011. The 14% decrease is primarily a result of lower compensation expense, which includes incentive bonuses.

AMORTIZATION OF INTANGIBLE ASSETS: Amortization of intangible assets expense was \$548,000 and \$732,000 in 2012 and 2011, respectively. The 25% decrease is the result of certain intangible assets becoming fully amortized in 2012.

INCOME TAXES: Provision for income taxes was \$2,101,000 and \$2,552,000 for 2012 and 2011, respectively.

The effective income tax rate as a percentage of income before income taxes was 28.0% and 26.8% in 2012 and 2011, respectively. The effective tax rate for 2012 and 2011 is lower than the statutory rate primarily due to differences in state and foreign tax rates. The effective rate for 2012 is higher than 2011 primarily due to permanent differences, mostly the result of the adjustment to contingent consideration in 2011.

## **Non-GAAP Measures**

EBITDA and Adjusted EBITDA are provided for information purposes only and are not measures of financial performance under generally accepted accounting principles.

The Company believes EBITDA is often a useful measure of a Company's operating performance and is a significant basis used by the Company's management to measure the operating performance of the Company's business because EBITDA excludes charges for depreciation, amortization and interest expense that have resulted from our debt financings, as well as our provision for income tax expense. EBITDA is frequently used as one of the bases for comparing businesses in the Company's industry.

The Company also believes that Adjusted EBITDA provides helpful information about the operating performance of its business. Adjusted EBITDA excludes stock compensation expense, as well as certain non-recurring items. Nonrecurring items are either income or expenses which do not occur regularly as part of the normal activities of the Company. The Company considers these items to be of

# Table of Contents

significance in nature and/or size, and accordingly, has excluded these items from Adjusted EBITDA. Adjusted EBITDA in 2011 excludes the earnout adjustment related to the acquisition of Östergrens.

EBITDA and Adjusted EBITDA do not represent and should not be considered as an alternative to net income, operating income, net cash provided by operating activities or any other measure for determining operating performance or liquidity that is calculated in accordance with generally accepted accounting principles.

The Company's calculation of EBITDA and Adjusted EBITDA for 2012 and 2011 is as follows (in thousands):

	For the year ended December 31,				
		2012		2011	
Net income	\$	5,397	\$	6,967	
Interest expense		13		84	
Provision for income tax		2,101		2,552	
Depreciation and amortization		1,798		2,171	
EBITDA		9,309		11,774	
Stock compensation expense		609		703	
Adjustment to contingent consideration				(1,101)	
Adjusted EBITDA	\$	9,918	\$	11,376	

#### Liquidity and Capital Resources

The Company's liquidity position as measured by cash and cash equivalents increased \$573,000 during 2012 to a balance of \$9,728,000 at December 31, 2012, compared to an increase of 5,602,000 during 2011.

During 2012, operations provided \$4,604,000 in cash compared to \$8,881,000 provided for 2011. The decrease in cash provided from operations of \$4,277,000 is due to lower profits, higher incentive bonus payments made in 2012 for bonuses earned in 2011 and higher tax payments.

Net cash used in investing activities was \$3,947,000 and \$2,181,000 for 2012 and 2011, respectively. Purchases of property and equipment were \$2,597,000 and \$1,849,000 in 2012 and 2011, respectively. Investing activities also included a payment of \$1,350,000, which is the final portion of consideration for the Östergrens acquisition.

Net cash used in financing activities was \$244,000 in 2012 compared to \$838,000 for 2011. The decrease in cash used in 2012 is primarily due to the Company paying off debt in 2011. The activity in 2012 consists of dividend payments to shareholders, primarily offset by more Company stock purchased by the Allied Motion Employee Stock Ownership Plan (ESOP), based on higher Company contributions to the plan for 2011.

At December 31, 2012, the Company had \$397,000 in debt obligations. The average outstanding borrowings for 2012 were \$198,000.

The Company's Credit Agreement, as amended, is used for borrowing needs that may occur in the United States and Europe. The Credit Agreement provides revolving credit up to \$4 million and €3 million. Borrowings under the revolver incur interest of LIBOR plus 1.5%. Overnight borrowings incur interest at PRIME plus 0.50%. The unused portion of the revolver is charged a commitment fee of .375% per annum. The Credit Agreement contains certain financial covenants related to maximum leverage, minimum fixed charge coverage and minimum tangible net worth of the Company. In October 2012, the Credit Agreement was extended for an additional year, now expiring on October 26, 2014.

# Table of Contents

The Company also has a Credit Facility in China providing credit of approximately \$700,000 (RMB 4,500,000) to provide financing availability for working capital needs for the Company's subsidiaries in China. There is approximately \$317,000 (RMB 2,000,000) available under the facility at December 31, 2012.

As of December 31, 2012, the amount available to borrow under the Company's various lines-of-credit was approximately \$8,300,000.

The Company also has bank overdraft facilities with foreign banks in Europe. The facilities had no outstanding balance as of December 31, 2012. The amount available under the overdraft facilities was approximately 700,000 (€ 300,000 and 2,100,000 SEK).

As part of the Company's quarterly cash dividend program, the Board of Directors declared a dividend of \$0.025 per share payable on March 12, 2013 to shareholders of record on March 1, 2013. The Company's working capital, capital expenditure and dividend requirements are expected to be funded from cash provided by operations and amounts available under the Company's credit facilities.

# Price Levels and the Impact of Inflation

The effect of inflation on the Company's costs of production has been minimized through production efficiencies, lower costs of materials and surcharges passed on to customers. The Company anticipates that these factors will continue to minimize the effects of any foreseeable inflation and other price pressures from the industries in which it operates. As the Company's manufacturing activities mainly utilize semi-skilled labor, which is relatively plentiful in the areas surrounding the Company's production facilities, the Company does not anticipate substantial inflation-related increases in the wages of the majority of its employees.

#### **Recent Accounting Pronouncements**

#### Pronouncements Implemented

In September 2011, the FASB issued ASU No. 2012-08, "Intangibles Goodwill and Other (ASC 350): Testing Goodwill for Impairment," which specifies that an entity has the option to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. An entity is not required to calculate the fair value of a reporting unit unless the entity determines that it is more likely than not that its fair value is less than its carrying amount. ASU No. 2012-08 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. The Company's adoption of ASU No. 2011-08 had no impact on our consolidated financial condition and results of operations.

In June 2011, the FASB issued ASU No. 2011-05, "Comprehensive Income (ASC 220): Presentation of Comprehensive Income," which specifies that an entity has the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This amendment also requires an entity to present on the face of the financial statements reclassification adjustments for items that are reclassified from other comprehensive income to net income. In December 2011, the FASB issued ASU No. 2011-12 to defer the requirement to present on the face of the financial statements for items that are reclassified from other comprehensive income to net income. ASU No. 2011-05 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. The adoption of ASU No. 2011-05 and 2011-12 did not have an impact on our consolidated financial condition and results of operations.



### Table of Contents

# Pronouncements not yet implemented

In February 2013, the FASB issued ASU No. 2013-02, "Comprehensive Income (ASC 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income". The standard requires that companies present information about reclassification adjustments from accumulated other comprehensive income in their interim and annual financial statements in a single note or on the face of the financial statements. The standard requires that companies present either in a single note or parenthetically on the face of the financial statements, the effect of significant amounts reclassified from each component of accumulated other comprehensive income based on its source and the income statement line items affected by the reclassification. If a component is not required to be reclassified to net income in its entirety, companies would instead cross reference to the related footnote for additional information. ASU No. 2012-03 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2012. The Company is currently evaluating the impact this guidance will have on its financial statements.

