AMERISOURCEBERGEN CORP Form 10-K November 22, 2011

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 Form 10-K

þ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended September 30, 2011

OR

| o <b>TRANSITION REPORT PU</b>  | RSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES |
|--------------------------------|---|
| <b>EXCHANGE ACT OF 1934</b>    |   |
| For the transition period from |   |

#### AMERISOURCEBERGEN CORPORATION

(Exact name of registrant as specified in its charter)

| Commission  | Registrant, State of          | I.R.S. Employer              |  |  |
|-------------|-------------------------------|------------------------------|--|--|
| File Number | Incorporation                 | <b>Identification Number</b> |  |  |
|             | Address and Telephone Number  |                              |  |  |
| 1-16671     | AmerisourceBergen Corporation | 23-3079390                   |  |  |
|             | (a Delaware Corporation)      |                              |  |  |
|             | 1300 Morris Drive             |                              |  |  |
|             | Chesterbrook, PA 19087-5594   |                              |  |  |
|             | 610-727-7000                  |                              |  |  |

Securities Registered Pursuant to Section 12(b) of the Act:
Common Stock, \$0.01 par value per share
Securities Registered Pursuant to Section 12(g) of the Act:
None

Indicate by check mark if the registrant is a well-known seasoned issuer (as defined in Rule 405 of the Securities Act). Yes b No o

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes o No b

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes þ No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes þ No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (Section 229.405 of this chapter) is not contained herein, and will not be contained, to the best of the registrant s knowledge, in definitive

proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b Accelerated filer o Non-accelerated filer o Smaller reporting (Do not check if a smaller company o reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). Yes o No b

The aggregate market value of voting stock held by non-affiliates of the registrant on March 31, 2011 based upon the closing price of such stock on the New York Stock Exchange on March 31, 2011 was \$9,403,904,403.

The number of shares of common stock of AmerisourceBergen Corporation outstanding as of October 31, 2011 was 258,343,469.

#### **Documents Incorporated by Reference**

Portions of the following document are incorporated by reference in the Part of this report indicated below: Part III Registrant s Proxy Statement for the 2012 Annual Meeting of Stockholders.

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#### PART I

#### ITEM 1. BUSINESS

As used herein, the terms Company, AmerisourceBergen, we, us, or our refer to AmerisourceBergen Corpora Delaware corporation.

AmerisourceBergen Corporation is one of the world s largest pharmaceutical services companies, with operations primarily in the United States and Canada. Servicing both healthcare providers and pharmaceutical manufacturers in the pharmaceutical supply channel, we provide drug distribution and related services designed to reduce costs and improve patient outcomes. More specifically, we distribute a comprehensive offering of brand-name and generic pharmaceuticals, over-the-counter healthcare products, home healthcare supplies and equipment, and related services to a wide variety of healthcare providers primarily located in the United States and Canada, including acute care hospitals and health systems, independent and chain retail pharmacies, mail order pharmacies, medical and dialysis clinics, physicians and physician group practices, long-term care and other alternate site pharmacies, and other customers. We also provide pharmacy services to certain specialty drug patients. Additionally, we furnish healthcare providers and pharmaceutical manufacturers with an assortment of related services, including pharmaceutical packaging, pharmacy automation, inventory management, reimbursement and pharmaceutical consulting services, logistics services, and pharmacy management.

#### **Industry Overview**

Pharmaceutical sales in the United States, as recently estimated by IMS Healthcare, Inc. ( IMS ), an independent third party provider of information to the pharmaceutical and healthcare industry, are expected to grow annually between 0% and 3% through 2015. IMS expects that certain sectors of the market, such as biotechnology and other specialty and generic pharmaceuticals, will grow faster than the overall market.

In addition to general economic conditions, factors that impact the growth of the pharmaceutical industry in the United States, and other industry trends, include:

Aging Population. The number of individuals age 55 and over in the United States currently exceeds 75 million and is one of the most rapidly growing segments of the population. This age group suffers from more chronic illnesses and disabilities than the rest of the population and is estimated to account for approximately 75% of total healthcare expenditures in the United States.

Introduction of New Pharmaceuticals. Traditional research and development, as well as the advent of new research, production and delivery methods such as biotechnology and gene therapy, continue to generate new pharmaceuticals and delivery methods that are more effective in treating diseases. We believe ongoing research and development expenditures by the leading pharmaceutical manufacturers will contribute to continued growth of the industry. In particular, we believe ongoing research and development of biotechnology and other specialty pharmaceutical drugs will provide opportunities for the continued growth of our specialty pharmaceuticals business.

Increased Use of Generic Pharmaceuticals. A significant number of patents for widely used brand-name pharmaceutical products will expire during the next several years. We expect over 30 brand to generic conversions during the next twelve months. In addition, increased emphasis by managed care and other third party payors on utilization of generics has accelerated their growth. We consider the increase in generic usage a favorable trend because generic pharmaceuticals have historically provided us with a greater gross profit margin opportunity than brand-name products, although their lower prices reduce revenue growth.

Increased Use of Drug Therapies. In response to rising healthcare costs, governmental and private payors have adopted cost containment measures that encourage the use of efficient drug therapies to prevent or treat diseases. While national attention has been focused on the overall increase in aggregate healthcare costs, we believe drug therapy has had a beneficial impact on healthcare costs by reducing expensive surgeries and prolonged hospital stays. Pharmaceuticals currently account for approximately 10% of overall healthcare costs. Pharmaceutical manufacturers continued emphasis on research and development is expected to result in the continuing introduction of cost-effective drug therapies and new uses for existing drug therapies.

Legislative Developments. In recent years, regulation of the healthcare industry has changed significantly in an effort to increase drug utilization and reduce costs. These changes included expansion of Medicare coverage for outpatient prescription drugs, the enrollment (beginning in 2006) of Medicare beneficiaries in prescription drug plans offered by

private entities, and cuts in Medicare and Medicaid reimbursement rates. More recently, in March 2010, the federal government enacted major health reform legislation designed to expand access to health insurance, which would increase the number of people in the United States who are eligible to be reimbursed for all or a portion of prescription drug costs. The health reform law provides for sweeping changes to Medicare and Medicaid policies (including drug reimbursement policies), expanded disclosure requirements regarding financial arrangements within the healthcare industry, enhanced enforcement authority to prevent fraud and abuse, and new taxes and fees on pharmaceutical and medical device manufacturers. These policies and other legislative developments may affect our businesses directly and/or indirectly (see Government Regulation on page 6 for further details).

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#### The Company

We currently serve our customers (healthcare providers, pharmaceutical manufacturers, and certain specialty drug patients) through a geographically diverse network of distribution service centers and other operations in the United States and Canada, and through packaging facilities in the United States and the United Kingdom. In our pharmaceutical distribution business, we are typically the primary source of supply of pharmaceutical and related products to our healthcare provider customers. We offer a broad range of services to our customers designed to enhance the efficiency and effectiveness of their operations, which allows them to improve the delivery of healthcare to patients and to lower overall costs in the pharmaceutical supply channel.

#### **Strategy**

Our business strategy is focused solely on the pharmaceutical supply channel where we provide value-added distribution and service solutions to healthcare providers (primarily pharmacies, health systems, medical and dialysis clinics, and physicians) and pharmaceutical manufacturers that increase channel efficiencies and improve patient outcomes. Implementing this disciplined, focused strategy has allowed us to significantly expand our business, and we believe we are well-positioned to continue to grow revenue and increase operating income through the execution of the following key elements of our business strategy:

Optimize and Grow Our Pharmaceutical Distribution and Service Businesses. We believe we are well-positioned in size and market breadth to continue to grow our distribution business as we invest to improve our operating and capital efficiencies. Distribution anchors our growth and position in the pharmaceutical supply channel, as we provide superior distribution services and deliver value-added solutions, which improve the efficiency and competitiveness of both healthcare providers and pharmaceutical manufacturers, thus allowing the pharmaceutical supply channel to better deliver healthcare to patients.

With the rapid growth of generic pharmaceuticals in the U.S. market, we have introduced strategies to enhance our position in the generic marketplace. We source generics globally, offer a value-added generic formulary program to our healthcare provider customers, and monitor our customers—compliance with our generics program. We also provide data and other valuable services to our generic manufacturing customers. We believe we have one of the lowest cost operating structures among all pharmaceutical distributors. AmerisourceBergen Drug Corporation has a distribution facility network totaling 26 distribution facilities in the U.S. We continue to seek opportunities to achieve productivity and operating income gains as we invest in and continue to implement warehouse automation technology, adopt—best practices—in warehousing activities, and increase operating leverage by increasing volume per full-service distribution facility. Furthermore, we believe that the investments we continue to make related to our Business Transformation project will reduce our operating expenses in the future (see Information Systems on page 4 for further details).

We offer value-added services and solutions to assist healthcare providers and pharmaceutical manufacturers to improve their efficiency and their patient outcomes. Services for manufacturers include: assistance with rapid new product launches, promotional and marketing services to accelerate product sales, product data reporting and logistical support. In addition, we provide packaging services to manufacturers, including contract packaging.

Our provider solutions include: our Good Neighbor Pharmacy® program, which enables independent community pharmacies to compete more effectively through pharmaceutical benefit and merchandising programs; Good Neighbor Pharmacy Provider Network®, our managed care network, which connects our retail pharmacy customers to payor plans throughout the country and is the fourth-largest in the U.S.; generic product purchasing services; hospital pharmacy consulting designed to improve operational efficiencies; scalable automated pharmacy dispensing equipment; and packaging services that deliver unit dose, punch card and other compliance packaging for institutional and retail pharmacy customers.

In an effort to supplement our organic growth, we continue to utilize a disciplined approach to seek acquisitions that will assist us with our strategic growth plans.

In fiscal 2009, we acquired Innomar Strategies Inc. (Innomar), a Canadian pharmaceutical services company. Innomar provides services within Canada to pharmaceutical and biotechnology companies, including strategic consulting and access solutions, specialty logistics management, patient assistance and nursing services, and clinical research services. Innomar has increased our distribution and services presence in Canada.

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Optimize and Grow Our Specialty Distribution and Service Businesses. Representing \$15.5 billion in total revenue in fiscal 2011, our specialty pharmaceuticals business has a significant presence in this growing part of the pharmaceutical supply channel. With distribution and value-added services to physicians and other healthcare providers, including dialysis clinics, our specialty pharmaceuticals business is a well-developed platform for growth. We are the leader in distribution and services to community oncologists and have leading positions in other physician-administered products. We also distribute plasma and other blood products, injectible pharmaceuticals and vaccines. Additionally, we are well-positioned to service and support many of the new biotechnology therapies that will be coming to market in the near future. The September 2011 acquisition of IntrinsiQ, LLC (IntrinsiQ) enhanced our proprietary data offerings to both physicians and manufacturers. IntrinsiQ is a leading provider of informatics solutions that help community oncologists make treatment decisions for their patients. We continue to seek opportunities to expand our offerings in specialty distribution and services.

Optimize and Grow Our Consulting and Packaging Services. Our consulting service businesses help pharmaceutical and biotechnology manufacturers commercialize their products in the channel. We believe we are the largest provider of reimbursement services that assist pharmaceutical companies in supporting access to branded drugs. We also provide outcomes research, contract field staffing, patient assistance and copay assistance programs, adherence programs, risk mitigation services, and other market access programs to pharmaceutical companies. Additionally, we are a leading provider of contract packaging and we also provide clinical trial services for pharmaceutical and biotechnology manufacturers.

The September 2011 acquisition of Premier Source complements our consulting and reimbursement services. Premier Source is a provider of consulting and reimbursement services to medical device, pharmaceutical, molecular diagnostic, and biotechnology manufacturers, as well as other health services companies.

On November 1, 2011, we acquired TheraCom, LLC ( TheraCom ), which will significantly increase the size and scope of our consulting services. TheraCom is a leading provider of commercialization support services to the biotechnology and pharmaceutical industry, including reimbursement and patient access support services. TheraCom s capabilities complement those of the Lash Group, which is part of AmerisourceBergen Consulting Services. We continue to seek opportunities to expand our offerings in consulting and packaging services.

*Divestitures*. In order to allow us to concentrate on our strategic focus areas of pharmaceutical distribution and related services and specialty pharmaceutical distribution and related services, we have divested certain non-core businesses and may, from time to time, consider additional divestitures.

In October 2008, we sold PMSI, our workers compensation business.

# **Operations**

Operating Structure. We are organized based upon the products and services we provide to our customers. Our operations as of September 30, 2011 are comprised of one reportable segment, Pharmaceutical Distribution. The Pharmaceutical Distribution reportable segment represents the consolidated operating results of the Company and is comprised of four operating segments, which include the operations of AmerisourceBergen Drug Corporation (ABDC), AmerisourceBergen Specialty Group (ABSG), AmerisourceBergen Consulting Services (ABCS) and AmerisourceBergen Packaging Group (ABPG). Servicing both healthcare providers and pharmaceutical manufacturers in the pharmaceutical supply channel, the Pharmaceutical Distribution segment s operations provide drug distribution and related services designed to reduce healthcare costs and improve patient outcomes. Prior to fiscal 2011, the business operations of ABCS were included within ABSG.

ABDC distributes a comprehensive offering of brand-name and generic pharmaceuticals, over-the-counter healthcare products, home healthcare supplies and equipment, and related services to a wide variety of healthcare providers, including acute care hospitals and health systems, independent and chain retail pharmacies, mail order pharmacies, medical clinics, long-term care and other alternate site pharmacies, and other customers. ABDC also provides pharmacy management, staffing and other consulting services; scalable automated pharmacy dispensing equipment; medication and supply dispensing cabinets; and supply management software to a variety of retail and institutional healthcare providers.

ABSG, through a number of operating businesses, provides pharmaceutical distribution and other services primarily to physicians who specialize in a variety of disease states, especially oncology, and to other healthcare providers, including dialysis clinics. ABSG also distributes plasma and other blood products, injectible pharmaceuticals and vaccines. Additionally, ABSG provides third party logistics and other services for biotechnology and other pharmaceutical manufacturers.

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ABCS, through a number of operating businesses, provides commercialization support services including reimbursement support programs, outcomes research, contract field staffing, patient assistance and copay assistance programs, adherence programs, risk mitigation services, and other market access programs to pharmaceutical and biotechnology manufacturers.

ABPG consists of American Health Packaging, Anderson Packaging ( Anderson ), and Brecon Pharmaceuticals Limited ( Brecon ). American Health Packaging delivers unit dose, punch card, unit-of-use, and other packaging solutions to institutional and retail healthcare providers. American Health Packaging s largest customer is ABDC and, as a result, its operations are closely aligned with the operations of ABDC. Anderson and Brecon (based in the United Kingdom) are leading providers of contract packaging and also provide clinical trials services for pharmaceutical manufacturers. Beginning in fiscal 2012, to increase our operating efficiencies and to better align our operations, each business unit within ABPG will be combined with ABDC or ABCS. More specifically, the operations of American Health Packaging will be combined with the ABDC operating segment and the operations of Anderson and Brecon will be combined with the ABCS operating segment.

Sales and Marketing. The majority of ABDC s sales force is organized regionally and specialized by either healthcare provider type or size. Customer service representatives are located in distribution facilities in order to respond to customer needs in a timely and effective manner. ABDC also has support professionals focused on its various technologies and service offerings. ABDC s national marketing organization designs and develops business management solutions for AmerisourceBergen healthcare provider customers. Tailored to specific groups, these programs can be further customized at the business unit or distribution facility level to adapt to local market conditions. ABDC s sales and marketing organization also serves national account customers through close coordination with local distribution centers and ensures that our customers are receiving service offerings that meet their needs. Our other operating segments each have independent sales forces and marketing organizations that specialize in their respective product and service offerings. In addition, we have a corporate marketing group that coordinates branding and other marketing activities across the Company.

Customers. We have a diverse customer base that includes institutional and retail healthcare providers as well as pharmaceutical manufacturers. Institutional healthcare providers include acute care hospitals, health systems, mail order pharmacies, long-term care and other alternate care pharmacies and providers of pharmacy services to such facilities, and physicians and physician group practices. Retail healthcare providers include national and regional retail drugstore chains, independent community pharmacies and pharmacy departments of supermarkets and mass merchandisers. We are typically the primary source of supply for our healthcare provider customers. Our manufacturing customers include branded, generic and biotechnology manufacturers of prescription pharmaceuticals, as well as over-the-counter product and health and beauty aid manufacturers. In addition, we offer a broad range of value-added solutions designed to enhance the operating efficiencies and competitive positions of our customers, thereby allowing them to improve the delivery of healthcare to patients and consumers. In fiscal 2011, total revenue was comprised of 71% institutional customers and 29% retail customers.

In fiscal 2011, Medco Health Solutions, Inc., our largest customer, accounted for 19% of our revenue. Our next largest customer accounted for 5.5% of our fiscal 2011 revenue. Our top 10 customers represented approximately 43% of fiscal 2011 revenue. In addition, we have contracts with group purchasing organizations (GPOs), each of which functions as a purchasing agent on behalf of its members, who are healthcare providers. Approximately 10% of our revenue in fiscal 2011 was derived from our three largest GPO relationships. The loss of any major customer or GPO relationship could adversely affect future revenue and results of operations.

Suppliers. We obtain pharmaceutical and other products from manufacturers, none of which accounted for 10% or more of our purchases in fiscal 2011. The loss of a supplier could adversely affect our business if alternate sources of supply are unavailable since we are committed to be the primary source of pharmaceutical products for a majority of our customers. We believe that our relationships with our suppliers are good. The 10 largest suppliers in fiscal 2011 accounted for approximately 51% of our purchases.

*Information Systems*. ABDC operates its full-service wholesale pharmaceutical distribution facilities in the U.S. on a centralized system. ABDC s operating system provides for, among other things, electronic order entry by customers, invoice preparation and purchasing, and inventory tracking. As a result of electronic order entry, the cost of receiving

and processing orders has not increased as rapidly as sales volume. ABDC s systems are intended to strengthen customer relationships by allowing the customer to lower its operating costs and by providing a platform for a number of the basic and value-added services offered to our customers, including marketing, product demand data, inventory replenishment, single-source billing, third party claims processing, computer price updates and price labels.

ABDC continues to expand its electronic interface with its suppliers and currently processes a substantial portion of its purchase orders, invoices and payments electronically. ABDC has a warehouse operating system, which is used to account for the majority of ABDC s transactional volume. The warehouse operating system has improved ABDC s productivity and operating leverage. ABDC will continue to invest in advanced information systems and automated warehouse technology.

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A significant portion of our information technology activities relating to ABDC and our corporate functions are outsourced to IBM Global Services and other third party service providers.

In an effort to continue to make system investments to further improve our information technology capabilities and meet our future customer and operational needs, we began to make significant investments in fiscal 2008 relating to our Business Transformation project that includes a new enterprise resource planning (ERP) system. The ERP system will include the development and implementation of integrated processes to enhance our business practices and lower costs. Effective October 2010, the majority of our corporate and administrative functions began operating on our new ERP system. Additionally, in fiscal 2011, two of our ABDC distribution facilities implemented and began using PassPort, our new web-based customer facing application with enhanced ordering and product catalog features. We expect to continue the implementation of the ERP system, including PassPort, and as a result, expect to continue to make significant investments in our Business Transformation project.

ABSG operates the majority of its business on its own common, centralized platform resulting in operating efficiencies as well as the ability to rapidly deploy new capabilities.

# Competition

We face a highly competitive environment in the distribution of pharmaceuticals and related healthcare services. Our largest national competitors are Cardinal Health, Inc. ( Cardinal ) and McKesson Corporation ( McKesson ). ABDC competes with both Cardinal and McKesson, as well as national generic distributors and regional distributors within pharmaceutical distribution. In addition, we compete with manufacturers who sell directly to customers, chain drugstores who manage their own warehousing, specialty distributors, and packaging and healthcare technology companies. The distribution and related service businesses in which ABSG engages are also highly competitive. ABSG s operating businesses face competition from a variety of competitors, including McKesson, Cardinal, FFF Enterprises, Henry Schein, Inc., Express Scripts, Inc., and UPS Logistics, among others. Our Consulting and Packaging businesses also face competition from a variety of competitors. In all areas, competitive factors include price, product offerings, value-added service programs, service and delivery, credit terms, and customer support.

# **Intellectual Property**

We use a number of trademarks and service marks. All of the principal trademarks and service marks used in the course of our business have been registered in the United States and, in some cases, in foreign jurisdictions or are the subject of pending applications for registration.

We have developed or acquired various proprietary products, processes, software and other intellectual property that are used either to facilitate the conduct of our business or that are made available as products or services to customers. We generally seek to protect such intellectual property through a combination of trade secret, patent and copyright laws and through confidentiality and other contractually imposed protections.

We hold patents and have patent applications pending that relate to certain of our products, particularly our automated pharmacy dispensing equipment, our medication and supply dispensing equipment, certain warehousing equipment and some of our proprietary packaging solutions. We seek patent protection for our proprietary intellectual property from time to time as appropriate.

Although we believe that our patents or other proprietary products and processes do not infringe upon the intellectual property rights of any third parties, third parties may assert infringement claims against us from time to time.

#### **Employees**

As of September 30, 2011, we had approximately 10,300 employees, of which approximately 9,400 were full-time employees. Approximately 4.5% of our employees are covered by collective bargaining agreements. We believe that our relationship with our employees is good. If any of our employees in locations that are unionized should engage in strikes or other such bargaining tactics in connection with the negotiation of new collective bargaining agreements upon the expiration of any existing collective bargaining agreements, such tactics could be disruptive to our operations and adversely affect our results of operations, but we believe we have adequate contingency plans in place to assure delivery of pharmaceuticals to our customers in the event of any such disruptions.

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#### **Government Regulation**

We are subject to oversight by various federal and state governmental entities and we are subject to, and affected by, a variety of federal and state laws, regulations and policies.

The U.S. Drug Enforcement Administration (DEA), the U.S. Food and Drug Administration (FDA) and various state regulatory authorities regulate the purchase, storage, and/or distribution of pharmaceutical products, including controlled substances. Wholesale distributors of controlled substances must hold valid DEA licenses, meet various security and operating standards and comply with regulations governing the sale, marketing, packaging, holding and distribution of controlled substances. The DEA, FDA and state regulatory authorities have broad enforcement powers, including the ability to suspend our distribution centers from distributing controlled substances, seize or recall products and impose significant criminal, civil and administrative sanctions. We have all necessary licenses or other regulatory approvals and believe that we are in compliance with all applicable pharmaceutical wholesale distribution requirements needed to conduct our operations.

We and our customers are subject to fraud and abuse laws, including federal anti-kickback statutes. The anti-kickback statutes prohibit persons from soliciting, offering, receiving or paying any remuneration in order to induce the purchasing, leasing or ordering, induce a referral to purchase, lease or order, or arrange for or recommend purchasing, leasing or ordering items or services that are in any way paid for by Medicare, Medicaid, or other federal healthcare programs. The fraud and abuse laws and regulations are broad in scope and are subject to frequent modification and varied interpretation.

In recent years, some states have passed or proposed laws and regulations that are intended to protect the safety of the pharmaceutical supply channel. These laws and regulations are designed to prevent the introduction of counterfeit, diverted, adulterated or mislabeled pharmaceuticals into the distribution system. For example, Florida has adopted pedigree tracking requirements and California has enacted a law requiring chain of custody technology using an interoperable electronic system utilizing unique identification numbers on prescription drugs to create electronic pedigrees, which will be effective for us in July 2016. These and other requirements are expected to increase the cost of our operations.

At the federal level, final regulations issued pursuant to the Prescription Drug Marketing Act became effective in December 2006. These FDA regulations impose pedigree and other chain of custody requirements that increase our costs and/or burden of selling to other pharmaceutical distributors and handling product returns. In addition, the FDA Amendments Act of 2007 requires the FDA to establish standards and identify and validate effective technologies to secure the pharmaceutical supply chain against counterfeit drugs. These standards may include track-and-trace and/or authentication technologies that leverage data carriers applied by the manufacturer to the sellable units and cases. The FDA is also required to develop a standardized numerical identifier (SNI), which would be coded into the data carrier applied by the manufacturer. In March 2010, the FDA issued guidance regarding the development of SNIs for prescription drug packages in which the FDA identified package-level SNIs, as an initial step in the FDA s development and implementation of additional measures to secure the drug supply chain.

Federal legislation known as the Affordable Care Act became law in March 2010. The Affordable Care Act is intended to expand health insurance coverage to more than 30 million uninsured Americans through a combination of insurance market reforms, an expansion of Medicaid, subsidies and health insurance mandates. When fully implemented, these provisions are expected to increase the number of people in the United States who have insurance coverage for at least a portion of their prescription drug costs. The Affordable Care Act contains many provisions designed to generate the revenues necessary to fund the coverage expansions and reduce the costs of Medicare and Medicaid. In addition, the Affordable Care Act changed the formula for federal upper limits for multiple source drugs available for purchase by retail community pharmacies on a nationwide basis to no less than 175% of the weighted average manufacturer price. While certain provisions of the Affordable Care Act took effect immediately, others have delayed effective dates.

As a result of political, economic and regulatory influences, scrutiny of the healthcare delivery system in the United States can be expected to continue at both the state and federal levels. This process may result in additional legislation and/or regulation governing the delivery or pricing of pharmaceutical products, as well as additional changes to the structure of the present healthcare delivery system. We cannot predict what additional initiatives, if any, will be

adopted, when they may be adopted, or what impact they may have on us.