# Item 8. Financial Statements and Supplementary Data.

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders Allied Motion Technologies Inc. Denver, Colorado

We have audited the accompanying consolidated balance sheets of Allied Motion Technologies Inc. and subsidiaries (the "Company") as of December 31, 2012 and 2011, and the related consolidated statements of income and comprehensive income, stockholders' equity and cash flows for the years then ended. The Company's management is responsible for these consolidated financial statements. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Allied Motion Technologies Inc. and subsidiaries as of December 31, 2012 and 2011, and the results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

/s/ EKS&H LLLP

March 11, 2013 Denver, Colorado

# CONSOLIDATED BALANCE SHEETS

# (In thousands, except per share data)

	nber 31, 012	mber 31, 2011
Assets		
Current Assets:		
Cash and cash equivalents	\$ 9,728	\$ 9,155
Trade receivables, net of allowance for doubtful accounts of \$177 and \$284 at December 31, 2012 and		
2011, respectively	10,806	11,689
Inventories, net	14,701	14,429
Deferred income taxes	639	1,254
Prepaid expenses and other assets	2,155	1,193
Total Current Assets	38,029	37,720
Property, plant and equipment, net	8,631	7,352
Deferred income taxes	4,103	4,326
Intangible assets, net	2,431	2,936
Goodwill	5,782	5,665
Other long term assets	1,991	688
	,	
Total Assets	\$ 60,967	\$ 58,687
	,	
Liabilities and Stockholders' Equity		
Current Liabilities:		
Debt obligations	397	157
Accounts payable	5,748	6,598
Accrued liabilities	5,926	7,842
Contingent consideration		1,313
Income taxes payable		1,272
Total Current Liabilities	12.071	17.182
Deferred income taxes	935	973
Deferred compensation arrangements	1,997	694
Pension and post-retirement obligations	3,812	3,516
	- ,-	- ,
Total Liabilities	18,815	22,365
Commitments and Contingencies	10,015	22,303
Stockholders' Equity:		
Common stock, no par value, authorized 50,000 shares; 8,631 and 8,466 shares issued and outstanding at		
December 31, 2012 and 2011, respectively	22,547	21,568
Preferred stock, par value \$1.00 per share, authorized 5,000 shares; no shares issued or outstanding	22,347	21,500
Retained earnings	20,528	15,970
Accumulated other comprehensive (loss) income	(923)	(1,216)
Accumulated other comprehensive (1055) medine	(923)	(1,210)
Total Stockholders' Equity	40.150	36,322
	42,152	50,522
	42,152	30,322

See accompanying notes to consolidated financial statements.

# CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

# (In thousands, except per share data)

	F	For the year ended December 31, 2012		or the year ended December 31, 2011
Revenues	\$	101,968	\$	110,941
Cost of products sold		72,328		77,410
Gross margin		29,640		33,531
Operating costs and expenses:				
Selling		5,093		5,626
General and administrative		10,811		12,639
Engineering and development		6,060		5,983
Adjustment to contingent consideration				(1,101)
Amortization of intangible assets		548		732
Total operating costs and expenses		22,512		23,879
Operating income		7,128		9,652
Other (income) expense:				
Interest expense		13		84
Other (income) expense, net		(383)		49
Total other (income) expense, net		(370)		133
Income before income taxes		7,498		9,519
Provision for income taxes		(2,101)		(2,552)
Net income	\$	5,397	\$	6,967
Foreign currency translation adjustment		624		(559)
Pension adjustments		(331)		(786)
Comprehensive income	\$	5,690	\$	5,622
Basic earnings per share:				
Earnings per share	\$	0.63	\$	0.83
Basic weighted average common shares		8,616		8,437
Diluted earnings per share:				
Earnings per share	\$	0.63	\$	0.81
Diluted weighted average common shares		8,616		8,575

See accompanying notes to consolidated financial statements.

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

# (In thousands)

							(	Accumula Comprehen		
		C	Common St	oc	k					
	Shares		Amount	U	namortized Cost of Equity Awards	 etained arnings	C Ti	Foreign Currency canslation ljustments	-	Pension justments
Balances, December 31, 2010	8,110	\$	\$ 20,953	\$	(480)	\$ 9,342	\$	56	\$	73
Stock transactions under employee benefit stock plans										
and option exercises	152		670							
Issuance of restricted stock, net of forfeitures	87		635		(913)					
Stock compensation expense					703					
Issuance of stock due to warrant exercises	117									
Pension adjustments, net of tax										(786)
Foreign currency translation adjustment								(559)		
Net income						6,967				
Dividends to Stockholders						(339)				
Comprehensive income										
Balances, December 31, 2011	8,466	\$	\$ 22,258	\$	(690)	\$ 15,970	\$	(503)	\$	(713)
Stock transactions under employee benefit stock plans	,		. ,			,		. ,		. ,
and option exercises	68		494							
Issuance of restricted stock, net of forfeitures	97		722		(846)					
Stock compensation expense					609					
Issuance of stock due to warrant exercises										
Pension adjustments, net of tax										(331)
Foreign currency translation adjustment								624		
Net income						5,397				
Dividends to Stockholders						(839)				
Comprehensive income										
Balances, December 31, 2012	8,631	\$	\$ 23,474	\$	(927)	\$ 20,528	\$	121	\$	(1,044)

See accompanying notes to consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

# (In thousands)

	For the year ended December 31, 2012		e year ended ember 31, 2011
Cash Flows From Operating Activities:			
Net income	\$	5,397	\$ 6,967
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization		1,798	2,171
Deferred income taxes		782	278
Provision for excess and obsolete inventory		265	77
Restricted Stock Compensation		609	703
Adjustment to contingent consideration			(1,101)
Other		773	12
Changes in operating assets and liabilities:			
(Increase) decrease in trade receivables		992	(96)
(Increase) decrease in inventories		(400)	(2,761)
(Increase) decrease in prepaid expenses and other		(1,999)	(477)
Increase (decrease) in accounts payable		(893)	176
Increase (decrease) in accrued liabilities and other		(692)	2,165
Increase (decrease) in income taxes payable		(2,028)	767
Net cash provided by operating activities		4,604	8,881
Cash Flows From Investing Activities:			
Consideration paid for acquisition		(1,350)	(332)
Purchase of property and equipment		(2,597)	(1,849)
Net cash used in investing activities		(3,947)	(2,181)
Cash Flows From Financing Activities:			
Borrowings (repayments) on lines-of-credit, net		230	(667)
Dividends paid		(839)	(333)
Stock transactions under employee benefit stock plans		365	162
Net cash used in financing activities		(244)	(838)
Effect of foreign exchange rate changes on cash		160	(260)
Net increase in cash and cash equivalents		573	5,602
Cash and cash equivalents at beginning of period		9,155	3,553
Cash and cash equivalents at end of period	\$	9,728	\$ 9,155
Supplemental disclosure of cash flow information:			
Net cash paid during the period for:			
Interest	\$	18	\$ 20
Income taxes	\$	3,223	\$ 918

See accompanying notes to consolidated financial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Business**

Allied Motion Technologies Inc. (Allied Motion or the Company) is engaged in the business of designing, manufacturing and selling motion control solutions, which include integrated system solutions as well as individual motion control products, to a broad spectrum of customers throughout the world primarily for the commercial motor, industrial motion control, medical, and aerospace and defense markets.

# **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant inter-company accounts and transactions are eliminated in consolidation.

#### Cash and Cash Equivalents

Cash and cash equivalents include instruments which are readily convertible into cash (original maturities of three months or less) and which are not subject to significant risk of changes in interest rates. Cash flows from foreign currency transactions are translated using an average rate.

# Accounts Receivable

Trade accounts receivable are recorded at the invoiced amount and do not bear interest. The allowance for doubtful accounts is the Company's best estimate of the amount of probable credit losses in the Company's existing accounts receivable; however, changes in circumstances relating to accounts receivable may result in a requirement for additional allowances in the future.

Activity in the allowance for doubtful accounts for 2012 and 2011 was as follows (in thousands):

	December 2012	• 31,	December 2011	• 31,
Beginning balance	\$	284	\$	226
Additional reserves		(25)		74
Write-offs		(82)		(16)
Ending balance	\$	177	\$	284

# ALLIED MOTION TECHNOLOGIES INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Inventories

Inventories include costs of materials, direct labor and manufacturing overhead, and are stated at the lower of cost (first-in, first-out basis) or market, as follows (in thousands):

	December 31, 2012		ıber 31, )11
Parts and raw materials	\$ 13,174	\$	11,268
Work-in-process	1,504		2,017
Finished goods	2,096		3,090
	16,774		16,375
Less reserves	(2,073)		(1,946)
Inventories, net	\$ 14,701	\$	14,429

The Company recorded provisions for excess and obsolete inventories of approximately \$265,000 and \$77,000, for 2012 and 2011, respectively.

# Property, Plant and Equipment

Property, plant and equipment is classified as follows (in thousands):

	Useful lives	ember 31, 2012	De	cember 31, 2011
Land		\$ 290	\$	290
Building and improvements	5 - 39 years	3,713		3,387
Machinery, equipment, tools and dies	3 - 15 years	13,483		12,633
Furniture, fixtures and other	3 - 10 years	3,996		3,037
		21,482		19,347
Less accumulated depreciation		(12,851)		(11,995)
Property, plant and equipment, net		\$ 8,631	\$	7,352

Depreciation expense is provided using the straight-line method over the estimated useful lives of the assets. Amortization of building improvements is provided using the straight-line method over the life of the lease term or the life of the assets, whichever is shorter. Maintenance and repair costs are charged to operations as incurred. Major additions and improvements are capitalized. The cost and related accumulated depreciation of retired or sold property are removed from the accounts and the resulting gain or loss, if any, is reflected in earnings.

Depreciation expense was approximately \$1,250,000 and \$1,439,000 in 2012 and 2011, respectively.

Computer software and software development costs incurred in connection with developing or obtaining computer software for internal use that has an extended useful life are capitalized. These costs are amortized over their estimated useful life of seven years. During 2012 and 2011, software costs of \$1,072,000 and \$457,000, respectively, were capitalized or included in construction-in-process. ERP software and implementation related costs are included within Furniture, fixtures and other in the Property, plant and equipment table.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Intangible Assets

Intangible assets, other than goodwill, are recorded at cost and are amortized over their estimated useful lives using the straight-line method.

# Impairment of Long-Lived Assets

The Company reviews the carrying values of its long-lived assets, including property, plant and equipment and intangible assets, whenever events or changes in circumstances indicate that such carrying values may not be recoverable. Long-lived assets are carried at historical cost if the projected cash flows from their use will recover their carrying amounts on an undiscounted basis and without considering interest. If projected cash flows are less than their carrying value, the long-lived assets must be reduced to their estimated fair value. Considerable judgment is required to project such cash flows and, if required, estimate the fair value of the impaired long-lived asset.

# Goodwill

Goodwill represents the excess of the purchase price over the fair value of identifiable net tangible and intangible assets acquired in a business combination.

The Company adopted FASB Accounting Standards Update ("ASU") No. 2011-08, "Intangibles Goodwill and Other (ASC 350): Testing Goodwill for Impairment" in 2011, which specifies that an entity has the option to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. Under this new guidance, the Company assesses qualitative factors at least annually, or more frequently, if events or changes in circumstances indicate that the carrying value of the reporting unit is less than its carrying amount.

Based on the qualitative assessment, if the Company determines it is more likely than not that the fair value of the reporting unit is less than its carrying amount, the Company will calculate the fair value of the reporting unit. The Company estimates the fair value of the goodwill based on a discounted cash flow model using business plans and projections as the basis for expected future cash flows. The fair value estimate is based upon level three inputs from ASC Topic "Fair Value Measurements and Disclosures", as unobservable inputs in which there is little or no market data, which required the Company to develop its own assumptions.

#### Other Long-term Assets

Other long-term assets are securities that the Company has purchased with the intent of funding the deferred compensation arrangements for certain executives of the Company. These securities are accounted for at fair value on a recurring basis. Any changes to the value of these securities held by the Company are included in Net Income in the Company's Consolidated Statements of Income and Comprehensive Income.

#### Warranty

The Company offers warranty coverage for its products for periods ranging from 12 to 18 months after shipment, with the majority of its products for 12 months. The Company estimates the costs of repairing products under warranty based on the historical average cost of the repairs. The assumptions

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

used to estimate warranty accruals are reevaluated periodically in light of actual experience and, when appropriate, the accruals are adjusted. Estimated warranty costs are recorded at the time of sale of the related product, and are considered a cost of sale. Accrued warranty costs were \$551,000 and \$372,000 as of December 31, 2012 and 2011, respectively.

Changes in the Company's reserve for product warranty claims during 2012 and 2011, were as follows (in thousands):

	December 31, 2012			ecember 31, 2011
Warranty reserve at beginning of the year	\$	372	\$	341
Provision		579		255
Warranty expenditures		(411)		(215)
Effect of foreign currency translation		11		(9)
Warranty reserve at end of year	\$	551	\$	372

In 2012, of the \$579,000 of warranty provision, \$342,000 was recorded to cover the expected costs of replacing certain products in the field due to an incorrect electronic component in a printed circuit board supplied by one of the Company's sub-contract suppliers.

#### Accrued Liabilities

Accrued liabilities consist of the following (in thousands):

	ember 31, 2012	Dec	ember 31, 2011
Compensation and fringe benefits	\$ 4,230	\$	6,525
Warranty reserve	551		372
Other accrued expenses	1,145		945
	\$ 5,926	\$	7,842

#### Foreign Currency Translation

The assets and liabilities of the Company's foreign subsidiaries are translated into U.S. dollars using end of period exchange rates. Changes in reported amounts of assets and liabilities of foreign subsidiaries that occur as a result of changes in exchange rates between foreign subsidiaries' functional currencies and the U.S. dollar are included in foreign currency translation adjustment. Foreign currency translation adjustment is included in other comprehensive income, a component of stockholders' investment in the accompanying consolidated statement of stockholders' investment and comprehensive income. Revenue and expense transactions use an average rate prevailing during the month of the related transaction. Transaction gains and losses that arise from exchange rate fluctuations on transactions denominated in a currency other than the functional currency of each Technology Unit ("TU") are included in the results of operations as incurred.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Engineering and Development Costs**

Engineering and development costs are expensed as incurred.

#### **Revenue Recognition**

The Company recognizes revenue when products are shipped or delivered (shipping terms may be either FOB shipping point or destination) and title has passed to the customer, persuasive evidence of an arrangement exists, the selling price is fixed or determinable, and collectability is reasonably assured.

# Basic and Diluted Income per Share from Continuing Operations

Basic income per share is computed by dividing net income or loss by the weighted average number of shares of common stock outstanding. Diluted income per share is determined by dividing the net income by the sum of (1) the weighted average number of common shares outstanding and (2) if not anti-dilutive, the effect of stock awards determined utilizing the treasury stock method. The dilutive effect of outstanding awards was 0 and 138,000 for the years 2012 and 2011, respectively. No stock awards were excluded from the calculation of diluted income per share for years 2012 and 2011.

# **Comprehensive Income**

Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. It includes all changes in equity during a period except those resulting from investments by and distributions to stockholders.

# Fair Value Accounting

Authoritative guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date.

The guidance establishes a framework for measuring fair value which utilizes observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. Preference is given to observable inputs. These two types of inputs create the following three-level fair value hierarchy:

- Level 1: Quoted prices for identical assets or liabilities in active markets.
- Level 2: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs or significant value drivers are observable.

Level 3: Significant inputs to the valuation model that are unobservable.