The costs, burdens, and/or impacts of complying with federal and state regulations could be significant and the failure to comply with any such legal requirements could have a significant impact on our results of operations and financial condition.

See Risk Factors below for a discussion of additional regulatory developments that may affect our results of operations and financial condition.

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#### **Health Information Practices**

The Health Information Portability and Accountability Act of 1996 (HIPAA) and its accompanying federal regulations set forth health information standards in order to protect security and privacy in the exchange of individually identifiable health information. In addition, our operations, depending on their location, may be subject to state or foreign regulations affecting personal data protection and the manner in which information services or products are provided. Significant criminal and civil penalties may be imposed for violation of HIPAA standards and other such laws. We have a HIPAA compliance program to facilitate our ongoing effort to comply with the HIPAA regulations.

Enacted in 2009, the American Recovery and Reinvestment Act (ARRA) strengthens federal privacy and security provisions to protect personally-identifiable health information, including by imposing new notification requirements related to health data security breaches. The ARRA also provides incentive payments to eligible healthcare providers participating in Medicare and Medicaid programs that adopt certified electronic health record (HER) technology. The Electronic Prescribing (eRx) Incentive Program provides incentives for eligible healthcare providers who are successful electronic prescribers; beginning in 2012, eligible providers who are not successful electronic prescribers may be subject to a reduction in their Medicare physician fee schedule payments (unless they receive a significant hardship exemption). There can be no assurances that compliance with the new privacy requirements and compliance with EHR standards will not impose new costs on our business.

### **Available Information**

For more information about us, visit our website at www.amerisourcebergen.com. The contents of the website are not part of this Form 10-K. Our electronic filings with the Securities and Exchange Commission (including all Forms 10-K, 10-Q and 8-K, and any amendments to these reports) are available free of charge through the Investors section of our website immediately after we electronically file with or furnish them to the Securities and Exchange Commission and may also be viewed using their website at www.sec.gov.

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#### ITEM 1A. RISK FACTORS

The following discussion describes certain risk factors that we believe could affect our business and prospects. These risks factors are in addition to those set forth elsewhere in this report.

#### Intense competition as well as industry consolidations may erode our profit margins.

The distribution of pharmaceuticals and related healthcare solutions is highly competitive. We compete with two national wholesale distributors of pharmaceuticals, Cardinal and McKesson; regional and local distributors of pharmaceuticals; national generic distributors; chain drugstores that warehouse their own pharmaceuticals; manufacturers that distribute their products directly to customers; specialty distributors; and packaging and healthcare technology companies (see Competition). Competition continues to increase in specialty distribution and services, where gross margins historically have been higher than in ABDC. Reflecting that increased competition, our two national competitors have recently completed acquisitions to expand their footprint in the area of specialty distribution and services. If we were forced by competition to reduce our prices or offer more favorable payment or other terms, our results of operations or liquidity could be adversely affected. In addition, in recent years, the healthcare industry has been subject to increasing consolidation. If this trend continues among our customers and suppliers, it could give the resulting enterprises greater bargaining power, which may lead to greater pressure to reduce prices for our products and services.

# Our results of operations continue to be subject to the risks and uncertainties of inflation in branded pharmaceutical prices and deflation in generic pharmaceutical prices.

Certain distribution service agreements that we have entered into with branded pharmaceutical manufacturers continue to have an inflation-based compensation component to them. Arrangements with a small number of branded manufacturers continue to be solely inflation-based. As a result, approximately 8% of our gross profit from brand-name manufacturers continues to be subject to fluctuation based upon the timing and extent of manufacturer price increases. If the frequency or rate of branded pharmaceutical price increases slows, our results of operations could be adversely affected. In addition, we distribute generic pharmaceuticals, which are subject to price deflation. If the frequency or rate of generic pharmaceutical price deflation accelerates, our results of operations could be adversely affected.

### Declining economic conditions could adversely affect our results of operations and financial condition.

Our operations and performance depend on economic conditions in the United States and other countries where we do business. Deterioration in general economic conditions could adversely affect the amount of prescriptions that are filled and the amount of pharmaceutical products purchased by consumers and, therefore, reduce purchases by our customers, which would negatively affect our revenue growth and cause a decrease in our profitability. Interest rate fluctuations, financial market volatility or credit market disruptions may also negatively affect our customers—ability to obtain credit to finance their businesses on acceptable terms. Reduced purchases by our customers or changes in payment terms could adversely affect our revenue growth and cause a decrease in our cash flow from operations. Bankruptcies or similar events affecting our customers may cause us to incur bad debt expense at levels higher than historically experienced. Declining economic conditions may also increase our costs. If the economic conditions in the United States or in the regions outside the United States where we do business do not improve or deteriorate, our results of operations or financial condition could be adversely affected.

# Our stock price and our ability to access credit markets may be adversely affected by financial market volatility and disruption.

Despite our recent success amending our multi-currency revolving credit facility, amending our receivables securitization facility, and issuing \$500 million of ten-year senior notes, in recent years, the capital and credit markets have experienced significant volatility and disruption. For example, in the latter half of 2008 and in the first quarter of 2009, the markets produced downward pressure on stock prices and credit availability for certain issuers without regard to those issuers—underlying financial strength. If the markets return to the levels of disruption and volatility experienced in the latter half of 2008 and the first quarter of 2009, there can be no assurance that we will not experience downward movement in our stock price without regard to our financial condition or results of operations or an adverse effect, which may be material, on our ability to access credit generally, and on our business, liquidity, financial condition and results of operations.

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### Our revenue, results of operations, and cash flows may suffer upon the loss of a significant customer.

Our largest customer, Medco Health Solutions, Inc., accounted for 19% of our revenue in fiscal 2011. Our top ten customers represented approximately 43% of fiscal 2011 revenue. In July 2011, Medco announced its intention to merge with Express Scripts, Inc., which will be the surviving corporation and is a customer of one of our competitors. Our business with Medco contributes approximately 5% of our earnings. Our current contract with Medco continues at least through March 2013. We will make every effort to extend our relationship with the combined entity upon the expiration of our current contract; however, if we fail to do so, our revenue, earnings and cash flows would be significantly impacted. We also have contracts with group purchasing organizations ( GPOs ), each of which functions as a purchasing agent on behalf of its members, who are hospitals, pharmacies or other healthcare providers. Approximately 10% of our revenue in fiscal 2011 was derived from our three largest GPO relationships. We may lose a significant customer or GPO relationship if any existing contract with such customer or GPO expires without being extended, renewed, renegotiated or replaced or is terminated by the customer or GPO prior to expiration, to the extent such early termination is permitted by the contract. A number of our contracts with significant customers or GPOs are typically subject to expiration each year and we may lose any of these customers or GPO relationships if we are unable to extend, renew, renegotiate or replace the contracts. The loss of any significant customer or GPO relationship could adversely affect our revenue, results of operations, and cash flows.

# Our revenue and results of operations may suffer upon the bankruptcy, insolvency or other credit failure of a significant customer.

Most of our customers buy pharmaceuticals and other products and services from us on credit. Credit is made available to customers based on our assessment and analysis of creditworthiness. Although we often try to obtain a security interest in assets and other arrangements intended to protect our credit exposure, we generally are either subordinated to the position of the primary lenders to our customers or substantially unsecured. Volatility of the capital and credit markets, general economic conditions, and regulatory changes, including changes in reimbursement, may adversely affect the solvency or creditworthiness of our customers. The bankruptcy, insolvency or other credit failure of any customer that has a substantial amount owed to us could have a material adverse affect on our operating revenue and results of operations. At September 30, 2011, our two largest trade receivable balances due from customers represented approximately 11% and 10% of accounts receivable, net.

# Our results of operations may suffer upon the bankruptcy, insolvency or other credit failure of a significant supplier.

Our relationships with pharmaceutical suppliers, including generic pharmaceutical manufacturers, give rise to substantial amounts that are due to us from the suppliers, including amounts owed to us for returned goods or defective goods, chargebacks, and amounts due to us for services provided to the suppliers. Volatility of the capital and credit markets, general economic conditions, and regulatory changes may adversely affect the solvency or creditworthiness of our suppliers. The bankruptcy, insolvency or other credit failure of any supplier at a time when the supplier has a substantial account payable balance due to us could have a material adverse affect on our results of operations.

# Increasing governmental efforts to regulate the pharmaceutical supply channel may increase our costs and reduce our profitability.

The healthcare industry is highly regulated at the federal and state levels. Consequently, we are subject to the risk of changes in various federal and state laws, which include operating and security standards of the DEA, the FDA, various state boards of pharmacy and comparable agencies.

In recent years, some states have passed or proposed laws and regulations, including laws and regulations obligating pharmaceutical distributors to provide prescription drug pedigrees, that are intended to protect the safety of the supply channel but that also may substantially increase the costs and burden of pharmaceutical distribution. For example, Florida has adopted pedigree tracking requirements and California has enacted a law requiring chain of custody technology using an interoperable electronic system utilizing unique identification numbers on prescription drugs to create electronic pedigrees, which will be effective for us in July 2016. In order to comply with the Florida requirements, we implemented an e-pedigree system at our distribution center in Florida that required significant capital outlays.

At the federal level, final regulations issued pursuant to the Prescription Drug Marketing Act became effective in December 2006. The FDA regulations impose pedigree and other chain of custody requirements that increase the costs and/or burden to us of selling to other pharmaceutical distributors and handling product returns. In addition, the FDA Amendments Act of 2007 requires the FDA to establish standards and identify and validate effective technologies for the purpose of securing the pharmaceutical supply chain against counterfeit drugs. These standards may include track-and-trace and/or authentication technologies that leverage data carriers applied by the manufacturer to the sellable units and cases. The FDA is also required to develop a standardized numerical identifier (SNI). In March 2010, FDA issued guidance regarding the development of SNIs for prescription drug packages in which the FDA identified package-level SNIs, as an initial step in the FDA s development of additional measures to secure the drug supply chain. The increased costs of complying with these pedigree and other supply chain custody requirements could increase our costs or otherwise significantly affect our results of operations.

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The suspension or revocation by the DEA of any of the registrations that must be in effect for our distribution facilities to purchase, store and distribute controlled substances or the refusal by the DEA to issue a registration to any such facility that requires such registration may adversely affect our reputation, our business and our results of operations.

The DEA, FDA and various state regulatory authorities regulate the distribution of pharmaceuticals and controlled substances. We are required to hold valid DEA and state-level licenses, meet various security and operating standards and comply with the Controlled Substance Act and its accompanying regulations governing the sale, marketing, packaging, holding and distribution of controlled substances. The DEA, FDA and state regulatory authorities have broad enforcement powers, including the ability to suspend our distribution centers—licenses to distribute pharmaceutical products (including controlled substances), seize or recall products and impose significant criminal, civil and administrative sanctions for violations of these laws and regulations.

In 2007, our Orlando, Florida distribution center s license to distribute controlled substances and listed chemicals was suspended and later reinstated under an agreement with the DEA, when we implemented an enhanced and more sophisticated order-monitoring program in all of our ABDC distribution centers. In addition, in 2008, one of our subsidiaries, Bellco Drug Corp., received a new DEA registration (following the suspension of its license and entry into a consent judgment with the DEA prior to our acquisition of the business). While we expect to continue to comply with all of the DEA s requirements, there can be no assurance that the DEA will not require further controls against the diversion of controlled substances in the future or will not take similar action against any other of our distribution centers in the future.

Legal, regulatory and legislative changes reducing reimbursement rates for pharmaceuticals and/or medical treatments or services may adversely affect our business and results of operations.

Both our business and our customers businesses may be adversely affected by laws and regulations reducing reimbursement rates for pharmaceuticals and/or medical treatments or services or changing the methodology by which reimbursement levels are determined.

Federal legislation known as the Affordable Care Act became law in March 2010. The Affordable Care Act is intended to expand health insurance coverage to more than 30 million uninsured Americans through a combination of insurance market reforms, an expansion of Medicaid, subsidies and health insurance mandates. When fully implemented, these provisions are expected to increase the number of people in the United States who have insurance coverage for at least a portion of prescription drug costs. The Affordable Care Act contains many provisions designed to generate the revenues necessary to fund the coverage expansions and reduce the costs of Medicare and Medicaid. While certain provisions of the Affordable Care Act took effect immediately, others have delayed effective dates. Given the scope of the changes made by the Affordable Care Act and the ongoing implementation efforts, we cannot predict the impact of every aspect of the new law on our operations.

The Affordable Care Act changed the formula for federal upper limits for multiple source drugs available for purchase by retail community pharmacies on a nationwide basis to a limit of not less than 175% of the weighted average manufacturer price (AMP). The Centers for Medicare and Medicaid Services (CMS) have released for review and comment a draft federal upper limit methodology and draft federal upper limits determined by using that methodology. While the draft federal upper limit prices released to date would represent a significant reduction from the federal upper limits currently in place, the impact of the CMS methodology cannot be determined until finalized. Any reduction in the Medicaid reimbursement rates to our customers for certain multisource pharmaceuticals may indirectly impact the prices that we can charge our customers for multisource pharmaceuticals and cause corresponding declines in our profitability.

The Affordable Care Act also amends the Medicaid rebate statute to increase minimum Medicaid rebates paid by pharmaceutical manufacturers and make other changes affecting Medicaid rebate amounts. The Affordable Care Act s redefinition of AMP is expected to result, in most instances, in a higher AMP. This higher AMP, coupled with the higher minimum Medicaid rebate percentage, is expected to result in increased Medicaid rebate payments by pharmaceutical manufacturers, which could indirectly impact our business. We are currently assessing the potential impact of these provisions on our business. The federal government could take other actions in the future that impact Medicaid reimbursement and rebate amounts. There can be no assurance that recent or future changes in prescription

drug reimbursement policies will not have an adverse impact on our business. Unless we are able to develop plans to mitigate the potential impact of these legislative and regulatory changes, these changes in reimbursement and related reporting requirements could adversely affect our results of operations.

In February 2011, the federal Department of Health and Human Services ( HHS ) announced that it would be conducting a national survey of pharmacies to create a national database of average actual pharmacy acquisition costs, the results of which states may use to determine state-specific pharmaceutical reimbursement rates. There can be no assurances that state pharmaceutical rates derived from this new data will not result in lower Medicaid reimbursement levels that could adversely impact our business.

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Our revenue growth rate has been negatively impacted by a reduction in sales of certain anemia drugs, primarily those used in oncology, and may, in the future, be adversely affected by any further reductions in sales or restrictions on the use of anemia drugs or a decrease in Medicare reimbursement for these drugs. Several developments contributed to the decline in sales of anemia drugs, including expanded warning and product safety labeling requirements, more restrictive federal policies governing Medicare reimbursement for the use of these drugs to treat oncology patients with kidney failure and dialysis and more conservative guidelines for recommended dosage and use. Any further changes in the recommended dosage or use of anemia drugs or reductions in reimbursement for such drugs could result in slower growth or lower revenues. In addition, on January 1, 2011, CMS began implementing a prospective payment system for Medicare end-stage renal disease (ESRD) services that provides a single bundled payment to dialysis facilities covering most ESRD services, including anemia drugs. There is a 4-year transition period to the new prospective payment system. We cannot at this time assess the impact this new payment system, when fully implemented, will have on our business. Our sales of anemia drugs, including those used in oncology, represented approximately 4% of revenue in fiscal 2011.

The Medicare Prescription Drug Improvement and Modernization Act of 2003 significantly expanded Medicare coverage for outpatient prescription drugs through the Medicare Part D program. The Part D Plan program has increased the use of pharmaceuticals in the supply channel, which has a positive impact on our revenues and profitability. There have been additional changes to the Part D program since its enactment. Notably, the Affordable Care Act provides additional assistance to beneficiaries who reach the Part D coverage gap (including a manufacturer discount program), mandates additional medication therapy management services and reduces Part D subsidies for certain high-income beneficiaries. CMS continues to issue regulations and other guidance to implement these statutory changes and further refine Medicare Part D program rules. There can be no assurances that recent and future changes to the Part D program will not have an adverse impact on our business.

The federal government may adopt measures in the future that would further reduce Medicare and/or Medicaid spending or impose additional requirements on health care entities. For instance, the Budget Control Act of 2011 established a Congressional committee charged with identifying \$1.5 trillion in deficit reduction provisions, which could include reductions in Medicare and/or Medicaid spending. If legislation meeting deficit reduction targets is not adopted by January 2012, a total of \$1.2 trillion in spending reductions affecting a variety of programs would automatically go into effect in January 2013. Reductions in payments to Medicare providers under this process would be capped at 2%, while Medicaid would be exempt from such reductions. Any future reductions in Medicare reimbursement rates could negatively impact our customers businesses and their ability to continue to purchase such drugs from us. At this time, we can provide no assurances that future Medicare and/or Medicaid payment or policy changes, if adopted, would not have an adverse effect on our business.

# ABSG s business may be adversely affected in the future by the impact of declining reimbursement rates for pharmaceuticals and other economic factors.

ABSG sells specialty drugs directly to physicians and community oncology practices and provides a number of services to or through physicians. Drugs that are administered in a physician s office, such as drugs that are infused or injected, are typically covered under Medicare Part B. Declining reimbursement rates for Medicare Part B drugs and other economic factors have caused a number of physician practices, including some customers, to move from private practice to hospital settings, where they may purchase their specialty drugs under hospital prime vendor arrangements rather than from specialty distributors like ABSG. This trend may continue due to various factors, including legislative and regulatory requirements that affect how CMS calculates average sales price (ASP) for Medicare Part B drugs. Because Medicare currently reimburses physicians for Part B drugs at the rate of ASP plus six percent, changes in ASP have reduced and could continue to reduce Medicare reimbursement rates for some Part B drugs. These reductions could accelerate the trend of physician practices moving to or being acquired by hospitals, and could also indirectly impact the prices we can charge our customers for pharmaceuticals and result in corresponding declines in ABSG s profitability. In addition, deficit reduction measures pursuant to the Budget Control Act of 2011 could include reductions in Medicare spending, such as lower reimbursement rates for Medicare Part B drugs. Any future reductions in the rate of reimbursement for drugs covered under Medicare Part B could negatively impact our customers businesses and their ability to continue to purchase such drugs from us. At this time, we can provide no assurances

that future Medicare reimbursement or policy changes, if adopted, would not have an adverse effect on our business. Changes to the United States healthcare environment may negatively impact our business and our profitability.

Our products and services are intended to function within the structure of the healthcare financing and reimbursement system currently existing in the United States. In recent years, the healthcare industry has undergone significant changes in an effort to reduce costs and government spending. These changes include an increased reliance on managed care; cuts in certain Medicare funding affecting our healthcare provider customer base; consolidation of competitors, suppliers and customers; and the development of large, sophisticated purchasing groups. We expect the healthcare industry to continue to change significantly in the future. Some of these potential changes, such as a reduction in governmental funding at the state or federal level for certain healthcare services or adverse changes in legislation or regulations governing prescription drug pricing, healthcare services or mandated benefits, may cause healthcare industry participants to reduce the amount of our products and services they purchase or the price they are willing to pay for our products and services. We expect continued government and private payor pressure to reduce pharmaceutical pricing. Changes in pharmaceutical manufacturers pricing or distribution policies could also significantly reduce our profitability.

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# If we fail to comply with laws and regulations in respect of healthcare fraud and abuse, we could suffer penalties or be required to make significant changes to our operations.

We are subject to extensive and frequently changing federal and state laws and regulations relating to healthcare fraud and abuse. The federal government continues to strengthen its position and scrutiny over practices involving healthcare fraud affecting Medicare, Medicaid and other government healthcare programs. Our relationships with healthcare providers and pharmaceutical manufacturers subject our business to laws and regulations on fraud and abuse which, among other things, (i) prohibit persons from soliciting, offering, receiving or paying any remuneration in order to induce the referral of a patient for treatment or the ordering or purchasing of items or services that are in any way paid for by Medicare, Medicaid or other government-sponsored healthcare programs and (ii) impose a number of restrictions upon referring physicians and providers of designated health services under Medicare and Medicaid programs. Legislative provisions relating to healthcare fraud and abuse give federal enforcement personnel substantially increased funding, powers and remedies to pursue suspected fraud and abuse, and these enforcement authorities were further expanded by the Affordable Care Act. While we believe that we are in compliance with all applicable laws and regulations, many of the regulations applicable to us, including those relating to marketing incentives offered in connection with pharmaceutical sales, are vague or indefinite and have not been interpreted by the courts. They may be interpreted or applied by a prosecutorial, regulatory or judicial authority in a manner that could require us to make changes in our operations. If we fail to comply with applicable laws and regulations, we could suffer civil and criminal penalties, including the loss of licenses or our ability to participate in Medicare, Medicaid and other federal and state healthcare programs.

# The enactment of provincial legislation or regulations in Canada to lower pharmaceutical product pricing and service fees may adversely affect our pharmaceutical distribution business in Canada, including the profitability of that business.

Consistent with our operations in the United States, our products and services function within the existing regulatory structure of the healthcare system in Canada. The purchase of pharmaceutical products in Canada is funded in part by the provincial governments, which each regulate the financing and reimbursement of drugs independently. In recent years, like the United States, the Canadian healthcare industry has undergone significant changes in an effort to reduce costs and government spending. For example, in 2006, the Ontario government enacted the Transparent Drug System for Patients Act, which significantly revised the drug distribution system in Ontario. On July 1, 2010, the Ontario government finalized regulatory changes to reform the rules regarding the sale of generic drugs in Ontario to reduce costs for taxpayers. These changes include the significant lowering of prices for generic pharmaceuticals in both the public (government-sponsored plans) and private markets and the elimination of professional allowances paid to pharmacists. Changes in generic drug prices also affect the cash values of the percentage mark-ups that may be charged by pharmacies. These reforms may result in lower service fees, cause healthcare industry participants to reduce the amount of products and services they purchase from us or the price they are willing to pay for our products and services. In addition, any fees based on percentage of drug prices will be reduced by any reductions to generic drug prices themselves. Legislation and/or regulations that may lower pharmaceutical product pricing and service fees are reportedly under consideration by some other provinces as well. The legislative changes in Ontario had an immediate impact on Quebec because it requires manufacturers to sell pharmaceuticals to Quebec at the lowest price in Canada. The governments of Alberta and British Columbia have also taken steps to reduce the prices for generic drugs listed on their formularies. We expect continued government and private payor pressure to reduce pharmaceutical pricing. Changes in pharmaceutical manufacturers pricing or distribution policies could also significantly reduce our profitability in Canada. Revenue from our Canadian operations in fiscal 2011 was less than 2% of our consolidated revenue.

#### Our business and results of operations could be adversely affected by qui tam litigation.

Violations of various federal and state laws governing the marketing, sale and purchase of pharmaceutical products can result in criminal, civil, and administrative liability for which there can be significant financial damages, criminal and civil penalties, and possible exclusion from participation in federal and state health programs. Among other things, such violations can form the basis for qui tam complaints to be filed. The qui tam provisions of the federal and various state civil False Claims Acts authorize a private person, known as a relator, to file civil actions under these

statutes on behalf of the federal and state governments. Under False Claims Acts, the filing of a qui tam complaint by a relator imposes obligations on government authorities to investigate the allegations and determine whether or not to intervene in the action. Such cases may involve allegations around the marketing, sale and/or purchase of branded pharmaceutical products and wrongdoing in the marketing, sale and/or purchase of such products. Such complaints are filed under seal and remain sealed until the applicable court orders otherwise. Our business and results of operations could be adversely affected if qui tam complaints are filed against us for alleged violations of any health laws and regulations and damages arising from resultant false claims, if government authorities decide to intervene in any such matters and/or we are found liable for all or any portion of violations alleged in any such matters.

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On October 24, 2011, we announced that we had reached a preliminary agreement for a civil settlement (the Preliminary Settlement) with the United States Attorney is Office for the Eastern District of New York, the plaintiff states and the relator (collectively, the Plaintiffs) of the claims in a civil case that was filed in the United States District Court for the District of Massachusetts (the District of Massachusetts case) under the qui tam provisions of the federal and various state civil False Claims Acts against two business units of the Company, which are subsidiaries of AmerisourceBergen Specialty Group: International Nephrology Network (INN), a group purchasing organization for nephrologists and nephrology practices, and ASD Specialty Healthcare, Inc. (ASD), which is a distributor of pharmaceuticals to physician practices. The relator was a former employee of Amgen, Inc., which was also a defendant in the case. The civil case was administratively closed after the Preliminary Settlement was reached. The Preliminary Settlement is subject to completion and approval of an executed written settlement agreement with the Plaintiffs, which we expect to finalize in fiscal year 2012. We do not expect INN or ASD to admit any liability in connection with the settlement. We recorded a \$16 million charge in fiscal 2011 in connection with the Preliminary Settlement. The matter is described in Note 12 (Legal Matters and Contingencies) of the Notes to the Consolidated Financial Statements appearing in this Annual Report on Form 10-K.

In addition, we have learned that there are prior and subsequent filings in one or more federal district courts, including a complaint filed by one of our former employees, that are under seal and involve allegations against the Company (and/or subsidiaries or businesses of the Company, including our group purchasing organization for oncologists and our oncology distribution business) similar to those raised in the District of Massachusetts case. The Preliminary Settlement encompasses resolution of one of these other filings. With regard to any of these filings not encompassed by the Preliminary Settlement, our business and results of operations could be adversely affected if government authorities decide to intervene in any such pending cases and/or we are found liable for all or any portion of violations alleged in any such pending cases.

# Our results of operations and financial condition may be adversely affected if we undertake acquisitions of businesses that do not perform as we expect or that are difficult for us to integrate.

We expect to continue to implement our growth strategy, in part, by acquiring companies. At any particular time, we may be in various stages of assessment, discussion and negotiation with regard to one or more potential acquisitions, not all of which will be consummated. We make public disclosure of pending and completed acquisitions when appropriate and required by applicable securities laws and regulations.

Acquisitions involve numerous risks and uncertainties. If we complete one or more acquisitions, our results of operations and financial condition may be adversely affected by a number of factors, including: the failure of the acquired businesses to achieve the results we have projected in either the near or long term; the assumption of unknown liabilities; the fair value of assets acquired and liabilities assumed are not properly estimated; the difficulties of imposing adequate financial and operating controls on the acquired companies and their management and the potential liabilities that might arise pending the imposition of adequate controls; the difficulties in the integration of the operations, technologies, services and products of the acquired companies; and the failure to achieve the strategic objectives of these acquisitions.

# Our results of operations and our financial condition may be adversely affected by foreign operations.

We have pharmaceutical distribution operations based in Canada and provide contract packaging and clinical trials materials services in the United Kingdom. We may consider additional foreign acquisitions in the future. Our existing foreign operations and any operations we may acquire in the future carry risks in addition to the risks of acquisition, as described above. At any particular time, foreign operations may encounter risks and uncertainties regarding the governmental, political, economic, business and competitive environment within the countries in which those operations are based. Additionally, foreign operations expose us to foreign currency fluctuations that could impact our results of operations and financial condition based on the movements of the applicable foreign currency exchange rates in relation to the U.S. dollar.

# Risks generally associated with our sophisticated information systems may adversely affect our business and results of operations.

Our businesses rely on sophisticated information systems to obtain, rapidly process, analyze, and manage data to facilitate the purchase and distribution of thousands of inventory items from numerous distribution centers; to receive,

process, and ship orders on a timely basis; to account for other product and service transactions with customers; to manage the accurate billing and collections for thousands of customers; and to process payments to suppliers. Our business and results of operations may be adversely affected if these systems are interrupted or damaged by unforeseen events or if they fail for any extended period of time, including due to the actions of third parties.

Information security risks have generally increased in recent years because of the proliferation of new technologies and the increased sophistication and activities of perpetrators of cyber attacks. A failure in or breach of our operational or information security systems, or those of our third party service providers, as a result of cyber attacks or information security breaches could disrupt our business, result in the disclosure or misuse of confidential or proprietary information, damage our reputation, increase our costs and/or cause losses. As a result, cyber security and the continued development and enhancement of the controls and processes designed to protect our systems, computers, software, data and networks from attack, damage or unauthorized access remain a priority for us. Although we believe that we have robust information security procedures and other safeguards in place, as cyber threats continue to evolve, we may be required to expend additional resources to continue to enhance our information security measures and/or to investigate and remediate any information security vulnerabilities.

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Third party service providers are responsible for managing a significant portion of our information systems. Our business and results of operations may be adversely affected if the third party service provider does not perform satisfactorily.

Certain of our businesses continue to make substantial investments in information systems. To the extent the implementation of these systems fail, our business and results of operations may be adversely affected.

Risks generally associated with implementation of an enterprise resource planning (ERP) system may adversely affect our business and results of operations or the effectiveness of internal control over financial reporting.

We have begun to implement an ERP system, which, when completed, will handle the business and financial processes within ABDC s operations and our corporate and administrative functions, such as: (i) facilitating the purchase and distribution of inventory items from our distribution centers; (ii) receiving, processing, and shipping orders on a timely basis, (iii) managing the accuracy of billings and collections for our customers; (iv) processing payments to our suppliers; and (v) generating financial transactions and information. ERP implementations are complex and time-consuming projects that involve substantial expenditures on system software and implementation activities that can continue for several years. ERP implementations also require transformation of business and financial processes in order to reap the benefits of the ERP system. Our business and results of operations may be adversely affected if we experience operating problems and/or cost overruns during the ERP implementation process or if the ERP system, and the associated process changes, do not give rise to the benefits that we expect.

Additionally, if we do not effectively implement the ERP system as planned or if the system does not operate as intended, it could adversely affect our financial reporting systems, our ability to produce financial reports, and/or the effectiveness of our internal controls over financial reporting.

Tax legislation initiatives or challenges to our tax positions could adversely affect our results of operations and financial condition.

We are a large corporation with operations in the United States, Puerto Rico, Canada and the United Kingdom. As such, we are subject to tax laws and regulations of the United States federal, state and local governments and of certain foreign jurisdictions. From time to time, various legislative initiatives may be proposed that could adversely affect our tax positions and/or our tax liabilities. There can be no assurance that our effective tax rate or tax payments will not be adversely affected by these initiatives. In addition, United States federal, state and local, as well as foreign, tax laws and regulations, are extremely complex and subject to varying interpretations. There can be no assurance that our tax positions will not be challenged by relevant tax authorities or that we would be successful in any such challenge.

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#### ITEM 1B. UNRESOLVED STAFF COMMENTS

None

#### ITEM 2. PROPERTIES

As of September 30, 2011, we conducted our business from office and operating facilities at owned and leased locations throughout the United States (including Puerto Rico), Canada, and the United Kingdom. In the aggregate, our facilities occupy approximately 8.2 million square feet of office and warehouse space, which is either owned or leased under agreements that expire from time to time through 2022.

We lease approximately 154,000 square feet in Chesterbrook, Pennsylvania for our corporate and ABDC headquarters.

We have 26 full-service ABDC wholesale pharmaceutical distribution facilities in the United States, ranging in size from approximately 53,000 square feet to 310,000 square feet, with an aggregate of approximately 4.7 million square feet. Leased facilities are located in Puerto Rico plus the following states: Arizona, California, Colorado, Florida, Hawaii, Minnesota, New Jersey, New York, North Carolina, Utah, and Washington. Owned facilities are located in the following states: Alabama, California, Georgia, Illinois, Kentucky, Massachusetts, Michigan, Missouri, Ohio, Pennsylvania, Texas and Virginia. As of September 30, 2011, ABDC had 8 wholesale pharmaceutical distribution facilities in Canada. Two of these facilities are owned and are located in the provinces of Newfoundland and Ontario. Six of these locations are leased and located in the provinces of Alberta, British Columbia, Nova Scotia, Ontario, and Ouebec.

As of September 30, 2011, the Specialty Group s operations were conducted in 18 locations, two of which are owned, comprising of approximately 1.0 million square feet. The Specialty Group s largest leased facility consisted of approximately 273,000 square feet. Its headquarters are located in Texas and it has significant operations in the states of Alabama, Kentucky, Nevada, and Ohio.

As of September 30, 2011, the Consulting Group s operations were conducted in 5 leased locations, comprising of approximately 300,000 square feet. The Consulting Group s operations are primarily located in North Carolina and California.

As of September 30, 2011, the Packaging Group s operations in the U.S. consisted of 3 owned facilities and 7 leased facilities totaling approximately 1.2 million square feet. The Packaging Group s operations in the U.S. are primarily located in the states of Illinois and Ohio. The Packaging Group s operations in the United Kingdom are located in 8 owned building units and one leased building unit comprising a total of 107,000 square feet.

We consider all of our operating and office properties to be in satisfactory condition.

#### ITEM 3. LEGAL PROCEEDINGS

Legal proceedings in which we are involved are discussed in Note 12 (Legal Matters and Contingencies) of the Notes to the Consolidated Financial Statements appearing in this Annual Report on Form 10-K.

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#### **EXECUTIVE OFFICERS OF THE REGISTRANT**

The following is a list of our principal executive officers and their ages and positions as of November 15, 2011.

| Name                 | Age | Current Position with the Company  |
|----------------------|-----|--|
| Steven H. Collis     | 50  | President and Chief Executive Officer  |
| John G. Chou         | 55  | Executive Vice President, General Counsel and Secretary  |
| Michael D. DiCandilo | 50  | Executive Vice President and Chief Financial Officer   |
| June Barry           | 60  | Senior Vice President, Human Resources   |
| James D. Frary       | 39  | Senior Vice President and President, AmerisourceBergen Specialty Distribution and Services                         |
| Peyton R. Howell     | 44  | Senior Vice President, AmerisourceBergen Business Development and President, AmerisourceBergen Consulting Services |
| David W. Neu         | 54  | Senior Vice President and President, AmerisourceBergen Drug Corporation  |
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Unless indicated to the contrary, the business experience summaries provided below for our executive officers describe positions held by the named individuals during the last five years.

Mr. Collis has been President and Chief Executive Officer of the Company since July 2011. From November 2010 to July 2011, he served as President and Chief Operating Officer. He served as Executive Vice President and President of AmerisourceBergen Drug Corporation from September 2009 to November 2010. He was Executive Vice President and President of AmerisourceBergen Specialty Group from September 2007 to September 2009 and was Senior Vice President of the Company and President of AmerisourceBergen Specialty Group from August 2001 to September 2007. Mr. Collis has been employed by the Company or one of its predecessors for 17 years.

Mr. Chou has been General Counsel of the Company since January 2007 and Executive Vice President of the Company since August 2011. From January 2007 to August 2011, Mr. Chou was a Senior Vice President. He has served as Secretary of the Company since February 2006. He was Vice President and Deputy General Counsel from November 2004 to January 2007 and Associate General Counsel from July 2002 to November 2004. Mr. Chou has been employed by the Company for 9 years.

Mr. DiCandilo has been Chief Financial Officer of the Company since March 2002 and an Executive Vice President of the Company since May 2005. From May 2008 to September 2009, he was also Chief Operating Officer of AmerisourceBergen Drug Corporation. From March 2002 to May 2005, Mr. DiCandilo was a Senior Vice President. Mr. DiCandilo has been employed by the Company or one of its predecessors for 21 years.

Ms. Barry joined the Company in February 2010 as Senior Vice President, Human Resources. Prior to joining the Company, she was the Senior Vice President of Human Resources for TD Bank, N.A., from 2006 to 2010.

Mr. Frary was named Senior Vice President and President, AmerisourceBergen Specialty Distribution and Services in April 2010. He was Regional Vice President, East Region, of AmerisourceBergen Drug Corporation from October 2007 to April 2010, and Associate Regional Vice President, East Region, from May 2007 to September 2007. Before joining the Company, Mr. Frary was a Principal in Mercer Management Consulting s Strategy Group.

Ms. Howell has been Senior Vice President, Business Development and President of AmerisourceBergen Consulting Services since October 2010. She served as President of Consulting Services and Health Policy, ABSG from 2007 to 2010. She was President of Lash Group and AmerisourceBergen Specialty Group Manufacturer Services from 2004 to 2007. Ms. Howell has been employed by the Company or one of its predecessors for 20 years.

Mr. Neu was named Senior Vice President and President, AmerisourceBergen Drug Corporation in April 2011. He served as Senior Vice President, Drug Operations for AmerisourceBergen Drug Corporation from 2010 to 2011. He was Senior Vice President, Retail for AmerisourceBergen Drug Corporation from 2001 to 2010. Mr. Neu has been employed by the Company for 29 years.

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#### PART II

# ITEM 5. MARKET FOR REGISTRANT S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

The Company s common stock is traded on the New York Stock Exchange under the trading symbol ABC. As of October 31, 2011, there were 3,424 record holders of the Company s common stock. The following table sets forth the high and low closing sale prices of the Company s common stock for the periods indicated.

#### PRICE RANGE OF COMMON STOCK

| Fiscal Year Ended September 30, 2011 | ]  | High  | Low         |
|--------------------------------------|----|-------|-------------|
| First Quarter                        | \$ | 34.64 | \$<br>30.74 |
| Second Quarter                       | \$ | 39.73 | \$<br>33.94 |
| Third Quarter                        | \$ | 42.44 | \$<br>39.50 |
| Fourth Quarter                       | \$ | 43.09 | \$<br>34.63 |
| Fiscal Year Ended September 30, 2010 |    |       |             |
| First Quarter                        | \$ | 26.41 | \$<br>21.62 |
| Second Quarter                       | \$ | 29.29 | \$<br>25.77 |
| Third Quarter                        | \$ | 32.88 | \$<br>28.59 |
| Fourth Quarter                       | \$ | 32.79 | \$<br>27.28 |

On November 12, 2009, our board of directors increased the quarterly dividend by 33% from \$0.06 per share to \$0.08 per share. On November 11, 2010, our board of directors increased the quarterly dividend by 25% from \$0.08 per share to \$0.10 per share. On May 13, 2011, our board of directors increased the quarterly dividend by 15% from \$0.10 per share to \$0.115 per share. On November 10, 2011, our board of directors increased the quarterly dividend by 13% from \$0.115 per share to \$0.13 per share. The Company anticipates that it will continue to pay quarterly cash dividends in the future. However, the payment and amount of future dividends remain within the discretion of the Company s board of directors and will depend upon the Company s future earnings, financial condition, capital requirements and other factors.

BNY Mellon is the Company s transfer agent. BNY Mellon can be reached at (mail) AmerisourceBergen Corporation c/o BNY Mellon Shareowner Services, P.O. Box 358015, Pittsburgh, PA 15252-8015; (telephone): Domestic 1-877-296-3711, Domestic TDD 1-800-231-5469, International 1-201-680-6578 or International TDD 1-201-680-6610; (internet) www.bnymellon.com/shareowner/isd; and (e-mail) Shrrelations@bnymellon.com.

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#### ISSUER PURCHASES OF EQUITY SECURITIES

The following table sets forth the total number of shares purchased, the average price paid per share, the total number of shares purchased as part of publicly announced programs, and the approximate dollar value of shares that may yet be purchased under the programs during each month in the fiscal year ended September 30, 2011.

|                             |                              |    |                            | Total Number of<br>Shares                        | Approximate<br>Dollar Value of |  |
|-----------------------------|------------------------------|----|----------------------------|--|--------------------------------|--|
|                             | Total<br>Number<br>of Shares |    | verage<br>Price<br>aid per | Purchased<br>as Part of<br>Publicly<br>Announced | Sh                             | ares that May Yet Be Purchased Under the |
| Period                      | Purchased                    | 5  | Share                      | <b>Programs</b>                                  | <b>Programs</b>                |  |
| October 1 to October 31     | 1,421,316                    | \$ | 30.74                      | 1,421,316  | \$                             | 554,396,942                              |
| November 1 to November 30   | 3,458,503                    | \$ | 31.05                      | 3,456,231  | \$                             | 447,077,111                              |
| December 1 to December 31   | 1,077,385                    | \$ | 31.83                      | 1,074,760  | \$                             | 412,869,237                              |
| January 1 to January 31     |                              | \$ |                            |  | \$                             | 412,869,237                              |
| February 1 to February 28   | 95,704                       | \$ | 37.39                      |  | \$                             | 412,869,237                              |
| March 1 to March 31         | 1,902,616                    | \$ | 36.64                      | 1,902,616  | \$                             | 343,149,418                              |
| April 1 to April 30         | 394                          | \$ | 40.35                      |  | \$                             | 343,149,418                              |
| May 1 to May 31             | 2,110,292                    | \$ | 41.42                      | 2,109,473  | \$                             | 255,755,641                              |
| June 1 to June 30           | 1,409,098                    | \$ | 40.94                      | 1,408,985  | \$                             | 198,087,242                              |
| July 1 to July 31           | 2,995,566                    | \$ | 39.12                      | 2,992,121  | \$                             | 81,033,599                               |
| August 1 to August 31       | 6,584,883                    | \$ | 37.80                      | 6,584,883  | \$                             | 582,101,954                              |
| September 1 to September 30 | 2,165,027                    | \$ | 37.92                      | 2,165,027  | \$                             | 500,000,113                              |
| Total                       | 23,220,784                   | \$ | 36.69                      | 23,115,412                                       |                                |  |

- (a) In November 2009, the Company announced a program to purchase up to \$500 million of its outstanding shares of common stock, subject to market conditions. During the fiscal year ended September 30, 2010, the Company purchased 14.4 million shares for \$401.9 million under the program. During the fiscal year ended September 30, 2011, the Company purchased 3.2 million shares for \$98.1 million to complete its authorization under the program.
- (b) In September 2010, the Company announced a program to purchase up to \$500 million of its outstanding shares of common stock, subject to market conditions. During the fiscal year ended September 30, 2011, the Company purchased 13.3 million shares for \$500 million to complete the program.
- (c) In August 2011, the Company announced a new program to purchase up to \$750 million of its outstanding shares of common stock, subject to market conditions. During the fiscal year ended September 30, 2011, the Company purchased 6.6 million shares for \$250.0 million under the program.
- (d) Employees surrendered 105,372 shares and 114,030 shares during the fiscal years ended September 30, 2011 and 2010, respectively, to meet minimum tax-withholding obligations upon vesting of restricted stock.

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#### STOCK PERFORMANCE GRAPH

This graph depicts the Company s five year cumulative total stockholder returns relative to the performance of the Standard and Poor s 500 Composite Stock Index, the S&P Health Care Index, and an index of peer companies selected by the Company from the market close on September 30, 2006 to September 30, 2011. The graph assumes \$100 invested at the closing price of the common stock of the Company and of each of the other indices on the New York Stock Exchange on September 30, 2006. The points on the graph represent fiscal year-end index levels based on the last trading day in each fiscal quarter. The historical prices of the Company s common stock reflect the downward adjustment of approximately 3% that was made by the NYSE in all of the historical prices to reflect the July 2007 divestiture of Long-Term Care. The Peer Group index (which is weighted on the basis of market capitalization) consists of the following companies engaged primarily in wholesale pharmaceutical distribution and related services: Cardinal Health, Inc. and McKesson Corporation.

### **COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN**

\* \$100 invested on 9/30/06 in stock or index, including reinvestment of dividends.

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#### ITEM 6. SELECTED FINANCIAL DATA

The following table should be read in conjunction with the consolidated financial statements, including the notes thereto, and Management s Discussion and Analysis of Financial Condition and Results of Operations beginning on page 21. On June 15, 2009, the Company effected a two-for-one stock split of its outstanding shares of common stock in the form of a 100% stock dividend. All applicable share and per-share amounts were retroactively adjusted to reflect this stock split.

|                               | As of or for the Fiscal Year Ended September 30, |                  |                   |                  |               |  |  |  |
|-------------------------------|--|------------------|-------------------|------------------|---------------|--|--|--|
|                               | 2011(a)  | <b>2010(b)</b>   | 2009(c)           | 2008(d)          | 2007(e)       |  |  |  |
|                               |  | (Amounts in thou | usands, except pe | er share amounts | s)            |  |  |  |
| Statement of Operations       |  |                  |                   |                  |               |  |  |  |
| Data:                         |  |                  |                   |                  |               |  |  |  |
| Revenue                       | \$80,217,558                                     | \$77,953,979     | \$71,759,990      | \$70,189,733     | \$65,672,072  |  |  |  |
| Gross profit                  | 2,539,096  | 2,356,642        | 2,100,075         | 2,047,002        | 2,219,059     |  |  |  |
| Operating expenses            | 1,336,351  | 1,253,007        | 1,216,326         | 1,219,141        | 1,430,322     |  |  |  |
| Operating income              | 1,202,745  | 1,103,635        | 883,749           | 827,861          | 788,737       |  |  |  |
| Interest expense, net         | 76,721   | 72,494           | 58,307            | 64,496           | 32,244        |  |  |  |
| Income from continuing        |  |                  |                   |                  |               |  |  |  |
| operations                    | 706,624  | 636,748          | 511,852           | 469,064          | 474,803       |  |  |  |
| Net income                    | 706,624  | 636,748          | 503,397           | 250,559          | 469,167       |  |  |  |
| Earnings per share from       |  |                  |                   |                  |               |  |  |  |
| continuing operations diluted | \$ 2.54  | \$ 2.22          | \$ 1.69           | \$ 1.44          | \$ 1.26       |  |  |  |
| Earnings per share diluted    | \$ 2.54  | \$ 2.22          | \$ 1.66           | \$ 0.77          | \$ 1.25       |  |  |  |
| Cash dividends declared per   |  |                  |                   |                  |               |  |  |  |
| common share                  | \$ 0.43  | \$ 0.32          | \$ 0.21           | \$ 0.15          | \$ 0.10       |  |  |  |
| Weighted average common       |  |                  |                   |                  |               |  |  |  |
| shares outstanding diluted    | 277,717  | 287,246          | 302,754           | 324,920          | 375,772       |  |  |  |
| <b>Balance Sheet Data:</b>    |  |                  |                   |                  |               |  |  |  |
| Cash and cash equivalents     | \$ 1,825,990                                     | \$ 1,658,182     | \$ 1,009,368      | \$ 878,114       | \$ 640,204    |  |  |  |
| Short-term investment         |  |                  |                   |                  |               |  |  |  |
| securities available for sale |  |                  |                   |                  | 467,419       |  |  |  |
| Accounts receivable, net      | 3,837,203  | 3,827,484        | 3,916,509         | 3,480,267        | 3,415,772     |  |  |  |
| Merchandise inventories       | 5,466,534  | 5,210,098        | 4,972,820         | 4,211,775        | 4,097,811     |  |  |  |
| Property and equipment, net   | 772,916  | 711,712          | 619,238           | 552,159          | 493,647       |  |  |  |
| Total assets                  | 14,982,671                                       | 14,434,843       | 13,572,740        | 12,217,786       | 12,310,064    |  |  |  |
| Accounts payable              | 9,202,115  | 8,833,285        | 8,517,162         | 7,326,580        | 6,964,594     |  |  |  |
| Long-term debt, including     |  |                  |                   |                  |               |  |  |  |
| current portion               | 1,364,952  | 1,343,580        | 1,178,001         | 1,189,131        | 1,227,553     |  |  |  |
| Stockholders equity           | 2,866,858  | 2,954,297        | 2,716,469         | 2,710,045        | 3,099,720     |  |  |  |
| Total liabilities and         |  |                  |                   |                  |               |  |  |  |
| stockholders equity           | \$ 14,982,671                                    | \$ 14,434,843    | \$ 13,572,740     | \$12,217,786     | \$ 12,310,064 |  |  |  |

<sup>(</sup>a) Includes \$16.6 million of employee severance, litigation and other costs, net of income tax benefit of \$7.0 million, an intangible asset impairment charge of \$4.1 million, net of income tax benefit of \$2.4 million, and a \$1.3 million gain from antitrust litigation settlements, net of income tax expense of \$0.8 million.

<sup>(</sup>b) Includes a \$2.7 million litigation gain, net of income tax expense of \$1.7 million, intangible asset impairment charges of \$2.0 million, net of income tax benefit of \$1.2 million, and a \$12.8 million gain from antitrust litigation settlements, net of income tax expense of \$7.9 million.

- (c) Includes \$3.4 million of employee severance, litigation and other costs, net of income tax benefit of \$2.0 million, intangible asset impairment charges of \$7.3 million, net of income tax benefit of \$4.5 million, and an influenza vaccine inventory write-down of \$9.6 million, net of income tax benefit of \$5.9 million.
- (d) Includes \$7.6 million of employee severance, litigation and other costs, net of income tax benefit of \$4.8 million, a \$2.1 million gain from antitrust litigation settlements, net of income tax expense of \$1.4 million, and an intangible asset impairment charge of \$3.3 million, net of income tax benefit of \$2.0 million. In fiscal 2008, the Company recorded a non-cash charge to reduce the carrying value of PMSI by \$224.9 million, net of income tax benefit of \$0.9 million. This non-cash charge, which is reflected in discontinued operations, reduced diluted earnings per share by \$0.69.
- (e) Includes \$5.0 million of employee severance, litigation and other costs, net of income tax expense of \$2.9 million and a \$22.1 million gain from antitrust litigation settlements, net of income tax expense of \$13.7 million and also includes a \$17.5 million charge relating to the write-down of tetanus-diphtheria vaccine inventory to its estimated net realizable value, net of income tax benefit of \$10.3 million.

As a result of the July 31, 2007 divestiture of Long-Term Care, the statement of operations data includes the operations of Long-Term Care for the ten months ended July 31, 2007 and the September 30, 2007 balance sheet data excludes Long-Term Care.

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# ITEM 7. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Overview

The following discussion should be read in conjunction with the consolidated financial statements and notes thereto contained herein.

We are a pharmaceutical services company providing drug distribution and related healthcare services and solutions to our pharmacy, physician, and manufacturer customers, which are based primarily in the United States and Canada. We are organized based upon the products and services we provide to our customers. Substantially all of our operations are located in the United States and Canada. We also have a pharmaceutical packaging operation in the United Kingdom.

## **Acquisitions**

In September 2011, we acquired IntrinsiQ, LLC ( IntrinsiQ ) for a purchase price of \$34.3 million, net of a working capital adjustment. IntrinsiQ is a leading provider of informatics solutions that help community oncologists make treatment decisions for their patients. The acquisition of IntrinsiQ enhanced our proprietary data offerings to both physicians and manufacturers.

In September 2011, we acquired Premier Source (Premier) for a purchase price of \$11.1 million, net of cash acquired. Premier is a provider of consulting and reimbursement services to medical device, pharmaceutical, molecular diagnostic, and biotechnology manufacturers, as well as other health services companies. The acquisition of Premier complements the services provided by our consulting business.