The Company's financial assets and liabilities, other than the pension plan assets, include cash and cash equivalents, accounts receivable, debt obligations, accounts payable, and accrued liabilities. The carrying amounts reported in the consolidated balance sheets for these assets approximate fair value because of the immediate or short-term maturities of these financial instruments.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The following table presents the Company's financial assets that are accounted for at fair value on a recurring basis as of December 31, 2012 and December 31, 2011, respectively, by level within the fair value hierarchy (in '000s):

	December 31, 2012						
	Level 1	Level 2	Level 3				
Assets							
Pension Plan Assets	\$ 4,086	0	0				
Other long term assets	1,991	0	0				

	December 31, 2011					
	Level 1	Level 2	Level 3			
Assets						
Pension Plan Assets	\$ 3,418	0	0			
Other long term assets	688	0	0			
Income Taxes						

The Company accounts for income taxes in accordance with ASC Topic 740 "Income Taxes." Consistent with guidance in "Income Taxes", the current provision for income taxes represents actual or estimated amounts payable or refundable on tax return filings each year. Deferred tax assets and liabilities are recorded for the estimated future tax effects of temporary differences between the tax basis of assets and liabilities and amounts reported in the accompanying consolidated balance sheets, and for operating loss and tax credit carryforwards. The change in deferred tax assets and liabilities for the period measures the deferred tax provision or benefit for the period. Effects of changes in enacted tax laws on deferred tax assets and liabilities are reflected as adjustments to the tax provision or benefit in the period of enactment. A valuation allowance may be provided to the extent management deems it is more likely than not that deferred tax assets will not be realized. The ultimate realization of net deferred tax assets is dependent upon the generation of future taxable income, in the appropriate taxing jurisdictions, during the periods in which temporary differences, net operating losses and tax credits become realizable. Management believes that it is more likely than not that the Company will realize the benefits of these temporary differences and operating loss and tax credit carryforwards, net of valuation allowances.

The guidance in "Income Taxes" requires that realization of an uncertain income tax position must have a "more likely than not" probability of being sustained based on technical merits before it can be recognized in the financial statements, assuming a review by tax authorities having all relevant information and applying current conventions. The Company does not have significant unrecognized tax benefits and does not anticipate a significant increase or decrease in unrecognized tax benefits within the next twelve months. Income tax related interest and penalties recognized in 2012 and 2011 are immaterial.

# Pension and Postretirement Welfare Plans

The Company reports gains or losses and prior service costs or credits that arise during the period, but not recognized as components of net periodic benefit cost, as a component of other comprehensive



# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 1. BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

income, net of tax, in accordance with ASC Topic 715 "Compensation Retirement Benefits". Amounts recognized in accumulated other comprehensive income are adjusted as they are subsequently recognized as components of net periodic benefit cost pursuant to the recognition and amortization provisions of those Statements.

#### **Concentration of Credit Risk**

Trade receivables subject the Company to the potential for credit risk. To reduce this risk, the Company performs evaluations of its customers' financial condition and creditworthiness at the time of sale, and updates those evaluations when necessary. No single customer makes up more than 10% of trade receivables.

# Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions. Such estimates and assumptions affect the reported amounts of assets and liabilities as well as disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# 2. GOODWILL

The change in the carrying amount of goodwill for 2012 and 2011 is as follows (in thousands):

	mber 31, 2012	De	cember 31, 2011
Balance at beginning of period	\$ 5,665	\$	5,936
Other			(139)
Effect of foreign currency translation	117		(132)
Balance at end of period	\$ 5,782	\$	5,665

#### **3. INTANGIBLE ASSETS**

Intangible assets on the Company's consolidated balance sheets consist of the following (in thousands):

	December 31, 2012 December 31, 2011 Gross Accumulated Net Book Gross Accumulated Net Book							
	Gross Amount		umulated ortization	Net Book Value		 cumulated Nortization	Vet Book Value	Estimated Life
Customer lists	\$ 4,364	\$	(3,212)	\$ 1,152	\$ 4,315	\$ (2,960) \$	5 1,355	8 - 10 years
Trade name	946		(889)	57	946	(804)	142	10 years
Design and								
technologies	2,626		(1,427)	1,199	2,575	(1, 160)	1,415	8 - 10 years
Patents	24		(1)	23	24	0	24	
Total	\$ 7,960	\$	(5,529)	\$ 2,431	\$ 7,860	\$ (4,924) \$	5 2,936	

# ALLIED MOTION TECHNOLOGIES INC.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 3. INTANGIBLE ASSETS (Continued)

Total amortization expense for intangible assets for the years 2012 and 2011 was \$548,000 and \$732,000 respectively. Estimated amortization expense for intangible assets is \$338,000 for the year ending December 31, 2013, \$310,000 for 2014, \$295,000 for 2015, \$295,000 for 2016, \$295,000 for 2017, and \$898,000 for years thereafter.

#### 4. DEBT OBLIGATIONS

Debt obligations consisted of the following (in thousands):

	nber 31, 012	ember 31, 2011
Current borrowings (at variable rates)		
Credit Agreement, revolving line-of-credit	\$	\$
China Credit Facility, 5.9% and 6.4% at December 31, 2012 and 2011, respectively	\$ 397	\$ 157
Total Debt	\$ 397	\$ 157

The Company's amended Credit Agreement, which matures October 26, 2014, provides revolving credit up to \$4 million and €3 million. The amended Credit Agreement contains certain financial covenants related to maximum leverage, minimum fixed charge coverage and minimum tangible net worth of the Company. The Company was in compliance with all covenants at December 31, 2012.

No principal payments are required on the revolving credit facility prior to maturity. The interest rates on the agreement are variable rates based on one or more interest rate indices, primarily LIBOR plus 1.5%. All borrowings are secured by substantially all the assets of the Company. The average outstanding borrowings for 2012 were \$198,000.

At December 31, 2012, approximately \$8,000,000 (\$4 million and € 3.0 million) was available under the amended Credit Agreement and \$720,000 (€ 300,000 and 2,100,000 Swedish Krona ("SEK")) was available under bank overdraft facilities in Europe.

The Company also has a Credit Line Facility in China providing credit of approximately \$700,000 (Chinese Renminbi ("RMB") 4,500,000). This facility will be used for working capital needs at the Company's China operations. In October 2012, the facility was extended one year, and will mature in October 2013. At December 31, 2012, there was approximately \$317,000 (RMB 2,000,000) available under the facility.

# **5. INCOME TAXES**

The provision for income taxes is based on income before income taxes as follows (in thousands):

	For the ye December		year ended oer 31, 2011
Domestic	\$	3,725	\$ 2,821
Foreign		3,773	6,698
Income before income taxes	\$	7,498	\$ 9,519

# ALLIED MOTION TECHNOLOGIES INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 5. INCOME TAXES (Continued)

Components of the total provision for income taxes are as follows (in thousands):

	e year ended ber 31, 2012	For the year December 3	
Current provision:			
Domestic	\$ 115	\$	302
Foreign	881		1,190
Total current provision	996		1,492
Deferred provision:			
Domestic	1,162		984
Foreign	(57)		76
Total deferred provision	1,105		1,060
Provision for income taxes	\$ 2,101	\$	2,552

The provision for income taxes differs from the amount determined by applying the federal statutory rate as follows (in thousands):

	For the year ended December 31, 2012	For the year ended December 31, 2011
Tax provision, computed at statutory rate	34.0%	34.0%
State tax, net of federal impact	3.3%	1.7%
Permanent item; adjustment to contingent consideration	%	(3.9)%
Effect of foreign tax rate differences	(4.4)%	(4.6)%
Foreign tax adjustments	(1.6)%	(2.1)%
Adjustments to prior year accruals(1)	(1.9)%	%
Other	(1.4)%	1.7%
Provision for income taxes	28.0%	26.8%

(1)

Adjustments relate to the resolution of certain prior year income tax related matters.