On November 1, 2011, we acquired TheraCom, LLC ( TheraCom ), a subsidiary of CVS Caremark Corporation, for a purchase price of \$250.0 million, subject to a working capital adjustment. TheraCom is a leading provider of commercialization support services to the biotechnology and pharmaceutical industry, specifically providing reimbursement and patient access support services. TheraCom s capabilities complement those of the Lash Group and will significantly increase the size and scope of consulting services being provided by our ABCS operating segment. TheraCom s annualized revenues are approximately \$700 million, the majority of which are provided by the specialized distribution component of the integrated reimbursement support services for certain unique prescription products. Approximately \$60 million of these revenues were from sales to AmerisourceBergen Drug Corporation, which will be eliminated in our future consolidated financial statements.

#### Pharmaceutical Distribution

Our operations are comprised of one reportable segment, Pharmaceutical Distribution. The Pharmaceutical Distribution reportable segment represents the consolidated operating results of the Company and is comprised of four operating segments, which include the operations of AmerisourceBergen Drug Corporation (ABDC), AmerisourceBergen Specialty Group (ABSG), AmerisourceBergen Consulting Services (ABCS), and AmerisourceBergen Packaging Group (ABPG). Servicing both healthcare providers and pharmaceutical manufacturers in the pharmaceutical supply channel, the Pharmaceutical Distribution segment s operations provide drug distribution and related services designed to reduce healthcare costs and improve patient outcomes. Prior to fiscal 2011, the business operations of ABCS were included within ABSG.

ABDC distributes a comprehensive offering of brand-name and generic pharmaceuticals, over-the-counter healthcare products, home healthcare supplies and equipment, and related services to a wide variety of healthcare providers, including acute care hospitals and health systems, independent and chain retail pharmacies, mail order pharmacies, medical clinics, long-term care and other alternate site pharmacies, and other customers. ABDC also provides pharmacy management, staffing and other consulting services; scalable automated pharmacy dispensing equipment; medication and supply dispensing cabinets; and supply management software to a variety of retail and institutional healthcare providers.

ABSG, through a number of operating businesses, provides pharmaceutical distribution and other services primarily to physicians who specialize in a variety of disease states, especially oncology, and to other healthcare providers, including dialysis clinics. ABSG also distributes plasma and other blood products, injectible pharmaceuticals and vaccines. Additionally, ABSG provides third party logistics and outcomes research, and other services for biotechnology and other pharmaceutical manufacturers.

ABCS, through a number of operating businesses, provides commercialization support services including reimbursement support programs, outcomes research, contract field staffing, patient assistance and copay assistance programs, adherence programs, risk mitigation services, and other market access programs to pharmaceutical and biotechnology manufacturers.

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ABPG consists of American Health Packaging, Anderson Packaging ( Anderson ), and Brecon Pharmaceuticals Limited ( Brecon ). American Health Packaging delivers unit dose, punch card, unit-of-use, and other packaging solutions to institutional and retail healthcare providers. American Health Packaging s largest customer is ABDC and, as a result, its operations are closely aligned with the operations of ABDC. Anderson and Brecon (based in the United Kingdom) are leading providers of contract packaging and also provide clinical trials services for pharmaceutical manufacturers. Beginning in fiscal 2012, to increase our operating efficiencies and to better align our operations, each business unit within ABPG will be combined with ABDC or ABCS. More specifically, the operations of American Health Packaging will be combined with the ABDC operating segment and the operations of Anderson and Brecon will be combined with the ABCS operating segment.

## **AmerisourceBergen Corporation Summary Financial Information**

|                         |               |                  |              | 2011<br>vs. | 2010<br>vs. |
|-------------------------|---------------|------------------|--------------|-------------|-------------|
|                         | Fiscal Ye     | ear Ended Septen | nber 30,     | 2010        | 2009        |
| (dollars in thousands)  | 2011          | 2010             | 2009         | Change      | Change      |
| Revenue                 | \$ 80,217,558 | \$77,953,979     | \$71,759,990 | 2.9%        | 8.6%        |
| Gross profit            | \$ 2,539,096  | \$ 2,356,642     | \$ 2,100,075 | 7.7%        | 12.2%       |
| Operating income        | \$ 1,202,745  | \$ 1,103,635     | \$ 883,749   | 9.0%        | 24.9%       |
| Percentages of revenue: |               |                  |              |             |             |
| Gross profit            | 3.17%         | 3.02%            | 2.93%        |             |             |
| Operating expenses      | 1.67%         | 1.61%            | 1.69%        |             |             |
| Operating income        | 1.50%         | 1.42%            | 1.23%        |             |             |

## Year ended September 30, 2011 compared with Year ended September 30, 2010

## **Operating Results**

Revenue of \$80.2 billion in fiscal 2011 increased 2.9% from the prior fiscal year. The increase in revenue was due to the 5% growth of ABDC, offset in part by the 3% revenue decline of ABSG. During fiscal 2011, 71% of revenue was from sales to institutional customers and 29% was from sales to retail customers; this compared to a customer mix in fiscal 2010 of 70% institutional and 30% retail. Sales to institutional customers increased 4% in the current fiscal year and sales to retail customers increased 1% in the current fiscal year.

ABDC s revenue increased 5% from the prior fiscal year due to overall pharmaceutical market growth and the above market growth of a few of our largest customers, primarily our institutional customers.

ABSG s revenue of \$15.5 billion in fiscal 2011 decreased by 3% from the prior fiscal year primarily due to the September 2010 discontinuance of its contract with a third party logistics customer that transitioned to a direct manufacturer distribution model. ABSG s revenue decline in the fiscal year ended September 30, 2011 was also attributable to a decline in sales to dialysis providers, and a shift in product mix to more generic pharmaceuticals. The majority of ABSG s revenue is generated from the distribution of pharmaceuticals to physicians who specialize in a variety of disease states, especially oncology. ABSG s business may be adversely impacted in the future by changes in medical guidelines and the Medicare reimbursement rates for certain pharmaceuticals, especially oncology drugs, administered by physicians and anemia drugs. Since ABSG provides a number of services to or through physicians, any changes affecting this service channel could result in slower growth or reduced revenues.

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We currently expect our revenue growth in fiscal 2012 to be relatively flat or to grow modestly in comparison to fiscal 2011. We expect a significant number of brand to generic drug conversions in fiscal 2012 and one of our larger retail customers, the former Long s Drugs, with annual revenue totaling \$2 billion, was previously acquired by a customer of one of our competitors and did not renew its contract. As a result, we will no longer service this large customer after September 30, 2011. Our expected growth reflects U.S. pharmaceutical industry conditions, including increases in prescription drug utilization, the introduction of new products, and higher branded pharmaceutical prices, offset, in part, by the increased use of lower-priced generics. Our growth also may be impacted, among other things, by industry competition and changes in customer mix. In July 2011, our largest customer, Medco Health Solutions, Inc. (Medco), which accounted for 19% of our revenue in fiscal 2011, announced its intention to merge with Express Scripts, Inc., which will be the surviving corporation and is a customer of one of our competitors. Our business with Medco contributes approximately 5% of our earnings. Our current contract with Medco continues at least through March 2013. We will make every effort to extend our relationship with the combined entity upon the expiration of our current contract; however, if we fail to do so, our revenue, earnings and cash flows would be significantly impacted. Our future revenue growth will continue to be affected by various factors such as industry growth trends, including the likely increase in the number of generic drugs that will be available over the next few years as a result of the expiration of certain drug patents held by brand-name pharmaceutical manufacturers, general economic conditions in the United States, competition within the industry, customer consolidation, changes in pharmaceutical manufacturer pricing and distribution policies and practices, increased downward pressure on government and other third party reimbursement rates to our customers, and changes in Federal government rules and regulations.

Gross profit of \$2.5 billion in fiscal 2011 increased \$182.5 million or 7.7% from the prior fiscal year. The increase was greater than our revenue growth in large part due to the specialty generic product introductions (launches), the continued strong growth and profitability of our non-specialty generic programs and increased contributions from our fee-for-service agreements with pharmaceutical manufacturers. All of the above was offset in part by normal competitive pressures on customer margins. Oxaliplatin, Gemcitabine, and Docetaxel (all generic oncology drugs), were launched in the quarters ended September 30, 2009, December 31, 2010, and March 31, 2011, respectively. The gross profit benefit achieved collectively from all three generic oncology drugs in the fiscal year ended September 30, 2011 was higher than the benefit achieved from Oxaliplatin alone in the prior fiscal year by approximately \$96 million. Sales of Oxaliplatin, the largest contributor of the three specialty generic drugs, benefited our gross profit by approximately \$106 million and \$117 million in the fiscal years ended September 30, 2011 and 2010, respectively. We fully depleted our inventory of this product in fiscal 2011. Further quantities of Oxaliplatin are not expected to be available until the product is re-launched in August 2012. Beginning in our fourth quarter ended September 30, 2011, the gross profit contributions from sales of Gemcitabine and Docetaxel began to moderate as additional pharmaceutical manufacturers offered these products for sale and as third party reimbursement rates to our customers declined. Additionally, we expect the gross profit contributions from the sales of Gemcitabine and Docetaxel to be significantly lower in fiscal 2012 in comparison to fiscal 2011. In fiscal 2012, we expect the gross profit decline from the above-mentioned three specialty generic products will be substantially offset by the expected gross profit contribution from the over 30 ABDC brand to generic product conversions that are anticipated to occur. However, there are unique circumstances surrounding the launch of each generic product and the actual gross profit from these launches can differ materially from what we expect. In the current fiscal year, we recognized a gain of \$2.1 million from antitrust litigation settlements with pharmaceutical manufacturers. This compared to a recognized gain of \$20.7 million from antitrust litigation settlements with pharmaceutical manufacturers in the prior fiscal year. These gains were recorded as reductions to cost of goods sold. We are unable to estimate future gains, if any, that we will recognize as a result of antitrust settlements (see Note 13 of the Notes to Consolidated Financial Statements). Lastly, in fiscal 2010, we completed a reconciliation with one of our generic suppliers relating to rebate incentives owed to us. Our gross profit benefited by approximately \$12 million in fiscal 2010 as a result of having completed this reconciliation.

As a percentage of revenue, our gross profit margin of 3.17% in fiscal 2011 improved 15 basis points from the prior fiscal year. The gross profit margin improvement was due to the above-mentioned generic oncology drug launches, the strong growth and profitability of our non-specialty generic programs and increased contributions from our

fee-for-service agreements with pharmaceutical manufacturers. These factors more than offset the above market growth of some of our largest customers, who benefit from our best pricing, and normal competitive pressures on customer margins. Additionally, the gain on antitrust litigation settlements, as noted above, contributed 2 basis points to our gross profit margin in fiscal 2010.

Our cost of goods sold includes a last-in, first-out ( LIFO ) provision that is affected by changes in inventory quantities, product mix, and manufacturer pricing practices, which may be impacted by market and other external influences. We recorded a LIFO charge of \$34.7 million and \$30.2 million in fiscal 2011 and 2010, respectively.

In fiscal 2011, we started to incur significant costs to support our new ERP system as we began the transition of our legacy information systems to our new ERP system. The incremental costs of maintaining dual information technology platforms, including depreciation, are estimated to be \$40 million per year during the transition period. Additionally, in fiscal 2011, ABDC implemented its Energiz program, which encompasses a number of initiatives to maximize salesforce productivity, improve customer contractual compliance, and drive efficiency by linking our information technology capabilities more effectively with our operations.

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Operating expenses of \$1.3 billion in fiscal 2011 increased \$83.3 million or 6.7% from the prior fiscal year primarily due to the incremental costs of maintaining dual information technology platforms (including depreciation), an increase in consulting expenses related to ABDC s Energiz program, and an increase in employee severance, litigation and other costs. In fiscal 2011, we incurred severance costs of \$4.4 million related to our Energiz program, we recorded a \$16.0 million charge related to the preliminary Qui Tam settlement (the Qui Tam Matter as described in Note 12 Legal Matters and Contingencies of the Notes to the Consolidated Financial Statements), we incurred \$3.2 million of costs related to business acquisitions, and we incurred a \$6.5 million charge related to intangible asset impairments. In the prior fiscal year, asset impairment charges included a write-off of capitalized software of \$6.7 million (included within distribution, selling and administrative expenses) and intangible asset impairment charges of \$3.2 million. Additionally, the prior fiscal year benefited from the reversal of a \$4.4 million legal accrual. As a percentage of revenue, operating expenses were 1.67% in fiscal 2011, and increased by 6 basis points from the prior fiscal year due to the same matters as noted above and was offset, in part, by our operating leverage, particularly within ABDC.

Operating income of \$1.2 billion in fiscal 2011 increased \$99.1 million or 9.0% from the prior fiscal year due to the increase in our gross profit. As a percentage of revenue, operating income increased 8 basis points to 1.50% in fiscal 2011 due to the increase in our gross profit margin, offset in part by the increase in our operating expense margin.

The net impact of the gain on antitrust litigation settlements, the costs relating to employee severance, litigation and other, and the asset impairments decreased operating income as a percentage of revenue by 3 basis points in fiscal 2011 and increased operating income as a percentage of revenue by 2 basis points in fiscal 2010.

Other income of \$4.6 million in fiscal 2011 primarily related to a gain resulting from payments received in excess of amounts accrued on a note receivable relating to a prior business disposition. Other loss of \$3.4 million in fiscal 2010 primarily related to a loss incurred on an equity investment.

Interest expense, interest income, and the respective weighted average interest rates in fiscal 2011 and 2010 were as follows (in thousands):

|                       |    | 2       | 2011                 |    | ,       | 2010                 |
|-----------------------|----|---------|----------------------|----|---------|----------------------|
|                       |    |         | Weighted<br>Average  |    |         | Weighted<br>Average  |
|                       | A  | mount   | <b>Interest Rate</b> | A  | mount   | <b>Interest Rate</b> |
| Interest expense      | \$ | 78,902  | 5.31%                | \$ | 74,805  | 5.19%                |
| Interest income       |    | (2,181) | 0.19%                |    | (2,311) | 0.21%                |
| Interest expense, net | \$ | 76,721  |                      | \$ | 72,494  |                      |

Interest expense increased from the prior fiscal year due to an increase in the weighted average interest rate and a decline in interest costs capitalized relating to our Business Transformation project. Interest costs capitalized have the effect of reducing interest expense and were \$3.4 million and \$6.6 million in fiscal 2011 and 2010, respectively. Interest income decreased from the prior fiscal year primarily due to a decrease in the weighted average interest rate and an increase in the amount of cash held in non-interest bearing cash accounts.

Our interest expense in future periods may vary significantly depending upon changes in net borrowings, interest rates, amendments to our current borrowing facilities, and strategic decisions to deploy our invested cash. We expect our interest expense to be significantly higher in fiscal 2012 primarily due to the November 2011 issuance of our 3½% senior notes due 2021, as described further within Liquidity and Capital Resources.

Income taxes in fiscal 2011 reflect an effective tax rate of 37.5%, compared to 38.0% in the prior fiscal year. The decrease in the effective tax rate in fiscal 2011 was primarily due to adjustments made relating to state deferred income taxes. We continue to expect that our ongoing effective tax rate will be approximately 38.4%.

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Net income of \$706.6 million in fiscal 2011 increased 11.0% from the prior fiscal year primarily due to the increase in operating income. Diluted earnings per share of \$2.54 in fiscal 2011 increased 14.4% from \$2.22 in the prior fiscal year. The difference between diluted earnings per share growth and the increase in net income was primarily due to the 3% reduction in weighted average common shares outstanding, primarily from purchases of our common stock in connection with our stock repurchase programs (as described within Liquidity and Capital Resources), net of the impact of stock option exercises.

# Year ended September 30, 2010 compared with Year ended September 30, 2009 Operating Results

Revenue of \$78.0 billion in fiscal 2010, which included bulk deliveries to customer warehouses, increased 8.6% from the prior fiscal year. The increase in revenue was due to the 10% growth of ABDC and the 5% growth of ABSG. During fiscal 2010, 70% of revenue was from sales to institutional customers and 30% was sales to retail customers; this compared to a customer mix in fiscal 2009 of 69% institutional and 31% retail. Sales to institutional customers increased 10% in the current fiscal year and sales to retail customers increased 6% in the current fiscal year.

ABDC s revenue in fiscal 2010 increased by 10% from the prior fiscal year due to overall pharmaceutical market growth; revenue from our new customers, primarily new buying group customers with which we started doing business in March and April of 2009 and a new alternate site customer which we added in August 2009 (collectively representing approximately 4% of ABDC s revenue growth in fiscal 2010); and the above market growth of a few of our largest customers.

ABSG s revenue in fiscal 2010 of \$16.0 billion increased 5% from the prior fiscal year due to growth of its distribution businesses, primarily relating to the distribution of nephrology and blood products and its third party logistics business. The majority of ABSG s revenue is generated from the distribution of pharmaceuticals to physicians who specialize in a variety of disease states, especially oncology.

Gross profit of \$2.4 billion in fiscal 2010 increased by \$256.6 million or 12% from the prior fiscal year. This increase was in large part attributable to our revenue growth, the continued strong growth and profitability of our generic programs (with generic revenue increasing by 17% in comparison to the prior fiscal year) and increased contributions from fee-for-service agreements with brand-name pharmaceutical manufacturers. In August 2009, a generic oncology drug, Oxaliplatin, was introduced (launched) and ABSG s gross profit significantly benefited from this generic launch in fiscal 2010. The gross profit benefit that we received from this generic launch significantly exceeded the typical benefit we have experienced in the past from generic launches. Approximately one-third of the gross profit increase for fiscal 2010 was derived from this new generic product launch. Additionally, in fiscal 2010, we recognized a gain of \$20.7 million from antitrust litigation settlements with pharmaceutical manufacturers. This gain was recorded as a reduction to cost of goods sold. Lastly, in fiscal 2010, we completed a reconciliation with one of our generic suppliers relating to rebate incentives owed to us. Our gross profit benefited by approximately \$12 million in fiscal 2010 as a result of having completed this reconciliation.

As a percentage of revenue, our gross profit margin of 3.02% in fiscal 2010 improved by 9 basis points from the prior fiscal year due to the strong growth and profitability of our generic programs, including new and recent generic launches, and increased contributions from fee-for-service agreements with brand-name pharmaceutical manufacturers. Additionally, the gain on antitrust litigation settlements, as noted above, had the effect of increasing our gross profit margin by 2 basis points in fiscal 2010. All of these factors more than offset the above market growth of some of our largest customers, who benefit from our best pricing, and normal competitive pressures on customer margins.

We recorded a LIFO charge of \$30.2 million and \$15.1 million in fiscal 2010 and 2009, respectively. The increase in our LIFO charge reflects strong brand-name price inflation and a year-over-year reduction in generic price deflation.

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Operating expenses of \$1.3 billion in fiscal 2010 increased by \$36.7 million or 3% from the prior fiscal year due to an increase in bad debt expense of \$11.3 million primarily relating to physician customers within ABSG s oncology business, an increase in incentive compensation, an increase in depreciation and amortization of \$7.6 million, and additional expenses incurred relating to our Business Transformation project, which includes a new enterprise resource planning (ERP) system. The above increases were offset, in part, by a \$9.9 million reduction in employee severance, litigation and other costs and a \$4.7 million reduction in asset impairment charges. Asset impairment charges in the current fiscal year included a write-off of capitalized software of \$6.7 million (included within distribution, selling and administrative expenses) and intangible asset impairment charges of \$3.2 million. Asset impairment charges in the prior fiscal year included intangible asset impairment charges of \$11.8 million and the write-off of capitalized software of \$2.8 million (included within distribution, selling and administrative expenses). As a percentage of revenue, operating expenses were 1.61% in fiscal 2010 and represented a significant 8 basis point decline in our operating expense ratio from the prior fiscal year, reflecting our strong operating leverage particularly within ABDC as its operating expenses remained relatively flat in fiscal 2010 in comparison to the prior fiscal year, despite its 10% revenue growth. Our operating leverage has benefited from significant productivity increases achieved from our highly automated distribution facilities and our cE2 initiative, as described below.

In July 2010 and October 2010, we implemented the first and second phases of our new ERP system. As a result, we started to depreciate a significant portion of our capitalized project costs in the fourth quarter of fiscal 2010. Additionally, we started to incur other significant costs to support our new ERP system as we began the transition from our legacy information systems to our ERP system.

In fiscal 2008, we announced a more streamlined organizational structure and introduced an initiative (cE2) designed to drive increased customer efficiency and cost effectiveness. In connection with these efforts, we reduced various operating costs and terminated certain positions. In fiscal 2009, we terminated 197 employees and incurred \$3.1 million of employee severance costs relating to our cE2 initiative. Additionally, in fiscal 2009, we recorded \$2.2 million of expense to increase our liability relating to a former executive employee matter. In fiscal 2010, we reversed our remaining \$4.4 million liability relating to this matter.

Operating income of \$1.1 billion in fiscal 2010 increased \$219.9 million or 25% from the prior fiscal year due to the increase in our gross profit. As a percentage of revenue, operating income increased 19 basis points to 1.42% in fiscal 2010 due to the increase in our gross profit margin and the decrease in our operating expense ratio.

The net impact of the gain on antitrust litigation settlements, the benefit from employee severance, litigation and other, and the intangible asset impairments increased operating income as a percentage of revenue by 3 basis points in fiscal 2010. The costs of employee severance, litigation and other, and the intangible asset impairments decreased operating income as a percentage of revenue by 2 basis points in fiscal 2009.

Interest expense, interest income, and their respective weighted average interest rates in fiscal 2010 and 2009 were as follows (in thousands):

|                       |           | 2010                 |           | 2009                 |  |  |
|-----------------------|-----------|----------------------|-----------|----------------------|--|--|
|                       |           | Weighted<br>Average  |           | Weighted<br>Average  |  |  |
|                       | Amount    | <b>Interest Rate</b> | Amount    | <b>Interest Rate</b> |  |  |
| Interest expense      | \$ 74,805 | 5.19%                | \$ 63,502 | 4.88%                |  |  |
| Interest income       | (2,311)   | 0.21%                | (5,195)   | 0.85%                |  |  |
| Interest expense, net | \$ 72,494 |                      | \$ 58,307 |                      |  |  |

Interest expense increased from the prior fiscal year due to an increase of \$183.2 million in average borrowings, offset in part, by an increase in interest costs capitalized relating to our Business Transformation project and a decrease in the weighted average variable interest rate on borrowings under our revolving credit facilities to 1.71% from 2.08% in the prior fiscal year. Interest costs capitalized in fiscal 2010 and 2009 were \$6.6 million and \$2.9 million, respectively. Interest income decreased from the prior fiscal year primarily due to a decrease in the weighted average interest rate,

offset in part, by an increase in average invested cash of \$578.3 million.

Average borrowings increased in fiscal 2010 resulting from the November 2009 issuance of \$400 million of ten-year senior notes, offset in part, by the repayment of substantially all amounts then outstanding under our multi-currency revolving credit facility (both described in Liquidity and Capital Resources).

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Income taxes in fiscal 2010 reflect an effective income tax rate of 38.0%, compared to 37.9% in the prior fiscal year. Due to the impact of discrete tax events, we were able to recognize certain federal and state tax benefits in fiscal 2010 and 2009, thereby reducing our effective tax rate from a normalized 38.4%.

Income from continuing operations of \$636.7 million in fiscal 2010 increased 24% from \$511.9 million in the prior fiscal year primarily due to the increase in operating income. Diluted earnings per share from continuing operations of \$2.22 in fiscal 2010 increased 31% from \$1.69 per share in the prior fiscal year. The difference between diluted earnings per share growth and the increase in income from continuing operations was primarily due to the 5% reduction in weighted average common shares outstanding, primarily from purchases of our common stock in connection with our stock repurchase program (see Liquidity and Capital Resources), net of the impact of stock option exercises.

## Critical Accounting Policies and Estimates

Critical accounting policies are those policies which involve accounting estimates and assumptions that can have a material impact on our financial position and results of operations and require the use of complex and subjective estimates based upon past experience and management s judgment. Actual results may differ from these estimates due to uncertainties inherent in such estimates. Below are those policies applied in preparing our financial statements that management believes are the most dependent on the application of estimates and assumptions. For a complete list of significant accounting policies, see Note 1 of Notes to the Consolidated Financial Statements.

## Allowance for Doubtful Accounts

Trade receivables are primarily comprised of amounts owed to us for our pharmaceutical distribution and services activities and are presented net of an allowance for doubtful accounts and a reserve for customer sales returns. In determining the appropriate allowance for doubtful accounts, we consider a combination of factors, such as the aging of trade receivables, industry trends, and our customers—financial strength, credit standing, and payment and default history. Changes in the aforementioned factors, among others, may lead to adjustments in our allowance for doubtful accounts. The calculation of the required allowance requires judgment by our management as to the impact of these and other factors on the ultimate realization of our trade receivables. Each of our business units performs ongoing credit evaluations of its customers—financial condition and maintains reserves for probable bad debt losses based on historical experience and for specific credit problems when they arise. We write off balances against the reserves when collectability is deemed remote. Each business unit performs formal documented reviews of the allowance at least quarterly and our largest business units perform such reviews monthly. There were no significant changes to this process during the fiscal years ended September 30, 2011, 2010, and 2009 and bad debt expense was computed in a consistent manner during these periods. The bad debt expense for any period presented is equal to the changes in the period end allowance for doubtful accounts, net of write-offs, recoveries and other adjustments. Schedule II of this Form 10-K sets forth a rollforward of the allowance for doubtful accounts.

Bad debt expense for the fiscal years ended September 30, 2011, 2010, and 2009 was \$39.3 million, \$43.1 million, and \$31.8 million respectively. An increase or decrease of 0.1% in the 2011 allowance as a percentage of trade receivables would result in an increase or decrease in the provision on accounts receivable of approximately \$3.9 million.

## Supplier Reserves

We establish reserves against amounts due from our suppliers relating to various price and rebate incentives, including deductions or billings taken against payments otherwise due to them. These reserve estimates are established based on the judgment of management after carefully considering the status of current outstanding claims, historical experience with the suppliers, the specific incentive programs and any other pertinent information available to us. We evaluate the amounts due from our suppliers on a continual basis and adjust the reserve estimates when appropriate based on changes in factual circumstances. An increase or decrease of 0.1% in the 2011 supplier reserve balances as a percentage of trade payables would result in an increase or decrease in cost of goods sold by approximately \$9.2 million. The ultimate outcome of any outstanding claim may be different from our estimate.

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#### Loss Contingencies

An estimated loss contingency is accrued in our consolidated financial statements if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. Assessing contingencies is highly subjective and requires judgments about future events. We regularly review loss contingencies to determine the adequacy of our accruals and related disclosures. The amount of the actual loss may differ significantly from these estimates.

#### Merchandise Inventories

Inventories are stated at the lower of cost or market. Cost for approximately 80% and 78% of our inventories at September 30, 2011 and 2010, respectively, has been determined using the last-in, first-out (LIFO) method. If we had used the first-in, first-out (FIFO) method of inventory valuation, which approximates current replacement cost, inventories would have been approximately \$256.0 million and \$221.3 million higher than the amounts reported at September 30, 2011 and 2010, respectively. We recorded a LIFO charge of \$34.7 million, \$30.2 million, and \$15.1 million in fiscal 2011, 2010, and 2009 respectively.

## **Business Combinations**

The purchase price of an acquired company is allocated between tangible and intangible assets acquired and liabilities assumed from the acquired business based on their estimated fair values, with the residual of the purchase price recorded as goodwill. We engage third party appraisal firms to assist management in determining the fair values of certain assets acquired and liabilities assumed. Such valuations require management to make significant judgments, estimates and assumptions, especially with respect to intangible assets. Management makes estimates of fair value based upon assumptions it believes to be reasonable. These estimates are based on historical experience and information obtained from the management of the acquired companies, and are inherently uncertain. Critical estimates in valuing certain of the intangible assets include but are not limited to: future expected cash flows from and economic lives of customer relationships, trade names, existing technology, and other intangible assets; and discount rates. Unanticipated events and circumstances may occur which may affect the accuracy or validity of such assumptions, estimates or actual events.

#### Goodwill and Intangible Assets

Goodwill represents the excess purchase price of an acquired entity over the net amounts assigned to assets acquired and liabilities assumed. Goodwill and intangible assets with indefinite lives are not amortized; rather, they are tested for impairment on at least an annual basis. Intangible assets with finite lives, primarily customer relationships, non-compete agreements, patents and software technology, are amortized over their estimated useful lives.

In order to test goodwill and intangible assets with indefinite lives, a determination of the fair value of our reporting units and intangible assets with indefinite lives is required and is based, among other things, on estimates of future operating performance of the reporting unit and/or the component of the entity being valued. We are required to complete an impairment test for goodwill and intangible assets with indefinite lives and record any resulting impairment losses at least on an annual basis or more often if warranted by events or changes in circumstances indicating that the carrying value may exceed fair value (impairment indicators). This impairment test includes the projection and discounting of cash flows, analysis of our market capitalization and estimating the fair values of tangible and intangible assets and liabilities. Estimating future cash flows and determining their present values are based upon, among other things, certain assumptions about expected future operating performance and appropriate discount rates determined by management.

We completed our required annual impairment tests relating to goodwill and other intangible assets with indefinite lives in the fourth quarter of fiscal 2011, 2010, and 2009, and, as a result, recorded \$6.5 million, \$2.5 million, and \$1.6 million of impairment charges, respectively. In fiscal 2009, due to the existence of impairment indicators at U.S. Bioservices, a specialty pharmacy company within our Specialty Group, we performed an impairment test on the pharmacy s trade name as of June 30, 2009, which resulted in an impairment charge of \$8.9 million. Our estimates of cash flows may differ from actual cash flows due to, among other things, economic conditions, changes to the business model, or changes in operating performance. Significant differences between these estimates and actual cash flows could materially affect our future financial results.

## **Share-Based Compensation**

We utilize a binomial option pricing model to determine the fair value of share-based compensation expense, which involves the use of several assumptions, including expected term of the option, future volatility, dividend yield and forfeiture rate. The expected term of options represents the period of time that the options granted are expected to be outstanding and is based on historical experience. Expected volatility is based on historical volatility of our common stock as well as other factors, such as implied volatility.

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#### **Income Taxes**

Our income tax expense, deferred tax assets and liabilities, and uncertain tax positions reflect management s assessment of estimated future taxes to be paid on items in the financial statements. Deferred income taxes arise from temporary differences between financial reporting and tax reporting bases of assets and liabilities, as well as net operating loss and tax credit carryforwards for tax purposes.

We have established a valuation allowance against certain deferred tax assets for which the ultimate realization of future benefits is uncertain. Expiring carryforwards and the required valuation allowances are adjusted annually. After application of the valuation allowances described above, we anticipate that no limitations will apply with respect to utilization of any of the other deferred income tax assets described above.

We prepare and file tax returns based on our interpretation of tax laws and regulations and record estimates based on these judgments and interpretations. In the normal course of business, our tax returns are subject to examination by various taxing authorities. Such examinations may result in future tax and interest assessments by these taxing authorities. Inherent uncertainties exist in estimates of tax contingencies due to changes in tax law resulting from legislation, regulation and/or as concluded through the various jurisdictions—tax court systems. We recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, including resolutions of any related appeals or litigation processes, based on the technical merits of the position.

We believe that our estimates for the valuation allowances against deferred tax assets and the amount of benefits recognized in our financial statements for uncertain tax positions are appropriate based on current facts and circumstances. However, others applying reasonable judgment to the same facts and circumstances could develop a different estimate and the amount ultimately paid upon resolution of issues raised may differ from the amounts accrued.

The significant assumptions and estimates described in the preceding paragraphs are important contributors to the ultimate effective tax rate in each year. If any of our assumptions or estimates were to change, an increase or decrease in our effective tax rate by 1% on income before income taxes would have caused income tax expense to change by \$11.3 million in fiscal 2011.

### Liquidity and Capital Resources

The following table illustrates our debt structure at September 30, 2011, including availability under revolving credit facilities and the receivables securitization facility (in thousands):

|  | Outstanding<br>Balance |                                     | Additional<br>Availability  |  |
|--|------------------------|-------------------------------------|-----------------------------|--|
| <b>Fixed-Rate Debt:</b> \$392,326, 5 5/8% senior notes due 2012 \$500,000, 5 7/8% senior notes due 2015 \$400,000, 4 7/8% senior notes due 2019 Other              | \$                     | 392,000<br>498,822<br>397,190<br>89 | \$                          |  |
| Total fixed-rate debt  |                        | 1,288,101                           |                             |  |
| Variable-Rate Debt: Blanco revolving credit facility due 2012 Multi-currency revolving credit facility due 2016 Receivables securitization facility due 2014 Other |                        | 55,000<br>21,851                    | 667,779<br>700,000<br>1,558 |  |
| Total variable-rate debt   |                        | 76,851                              | 1,369,337                   |  |
| Total debt, including current portion  | \$                     | 1,364,952                           | \$ 1,369,337                |  |

Along with our cash balances, our aggregate availability under our revolving credit facilities and our receivables securitization facility provides us sufficient sources of capital to fund our working capital requirements.

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In November 2011, we issued \$500 million of  $3^{1}/2\%$  senior notes due November 15, 2021 (the 2021 Notes). The 2021 Notes were sold at 99.858% of the principal amount and have an effective yield of 3.52%. Interest on the 2021 Notes is payable semiannually, in arrears, commencing May 15, 2012. The 2021 Notes rank pari passu to the Multi-Currency Revolving Credit Facility and the 2012 Notes, the 2015 Notes, and the 2019 Notes (all defined below). We will use the net proceeds of the 2021 Notes for general corporate purposes. Costs incurred in connection with the issuance of the 2021 Notes will be deferred and amortized over the ten-year term of the notes.

We have a \$700 million multi-currency senior unsecured revolving credit facility, which was scheduled to expire in March 2015, (the Multi-Currency Revolving Credit Facility ) with a syndicate of lenders. In October 2011, we entered into an amendment with the syndicate of lenders to extend the maturity date of the Multi-Currency Revolving Credit Facility to October 2016. The amendment also reduced our borrowing rates and facility fees. Interest on borrowings under the Multi-Currency Revolving Credit Facility accrues at specified rates based on our debt rating and ranges from 68 basis points to 155 basis points over LIBOR/EURIBOR/Bankers Acceptance Stamping Fee, as applicable (currently 90 basis points over LIBOR/EURIBOR/Bankers Acceptance Stamping Fee). Additionally, interest on borrowings denominated in Canadian dollars may accrue at the greater of the Canadian prime rate or the CDOR rate. We pay facility fees to maintain the availability under the Multi-Currency Revolving Credit Facility at specified rates based on our debt rating, ranging from 7 basis points to 20 basis points, annually, of the total commitment (currently 10 basis points). We may choose to repay or reduce our commitments under the Multi-Currency Revolving Credit Facility at any time. The Multi-Currency Revolving Credit Facility contains covenants, including compliance with a financial leverage ratio test, as well as others that impose limitations on, among other things, indebtedness of excluded subsidiaries and asset sales.

On October 31, 2011, we established a commercial paper program whereby we may from time to time issue short-term promissory notes in an aggregate amount of up to \$700 million at any one time. Amounts available under the program may be borrowed, repaid, and re-borrowed from time to time. The maturities on the notes will vary, but may not exceed 365 days from the date of issuance. The notes will bear interest rates, if interest bearing, or will be sold at a discount from their face amounts. The commercial paper program is fully backed by our Multi-Currency Revolving Credit Facility.

We have a \$700 million receivables securitization facility ( Receivables Securitization Facility ), which was scheduled to expire in April 2014. In October 2011, we entered into an amendment to the Receivables Securitization Facility to extend the maturity date to October 2014. The amendment also reduced our borrowing rates. We have available to us an accordion feature whereby the commitment on the Receivables Securitization Facility may be increased by up to \$250 million, subject to lender approval, for seasonal needs during the December and March quarters. Interest rates are currently based on prevailing market rates for short-term commercial paper or LIBOR plus a program fee of 75 basis points. We currently pay an unused fee of 37.5 basis points, annually, to maintain the availability under the Receivables Securitization Facility. At September 30, 2011, there were no borrowings outstanding under the Receivables Securitization Facility. The Receivables Securitization Facility contains similar covenants to the Multi-Currency Revolving Credit Facility. In connection with the Receivables Securitization Facility, ABDC sells on a revolving basis certain accounts receivable to Amerisource Receivables Financial Corporation, a wholly owned special purpose entity, which in turn sells a percentage ownership interest in the receivables to commercial paper conduits sponsored by financial institutions. ABDC is the servicer of the accounts receivable under the Receivables Securitization Facility. After the maximum limit of receivables sold has been reached and as sold receivables are collected, additional receivables may be sold up to the maximum amount available under the facility. We use the facility as a financing vehicle because it generally offers an attractive interest rate relative to other financing sources. In April 2011, we amended the \$55 million Blanco revolving credit facility, (the Blanco Credit Facility ) to extend the maturity date to April 2012. Borrowings under the Blanco Credit Facility are guaranteed by us. Interest on borrowings under this facility accrues at 100 basis points over LIBOR. The Blanco Credit Facility is not classified in the current portion of long-term debt on the consolidated balance sheet at September 30, 2011 because we have the ability and intent to refinance it on a long-term basis.

We have \$392.3 million of 5 5/8% senior notes due September 15, 2012 (the 2012 Notes ), \$500 million of 5 7/8% senior notes due September 15, 2015 (the 2015 Notes ), and \$400 million of 4 7/8% senior notes due November 15,

2019 (the 2019 Notes ). The 2012 Notes and 2015 Notes each were sold at 99.5% of the principal amount and have an effective yield of 5.71% and 5.94%, respectively. The 2019 Notes were sold in November 2009 at 99.174% of the principal amount and have an effective yield of 4.98%. Interest on the 2012 Notes, the 2015 Notes, and the 2019 Notes is payable semiannually in arrears. All of the senior notes rank pari passu to the Multi-Currency Revolving Credit Facility.

Our operating results have generated cash flow, which, together with availability under our debt agreements and credit terms from suppliers, has provided sufficient capital resources to finance working capital and cash operating requirements, and to fund capital expenditures, acquisitions, repayment of debt, the payment of interest on outstanding debt, dividends, and repurchases of shares of our common stock.

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Deterioration in general economic conditions could adversely affect the amount of prescriptions that are filled and the amount of pharmaceutical products purchased by consumers and, therefore, could reduce purchases by our customers. In addition, volatility in financial markets may also negatively impact our customers—ability to obtain credit to finance their businesses on acceptable terms. Reduced purchases by our customers or changes in the ability of our customers to remit payments to us could adversely affect our revenue growth, our profitability, and our cash flow from operations.

Our primary ongoing cash requirements will be to finance working capital, fund the payment of interest on debt, fund repurchases of our common stock, fund the payment of dividends, finance acquisitions and fund capital expenditures (including our Business Transformation project, which involves the implementation of our new ERP system) and routine growth and expansion through new business opportunities. In August 2011, our board of directors approved a new program allowing us to purchase up to \$750 million of our outstanding shares of common stock, subject to market conditions. In September 2010 and November 2009, our board of directors approved programs allowing us to purchase up to \$500 million of our outstanding shares of common stock, subject to market conditions. We purchased \$848.1 million of our common stock in fiscal 2011, of which \$98.1 million was purchased to close out our November 2009 share repurchase program, \$500.0 was purchased to close out our September 2010 share repurchase program, and \$250.0 million was purchased under the August 2011 share repurchase program. As of September 30, 2011, we had \$500.0 million of availability remaining on the August 2011 share repurchase program. We currently expect to purchase approximately \$400.0 million of our common stock in fiscal 2012, subject to market conditions. Future cash flows from operations and borrowings are expected to be sufficient to fund our ongoing cash requirements.

Following is a summary of our contractual obligations for future principal and interest payments on our debt, minimum rental payments on our noncancelable operating leases and minimum payments on our other commitments at September 30, 2011 (in thousands):

|                                   |              | After 5    |            |            |            |
|-----------------------------------|--------------|------------|------------|------------|------------|
|                                   | Total        | Year       | 1-3 Years  | 4-5 Years  | Years      |
| Debt, including interest payments | \$ 1,676,831 | \$ 519,271 | \$ 98,832  | \$ 590,478 | \$ 468,250 |
| Operating leases                  | 215,524      | 43,791     | 69,370     | 49,301     | 53,062     |
| Other commitments                 | 277,832      | 148,275    | 106,286    | 23,271     |            |
| Total                             | \$ 2,170,187 | \$ 711,337 | \$ 274,488 | \$ 663,050 | \$ 521,312 |

The \$55 million Blanco Credit Facility, which expires in April 2012, is included in the Within 1 year column in the above table. However, this borrowing is not classified in the current portion of long-term debt on the consolidated balance sheet at September 30, 2011 because we have the ability and intent to refinance it on a long-term basis. We have commitments to purchase blood plasma products from suppliers through December 31, 2012. We are required to purchase quantities at prices that we believe will represent market prices. We currently estimate our remaining purchase commitment under these agreements will be approximately \$121.2 million as of September 30, 2011, of which \$95.7 million represents our commitment in fiscal 2012. These commitments are included in Other commitments in the above table.

We have outsourced to IBM Global Services ( IBM ) a significant portion of our corporate and ABDC information technology activities including assistance with the implementation of our new enterprise resource planning ( ERP ) system. The remaining commitment under our 10-year arrangement, as amended, which expires in June 2015, is approximately \$128.6 million as of September 30, 2011, of which \$39.4 million represents our commitment in fiscal 2012, and is included in Other commitments in the above table.

Our liability for uncertain tax positions was \$45.7 million (including interest and penalties) as of September 30, 2011. This liability represents an estimate of tax positions that we have taken in our tax returns which may ultimately not be sustained upon examination by taxing authorities. Since the amount and timing of any future cash settlements cannot

be predicted with reasonable certainty, the estimated liability has been excluded from the above contractual obligations table.

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During fiscal 2011, our operating activities provided \$1,167.9 million of cash in comparison to cash provided of \$1,108.6 million in the prior fiscal year. Net cash provided by operating activities in fiscal 2011 was principally the result of net income of \$706.6 million, an increase in accounts payable, accrued expenses and income taxes of \$406.4 million, and non-cash items of \$394.0 million, offset, in part, by an increase in merchandise inventories of \$272.3 million and an increase in accounts receivable of \$35.5 million. Non-cash items included the provision for deferred income taxes of \$195.0 million, which represents an increase of \$109.5 million from the prior fiscal year and is primarily attributable to income tax deductions associated with merchandise inventories and tax bonus depreciation resulting from our Business Transformation capital expenditures. Significant tax bonus depreciation is not expected to be available to us in our fiscal year ending September 30, 2012. Our inventory and accounts payable balances at September 30, 2011 were 5% and 4% higher, respectively, than those balances at September 30, 2010. These increases were largely attributable to the growth in our business in fiscal 2011. The average number of inventory days on hand in fiscal 2011 decreased to 24.5 days from 25.0 days in the prior fiscal year. The average number of days payable outstanding in fiscal 2011 decreased to 33.1 days from 33.6 days in the prior fiscal year. Despite the 3% increase in revenue in fiscal 2011, accounts receivable at September 30, 2011 was relatively flat when compared to the balance at September 30, 2010. This was primarily due to timing of customer payments to us. Our average number of days sales outstanding during fiscal 2011 and 2010 was consistent at 17.3 days. Operating cash uses during fiscal 2011 included \$74.2 million of interest payments and \$214.6 million of income tax payments, net of refunds.

During fiscal 2010, our operating activities provided \$1,108.6 million of cash as compared to cash provided of \$783.8 million in the prior fiscal year. Net cash provided by operating activities in fiscal 2010 was principally the result of net income of \$636.7 million, non-cash items of \$280.0 million, an increase in accounts payable, accrued expenses and income taxes of \$385.4 million, and a decrease in accounts receivable of \$61.2 million, offset, in part, by an increase in merchandise inventories of \$243.0 million. Non-cash items included the provision for deferred income taxes of \$85.5 million, which primarily related to tax deductions associated with merchandise inventories. Despite the 9% increase in revenue in fiscal 2010, accounts receivable at September 30, 2010 decreased by 2% from September 30, 2009 as the average number of days sales outstanding during fiscal 2010 decreased by nearly one day to 17.3 days from the prior fiscal year, reflecting improved cash collection efforts, favorable customer mix, and timing of customer receipts. Our inventory and accounts payable balances at September 30, 2010 were 5% higher and 4% higher, respectively, than those balances at September 30, 2009. These increases were largely attributed to the growth in our business in fiscal 2010. However, the increases were lower than our revenue growth in fiscal 2010 because our inventory and accounts payable balances at September 30, 2009 were higher than normal as we made inventory purchases of approximately \$400 million in the month of September 2009, primarily relating to purchases of the generic oncology drug launched in August 2009 and purchases made in advance of a manufacturer s temporary plant shutdown in connection with its facility consolidation efforts. The average number of inventory days on hand in fiscal 2010 was consistent with the prior fiscal year. The number of average days payable outstanding in fiscal 2010 increased to 33.6 days from 32.8 days in the prior fiscal year. This increase was primarily due to timing of payments to our suppliers and a change in product mix to more generic pharmaceuticals which generally have more favorable payment terms. Operating cash uses during fiscal 2010 included \$63.8 million in interest payments and \$257.8 million of income tax payments, net of refunds.

Capital expenditures in fiscal 2011, 2010, and 2009 were \$168.0 million, \$184.6 million, and \$145.8 million, respectively. We currently expect to spend approximately \$150 million for capital expenditures during fiscal 2012. Our most significant capital expenditures in fiscal 2011, 2010 and 2009 related principally to our Business Transformation project, which includes a new ERP system for our corporate office and for our ABDC operations. Other capital expenditures in fiscal 2011 included ABDC purchases of machinery and equipment, which were previously sold to financial institutions and leased back by us, and other technology initiatives. Other capital expenditures in fiscal 2010 included various enhancements made to our other business units information and customer-related technology systems.

In September 2011, we acquired IntrinsiQ, LLC (IntrinsiQ), a leading provider of informatics solutions that help community oncologists make treatment decisions for their patients, for a purchase price of \$34.3 million, net of a working capital adjustment. Additionally, in September 2011, we acquired Premier Source (Premier), a provider of

consulting and reimbursement services to medical device, pharmaceutical, molecular diagnostic, and biotechnology manufacturers, as well as other health services companies, for a purchase price of \$11.1 million, net of cash acquired. In May 2009, we acquired Innomar, a Canadian specialty pharmaceutical services company, for a purchase price of \$13.4 million, net of a working capital adjustment.

In October 2008, we sold PMSI for approximately \$31 million, net of a final working capital adjustment. We received cash totaling \$11.9 million and a \$19 million subordinated note due from PMSI on the fifth anniversary of the closing date. In October 2010, we received \$4 million of the total \$19 million note due from PMSI as it achieved certain revenue targets with respect to its largest customer.

Net cash used in financing activities in fiscal 2011 included net borrowings of \$22.4 million under our revolving and securitization credit facilities. Net cash used in financing activities in fiscal 2010 included \$396.7 million of proceeds received related to the November 2009 issuance of our 2019 Notes and net repayments of \$226.0 million under our revolving and securitization credit facilities. Additionally, \$7.7 million of discretionary long-term debt repayments were made in fiscal 2010. Net cash used in financing activities in fiscal 2009 included net repayments of \$8.8 million under our revolving and securitization credit facilities.

During fiscal 2011, 2010, and 2009, we purchased a total of \$840.6 million, \$470.4 million, and \$450.4 million, respectively, of our common stock in connection with our share repurchase programs, which are summarized below.

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In November 2008, our board of directors authorized a program allowing the purchase of up to \$500 million of our outstanding shares of common stock, subject to market conditions. During fiscal 2009, we purchased \$431.9 million under this program and during fiscal 2010, we purchased \$68.1 million to complete the program.

In November 2009, our board of directors authorized a program allowing us to purchase up to \$500 million of our outstanding shares of common stock, subject to market conditions. During fiscal 2010, we purchased \$401.9 million under this program and during fiscal 2011, we purchased \$98.1 million to complete the program.

In September 2010, our board of directors authorized a program allowing us to purchase up to \$500 million of our outstanding shares of common stock, subject to market conditions, all of which was purchased during fiscal 2011.

In August 2011, our board of directors authorized a new program allowing us to purchase up to \$750 million of our outstanding shares of common stock, subject to market conditions. During fiscal 2011, we purchased \$250.0 million under this program, of which \$8.0 million was cash-settled in October 2011.

In November 2008, our board of directors increased the quarterly dividend by 33% to \$0.05 per share. During the first three quarters of fiscal 2009, we paid quarterly cash dividends of \$0.05 per share. In May 2009, our board of directors increased the quarterly cash dividend by 20% to \$0.06 per share and in the fourth quarter of fiscal 2009, we paid a quarterly cash dividend of \$0.06 per share. In November 2009, our board of directors increased the quarterly dividend by 33% from \$0.06 per share to \$0.08 per share. During fiscal 2010, we paid quarterly cash dividends of \$0.08 per share. In November 2010, our board of directors increased the quarterly dividend by 25% from \$0.08 per share to \$0.10 per share. In May 2011, our board of directors increased the quarterly cash dividend by 15% from \$0.10 per share to \$0.115 per share. In November 2011, our board of directors increased the quarterly cash dividend again by 13% from \$0.115 per share to \$0.13 per share. We anticipate that we will continue to pay quarterly cash dividends in the future. However, the payment and amount of future dividends remain within the discretion of our board of directors and will depend upon our future earnings, financial condition, capital requirements and other factors. *Market Risk* 

Our most significant market risk historically has been the effect of fluctuations in interest rates relating to our debt. We manage interest rate risk by using a combination of fixed-rate and variable-rate debt. At September 30, 2011, we had \$76.9 million of variable rate debt outstanding. The amount of variable-rate debt fluctuates during the year based on our working capital requirements. We periodically evaluate financial instruments to manage our exposure to fixed and variable interest rates. However, there are no assurances that such instruments will be available in the combinations we want and on terms acceptable to us. There were no such financial instruments in effect at September 30, 2011.