# ALLIED MOTION TECHNOLOGIES INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 5. INCOME TAXES (Continued)

The tax effects of significant temporary differences and credit and operating loss carryforwards that give rise to the net deferred tax assets and tax liabilities are as follows (in thousands):

	mber 31, 2012	Dec	cember 31, 2011
Current deferred tax assets:			
Allowances and other	\$ 591	\$	587
Tax credit carryforwards			
Net operating loss carryforwards	98		749
Total current deferred tax assets	689		1,336
Valuation allowance	(50)		(82)
Net current deferred tax assets	\$ 639	\$	1,254
Noncurrent deferred tax assets:			
Employee benefit plans	\$ 1,375	\$	1,268
Net operating loss carryforwards			
Goodwill and Intangibles	1,983		2,349
Property, plant & equipment	(188)		50
Other	933		659
Total noncurrent deferred tax assets	\$ 4,103	\$	4,326
Deferred tax liabilities:			
Acquired property, plant and equipment and intangible assets	\$ 638	\$	756
Other	297		217
Total deferred tax liabilities	\$ 935	\$	973

During 2010, the Company acquired foreign operating losses and tax credit carryforwards in relation to its acquisition of Agile Systems Inc. in Canada. At the time of the acquisition, the Company could not conclude, on a more likely than not basis, that it would ultimately realize tax benefits from the losses and credits, and therefore valued the deferred benefit at zero. During 2012 and 2011, the Company utilized a portion of the foreign tax loss carryforward which reduced the consolidated tax provision for income taxes by \$72,000 and \$244,000, respectively. In addition, in 2012 the Company recorded a deferred tax asset of \$66,000 for the forecasted utilization of the Company's foreign tax loss carryforward; however, the Company has not concluded that it will ultimately realize the remainder of the foreign tax carryforward on a more likely than not basis. The Company will continue to assess its ability to utilize any portion of the tax carryforward balance and whether it should adjust the amount of deferred tax asset related to this loss carryforward. Realization of the Company's recorded deferred tax assets is dependent upon the Company generating sufficient taxable income in the appropriate tax jurisdictions in future years to obtain benefit from the reversal of net deductible temporary differences and from utilization of domestic net operating losses and tax credit carryforwards. The Company has recorded a valuation allowance due to the uncertainty related to the realization of certain deferred tax assets existing at December 31, 2012. The amount of deferred tax assets considered realizable is subject to adjustment in future periods if estimates of future taxable income are changed. Management

# ALLIED MOTION TECHNOLOGIES INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 5. INCOME TAXES (Continued)

believes that it is more likely than not that the Company will realize the benefits of its deferred tax assets, net of valuation allowances as of December 31, 2012.

The Company files income tax returns in various U.S. and foreign taxing jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal and state tax examinations in its major tax jurisdictions for periods before 2008. The Company is no longer subject to tax examinations in The Netherlands or Sweden for periods before 2007.

# 6. STOCK-BASED COMPENSATION PLANS

# Stock Incentive Plans

The Company's Stock Incentive Plans provide for the granting of stock awards, including stock options, stock appreciation rights and restricted stock, to employees and non-employees, including directors of the Company.

As of December 31, 2012, the Company had 358,864 shares of Common Stock available for grant under stock incentive plans.

#### **Stock Options**

No option activity occurred during the year ended December 31, 2012. As of December 31, 2011, there were no outstanding options. Option activity during 2011 was as follows:

	Number of Shares	Av Ex	eighted verage xercise Price	Aggregate Intrinsic Value		
Balance Outstanding, December 31, 2010	300,000	\$	4.93	\$	581,000	
Granted						
Forfeited	(91,206)					
Exercised	(208,794)					
Balance Outstanding, December 31, 2011	0			\$	0	

Cash received from the exercise of stock options for the year ended December 31, 2011 was \$334,000. Shares issued as a result of the 208,794 options exercised in 2011 were approximately 118,000.

#### **Stock Warrants**

As of December 31, 2012 and 2011, the Company had 0 warrants outstanding to purchase common stock. The warrants were exercisable at an exercise price of \$4.41. The warrants were exercised in cashless transactions in 2011, and the total shares issued as a result of the warrant exercises were 117,145.

# **Restricted Stock**

During 2012 and 2011, 140,150 and 130,466 shares of restricted stock were awarded with a weighted average value of \$7.10 and \$7.08 per share, respectively. Of the restricted shares granted in 2012 and 2011, 30,000 and 40,000 shares have performance based vesting requirements. The value at

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 6. STOCK-BASED COMPENSATION PLANS (Continued)

the date of award is amortized to compensation expense over the related service period, which is generally three years, or over the performance period. Shares of non-vested restricted stock are forfeited if a recipient leaves the Company before the vesting date. Shares that are forfeited become available for future awards.

The following is a summary of restricted stock activity during years 2012 and 2011:

	Number of Nonvested Restricted Shares
Balance, December 31, 2010	379,079
Awarded	130,466
Forfeited	(2,768)
Vested	(223,169)
Balance, December 31, 2011	283,608
Awarded	140,150
Forfeited	(21,398)
Vested	(159,236)
Balance, December 31, 2012	243,124

In 2012, 20,000 of the 30,000 performance based shares granted in 2012 were forfeited as the performance criteria was not achieved. 10,000 of the performance based shares granted in 2012 are still outstanding. The performance criteria for the 40,000 performance based shares granted in 2011 was achieved, and all of the related shares vested in the first quarter of 2012.

#### Share-Based Compensation Expense

#### **Restricted Stock**

During 2012 and 2011, compensation expense net of forfeitures of \$609,000 and \$703,000 was recorded, respectively. As of December 31, 2012, there was \$927,000 of total unrecognized compensation expense related to restricted stock awards, of which approximately \$526,000 is expected to be recognized in 2013, with the remaining amount of \$401,000 in 2013 and 2014.

#### Employee Stock Ownership Plan

The Company sponsors an Employee Stock Ownership Plan (ESOP) that covers all non-union U.S. employees who work over 1,000 hours per year. The terms of the ESOP require the Company to make an annual contribution equal to the greater of i) the Board established percentage of pretax income before the contribution (5% in 2012 and 2011) or ii) the annual interest payable on any loan outstanding to the Company. Company contributions to the Plan accrued for 2012 and 2011, respectively, were \$395,000 and \$437,000. These amounts are included in General and Administrative costs in the Consolidated Statements of Income and Comprehensive Income.

# Dividends

For the year ended December 31, 2012 and 2011, a total of \$0.10 and \$0.04 per share on all outstanding shares was paid. Based on the terms of the Company's Credit Agreement, as amended,

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 6. STOCK-BASED COMPENSATION PLANS (Continued)

dividends paid to shareholders are acceptable, subject to the Company's compliance with the covenants under the Credit Agreement. The Board of Directors began the quarterly dividend program in the third quarter of 2011.

#### 7. COMMITMENTS AND CONTINGENCIES

## **Operating Leases**

At December 31, 2012, the Company maintains leases for certain facilities and equipment. The Company has entered into facility agreements, some of which contain provisions for future rent increases. The total amount of rental payments due over the lease term is being charged to rent expense on the straight-line method over the term of the lease. The difference between rent expense recorded and the amount paid is credited or charged to "Deferred rent obligation," which is included in "Accrued liabilities and other" in the accompanying Balance Sheet. Minimum future rental commitments under all non-cancelable operating leases are as follows (in thousands):

Year ending December 31,	Fotal
2013	\$ 843
2014	546
2015	503
2016	474
2017	118
Thereafter	3
	\$ 2,487

Rental expense was \$1,144,000 and \$1,270,000 in 2012 and 2011, respectively.

#### Severance Benefit Agreements

The Company has entered into annually renewable severance benefit agreements with four key employees which, among other things, provide inducement to the employees to continue to work for the Company during and after any period of a potential change in control of the Company. The agreements provide the employees with specified benefits upon the subsequent severance of employment in the event of change in control of the Company and are effective for 24 months thereafter. The amount of severance payments that could be required to be paid under these contracts, if such events occur, totaled approximately \$5,252,000 and \$5,028,000, respectively as of December 31, 2012 and 2011. In addition, severance benefits include, for some employees, a gross-up payment for excise taxes, if any.

# Litigation

The Company is involved in certain actions that have arisen out of the ordinary course of business. Management believes that resolution of the actions will not have a significant adverse effect on the Company's consolidated financial position or results of operations.



#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 8. DEFERRED COMPENSATION ARRANGEMENTS

The Company has deferred compensation arrangements with certain key members of management. These arrangements provide the Board with the ability to make contributions based on the Company's performance and discretionary contributions based on other factors as determined by the Board. It also allows for the participants to make certain deferrals into the plan. The amount of the liability is composed of liabilities from previous contributions as well as the performance contribution for the year ended December 31, 2012. Amounts accrued relating to previous contributions to the plan are \$1,997,000 and \$694,000 as of December 31, 2012 and December 31, 2011, respectively, and are included in noncurrent liabilities in the Consolidated Balance Sheets. The amounts accrued as of December 31, 2012 and December 31, 2011, respectively, which relate to the performance contribution for 2012 and 2011 are \$308,000, and \$1,042,000, respectively, and are included in accrued liabilities on the Consolidated Balance Sheets.

In addition, the Company would contribute certain amounts to a Supplemental Executive Retirement Plan in the event of death, disability, or termination without cause, for certain key executives. As of December 31, 2012 this amount would be approximately \$769,000.

# 9. PENSION AND POSTRETIREMENT WELFARE PLANS

# **Pension Plan**

Motor Products has a defined benefit pension plan covering substantially all of its hourly union employees hired prior to April 10, 2002. The benefits are based on years of service, the employee's compensation during the last three years of employment, and accumulated employee contributions.

The following tables provide a reconciliation of the change in benefit obligation, the change in plan assets and the net amount recognized in the Consolidated Balance Sheet at December 31, 2012 and December 31, 2011 (in thousands):

	ember 31, 2012	De	ecember 31, 2011
Change in projected benefit obligation:			
Projected benefit obligation at beginning of period	\$ 5,556	\$	4,629
Service cost	122		104
Employee contributions	9		11
Interest cost	259		264
Actuarial loss	580		789
Benefits paid	(249)		(241)
Projected benefit obligation at end of period	\$ 6,277	\$	5,556
Change in plan assets:			
Fair value of plan assets at beginning of period	\$ 3,418	\$	3,425
Actual (loss) return on plan assets	469		(48)
Employee contributions	9		11
Employer contributions	439		271
Benefits and expenses paid	(249)		(241)
Fair value of plan assets at end of period	\$ 4,086	\$	3,418

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 9. PENSION AND POSTRETIREMENT WELFARE PLANS (Continued)

The following table reconciles the accumulated other comprehensive income from the prior measurement date to the current measurement date:

	ember 31, 2012	Dec	ember 31, 2011
Excess of projected benefit obligation over fair value of plan assets	\$ 2,191	\$	2,138
Unrecognized loss	(2,088)		(1,881)
Accrued pension cost prior to pension adjustments	\$ 103	\$	257
Accumulated Other Comprehensive Income at Current Measurement Date	2,088		1,881
Accrued pension cost at end of period	\$ 2,191	\$	2,138

The accumulated benefit obligation for the pension plan was \$6,032,000 at December 31, 2012 and \$5,323,000 at December 31, 2011. The amount of accumulated other comprehensive income expected to be recognized as a plan expense in 2013 is \$182,000, which all relates to the amortization of the actuarial loss.

Benefits expected to be paid from the Plan during each of the next five fiscal years, and in aggregate for the five fiscal years thereafter are:

Veen of normant	Amount of Bonofit Dovement
Year of payment	Benefit Payment
2013	\$ 286,000
2014	290,000
2015	320,000
2016	323,000
2017	338,000
2018 - 2022	1.826.000

Components of net periodic pension expense included in the consolidated statements of operations for years 2012 and 2011 are as follows (in thousands):

	Decen	vear ended 1ber 31, 012	the year ended ecember 31, 2011
Service cost	\$	122	\$ 104
Interest cost on projected benefit obligation		259	264
Amortization of net loss		150	51
Expected return on assets		(245)	(257)
Net periodic pension expense	\$	286	\$ 162

Items subject to deferred recognition are amortized on a straight-line basis over the average remaining service period of active employees expected to receive benefits from the plan. Cumulative gains and losses, including the impact of any actuarial assumption changes, are amortized to the extent

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 9. PENSION AND POSTRETIREMENT WELFARE PLANS (Continued)

that their value exceeds 10% of the greater of the Market Related Value of Assets and the Projected Benefit Obligation

The weighted average assumptions used to determine the projected benefit obligation were as follows:

	December 31, 2012	December 31, 2011
Discount rate	4.00%	4.75%
Rate of compensation increases	5.00%	5.00%

The weighted average assumptions used to determine net periodic pension expense are as follows:

	For the year ended December 31, 2012	For the year ended December 31, 2011
Discount rate	4.75%	5.75%
Expected long-term rate of return on plan assets	7.00%	7.50%
Rate of compensation increases	5.00%	5.00%

The expected rate of return on plan assets assumption is based on the long-term expected returns for the investment mix of assets currently in the portfolio. Management uses historic return trends of the asset portfolio combined with anticipated future market conditions to estimate the rate of return. The performance of the financial markets and changes in interest rates impact the funding obligations under our pension plan. Significant changes in market interest rates and decreases in the fair value of plan assets may increase our funding obligations and adversely impact our results of operations and cash flows in future periods.

The Company expects to contribute approximately \$276,000 to the pension plan during 2013.

All plan assets are accounted for at fair value on a recurring basis. Fair values are determined using level one inputs, or quoted prices for identical assets in active markets on the measurement date, as discussed in Note 1.

The pension plan assets allocation at December 31, 2012 and 2011 was as follows:

	December 31, 2012	December 31, 2011
Cash equivalents	4%	4%
Equity securities	65%	64%
Fixed income securities	31%	32%
Total	100%	100%

The pension assets are managed by an outside investment manager. The Company's investment policy with respect to pension assets is to make investments solely in the interest of the participants and beneficiaries of the plans and for the exclusive purpose of providing benefits accrued and defraying the reasonable expenses of administration. The Company strives to maintain investment diversification

# ALLIED MOTION TECHNOLOGIES INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 9. PENSION AND POSTRETIREMENT WELFARE PLANS (Continued)

to assist in minimizing the risk of large losses. The pension assets are subject to the following ranges for asset allocation percentages based on the Plan's Investment Policy Guidelines:

Equity Securities	55 - 75%
Fixed Income Securities	25 - 45%
Cash	0 - 20%

Total 100%

# Postretirement Welfare Plan

Motor Products provides postretirement medical insurance and life insurance benefits to current and former employees hired before January 1, 1994 who retire from Motor Products. Employees who retire after January 1, 2005 must have twenty or more years of continuous service in order to be eligible for retiree medical benefits. Partial contributions from retirees are required for the medical insurance benefits. The Company's portion of the medical insurance premiums is funded from the general assets of the Company. The Company recognizes the expected cost of providing such post-retirement benefits during employees' active service periods.