We also have market risk exposure to interest rate fluctuations relating to our cash and cash equivalents. We had \$1.8 billion in cash and cash equivalents at September 30, 2011. The unfavorable impact of a hypothetical decrease in interest rates on cash and cash equivalents would be partially offset by the favorable impact of such a decrease on variable-rate debt. For every \$100 million of cash invested that is in excess of variable-rate debt, a 10 basis point decrease in interest rates would increase our annual net interest expense by \$0.1 million.

We are exposed to foreign currency and exchange rate risk from our non-U.S. operations. Our largest exposure to foreign exchange rates exists primarily with the Canadian Dollar. We may utilize foreign currency denominated forward contracts to hedge against changes in foreign exchange rates. Such contracts generally have durations of less than one year. We had no foreign currency denominated forward contracts at September 30, 2011. We may use derivative instruments to hedge our foreign currency exposure but not for speculative or trading purposes.

Recent Accounting Pronouncements

Effective October 1, 2009, we adopted the applicable sections of Accounting Standards Codification (ASC) 805, Business Combinations, which provides revised guidance for recognizing and measuring identifiable assets and goodwill acquired, liabilities assumed, and any non-controlling interest in the acquired business. Additionally, this ASC provides disclosure requirements to enable users of financial statements to evaluate the nature and financial effects of the business combination. We also adopted certain other applicable sections that address application issues raised on the initial recognition and measurement, subsequent measurement and accounting and disclosure of assets and liabilities relating to contingencies from a business combination. We expensed acquisition related costs of \$3.2 million in the fourth quarter ended September 30, 2011 relating to our completed or pending business

combinations.

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In June 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-05, Comprehensive Income: Presentation of Comprehensive Income. ASU No. 2011-05 requires an entity to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate, but consecutive statements. ASU No. 2011-05 is effective for fiscal years and interim periods within those fiscal years, beginning after December 15, 2011, and early adoption is permitted. We are evaluating our presentation options under ASU No. 2011-05; however, we do not expect adoption of this guidance to impact our consolidated financial statements other than the change in presentation.

In September 2011, the FASB issued ASU No. 2011-08, Intangibles Goodwill and Other (Topic 350): Testing Goodwill for Impairment. Under ASU No. 2011-08, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the entity determines that this threshold is not met, then performing the two-step impairment test is unnecessary. ASU No. 2011-08 is effective for fiscal years that begin after December 15, 2011, and early adoption is permitted. We intend to early adopt this ASU in our fiscal year ending September 30, 2012.

## Forward-Looking Statements

Certain of the statements contained in this Management s Discussion and Analysis of Financial Condition and Results of Operations ( MD&A ) and elsewhere in this report are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements are based on management s current expectations and are subject to uncertainty and change in circumstances. Among the factors that could cause actual results to differ materially from those projected, anticipated or implied are the following: changes in pharmaceutical market growth rates; the loss of one or more key customer or supplier relationships; changes in customer mix; customer delinquencies, defaults or insolvencies; supplier defaults or insolvencies; changes in pharmaceutical manufacturers pricing and distribution policies or practices; adverse resolution of any contract or other dispute with customers or suppliers; federal and state government enforcement initiatives to detect and prevent suspicious orders of controlled substances and the diversion of controlled substances; qui tam litigation for alleged violations of fraud and abuse laws and regulations and/or other laws and regulations governing the marketing, sale and purchase of pharmaceutical products or any related litigation, including shareholder derivative lawsuits; changes in federal and state legislation or regulatory action affecting pharmaceutical product pricing or reimbursement policies, including under Medicaid and Medicare; changes in regulatory or clinical medical guidelines and/or labeling for the pharmaceutical products we distribute, including certain anemia products; price inflation in branded pharmaceuticals and price deflation in generics; greater or less than anticipated benefit from launches of the generic versions of previously patented pharmaceutical products; significant breakdown or interruption of our information technology systems; our inability to implement an enterprise resource planning (ERP) system to handle business and financial processes and transactions (including processes and transactions relating to our customers and suppliers) of AmerisourceBergen Drug Corporation operations and our corporate operations without functional problems, unanticipated delays and/or cost overruns; success of integration, restructuring or systems initiatives; interest rate and foreign currency exchange rate fluctuations; economic, business, competitive and/or regulatory developments in Canada, the United Kingdom and elsewhere outside of the United States, including potential changes in Canadian provincial legislation affecting pharmaceutical product pricing or service fees or regulatory action by provincial authorities in Canada to lower pharmaceutical product pricing and service fees; the impact of divestitures or the acquisition of businesses that do not perform as we expect or that are difficult for us to integrate or control; our inability to successfully complete any other transaction that we may wish to pursue from time to time; changes in tax laws or legislative initiatives that could adversely affect our tax positions and/or our tax liabilities or adverse resolution of challenges to our tax positions; increased costs of maintaining, or reductions in our ability to maintain, adequate liquidity and financing sources; volatility and deterioration of the capital and credit markets; and other economic, business, competitive, legal, tax, regulatory and/or operational factors affecting our business generally. Certain additional factors that management believes could cause actual outcomes and results to differ materially from those described in forward-looking statements are set forth elsewhere in this MD&A,

in Item 1A (Risk Factors), Item 1 (Business) and elsewhere in this report.

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company s most significant market risks are the effects of changing interest rates and foreign currency risk. See discussion on page 33 under the heading Market Risk, which is incorporated by reference herein.

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## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

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#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders of AmerisourceBergen Corporation

We have audited the accompanying consolidated balance sheets of AmerisourceBergen Corporation and subsidiaries as of September 30, 2011 and 2010, and the related consolidated statements of operations, changes in stockholders equity, and cash flows for each of the three years in the period ended September 30, 2011. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of AmerisourceBergen Corporation and subsidiaries at September 30, 2011 and 2010, and the consolidated results of their operations and their cash flows for each of the three years in the period ended September 30, 2011, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), internal control over financial reporting of AmerisourceBergen Corporation and subsidiaries as of September 30, 2011, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated November 22, 2011 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Philadelphia, Pennsylvania November 22, 2011

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# AMERISOURCEBERGEN CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

|   | September 30,<br>2011 |                  |       | September 30,<br>2010 |  |  |
|---|-----------------------|------------------|-------|-----------------------|--|--|
|   | (                     | (In thousands, e | xcept |                       |  |  |
|   |                       | pe               |       |                       |  |  |
| A CODE TO   |                       | share            | data) |                       |  |  |
| ASSETS Current assets:  |                       |                  |       |                       |  |  |
| Cash and cash equivalents   | \$                    | 1,825,990        | \$    | 1,658,182             |  |  |
| Accounts receivable, less allowances for returns and doubtful accounts: | Ψ                     | 1,023,770        | Ψ     | 1,030,102             |  |  |
| 2011 \$351,382; 2010 \$366,477  |                       | 3,837,203        |       | 3,827,484             |  |  |
| Merchandise inventories   |                       | 5,466,534        |       | 5,210,098             |  |  |
| Prepaid expenses and other  |                       | 87,896           |       | 52,586                |  |  |
|   |                       |                  |       |                       |  |  |
| Total current assets  |                       | 11,217,623       |       | 10,748,350            |  |  |
| Property and equipment, at cost:  |                       |                  |       |                       |  |  |
| Land  |                       | 35,998           |       | 36,407                |  |  |
| Buildings and improvements  |                       | 316,199          |       | 307,448               |  |  |
| Machinery, equipment and other  |                       | 977,320          |       | 841,586               |  |  |
| Total property and equipment  |                       | 1,329,517        |       | 1,185,441             |  |  |
| Less accumulated depreciation   |                       | (556,601)        |       | (473,729)             |  |  |
| Property and againment, not   |                       | 772,916          |       | 711,712               |  |  |
| Property and equipment, net   |                       | 772,910          |       | /11,/12               |  |  |
| Goodwill and other intangible assets                                    |                       | 2,863,084        |       | 2,845,343             |  |  |
| Other assets  |                       | 129,048          |       | 129,438               |  |  |
| Other assets  |                       | 127,040          |       | 127,430               |  |  |
| TOTAL ASSETS  | \$                    | 14,982,671       | \$    | 14,434,843            |  |  |
|   |                       | , ,              |       | , ,                   |  |  |
| LIABILITIES AND STOCKHOLDERS EQUITY                                     |                       |                  |       |                       |  |  |
| Current liabilities:  |                       |                  |       |                       |  |  |
| Accounts payable  | \$                    | 9,202,115        | \$    | 8,833,285             |  |  |
| Accrued expenses and other  | Ψ                     | 422,917          | Ψ     | 369,016               |  |  |
| Current portion of long-term debt                                       |                       | 392,089          |       | 422                   |  |  |
| Deferred income taxes   |                       | 837,999          |       | 703,621               |  |  |
| beteffed meonic taxes   |                       | 031,777          |       | 703,021               |  |  |
| Total current liabilities   |                       | 10,855,120       |       | 9,906,344             |  |  |
|   |                       |                  |       |                       |  |  |
| Long-term debt, net of current portion                                  |                       | 972,863          |       | 1,343,158             |  |  |
| Other liabilities   |                       | 287,830          |       | 231,044               |  |  |
|   |                       |                  |       |                       |  |  |

| Stockholders equity: Common stock, \$0.01 par value authorized, issued and outstanding: 600,000,000 shares, 496,522,288 shares and 260,991,439 shares at September 30, 2011, respectively, and 600,000,000 shares, 489,831,248 |                  |                  |
|--|------------------|------------------|
| shares and 277,521,183 shares at September 30, 2010, respectively  | 4,965            | 4,898            |
| Additional paid-in capital   | 4,082,978        | 3,899,381        |
| Retained earnings  | 4,055,664        | 3,465,886        |
| Accumulated other comprehensive loss   | (50,868)         | (42,536)         |
| Treasury stock, at cost: 2011 - 235,530,849 shares; 2010 - 212,310,065   | 8,092,739        | 7,327,629        |
| shares   | (5,225,881)      | (4,373,332)      |
| Total stockholders equity  | 2,866,858        | 2,954,297        |
| TOTAL LIABILITIES AND STOCKHOLDERS EQUITY  | \$<br>14,982,671 | \$<br>14,434,843 |

See notes to consolidated financial statements.

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# AMERISOURCEBERGEN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

|   |     | Fiscal Yo<br>2011 | ear I | Ended Septer<br>2010 | mber | · 30,<br>2009 |
|---|-----|-------------------|-------|----------------------|------|---------------|
|   |     | (In thousa        | nds,  | except per s         | hare | data)         |
| Revenue   | \$8 | 30,217,558        | \$ 7  | 77,953,979           | \$ 7 | 1,759,990     |
| Cost of goods sold  | 7   | 7,678,462         | 7     | 75,597,337           | 6    | 9,659,915     |
| Gross profit  |     | 2,539,096         |       | 2,356,642            |      | 2,100,075     |
| Operating expenses:   |     | 1 107 060         |       | 1 1 67 000           |      | 1 120 240     |
| Distribution, selling and administrative  |     | 1,197,969         |       | 1,167,828            |      | 1,120,240     |
| Depreciation  |     | 91,819            |       | 70,004               |      | 63,488        |
| Amortization  |     | 16,490            |       | 16,457               |      | 15,420        |
| Employee severance, litigation and other  |     | 23,567            |       | (4,482)              |      | 5,406         |
| Intangible asset impairments  |     | 6,506             |       | 3,200                |      | 11,772        |
| Operating income  |     | 1,202,745         |       | 1,103,635            |      | 883,749       |
| Other (income) loss   |     | (4,617)           |       | 3,372                |      | 1,368         |
| Interest expense, net   |     | 76,721            |       | 72,494               |      | 58,307        |
| Income from continuing operations before income taxes   |     | 1,130,641         |       | 1,027,769            |      | 824,074       |
| Income taxes  |     | 424,017           |       | 391,021              |      | 312,222       |
| Income from continuing operations Loss from discontinued operations, net of income tax expense of |     | 706,624           |       | 636,748              |      | 511,852       |
| \$353 for fiscal 2009   |     |                   |       |                      |      | (8,455)       |
| Net income  | \$  | 706,624           | \$    | 636,748              | \$   | 503,397       |
| Earnings per share:   |     |                   |       |                      |      |               |
| Basic earnings per share:   |     |                   |       |                      |      |               |
| Continuing operations   | \$  | 2.59              | \$    | 2.26                 | \$   | 1.70          |
| Discontinued operations   |     |                   |       |                      |      | (0.03)        |
| Total   | \$  | 2.59              | \$    | 2.26                 | \$   | 1.67          |
|   |     |                   |       |                      |      |               |
| Diluted earnings per share:   | ф   | 0.54              | Φ     | 2.22                 | ф    | 1.60          |
| Continuing operations   | \$  | 2.54              | \$    | 2.22                 | \$   | 1.69          |
| Discontinued operations   |     |                   |       |                      |      | (0.03)        |
| Total   | \$  | 2.54              | \$    | 2.22                 | \$   | 1.66          |
| Waishtad assessed about the discount  |     |                   |       |                      |      |               |
| Weighted average common shares outstanding:   |     | 272 471           |       | 202.250              |      | 200 572       |
| Basic   |     | 272,471           |       | 282,258              |      | 300,573       |
| Diluted   |     | 277,717           |       | 287,246              |      | 302,754       |

See notes to consolidated financial statements.

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# AMERISOURCEBERGEN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY

|  | _               | Additional         |                            | Accumulated<br>Other   | _                 |                                    |
|--|-----------------|--------------------|----------------------------|------------------------|-------------------|------------------------------------|
|  | Common<br>Stock | Paid-in<br>Capital | Retained<br>Earnings       | Comprehensive<br>Loss  | Treasury<br>Stock | Total                              |
| September 30, 2008 Net income Foreign currency translation Benefit plan funded status          | \$ 4,812        | \$ 3,689,617       | \$ 2,479,078<br>\$ 503,397 | \$ (16,490)<br>(4,707) |                   | \$ 2,710,045<br>503,397<br>(4,707) |
| adjustment, net of tax of<br>\$15,988<br>Other, net of tax                                     |                 |                    |                            | (25,007)<br>108        |                   | (25,007)<br>108                    |
| Total comprehensive income   |                 |                    |                            |                        |                   | 473,791                            |
| Cash dividends, \$0.21 per share Exercise of stock options Excess tax benefit from             | 13              | 20,543             | (62,696)                   |                        |                   | (62,696)<br>20,556                 |
| exercise of stock options Share-based compensation   |                 | 1,510              |                            |                        |                   | 1,510                              |
| expense Common stock purchases for employee stock purchase                                     |                 | 27,138             |                            |                        |                   | 27,138                             |
| plan Purchases of common stock Employee tax withholdings related to restricted share           |                 | (985)              |                            |                        | (450,350)         | (985)<br>(450,350)                 |
| vesting<br>Other   | 4               | 12                 | (19)                       |                        | (2,521)<br>(16)   | (2,521)<br>(19)                    |
| September 30, 2009<br>Net income<br>Foreign currency translation<br>Benefit plan funded status | 4,829           | 3,737,835          | 2,919,760<br>636,748       | (46,096)<br>6,608      | (3,899,859)       | 2,716,469<br>636,748<br>6,608      |
| adjustment, net of tax of \$2,019 Other, net of tax  |                 |                    |                            | (3,158)<br>108         |                   | (3,158)<br>108                     |
| Total comprehensive income   |                 |                    |                            |                        |                   | 640,306                            |
| Cash dividends, \$0.32 per share Exercise of stock options Excess tax benefit from             | 66              | 111,617            | (90,622)                   |                        |                   | (90,622)<br>111,683                |
| exercise of stock options  |                 | 21,036             |                            |                        |                   | 21,036                             |

| Share-based compensation expense Common stock purchases for  |             | 30,844      |                      |                |                | 30,844               |
|--|-------------|-------------|----------------------|----------------|----------------|----------------------|
| employee stock purchase plan Purchases of common stock Employee tax withholdings related to restricted share |             | (1,948)     |                      |                | (470,356)      | (1,948)<br>(470,356) |
| vesting<br>Other   | 3           | (3)         |                      | 2              | (3,117)        | (3,117)              |
| September 30, 2010<br>Net income   | 4,898       | 3,899,381   | 3,465,886<br>706,624 | (42,536)       | (4,373,332)    | 2,954,297<br>706,624 |
| Foreign currency translation<br>Benefit plan funded status   |             |             | 700,024              | (5,301)        |                | (5,301)              |
| adjustment, net of tax of \$5,472 Other, net of tax  |             |             |                      | (3,139)<br>108 |                | (3,139)<br>108       |
| Total comprehensive income   |             |             |                      |                |                | 698,292              |
| Cash dividends, \$0.43 per share   |             |             | (117,624)            |                |                | (117,624)            |
| Exercise of stock options Excess tax benefit from  | 64          | 115,756     |                      |                |                | 115,820              |
| exercise of stock options<br>Share-based compensation  |             | 39,711      |                      |                |                | 39,711               |
| expense Common stock purchases for employee stock purchase   |             | 28,365      |                      |                |                | 28,365               |
| plan Purchases of common stock Employee tax withholdings related to restricted share                         |             | (232)       |                      |                | (848,614)      | (232)<br>(848,614)   |
| vesting Other  | 3           | (3)         | 778                  |                | (3,935)        | (3,935)<br>778       |
| September 30, 2011   | \$<br>4,965 | \$4,082,978 | \$ 4,055,664         | \$<br>(50,868) | \$ (5,225,881) | \$ 2,866,858         |

See notes to consolidated financial statements.

## AMERISOURCEBERGEN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | Fiscal Y<br>2011     | Fiscal Year Ended Sept<br>011 2010<br>(In thousands |  |    | r 30,<br>2009           |  |
|--|----------------------|---|--|----|-------------------------|--|
| OPERATING ACTIVITIES   |                      | (   | ono distances)                                 |    |                         |  |
| Net income   | \$<br>706,624        | \$  | 636,748  | \$ | 503,397                 |  |
| Loss from discontinued operations  |                      |   |  |    | 8,455                   |  |
| Income from continuing operations Adjustments to reconcile income from continuing operations to net cash provided by operating activities:   | 706,624              |   | 636,748  |    | 511,852                 |  |
| Depreciation, including amounts charged to cost of goods sold  | 104,743              |   | 82,753   |    | 74,612                  |  |
| Amortization, including amounts charged to interest expense  | 21,198               |   | 21,419   |    | 19,704                  |  |
| Provision for doubtful accounts  | 39,315               |   | 43,124   |    | 31,830                  |  |
| Provision for deferred income taxes  | 194,997              |   | 85,478   |    | 84,324                  |  |
| Share-based compensation   | 28,365               |   | 30,844   |    | 27,138                  |  |
| Loss on disposal of property and equipment   | 853                  |   | 8,795  |    | 3,318                   |  |
| Other, including intangible asset impairments  | 4,489                |   | 7,555  |    | 13,031                  |  |
| Changes in operating assets and liabilities, excluding the effects of acquisitions and dispositions:   |                      |   |  |    |                         |  |
| Accounts receivable  | (35,457)             |   | 61,160   |    | (457,771)               |  |
| Merchandise inventories  | (272,294)            |   | (242,967)                                      |    | (765,011)               |  |
| Prepaid expenses and other assets  | (27,472)             |   | 10,325   |    | (15,379)                |  |
| Accounts payable, accrued expenses, and income taxes   | 406,387              |   | 385,385  |    | 1,259,604               |  |
| Other liabilities  | (3,800)              |   | (21,995)                                       |    | 3,744                   |  |
| Net cash provided by operating activities-continuing operations<br>Net cash used in operating activities-discontinued operations   | 1,167,948            |   | 1,108,624                                      |    | 790,996<br>(7,233)      |  |
| NET CASH PROVIDED BY OPERATING ACTIVITIES  | 1,167,948            |   | 1,108,624                                      |    | 783,763                 |  |
| INVESTING ACTIVITIES   |                      |   |  |    |                         |  |
| Capital expenditures   | (167,954)            |   | (184,635)                                      |    | (145,837)               |  |
| Cost of acquired companies, net of cash acquired   | (45,380)             |   |  |    | (13,422)                |  |
| Proceeds from sales of property and equipment<br>Proceeds from sale of PMSI  | 916                  |   | 264  |    | 108<br>11,940           |  |
| Net cash used in investing activities-continuing operations<br>Net cash used in investing activities-discontinued operations   | (212,418)            |   | (184,371)                                      |    | (147,211)<br>(1,138)    |  |
| NET CASH USED IN INVESTING ACTIVITIES  | (212,418)            |   | (184,371)                                      |    | (148,349)               |  |
| FINANCING ACTIVITIES Long-term debt borrowings Long-term debt repayments Borrowings under revolving and securitization credit facilities Repayments under revolving and securitization credit facilities | 866,631<br>(844,204) | (   | 396,696<br>(7,664)<br>1,027,738<br>(1,253,731) |    | 2,153,527<br>2,162,365) |  |
| reputitions under reverting and securitization credit racinities   | (011,207)            | (   | (1,200,101)                                    | (  | <u> </u>                |  |

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| Purchases of common stock<br>Exercises of stock options, including excess tax benefits of<br>\$39,711, \$21,036, and \$1,510, in fiscal 2011, 2010, and 2009, | (840,577)    | (470,356)    | (450,350)    |
|---|--------------|--------------|--------------|
| respectively  | 155,531      | 132,719      | 22,066       |
| Cash dividends on common stock  | (117,624)    | (90,622)     | (62,696)     |
| Debt issuance costs and other   | (7,479)      | (10,219)     | (4,342)      |
| NET CASH USED IN FINANCING ACTIVITIES   | (787,722)    | (275,439)    | (504,160)    |
| INCREASE IN CASH AND CASH EQUIVALENTS   | 167,808      | 648,814      | 131,254      |
| Cash and cash equivalents at beginning of year  | 1,658,182    | 1,009,368    | 878,114      |
| CASH AND CASH EQUIVALENTS AT END OF YEAR  | \$ 1,825,990 | \$ 1,658,182 | \$ 1,009,368 |

See notes to consolidated financial statements.

# AMERISOURCEBERGEN CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS September 30, 2011

#### Note 1. Summary of Significant Accounting Policies

AmerisourceBergen Corporation (the Company ) is a pharmaceutical services company providing drug distribution and related healthcare services and solutions to its pharmacy, physician and manufacturer customers, which are based primarily in the United States and Canada.

## Basis of Presentation

The accompanying consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries as of the dates and for the fiscal years indicated. All intercompany accounts and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Actual amounts could differ from these estimated amounts due to uncertainties inherent in such estimates. Management periodically evaluates estimates used in the preparation of the financial statements for continued reasonableness.

In October 2008, the Company completed the sale of its workers—compensation business, PMSI (see Note 3). The Company classified PMSI—s operating results as discontinued in the consolidated financial statements for the fiscal year ended September 30, 2009, as PMSI was eliminated from the ongoing operations of the Company upon its divestiture. Certain reclassifications have been made to prior year amounts in order to conform to the current year presentation.

#### **Business Combinations**

The purchase price of an acquired company is allocated between tangible and intangible assets acquired and liabilities assumed from the acquired business based on their estimated fair values, with the residual of the purchase price recorded as goodwill. The results of operations of the acquired businesses are included in the Company s operating results from the dates of acquisition (see Note 2).

#### Cash Equivalents

The Company considers all highly liquid investments with original maturities of three months or less to be cash equivalents. The carrying value of cash equivalents approximates fair value.

#### Concentrations of Credit Risk and Allowance for Doubtful Accounts

The Company sells its merchandise inventories to a large number of customers in the healthcare industry that include institutional and retail healthcare providers. Institutional healthcare providers include acute care hospitals, health systems, mail order pharmacies, long-term care and other alternate care pharmacies and providers of pharmacy services to such facilities, and physician offices. Retail healthcare providers include national and regional retail drugstore chains, independent community pharmacies and pharmacy departments of supermarkets and mass merchandisers. The financial condition of the Company s customers can be affected by changes in government reimbursement policies as well as by other economic pressures in the healthcare industry.

The Company s trade accounts receivable are exposed to credit risk, but the risk is moderated because the Company s customer base is diverse and geographically widespread primarily within the U.S. and Canada. The Company generally does not require collateral for trade receivables. The Company performs ongoing credit evaluations of its customers—financial condition and maintains an allowance for doubtful accounts. In determining the appropriate allowance for doubtful accounts, the Company considers a combination of factors, such as the aging of trade receivables, industry trends, its customers—financial strength, credit standing, and payment and default history. Changes in these factors, among others, may lead to adjustments in the Company—s allowance for doubtful accounts. The calculation of the required allowance requires judgment by Company management as to the impact of those and other factors on the ultimate realization of its trade receivables. Each of the Company—s business units performs ongoing credit evaluations of its customers—financial condition and maintains reserves for probable bad debt losses based on historical experience and for specific credit problems when they arise. There were no significant changes to this process during the fiscal years ended September 30, 2011, 2010, and 2009 and bad debt expense was computed in a consistent manner during these periods. The bad debt expense for any period presented is equal to the changes in the

period end allowance for doubtful accounts, net of write-offs, recoveries and other adjustments. Schedule II of this Form 10-K sets forth a rollforward of the allowance for doubtful accounts. At September 30, 2011, the largest trade receivable due from a single customer represented approximately 11% of accounts receivable, net. In fiscal 2011, Medco Health Solutions, Inc. (Medco), our largest customer, accounted for 19% of our revenue. The Company s next largest customer accounted for 5.5% of its fiscal 2011 revenue.