The following tables provide a reconciliation of the change in the accumulated postretirement benefit obligation and the net amount recognized in the Consolidated Balance Sheet at December 31, 2012 and December 31, 2011 (in thousands):

	ember 31, 2012	Dee	cember 31, 2011
Change in postretirement benefit obligation:			
Accumulated postretirement benefit obligation at beginning of period	\$ 1,378	\$	1,249
Service cost	22		22
Interest cost	67		70
Actuarial loss	227		104
Benefits paid, net of participant contributions	(73)		(67)
Accumulated postretirement benefit obligation at end of period	\$ 1,621	\$	1,378
Accrued postretirement benefit cost at the beginning of period	\$ 1,378	\$	2,195
Net periodic postretirement cost	28		11
Employer contributions	(73)		(67)
Accrued postretirement benefit cost, prior to pension adjustments	\$ 1,333	\$	2,139
Required incremental (liability) asset	288		(761)
Accrued postretirement benefit cost at end of period	\$ 1,621	\$	1,378

# ALLIED MOTION TECHNOLOGIES INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 9. PENSION AND POSTRETIREMENT WELFARE PLANS (Continued)

Net periodic postretirement benefit costs included in the consolidated statements of operations for years 2012 and 2011 are as follows (in thousands):

	For the year ended December 31,			
	2012 2011			
Service cost	\$	22	\$	22
Interest cost		67		70
Amortization of prior service credit		(12)		(12)
Amortization of gain		(49)		(69)
Total benefit costs	\$	28	\$	11

The amount of accumulated other comprehensive income expected to be recognized as income to the plan in 2013 is \$38,000, of which \$26,000 relates to the actuarial gain and \$12,000 to the prior service credit.

Postretirement medical liabilities can be extremely sensitive to changes in the assumed rate of future medical increases, and, therefore the healthcare cost trend rate assumption can have a significant effect on the amounts reported. However, the Company's current contractual obligation requires a per capita fixed Company contribution amount through December 2015.

The weighted average discount rate used in determining the accumulated postretirement benefit obligation was 4.00% and 4.75% as of December 31, 2012 and 2011, respectively. The weighted average discount rate used to determine the net periodic postretirement benefit cost was 4.75% for 2012 and 5.75% for 2011.

Benefits expected to be paid from the Plan during each of the next five fiscal years, and in aggregate for the five fiscal years thereafter are:

	Amount of				
Year of payment	Benefit Payment				
2013	\$	57,000			
2014		60,000			
2015		67,000			
2016		65,000			
2017		72,000			
2018 - 2022		404,000			
<b>10. SEGMENT INFORMATION</b>					

ASC Topic "Segment Reporting" requires disclosure of operating segments, which as defined, are components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company operates in one segment for the manufacture and marketing of motion control products for original equipment manufacturers and end user applications. In accordance with the

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 10. SEGMENT INFORMATION (Continued)

"Segment Reporting" Topic of the ASC, the Company's chief operating decision maker has been identified as the Chief Executive Officer and President, who reviews operating results to make decisions about allocating resources and assessing performance for the entire Company. Existing guidance, which is based on a management approach to segment reporting, establishes requirements to report selected segment information quarterly and to report annually entity-wide disclosures about products and services, major customers, and the countries in which the entity holds material assets and reports revenue. All material operating units qualify for aggregation under "Segment Reporting" due to their similar customer base and similarities in: economic characteristics; nature of products and services; and procurement, manufacturing and distribution processes. Since the Company operates in one segment, all financial information required by "Segment Reporting" can be found in the accompanying consolidated financial statements and within this note.

The Company's wholly owned foreign subsidiaries, Premotec (Dordrecht, The Netherlands), Allied Motion Stockholm (formerly known as Östergrens, located in Stockholm, Sweden), Allied Motion Asia (Hong Kong and Changzhou, China), and Allied Motion Canada (Oakville, Ontario, Canada), are included in the accompanying consolidated financial statements. Financial information related to the foreign subsidiaries is summarized below (in thousands):

	For the year ended and as of December 31, 2012 2011			d	
				2011	
Revenues derived from foreign subsidiaries	\$	42,172	\$	47,757	
Identifiable assets		26,525 25,484			

Sales to customers outside of the United States by all Technology Units ("TUs") were \$44,761,000 and \$51,611,000 in years 2012 and 2011, respectively.

During years 2012 and 2011, no single customer accounted for more than 10% of total revenues.

# **11. CONTINGENT CONSIDERATION**

The Company acquired Östergrens Elmotor AB (Östergrens), located in Stockholm, Sweden on December 30, 2010. In conjunction with the acquisition of Östergrens, the Company recorded contingent cash consideration based on the seller meeting certain performance criteria. The Company paid \$1,350,000 and \$332,000 of the contingent consideration in 2012 and 2011, respectively. The liability was denominated in Swedish Krona. The consideration paid was based on a multiple of the incremental profit achieved in 2011 over 2010 for certain customer projects.

# 12. RECLASSIFICATIONS

Certain prior year balances were reclassified to conform to the current year presentation. Those reclassifications had no impact on the Consolidated Statements of Income and Comprehensive Income, the Consolidated Statements of Stockholders' Equity or the Consolidated Statement of Cash Flows as previously reported.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 13. SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)

Selected quarterly financial data for each of the four quarters in years 2012 and 2011 is as follows (in thousands, except per share data):

Year 2012	C	First Quarter		Second Quarter	Third Quarter		Fourth Juarter
Revenues	\$	26,847	\$	26,836	\$	24,316	\$ 23,969
Gross margin		7,637		8,151		7,099	6,753
Net income		1,158		1,817		1,321	1,101
Basic income per share		.14		.21		.15	.13
Diluted income per share		.14		.21		.15	.13

Year 2011	First Quarter		Second Quarter		Third Quarter			
Revenues	\$	26,724	\$	28,862	\$	27,331	\$	28,024
Gross margin		7,949		8,800		8,213		8,569
Net income		1,213		1,481		1,557		2,716
Basic income per share		.15		.17		.18		.32
Diluted income per share		.14		.17		.18		.32
						40		

# Item 9A. Controls and Procedures.

# **Evaluation of Disclosure Controls and Procedures**

The Company's controls and procedures include those designed to ensure that material information is accumulated and communicated to the Company's management as appropriate to allow timely decisions regarding required disclosure. Under the supervision and with the participation of management, the Company's chief executive officer and chief financial officer evaluated the effectiveness of the Company's disclosure controls and procedures designed to ensure that information is recorded, processed, summarized and reported in a timely manner as required by Exchange Act reports such as this Form 10-K. Based on this evaluation, the chief executive officer and chief financial officer concluded that they are effective as of December 31, 2012.

#### Management's Report on Internal Control Over Financial Reporting

Under Section 404 of the Sarbanes Oxley Act of 2002, management is responsible for establishing and maintaining adequate internal control over financial reporting as of the end of each fiscal year and report, based on that assessment, whether the Company's internal control over financial reporting is effective.

Management is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is designed to provide reasonable assurance as to the reliability of the Company's financial reporting and the preparation of financial statements in accordance with generally accepted accounting principles.

Management has conducted an evaluation of the effectiveness of the Company's internal control over financial reporting based on the framework in "Internal Control Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on the evaluation under this framework, management concluded that the Company's internal control over financial reporting was effective as of December 31, 2012.

There has not been any change in the Company's internal controls over financial reporting during the quarter ended December 31, 2012 that has materially affected or is reasonably likely to materially affect, the Company's internal control over financial reporting.

# PART III

#### Item 10. Directors, Executive Officers and Corporate Governance.

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

# Item 11. Executive Compensation.

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference. Also incorporated by reference is the information in the table under the heading "Equity Compensation Plan Information" included in Item 5 of the Form 10-K.

# Item 13. Certain Relationships and Related Transactions, and Director Independence.

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

# Item 14. Principal Accountant Fees and Services.

The Company's definitive proxy statement which will be filed with the SEC pursuant to Registration 14A within 120 days of the end of the Company's fiscal year is incorporated herein by reference.

# PART IV

# Item 15. Exhibits and Financial Statement Schedules.

#### a)

The following documents are filed as part of this Report:

1.	Financial Statements		
	a)	Consolidated Balance Sheets as of December 31, 2012 and December 31, 2011.	
	b)	Consolidated Statements of Income and Comprehensive Income for the years ended December 31, 2012 and 2011.	
	c)	Consolidated Statements of Stockholders' Equity for the years 2012 and 2011.	
	d)	Consolidated Statements of Cash Flows for the years 2012 and 2011.	
	e)	Notes to Consolidated Financial Statements.	
	f)	Report of Independent Registered Public Accounting Firm.	