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The Company maintains cash and cash equivalents with several financial institutions. Deposits held with banks may exceed the amount of insurance provided on such deposits. These deposits may be redeemed upon demand, and are maintained with financial institutions with reputable credit, and, therefore, bear minimal credit risk. The Company seeks to mitigate such risks by monitoring the risk profiles of these counterparties. The Company also seeks to mitigate risk by monitoring the investment strategy of money market accounts that it is invested in, which are classified as cash equivalents.

#### **Derivative Financial Instruments**

The Company records all derivative financial instruments on the balance sheet at fair value and complies with established criteria for designation and effectiveness of hedging relationships.

As of September 30, 2011 and 2010, there were no outstanding derivative financial instruments. The Company s policy prohibits it from entering into derivative financial instruments for speculative or trading purposes.

#### **Equity Investments**

The Company uses the equity method of accounting for its investments in entities in which it has significant influence; generally, this represents an ownership interest of between 20% and 50%. The Company s investments in marketable equity securities in which the Company does not have significant influence are classified as available for sale and are carried at fair value within the Other Assets line item on the consolidated balance sheet, with unrealized gains and losses excluded from earnings and reported in the accumulated other comprehensive loss component of stockholders equity. Unrealized losses that are determined to be other-than-temporary impairment losses are recorded as a component of earnings in the period in which that determination is made.

#### Foreign Currency

The functional currency of the Company s foreign operations is the applicable local currency. Assets and liabilities are translated into U.S. dollars using the current exchange rates in effect at the balance sheet date, while revenues and expenses are translated at the weighted average exchange rates for the period. The resulting translation adjustments are recorded as a component of accumulated other comprehensive loss within stockholders equity.

#### Goodwill and Other Intangible Assets

Goodwill represents the excess purchase price of an acquired entity over the net amounts assigned to assets acquired and liabilities assumed. The Company does not amortize purchased goodwill or intangible assets with indefinite lives; rather, they are tested for impairment on at least an annual basis. Intangible assets with finite lives, primarily customer relationships, non-compete agreements, patents and software technology, are amortized over their estimated useful lives, which range from 2 to 15 years.

The Company s operating segments are comprised of AmerisourceBergen Drug Corporation, AmerisourceBergen Specialty Group, AmerisourceBergen Consulting Services, and AmerisourceBergen Packaging Group. Each operating segment has an executive who is responsible for managing the segment and reporting directly to the President and Chief Executive Officer of the Company, the Company s Chief Operating Decision Maker ( CODM ). Each operating segment is comprised of a number of operating units (components), for which discrete financial information is available. These components are aggregated into reporting units for purposes of goodwill impairment testing. In order to test goodwill and intangible assets with indefinite lives, a determination of the fair value of the Company s reporting units and intangible assets with indefinite lives is required and is based, among other things, on estimates of future operating performance of the reporting unit and/or the component of the entity being valued. The Company is required to complete an impairment test for goodwill and intangible assets with indefinite lives and record any resulting impairment losses at least on an annual basis or more often if warranted by events or changes in circumstances indicating that the carrying value may exceed fair value ( impairment indicators ). This impairment test includes the projection and discounting of cash flows, analysis of the Company s market capitalization and estimating the fair values of tangible and intangible assets and liabilities. Estimates of future cash flows and determination of their present values are based upon, among other things, certain assumptions about expected future operating performance and appropriate discount rates determined by management.

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The Company completed its required annual impairment tests relating to goodwill and other intangible assets in the three months ended September 30, 2011, 2010, and 2009, and, as a result, recorded \$6.5 million, \$2.5 million, and \$1.6 million of impairment charges, respectively. Additionally, in fiscal 2009, due to the existence of impairment indicators at U.S. Bioservices, a specialty pharmacy company within AmerisourceBergen Specialty Group, the Company performed an impairment test on the pharmacy s trade name as of June 30, 2009, which resulted in an impairment charge of \$8.9 million. The Company s estimates of cash flows may differ from actual cash flows due to, among other things, economic conditions, changes to the business model, or changes in operating performance. Significant differences between these estimates and actual cash flows could materially affect the Company s future financial results.

#### **Income Taxes**

The Company accounts for income taxes using a method that requires recognition of deferred tax assets and liabilities for expected future tax consequences of temporary differences that currently exist between tax bases and financial reporting bases of the Company s assets and liabilities (commonly known as the asset and liability method). In assessing the ability to realize deferred tax assets, the Company considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized.

The Company recognizes the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, including resolutions of any related appeals or litigation processes, based on the technical merits of the position.

## Loss Contingencies

The Company accrues for estimated loss contingencies related to litigation if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. Assessing contingencies is highly subjective and requires judgments about future events. The Company regularly reviews loss contingencies to determine the adequacy of its accruals and related disclosures. The amount of the actual loss may differ significantly from these estimates.

## **Manufacturer Incentives**

The Company accounts for fees and other incentives received from its suppliers, relating to the purchase or distribution of inventory, as a reduction to cost of goods sold. The Company considers these fees and other incentives to represent product discounts, and as a result, they are capitalized as product costs and relieved through cost of goods sold upon the sale of the related inventory.

#### Merchandise Inventories

Inventories are stated at the lower of cost or market. Cost for approximately 80% and 78% of the Company s inventories at September 30, 2011 and 2010, respectively, has been determined using the last-in, first-out (LIFO) method. If the Company had used the first-in, first-out (FIFO) method of inventory valuation, which approximates current replacement cost, inventories would have been approximately \$256.0 million and \$221.3 million higher than the amounts reported at September 30, 2011 and 2010, respectively. The Company recorded a LIFO charge of \$34.7 million, \$30.2 million, and \$15.1 million in fiscal 2011, 2010, and 2009, respectively.

#### **Property and Equipment**

Property and equipment are stated at cost and depreciated using the straight-line method over the estimated useful lives of the assets, which range from 3 to 40 years for buildings and improvements and from 3 to 10 years for machinery, equipment and other. The costs of repairs and maintenance are charged to expense as incurred.

The Company capitalizes project costs relating to computer software developed or obtained for internal use when the activities related to the project reach the application development stage. Costs that are associated with preliminary stage activities, training, maintenance, and all other post-implementation stage activities are expensed as they are incurred. Software development costs are depreciated using the straight-line method over the estimated useful lives, which range from 5 to 10 years.

In connection with the Company s Business Transformation project, which includes a new enterprise resource planning (ERP) system, the Company wrote-off capitalized software costs totaling \$6.7 million and \$2.8 million in fiscal 2010 and 2009, respectively.

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#### Revenue Recognition

The Company recognizes revenue when persuasive evidence of an arrangement exists, product has been delivered or services have been rendered, the price is fixed or determinable and collectibility is reasonably assured. Revenue as reflected in the accompanying consolidated statements of operations is net of estimated sales returns and allowances. The Company s customer sales return policy generally allows customers to return products only if the products can be resold at full value or returned to suppliers for full credit. The Company records an accrual for estimated customer sales returns at the time of sale to the customer. At September 30, 2011 and 2010, the Company s accrual for estimated customer sales returns was \$258.3 million and \$270.1 million, respectively.

The Company reports the gross dollar amount of bulk deliveries to customer warehouses in revenue and the related costs in cost of goods sold. Bulk delivery transactions are arranged by the Company at the express direction of the customer, and involve either drop shipments from the supplier directly to customers warehouse sites or cross-dock shipments from the supplier to the Company for immediate shipment to the customers warehouse sites. The Company is a principal to these transactions because it is the primary obligor and has the ultimate and contractual responsibility for fulfillment and acceptability of the products purchased, and bears full risk of delivery and loss for products, whether the products are drop-shipped or shipped via cross-dock. The Company also bears full credit risk associated with the creditworthiness of any bulk delivery customer. As a result, the Company records bulk deliveries to customer warehouses as gross revenues. Gross profit earned by the Company on bulk deliveries was not material in any year presented.

## **Share-Based Compensation**

The Company accounts for the compensation cost of all share-based payments at fair value and reports the related expense within distribution, selling and administrative expenses to correspond with the same line item as the cash compensation paid to employees. The benefits of tax deductions in excess of recognized compensation expense are reported as a financing cash flow (\$39.7 million, \$21.0 million, and \$1.5 million for the fiscal years ended September 30, 2011, 2010, and 2009 respectively).

#### Shipping and Handling Costs

Shipping and handling costs include all costs to warehouse, pick, pack and deliver inventory to customers. These costs, which were \$291.9 million, \$296.6 million and \$293.9 million for the fiscal years ended September 30, 2011, 2010, and 2009, respectively, are included in distribution, selling and administrative expenses.

#### Supplier Reserves

The Company establishes reserves against amounts due from its suppliers relating to various price and rebate incentives, including deductions or billings taken against payments otherwise due them from the Company. These reserve estimates are established based on the judgment of Company management after carefully considering the status of current outstanding claims, historical experience with the suppliers, the specific incentive programs and any other pertinent information available to the Company. The Company evaluates the amounts due from its suppliers on a continual basis and adjusts the reserve estimates when appropriate based on changes in factual circumstances. The ultimate outcome of any outstanding claim may be different than the Company s estimate.

#### Recent Accounting Pronouncements

Effective October 1, 2009, the Company adopted the applicable sections of Accounting Standards Codification (ASC) 805, Business Combinations, which provides revised guidance for recognizing and measuring identifiable assets and goodwill acquired, liabilities assumed, and any non-controlling interest in the acquired business. Additionally, this ASC provides disclosure requirements to enable users of financial statements to evaluate the nature and financial effects of the business combination. The Company also adopted certain other applicable sections that address application issues raised on the initial recognition and measurement, subsequent measurement and accounting and disclosure of assets and liabilities relating to contingencies from a business combination. The Company expensed acquisition related costs of \$3.2 million in the fourth quarter ended September 30, 2011 relating to its completed or pending business combinations.

In June 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2011-05, Comprehensive Income: Presentation of Comprehensive Income. ASU No. 2011-05 requires an entity to present the total of comprehensive income, the components of net income, and the components of other

comprehensive income either in a single continuous statement of comprehensive income or in two separate, but consecutive statements. ASU No. 2011-05 is effective for fiscal years and interim periods within those fiscal years, beginning after December 15, 2011, and early adoption is permitted. The Company is evaluating its presentation options under ASU No. 2011-05; however, it does not expect adoption of this guidance to impact the Company s consolidated financial statements other than the change in presentation.

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In September 2011, the FASB issued ASU No. 2011-08, Intangibles Goodwill and Other (Topic 350): Testing Goodwill for Impairment. Under ASU No. 2011-08, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the entity determines that this threshold is not met, then performing the two-step impairment test is unnecessary. ASU No. 2011-08 is effective for fiscal years that begin after December 15, 2011, and early adoption is permitted. The Company intends to early adopt this ASU in its fiscal year ending September 30, 2012.

## Note 2. Acquisitions

In May 2009, the Company acquired Innomar Strategies Inc. ( Innomar ) for a purchase price of \$13.4 million, net of a working capital adjustment. Innomar is a Canadian pharmaceutical services company that provides services within Canada to pharmaceutical and biotechnology companies, including: strategic consulting and access solutions, specialty logistics management, patient assistance and nursing services, and clinical research services. The acquisition of Innomar expanded the Company s business in Canada. The purchase price was allocated to the underlying assets acquired and liabilities assumed based upon their fair values at the date of acquisition. The purchase price exceeded the fair value of the net tangible and intangible assets acquired by \$8.3 million, which was allocated to goodwill. The fair value of the intangible assets acquired of \$4.6 million primarily consist of a trade name of \$1.6 million and customer relationships of \$2.6 million. The Company is amortizing the fair value of the acquired customer relationships over their weighted average life of 10 years.

In September 2011, the Company acquired IntrinsiQ, LLC (IntrinsiQ) for a purchase price of \$34.3 million, net of a working capital adjustment. IntrinsiQ is a leading provider of informatics solutions that help community oncologists make treatment decisions for their patients. The acquisition of IntrinsiQ enhanced the Company s proprietary data offerings to both physicians and manufacturers. The purchase price was allocated to the underlying assets acquired and liabilities assumed based upon their fair values at the date of acquisition. The purchase price exceeded the fair value of the net tangible and intangible assets acquired by \$17.8 million, which was allocated to goodwill. The fair value of the intangible assets acquired of \$9.1 million primarily consists of software technology of \$4.6 million and customer relationships of \$3.7 million. The Company is amortizing the fair values of the acquired software technology and customer relationships over their remaining useful lives of 8 years.

In September 2011, the Company acquired Premier Source ( Premier ) for a purchase price of \$11.1 million, net of cash acquired. Premier is a provider of consulting and reimbursement services to medical device, pharmaceutical, molecular diagnostic, and biotechnology manufacturers, as well as other health services companies. The acquisition of Premier complements the services provided by AmerisourceBergen Consulting Services ( ABCS ). The purchase price was allocated to the underlying assets acquired and liabilities assumed based upon their fair values at the date of acquisition. The purchase price exceeded the fair value of the net tangible and intangible assets acquired by \$8.1 million, which was allocated to goodwill. The fair value of the intangible assets acquired of \$3.9 million primarily consists of customer relationships of \$1.9 million and software technology of \$1.5 million. The Company is amortizing the fair values of the acquired customer relationships and software technology over their remaining useful lives of 7 years and 6 years, respectively.

Pro forma results of operations for the aforementioned acquisitions have not been presented because the effects of revenue and earnings were not material to the consolidated financial statements on either an individual or aggregate basis.

#### **Note 3. Discontinued Operations**

In October 2008, the Company completed the divestiture of its workers—compensation business, PMSI. Accordingly, PMSI—s operating results have been classified as discontinued in the consolidated financial statements for the fiscal year ended September 30, 2009. PMSI—s fiscal 2009 revenue and loss before income taxes were \$29.0 million and \$3.8 million, respectively.

The Company sold PMSI for approximately \$31 million, net of a final working capital adjustment, including a \$19 million subordinated note payable due from PMSI on the fifth anniversary of the closing date (the maturity date ), of which \$4 million was paid in October 2010 as PMSI achieved certain revenue targets with respect to its largest customer. Interest, which accrues at an annual rate of LIBOR plus 4% (not to exceed 8%), is payable in cash on a

quarterly basis if PMSI achieves a defined minimum fixed charge coverage ratio or will be compounded quarterly and paid at maturity.

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#### **Note 4. Income Taxes**

The income tax provision is as follows (in thousands):

|                            | Fiscal Year Ended September 30, |         |    |         |    |         |  |  |
|----------------------------|---------------------------------|---------|----|---------|----|---------|--|--|
|                            |                                 | 2011    |    | 2010    |    | 2009    |  |  |
| Current provision:         |                                 |         |    |         |    |         |  |  |
| Federal                    | \$                              | 198,410 | \$ | 269,218 | \$ | 200,902 |  |  |
| State and local            |                                 | 27,136  |    | 34,828  |    | 24,942  |  |  |
| Foreign                    |                                 | 3,474   |    | 1,497   |    | 2,054   |  |  |
|                            |                                 | 229,020 |    | 305,543 |    | 227,898 |  |  |
| Deferred provision:        |                                 |         |    |         |    |         |  |  |
| Federal                    |                                 | 176,226 |    | 69,295  |    | 81,711  |  |  |
| State and local            |                                 | 20,095  |    | 12,995  |    | 6,178   |  |  |
| Foreign                    |                                 | (1,324) |    | 3,188   |    | (3,565) |  |  |
|                            |                                 | 194,997 |    | 85,478  |    | 84,324  |  |  |
| Provision for income taxes | \$                              | 424,017 | \$ | 391,021 | \$ | 312,222 |  |  |

A reconciliation of the statutory federal income tax rate to the effective income tax rate is as follows:

|   | Fiscal Year Ended September 30, |       |       |  |  |  |  |
|---|---------------------------------|-------|-------|--|--|--|--|
|   | 2011                            | 2010  | 2009  |  |  |  |  |
| Statutory federal income tax rate                           | 35.0%                           | 35.0% | 35.0% |  |  |  |  |
| State and local income tax rate, net of federal tax benefit | 1.8                             | 3.3   | 2.3   |  |  |  |  |
| Foreign   | (0.1)                           |       | (0.1) |  |  |  |  |
| Other   | 0.8                             | (0.3) | 0.7   |  |  |  |  |
| Effective income tax rate                                   | 37.5%                           | 38.0% | 37.9% |  |  |  |  |

Deferred income taxes reflect the future tax consequences of differences between the tax bases of assets and liabilities and their financial reporting amounts. Significant components of the Company s deferred tax liabilities (assets) are as follows (in thousands):

|   | September 30, |            |  |  |  |
|---|---------------|------------|--|--|--|
|   | 2011          | 2010       |  |  |  |
| Merchandise inventories                         | \$ 898,440    | \$ 784,144 |  |  |  |
| Property and equipment                          | 139,890       | 71,582     |  |  |  |
| Goodwill and other intangible assets            | 155,183       | 156,244    |  |  |  |
| Other   | 1,588         | 1,930      |  |  |  |
| Gross deferred tax liabilities                  | 1,195,101     | 1,013,900  |  |  |  |
| Net operating loss and tax credit carryforwards | (41,410)      | (27,640)   |  |  |  |
| Capital loss carryforwards                      | (230,122)     | (226,322)  |  |  |  |
| Allowance for doubtful accounts                 | (32,925)      | (36,217)   |  |  |  |
| Accrued expenses                                | (923)         | (14,518)   |  |  |  |

| Employee and retiree benefits Stock options Other                     | (24,056)<br>(26,358)<br>(44,703) | (20,987)<br>(27,016)<br>(47,869) |
|---|----------------------------------|----------------------------------|
| Gross deferred tax assets Valuation allowance for deferred tax assets | (400,497)<br>249,906             | (400,569)<br>235,260             |
| Deferred tax assets, net of valuation allowance                       | (150,591)                        | (165,309)                        |
| Net deferred tax liabilities  | \$ 1,044,510                     | \$ 848,591                       |

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All of the following tax carryforward information is presented as of September 30, 2011. The Company had \$7.9 million of potential tax benefits from federal net operating loss carryforwards expiring in 10 to 19 years, and \$49.3 million of potential tax benefits from state net operating loss carryforwards expiring in 1 to 20 years and \$0.7 million of potential tax benefits from foreign net operating loss carryforwards expiring in 20 years. Included in the net operating loss carryforwards is \$3.5 million of potential tax benefits that if realized would be an increase to additional paid-in-capital and \$13.7 million of potential tax benefits that if realized would reduce income tax expense. The Company had \$0.7 million of state tax credit carryforwards. The Company had \$230.1 million of potential tax benefits from capital loss carryforwards expiring in 3 years.

In fiscal 2011, the Company increased the valuation allowance on deferred tax assets by \$14.6 million primarily due to the addition of certain state net operating loss carryforwards. In fiscal 2010, the Company decreased the valuation allowance on deferred tax assets by \$7.2 million primarily due to an adjustment to the initial capital loss carryforward resulting from the sale of PMSI.

In fiscal 2011, 2010, and 2009, tax benefits of \$39.7 million, \$21.0 million, and \$1.5 million, respectively, related to the exercise of employee stock options were recorded as additional paid-in capital.

Income tax payments, net of refunds, were \$214.6 million, \$257.8 million and \$192.9 million in the fiscal years ended September 30, 2011, 2010 and 2009, respectively.

The Company files income tax returns in U.S. federal and state jurisdictions as well as various foreign jurisdictions. In fiscal 2010, the U.S. Internal Revenue Service (IRS) completed its examination of the Company s U.S. federal tax returns for fiscal 2006, 2007 and 2008. No significant adjustments were made resulting from the IRS examination. In fiscal 2011, the Canada Revenue Agency (CRA) completed its examination of the Company s Canadian federal income tax returns for fiscal 2007, 2008 and 2009. No significant adjustments were made resulting from the CRA examination.

As of September 30, 2011 and 2010, the Company had unrecognized tax benefits, defined as the aggregate tax effect of differences between tax return positions and the benefits recognized in the Company s financial statements, of \$45.7 million and \$55.9 million, respectively (\$30.9 million and \$38.7 million, net of federal benefit, respectively). If recognized, these tax benefits would reduce income tax expense and the effective tax rate. As of September 30, 2011 and 2010, included in these amounts are \$9.9 million and \$19.1 million of interest and penalties, respectively, which the Company records in income tax expense.

A reconciliation of the beginning and ending amount of unrecognized tax benefits, excluding interest and penalties, in fiscal 2011, 2010 and 2009 is as follows (in thousands):

| Balance at September 30, 2008 Additions of tax positions of the current year Additions of tax positions of the prior years Reductions of tax positions of the prior years Settlements with taxing authorities Expiration of statutes of limitations | \$<br>34,020<br>8,250<br>624<br>(2,114)<br>(1,073)<br>(2,058) |
|---|---|
| Balance at September 30, 2009 Additions of tax positions of the current year Additions of tax positions of the prior years Reductions of tax positions of the prior years Settlements with taxing authorities Expiration of statutes of limitations | 37,649<br>6,710<br>737<br>(4,826)<br>(2,810)<br>(630)         |
| Balance at September 30, 2010 Additions of tax positions of the current year Additions of tax positions of the prior years Reductions of tax positions of the prior years   | 36,830<br>5,866<br>3,592<br>(386)                             |

| Settlements with taxing authorities Expiration of statutes of limitations | (7,136)<br>(2,963) |
|---|--------------------|
| Balance at September 30, 2011   | \$<br>35,803       |
|   |                    |

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During the next 12 months, it is reasonably possible that state tax audit resolutions and the expiration of statutes of limitations could result in a reduction of unrecognized tax benefits by approximately \$6.5 million.

## Note 5. Goodwill and Other Intangible Assets

Following is a summary of the changes in the carrying value of goodwill for the fiscal years ended September 30, 2011 and 2010 (in thousands):

| Goodwill at September 30, 2009 Foreign currency translation Adjustment to goodwill relating to deferred taxes | \$ 2,542,352<br>2,722<br>(707) |
|---|--------------------------------|
| Goodwill at September 30, 2010  | 2,544,367                      |
| Goodwill recognized in connection with acquisitions (see Note 2)  | 25,907                         |
| Foreign currency translation  | (2,046)                        |
| Goodwill impairment   | (3,001)                        |
| Goodwill at September 30, 2011  | \$ 2,565,227                   |

Following is a summary of other intangible assets (in thousands):

|  | S                           | mber 30, 201 | .1                       | <b>September 30, 2010</b> |                             |    |                         |                           |
|--|-----------------------------|--------------|--------------------------|---------------------------|-----------------------------|----|-------------------------|---------------------------|
|  | Gross<br>Carrying<br>Amount |              | cumulated<br>nortization | Net<br>Carrying<br>Amount | Gross<br>Carrying<br>Amount |    | cumulated<br>ortization | Net<br>Carrying<br>Amount |
| Indefinite-lived intangibles trade names Finite-lived intangibles: | \$ 237,711                  | \$           |                          | \$ 237,711                | \$ 238,355                  | \$ |                         | \$ 238,355                |
| Customer relationships<br>Other                                    | 117,540<br>47,304           |              | (73,987)<br>(30,711)     | 43,553<br>16,593          | 121,940<br>36,330           |    | (69,207)<br>(26,442)    | 52,733<br>9,888           |
| Total other intangible assets                                      | \$ 402,555                  | \$           | (104,698)                | \$ 297,857                | \$ 396,625                  | \$ | (95,649)                | \$ 300,976                |

During the fiscal year ended September 30, 2011, the Company recorded a goodwill impairment charge of \$3.0 million and a customer relationship impairment charge of \$3.5 million relating to one of its smaller business units.

During the fiscal year ended September 30, 2010, the Company recorded trade name impairment charges totaling \$3.2 million relating to certain of its smaller business units.

During the fiscal year ended September 30, 2009, the Company recorded an \$8.9 million trade name impairment charge relating to U.S. Bioservices, a specialty pharmacy company within the Company s specialty group, and trade name impairment charges totaling \$2.9 million relating to two smaller business units.

Amortization expense for other intangible assets was \$16.5 million, \$16.5 million, and \$15.4 million in the fiscal years ended September 30, 2011, 2010, and 2009, respectively. Amortization expense for other intangible assets is estimated to be \$15.1 million in fiscal 2012, \$13.0 million in fiscal 2013, \$10.3 million in fiscal 2014, \$6.1 million in fiscal 2015, \$5.5 million in 2016 and \$10.1 million thereafter.

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#### Note 6. Debt

Debt consisted of the following:

|   | September 30, |         |          |          |  |
|---|---------------|---------|----------|----------|--|
|   | 2             | 011     |          | 2010     |  |
|   | $(\mathbf{I}$ | thous   | ousands) |          |  |
| Blanco revolving credit facility at 1.23% and 2.26%, respectively, due 2012         | \$            | 55,000  | \$       | 55,000   |  |
| Receivables securitization facility due 2014  |               |         |          |          |  |
| Multi-currency revolving credit facility at 2.48% and 3.00%, respectively, due 2016 |               | 21,851  |          | 907      |  |
| \$392,326, 5 5/8% senior notes due 2012   | 3             | 392,000 |          | 391,682  |  |
| \$500,000, 5 7/8% senior notes due 2015   | 2             | 198,822 |          | 498,568  |  |
| \$400,000, 4 7/8% senior notes due 2019   | 3             | 397,190 |          | 396,915  |  |
| Other   |               | 89      |          | 508      |  |
| Total debt  | 1,3           | 364,952 | 1        | ,343,580 |  |
| Less current portion  | 3             | 392,089 |          | 422      |  |
| Total, net of current portion   | \$ 9          | 972,863 | \$ 1     | ,343,158 |  |

#### Long-Term Debt

In April 2011, the Company amended the Blanco revolving credit facility (the Blanco Credit Facility) to extend the maturity date to April 2012. The Blanco Credit Facility is not classified in the current portion of long-term debt on the accompanying consolidated balance sheet at September 30, 2011 because the Company has the ability and intent to refinance it on a long-term basis. Borrowings under the Blanco Credit Facility are guaranteed by the Company. Interest on borrowings under the Blanco Credit Facility accrues at specific rates based on the Company s debt rating (100 basis points over LIBOR at September 30, 2011).