# 3. Exhibits

# Exhibit No.

# Subject

- 3.1 Amended and Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to the Company's Form 8-K filed June 16, 2010.)
- 3.2 Amended and restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to the Company's Form 8-K filed June 16, 2010.)
- 10.1<sup>\*</sup> 2007 Stock Incentive Plan. (Incorporated by reference to Exhibit A to the Company's Proxy Statement dated March 20, 2008.)
- 10.2<sup>\*</sup> Amendment No. 1 to the Year 2007 Stock Incentive Plan. (Incorporated by reference to Appendix B to the Company's Proxy Statement dated March 19, 2010.)
- 10.3<sup>\*</sup> Employment Agreement between Allied Motion Technologies Inc. and Richard D. Smith, as Amended and Restated, effective May 12, 2009. (Incorporated by reference to Exhibit 10.2 to the Company's Form 10-Q for the quarter ended March 31, 2009.)
- 10.4\* Change of Control Agreement between Allied Motion Technologies Inc. and Richard D. Smith, as Amended and Restated, effective December 22, 2008. (Incorporated by reference to Exhibit 10.5 to the Company's Form 10-K for the year ended December 31, 2008.)
- 10.5<sup>\*</sup> Consulting Agreement between Richard D. Smith and Allied Motion Technologies Inc. dated January 3, 2011. (Incorporated by reference to Exhibit 10.2 to the Company's Form 8-K filed January 6, 2011.)
- 10.6<sup>\*</sup> Employment Agreement between Allied Motion Technologies Inc. and Richard S. Warzala, as Amended and Restated, effective May 12, 2009. (Incorporated by reference to Exhibit 10.1 to the Company's Form 10-Q for the quarter ended March 31, 2009.)
- 10.7\* Amendment to Amended and Restated Employment Agreement for Richard S. Warzala dated and effective as of June 1, 2011 between Allied Motion Technologies, Inc. and Richard S. Warzala. (Incorporated by reference to Exhibit 10.3 to the Company's Form 10-Q for the quarter ended June 30, 2011)
- 10.8\* Change of Control Agreement between Allied Motion Technologies Inc. and Richard S. Warzala, as Amended and Restated, effective December 22, 2008. (Incorporated by reference to Exhibit 10.7 to the Company's Form 10-K for the year ended December 31, 2008.)
- 10.9<sup>\*</sup> Deferred Compensation Plan, as Amended and Restated, effective May 31, 2011. (Incorporated by reference to Exhibit 10.2 to the Company's Form 10-Q for the quarter ended June 30, 2011.)
- 10.10<sup>\*</sup> Change of Control Agreement between Allied Motion Technologies Inc. and Robert P. Maida, dated and effective as of October 1, 2012 (attached herein)
- 10.11<sup>\*</sup> Non-Employee Director Stock in Lieu of Cash Retainer Plan. (Incorporated by reference to Exhibit 99.3 to the Company's Registration Statement on Form S-8 filed November 12, 2010.)
- 10.12 Credit Agreement dated as of May 7, 2007 among Allied Motion Technologies Inc., as US Borrower, Precision Motor Technology B.V., as EUR Borrower, JPMorgan Chase Bank, N.A., as Administrative Agent, J.P. Morgan Europe Limited, as EUR Agent, and the Lenders party thereto. (Incorporated by reference to Exhibit 10 to the Company's Form 8-K/A dated August 8, 2007.)

#### Table of Contents

# Exhibit No.

#### Subject

- 10.13 Waiver and First Amendment to Credit Agreement dated as of August 3, 2009 among Allied Motion Technologies Inc., Precision Motor Technology B.V., JPMorgan Chase Bank, N.A. and J.P. Morgan Europe Limited. (Incorporated by reference to Exhibit 99.1 to the Company's Form 8-K filed August 7, 2009.)
- 10.14 Third Amendment to Credit Agreement dated as of October 26, 2010 among Allied Motion Technologies Inc., Allied Motion Technologies B.V., JPMorgan Chase Bank, N.A. and J.P. Morgan Europe Limited. (Incorporated by reference to Exhibit 10 to the Company's Form 8-K filed November 1, 2010.)
- 10.15 Fourth Amendment to Credit Agreement dated as of March 28, 2011, among Allied Motion Technologies Inc., Allied Motion Technologies B.V., JPMorgan Chase Bank, N.A. and J.P. Morgan Europe Limited. (Incorporated by reference to Exhibit 10.1 to the Company's Form 10-Q for the quarter ended March 31, 2011).
- 10.16 Fifth Amendment to Credit Agreement dated as of August 3, 2011, among Allied Motion Technologies Inc., Allied Motion Technologies B.V., JPMorgan Chase Bank, N.A. and J.P. Morgan Europe Limited. (Incorporated by reference to Exhibit 10.1 to the Company's Form 10-Q for the quarter ended June 30, 2011).
- 10.17 Sixth Amendment to Credit Agreement dated as of April 20, 2012, among Allied Motion Technologies Inc., Allied Motion Technologies B.V., JP Morgan Chase Bank, N.A. and JP Morgan Europe Limited (incorporated by reference to the Company's Form 10-Q for the quarter ended March 31, 2012.
- 10.18 Seventh Amendment to Credit Agreement dated October 26, 2012, among Allied Motion Technologies Inc., Allied Motion Technologies B.V., J.P. Morgan Chase Bank N.A., and J.P. Morgan Europe Limited (incorporated by reference to Exhibit 10.1 to the Company's Form 10-Q for the quarter ended September 30, 2012).
- 14.1 Code of Ethics for chief executive officer, president and senior financial officers adopted October 23, 2003. (Incorporated by reference to Exhibit 14.1 to the Company's Form 10-K for the year ended December 31, 2003.)
  - 21 List of Subsidiaries (attached herein).
  - 23 Consent of EKS&H LLP (filed herewith).
- 31.1 Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

# Table of Contents

# Exhibit No.

# Subject

101 The following materials from Allied Motion Technologies Inc.'s Annual Report on Form 10-K for the year ended December 31, 2012, formatted in XBRL (eXtensible Business Reporting Language): (i) consolidated balance sheets, (ii) consolidated statements of operations, (iii) consolidated statements of stockholders' investment, (iv) consolidated statements of cash flows and (iv) the notes to the consolidated financial statements, tagged as block of text.\*\*

\*

Denotes management contract or compensatory plan or arrangement.

\*\*

Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

# Table of Contents

# SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# ALLIED MOTION TECHNOLOGIES INC.

By:

/s/ ROBERT P. MAIDA

Robert P. Maida Chief Financial Officer

Date: March 11, 2013

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the dates indicated.

Signatures	Title	Date
/s/ RICHARD D. SMITH	Executive Chairman of the Board	March 11, 2013
Richard D. Smith		
/s/ RICHARD S. WARZALA	President, Chief Executive Officer and Director	March 11, 2013
Richard S. Warzala		
/s/ DELWIN D. HOCK	Lead Director of the Independent Directors	March 11, 2013
Delwin D. Hock		
/s/ JOSEPH W. BAGAN	Director	March 11, 2013
Joseph W. Bagan		
/s/ S.R. ROLLIE HEATH, JR.	Director	March 11, 2013
S.R. Rollie Heath, Jr.		
/s/ RICHARD D. FEDERICO	Director	March 11, 2013
Richard D. Federico		
/s/ GERALD J. LABER	Director	March 11, 2013
Gerald J. Laber		
/s/ WILLIAM P. MONTAGUE	Director	March 11, 2013
William P. Montague	46	Match 11, 2015

# Signatures Title Date /s/ MICHEL M. ROBERT Director March 11, 2013 Michel M. Robert 47 47