In March 2011, the Company entered into a new multi-currency senior unsecured credit facility for \$700 million, which was scheduled to expire in March 2015 (the Multi-Currency Revolving Credit Facility ), with a syndicate of lenders. Interest on borrowings under the Multi-Currency Revolving Credit Facility accrues at specified rates based on the Company s debt rating and ranges from 87.5 basis points to 192.5 basis points over LIBOR/EURIBOR/Bankers Acceptance Stamping Fee, as applicable (130 basis points over LIBOR/EURIBOR/Bankers Acceptance Stamping Fee at September 30, 2011). Additionally, interest on borrowings denominated in Canadian dollars may accrue at the greater of the Canadian prime rate plus 30 basis points or the CDOR rate. The Company pays facility fees to maintain the availability under the Multi-Currency Revolving Credit Facility at specified rates based on the Company s debt rating, ranging from 12.5 basis points to 32.5 basis points, annually, of the total commitment (20 basis points at September 30, 2011). In October 2011, the Company entered into an amendment with the syndicate of lenders to extend the maturity date of the Multi-Currency Revolving Credit Facility to October 2016. The amendment also reduced the Company s borrowing rates and facility fees. The Company may choose to repay or reduce its commitments under the Multi-Currency Revolving Credit Facility at any time. The Multi-Currency Revolving Credit Facility contains covenants, including compliance with a financial leverage ratio test, as well as others that impose limitations on, among other things, indebtedness of excluded subsidiaries and asset sales.

The Company has \$392.3 million of 55/8% senior notes due September 15, 2012 (the 2012 Notes), \$500 million of  $5^7/8\%$  senior notes due September 15, 2015 (the 2015 Notes), and \$400 million of 47/8% senior notes due November 15, 2019 (the 2019 Notes), (together, the Notes). The 2012 Notes, 2015 Notes, and 2019 Notes were sold at 99.5%, 99.5%, and 99.2% of the principal amount, respectively, and have an effective interest yield of 5.71%, 5.94%, and 4.98%, respectively. Interest on the Notes is payable semiannually in arrears. Costs incurred in connection with the issuance of the Notes were deferred and are being amortized over the terms of the notes.

The indentures governing the Multi-Currency Revolving Credit Facility and the Notes contain restrictions and covenants which include limitations on additional indebtedness; distributions to stockholders; the repurchase of stock

and the making of other restricted payments; issuance of preferred stock; creation of certain liens; transactions with subsidiaries and other affiliates; and certain corporate acts such as mergers, consolidations, and the sale of substantially all assets. An additional covenant requires compliance with a financial leverage ratio test.

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#### Receivables Securitization Facility

The Company has a \$700 million receivables securitization facility ( Receivables Securitization Facility ), which was scheduled to expire in April 2014. The Company has available to it an accordion feature whereby the commitment on the Receivables Securitization Facility may be increased by up to \$250 million, subject to lender approval, for seasonal needs during the December and March quarters. Interest rates are currently based on prevailing market rates for short-term commercial paper or LIBOR plus a program fee of 90 basis points. The Company pays an unused fee of 45 basis points, annually, to maintain the availability under the Receivables Securitization Facility. At September 30, 2011, there were no borrowings outstanding under the Receivables Securitization Facility. In October 2011, the Company entered into an amendment to the Receivables Securitization Facility to extend the maturity date to October 2014. The amendment also reduced the Company s borrowing rates. In connection with the Receivables Securitization Facility, AmerisourceBergen Drug Corporation sells on a revolving basis certain accounts receivable to Amerisource Receivables Financial Corporation, a wholly owned special purpose entity, which in turn sells a percentage ownership interest in the receivables to commercial paper conduits sponsored by financial institutions. AmerisourceBergen Drug Corporation is the servicer of the accounts receivable under the Receivables Securitization Facility. After the maximum limit of receivables sold has been reached and as sold receivables are collected, additional receivables may be sold up to the maximum amount available under the facility. The facility is a financing vehicle utilized by the Company because it generally offers an attractive interest rate relative to other financing sources. The Company securitizes its trade accounts, which are generally non-interest bearing, in transactions that are accounted for as borrowings. The Receivables Securitization Facility contains similar covenants to the Multi Currency Revolving Credit Facility.

#### Other Information

Scheduled future principal payments of long-term debt are \$447.7 million in fiscal 2012, \$521.9 million in fiscal 2015, and \$400.0 million in fiscal 2019.

Interest paid on the above indebtedness during the fiscal years ended September 30, 2011, 2010, and 2009 was \$74.2 million, \$63.8 million, and \$56.9 million, respectively.

Total amortization of financing fees and the accretion of original issue discounts, which are recorded as components of interest expense, were \$4.7 million, \$5.0 million, and \$4.3 million, for the fiscal years ended September 30, 2011, 2010, and 2009, respectively.

#### Note 7. Stockholders Equity and Earnings per Share

The authorized capital stock of the Company consists of 600,000,000 shares of common stock, par value \$0.01 per share (the Common Stock), and 10,000,000 shares of preferred stock, par value \$0.01 per share (the Preferred Stock). The board of directors is authorized to provide for the issuance of shares of Preferred Stock in one or more series with various designations, preferences and relative, participating, optional or other special rights and qualifications, limitations or restrictions. Except as required by law, or as otherwise provided by the board of directors of the Company, the holders of Preferred Stock will have no voting rights and will not be entitled to notice of meetings of stockholders. Holders of Preferred Stock will be entitled to receive, when declared by the board of directors, out of legally available funds, dividends at the rates fixed by the board of directors for the respective series of Preferred Stock, and no more, before any dividends will be declared and paid, or set apart for payment, on Common Stock with respect to the same dividend period. No shares of Preferred Stock have been issued as of September 30, 2011.

The holders of the Company s Common Stock are entitled to one vote per share and have the exclusive right to vote for the board of directors and for all other purposes as provided by law. Subject to the rights of holders of the Company s Preferred Stock, holders of Common Stock are entitled to receive ratably on a per share basis such dividends and other distributions in cash, stock or property of the Company as may be declared by the board of directors from time to time out of the legally available assets or funds of the Company.

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The following table illustrates the components of accumulated other comprehensive loss, net of income taxes, as of September 30, 2011 and 2010 (in thousands):

|   | September 30, |          |    | 30,      |
|---|---------------|----------|----|----------|
|   |               | 2011     |    | 2010     |
| Pension and postretirement adjustments (See Note 8) | \$            | (47,366) | \$ | (44,227) |
| Foreign currency translation                        |               | (3,228)  |    | 2,073    |
| Other   |               | (274)    |    | (382)    |
| Total accumulated other comprehensive loss          | \$            | (50,868) | \$ | (42,536) |

In November 2008, the Company s board of directors authorized a program allowing the Company to purchase up to \$500 million of its outstanding shares of Common Stock, subject to market conditions. During the fiscal year ended September 30, 2009, the Company purchased 23.3 million shares of Common Stock under this program for a total of \$431.9 million. During the fiscal year ended September 30, 2010, the Company purchased 2.8 million shares of its Common Stock for a total of \$68.1 million to complete its authorization under this program.

In November 2009, the Company s board of directors authorized a program allowing the Company to purchase up to \$500 million of its outstanding shares of Common Stock, subject to market conditions. During the fiscal year ended September 30, 2010, the Company purchased 14.4 million shares of its Common Stock under this program for a total of \$401.9 million. During the fiscal year ended September 30, 2011, the Company purchased 3.2 million shares of its Common Stock for a total of \$98.1 million to complete its authorization under this program.

In September 2010, the Company s board of directors approved a program allowing the Company to purchase up to \$500 million of its outstanding shares of Common Stock, subject to market conditions. During the fiscal year ended September 30, 2011, the Company purchased 13.3 million shares of its Common Stock for a total of \$500.0 million. In August 2011, the Company s board of directors authorized a new program allowing the Company to purchase up to \$750 million of its outstanding shares of Common Stock, subject to market conditions. During the fiscal year ended September 30, 2011, the Company purchased 6.6 million shares of its Common Stock for a total of \$250.0 million. The Company had \$500.0 million of availability remaining under this share repurchase program as of September 30, 2011.

Basic earnings per share is computed on the basis of the weighted average number of shares of Common Stock outstanding during the periods presented. Diluted earnings per share is computed on the basis of the weighted average number of shares of Common Stock outstanding during the periods plus the dilutive effect of stock options and restricted stock. The following table (in thousands) is a reconciliation of the numerator and denominator of the computation of basic and diluted earnings per share.

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|  | September 30,    |                  |                  |  |
|--|------------------|------------------|------------------|--|
|  | 2011             | 2010             | 2009             |  |
| Weighted average common shares outstanding basic<br>Effect of dilutive securities stock options and restricted stock | 272,471<br>5,246 | 282,258<br>4,988 | 300,573<br>2,181 |  |
| Weighted average common shares outstanding diluted   | 277,717          | 287,246          | 302,754          |  |

The potentially dilutive employee stock options that were antidilutive for fiscal 2011, 2010, and 2009 were 2.0 million, 2.1 million, and 13.6 million, respectively.

#### **Note 8. Pension and Other Benefit Plans**

The Company sponsors various retirement benefit plans, including defined benefit pension plans, defined contribution plans, postretirement medical plans and a deferred compensation plan covering eligible employees. Expenses relating to these plans were \$24.5 million, \$22.2 million, and \$21.9 million in fiscal 2011, 2010, and 2009, respectively.

The Company recognizes the funded status (the difference between the fair value of plan assets and the projected benefit obligations) of its defined benefit pension plans and postretirement benefit plans in its balance sheet, with a corresponding adjustment to accumulated other comprehensive loss, net of income taxes. Included in accumulated other comprehensive loss at September 30, 2011 are net actuarial losses of \$81.1 million (\$47.4 million, net of income taxes). The net actuarial loss in accumulated other comprehensive loss that is expected to be amortized into fiscal 2012 net periodic pension expense is \$4.2 million (\$2.4 million, net of income taxes).

## Defined Benefit Plans

The Company provides a benefit for certain employees under two different noncontributory defined benefit pension plans consisting of a salaried plan and a supplemental executive retirement plan. Both plans are closed to new participants and benefits that can be earned by active participants in the plans are limited. For each employee, the benefits are based on years of service and average compensation. Pension costs, which are computed using the projected unit credit cost method, are funded to at least the minimum level required by government regulations.

The Company has an unfunded supplemental executive retirement plan for certain former officers and key employees. This plan is closed to new participants and benefits that can be earned by active participants are limited. This plan is a target benefit plan, with the annual lifetime benefit based upon a percentage of salary during the five final years of pay at age 62, offset by several other sources of income including benefits payable under a prior supplemental retirement plan.

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The following table sets forth (in thousands) a reconciliation of the changes in the Company-sponsored defined benefit pension plans:

|  | Fiscal Year Ended<br>September 30,<br>2011 2010 |    |          |
|--|---|----|----------|
| Change in Projected Benefit Obligations:             |   |    |          |
|  | \$<br>142,982                                   | \$ | 128,928  |
| Interest cost  | 7,036   |    | 6,959    |
| Actuarial losses                                     | 11,287  |    | 11,801   |
| Benefit payments                                     | (6,446)   |    | (4,706)  |
| Other  | 28  |    | , ,      |
| Benefit obligation at end of year                    | \$<br>154,887                                   | \$ | 142,982  |
| Change in Plan Assets:                               |   |    |          |
| Fair value of plan assets at beginning of year       | \$<br>113,475                                   | \$ | 81,294   |
| Actual return on plan assets                         | 4,014   |    | 13,072   |
| Employer contributions                               | 12,185  |    | 24,525   |
| Expenses   | (986)   |    | (710)    |
| Benefit payments                                     | (6,446)   |    | (4,706)  |
| Fair value of plan assets at end of year             | \$<br>122,242                                   | \$ | 113,475  |
| Funded Status and Amounts Recognized:                |   |    |          |
| Funded status  | \$<br>(32,645)                                  | \$ | (29,507) |
| Net amount recognized                                | \$<br>(32,645)                                  | \$ | (29,507) |
| Amounts recognized in the balance sheets consist of: |   |    |          |
| Current liabilities                                  | \$<br>(10,730)                                  | \$ | (4,438)  |
| Noncurrent liabilities                               | (21,915)  |    | (25,069) |
| Net amount recognized                                | \$<br>(32,645)                                  | \$ | (29,507) |

Weighted average assumptions used (as of the end of the fiscal year) in computing the benefit obligation were as follows:

|   | 2011  | 2010  |
|---|-------|-------|
| Discount rate                               | 4.60% | 5.00% |
| Rate of increase in compensation levels     | N/A   | N/A   |
| Expected long-term rate of return on assets | 8.00% | 8.00% |

The expected long-term rate of return for the plans represents the average rate of return to be earned on plan assets over the period the benefits included in the benefit obligation are to be paid.

The following table provides components of net periodic benefit cost for the Company-sponsored defined benefit pension plans together with contributions charged to expense for multi-employer union-administered defined benefit pension plans that the Company participates in (in thousands):

Fiscal Year Ended September 30,

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|  | 2011        | 2010        | 2009        |
|--|-------------|-------------|-------------|
| Components of Net Periodic Benefit Cost:                   |             |             |             |
| Interest cost on projected benefit obligation              | \$<br>7,036 | \$<br>6,959 | \$<br>6,958 |
| Expected return on plan assets                             | (9,289)     | (7,918)     | (8,102)     |
| Recognized net actuarial loss                              | 4,768       | 3,964       | 1,313       |
| Loss due to curtailments, settlements and other            | 828         | 52          | 297         |
| Net periodic pension cost of defined benefit pension plans | 3,343       | 3,057       | 466         |
| Net pension cost of multi-employer plans                   | 340         | 364         | 385         |
| Total pension expense                                      | \$<br>3,683 | \$<br>3,421 | \$<br>851   |

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Weighted average assumptions used (as of the beginning of the fiscal year) in computing the net periodic benefit cost were as follows:

|   | 2011  | 2010  | 2009  |
|---|-------|-------|-------|
| Discount rate                               | 5.00% | 5.55% | 6.85% |
| Rate of increase in compensation levels     | N/A   | N/A   | N/A   |
| Expected long-term rate of return on assets | 8.00% | 8.00% | 8.00% |

To determine the expected long-term rate of return on assets, the Company considered the current and expected asset allocations, as well as historical and expected returns on various categories of plan assets.

The Compensation and Succession Planning Committee ( Compensation Committee ) of the Company s board of directors has delegated the administration of the pension and benefit plans to the Company s Benefits Committee, an internal committee, composed of senior finance, human resources and legal executives. The Benefits Committee is responsible for oversight of the investment management of the assets of the Company s pension plans and the investment options under the Company s savings plans as well as the performance of the investment advisers and plan administrators. The Benefits Committee has adopted an investment policy for the Company s pension plan, which includes guidelines regarding, among other things, the selection of acceptable asset classes, allowable ranges of holdings, rebalancing of assets, the definition of acceptable securities within each class, and investment performance expectations.

The investment portfolio contains a diversified portfolio of investment categories, including equities, fixed income securities and cash. Securities are also diversified in terms of domestic and international securities and large cap and small cap stocks. The actual and target asset allocations expressed as a percentage of the plans—assets at the measurement date are as follows:

|                   |      | Pension Benefits Target Allocation Allocation |      |      |
|-------------------|------|---|------|------|
|                   | 2011 | 2010  | 2011 | 2010 |
| Asset Category:   |      |   |      |      |
| Equity securities | 53%  | 60%   | 60%  | 60%  |
| Debt securities   | 47   | 40  | 40   | 40   |
| Total             | 100% | 100%  | 100% | 100% |

The investment goals are to achieve the optimal return possible within the specific risk parameters and, at a minimum, produce results, which achieve the plans assumed interest rate for funding the plans over a full market cycle. High levels of risk and volatility are reduced by maintaining diversified portfolios. Allowable investments include government-backed fixed income securities, investment grade corporate bonds, residential backed mortgage securities, equity securities and cash equivalents. Prohibited investments include unregistered or restricted stock, commodities, margin trading, options and futures, short-selling, venture capital, private placements, real estate and other high risk investments.

The fair value of the Company s pension plan assets, totaling \$122.2 million and \$113.5 million at September 30, 2011 and 2010, respectively, is determined using a fair value hierarchy by asset class. The fair value hierarchy has three levels based on the reliability of the inputs to determine fair value. Level 1 refers to fair values determined based on unadjusted quoted prices in active markets for identical assets. Level 2 refers to fair values estimated using significant other observable inputs and Level 3 includes fair values estimated using significant non-observable inputs.

The Company s pension plan assets at September 30, 2011 were comprised of \$0.9 million invested in money market funds, \$65.1 million invested in commingled equity funds, and \$56.2 million invested in commingled fixed-income funds. The Company s pension plan assets at September 30, 2010 were comprised of \$0.7 million invested in money market funds, \$69.7 million invested in commingled equity funds, and \$43.1 million invested in commingled fixed income funds. The fair values of the money market funds were determined using the Level 1 hierarchy. The fair

values of the equity and fixed-income commingled funds, which have daily net asset values derived from the underlying securities, were primarily determined by using the Level 2 hierarchy.

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As of September 30, 2011 and 2010 all of the Company s defined benefit pension plans had accumulated and projected benefit obligations in excess of plan assets. The amounts related to these plans were as follows (in thousands):

|                                | 2011          | 2010          |
|--------------------------------|---------------|---------------|
| Accumulated benefit obligation | \$<br>154,887 | \$<br>142,982 |
| Projected benefit obligation   | \$<br>154,887 | \$<br>142,982 |
| Plan assets at fair value      | \$<br>122,242 | \$<br>113,475 |

Although the Company was not required to contribute to its salaried benefit plan in fiscal 2011 or 2010, it elected to make contributions of \$10.0 million and \$24.0 million, respectively. Expected benefit payments over the next ten years, are anticipated to be paid as follows (in thousands):

|              | Pension<br>Benefits |
|--------------|---------------------|
| Fiscal Year: |                     |
| 2012         | \$<br>16,035        |
| 2013         | 6,036               |
| 2014         | 6,398               |
| 2015         | 6,748               |
| 2016         | 8,041               |
| 2017-2021    | 40,347              |
|              |                     |
| Total        | \$<br>83,605        |

Expected benefit payments are based on the same assumptions used to measure the benefit obligations.

#### Postretirement Benefit Plans

The Company provides medical benefits to certain retirees. The plans are closed to new participants and benefits that can be earned by active participants are limited. Employees became eligible for such postretirement benefits after meeting certain age and years of service criteria. As a result of special termination benefit packages previously offered, the Company also provides dental and life insurance benefits to a limited number of retirees and their dependents. These benefit plans are unfunded.

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The following table sets forth (in thousands) a reconciliation of the changes in the Company-sponsored postretirement benefit plans:

|  | Fiscal Year Ended<br>September 30,<br>2011 2010 |    |          |
|--|---|----|----------|
| Change in Accumulated Benefit Obligations:           |   |    |          |
| Benefit obligation at beginning of year              | \$<br>12,777                                    | \$ | 12,251   |
| Interest cost  | 604   |    | 635      |
| Actuarial (gain) loss                                | (538)   |    | 1,287    |
| Benefit payments                                     | (1,343)   |    | (1,396)  |
| Benefit obligation at end of year                    | \$<br>11,500                                    | \$ | 12,777   |
| Change in Plan Assets:                               |   |    |          |
| Fair value of plan assets at beginning of year       | \$  | \$ |          |
| Employer contributions                               | 1,343   |    | 1,396    |
| Benefit payments                                     | (1,343)   |    | (1,396)  |
| Fair value of plan assets at end of year             | \$  | \$ |          |
| Funded Status and Amounts Recognized:                |   |    |          |
| Funded status  | \$<br>(11,500)                                  | \$ | (12,777) |
| Net amount recognized                                | \$<br>(11,500)                                  | \$ | (12,777) |
| Amounts recognized in the balance sheets consist of: |   |    |          |
| Current liabilities                                  | \$<br>(1,186)                                   | \$ | (1,302)  |
| Noncurrent liabilities                               | (10,314)  |    | (11,475) |
| Net amount recognized                                | \$<br>(11,500)                                  | \$ | (12,777) |
|  |   |    |          |

Weighted average assumptions used (as of the end of the fiscal year) in computing the funded status of the plans were as follows:

|   | 2011  | 2010  |
|---|-------|-------|
| Discount rate   | 4.60% | 5.00% |
| Health care trend rate assumed for next year            | 8.10% | 8.39% |
| Rate to which the cost trend rate is assumed to decline | 4.50% | 4.50% |
| Year that the rate reaches the ultimate trend rate      | 2021  | 2020  |

Assumed health care trend rates have a significant effect on the amounts reported for the health care plans. A one-percentage-point change in assumed health care cost trend rates would have the following effect (in thousands):

|  | One Percentage Point |        |              |         |
|--|----------------------|--------|--------------|---------|
|  | In                   | crease | $\mathbf{D}$ | ecrease |
| Effect on total service and interest cost components | \$                   | 54     | \$           | (46)    |
| Effect on benefit obligation                         | \$                   | 1,195  | \$           | (1,011) |

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The following table provides components of net periodic benefit cost for the Company-sponsored postretirement benefit plans (in thousands):

|   | Fiscal Year Ended<br>September 30, |       |    |       |    |       |  |
|---|------------------------------------|-------|----|-------|----|-------|--|
|   | 2                                  | 2011  | ,  | 2010  |    | 2009  |  |
| <b>Components of Net Periodic Benefit Cost:</b> |                                    |       |    |       |    |       |  |
| Interest cost on projected benefit obligation   | \$                                 | 604   | \$ | 634   | \$ | 703   |  |
| Recognized net actuarial gains                  |                                    | (455) |    | (532) |    | (879) |  |
| Total postretirement benefit expense            | \$                                 | 149   | \$ | 102   | \$ | (176) |  |

Weighted average assumptions used (as of the beginning of the fiscal year) in computing the net periodic benefit cost were as follows:

|   | 2011  | 2010  | 2009  |
|---|-------|-------|-------|
| Discount rate   | 5.00% | 5.55% | 6.85% |
| Health care trend rate assumed for next year            | 8.39% | 8.25% | 9.00% |
| Rate to which the cost trend rate is assumed to decline | 4.50% | 5.00% | 5.00% |
| Year that the rate reaches the ultimate trend rate      | 2021  | 2020  | 2019  |

Expected postretirement benefit payments over the next ten years are anticipated to be paid as follows (in thousands):

|              | Postretirement<br>Benefits |  |  |  |  |
|--------------|----------------------------|--|--|--|--|
| Fiscal Year: |                            |  |  |  |  |
| 2012         | \$<br>1,186                |  |  |  |  |
| 2013         | 1,023                      |  |  |  |  |
| 2014         | 951                        |  |  |  |  |
| 2015         | 783                        |  |  |  |  |
| 2016         | 745                        |  |  |  |  |
| 2017-2021    | 3,209                      |  |  |  |  |
| Total        | \$<br>7,897                |  |  |  |  |

#### **Defined Contribution Plans**

The Company sponsors the AmerisourceBergen Employee Investment Plan, which is a defined contribution 401(k) plan covering salaried and certain hourly employees. Eligible participants may contribute to the plan from 1% to 25% of their regular compensation before taxes. The Company contributes \$1.00 for each \$1.00 invested by the participant up to the first 3% of the participant s salary and \$0.50 for each additional \$1.00 invested by the participant of up to an additional 2% of salary. An additional discretionary contribution, in an amount not to exceed the limits established by the Internal Revenue Code, may also be made depending upon the Company s performance. All contributions are invested at the direction of the employee in one or more funds. All contributions vest immediately except for the discretionary contributions made by the Company that vest in full after five years of credited service.

The Company also sponsors the AmerisourceBergen Corporation Supplemental 401(k) Plan. This unfunded plan provides benefits for selected key management, including all of the Company s executive officers. This plan will provide eligible participants with an annual amount equal to 4% of the participant s base salary and bonus incentive to the extent that his or her compensation exceeds the annual compensation limit established by Section 401(a) (17) of the Internal Revenue Code.

Costs of the defined contribution plans charged to expense for the fiscal years ended September 30, 2011, 2010, and 2009 were \$20.7 million, \$18.1 million, and \$21.1 million, respectively.

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#### **Deferred Compensation Plan**

The Company sponsors the AmerisourceBergen Corporation 2001 Deferred Compensation Plan. This unfunded plan, under which 2.96 million shares of Common Stock are authorized for issuance, allows eligible officers, directors and key management employees to defer a portion of their annual compensation. The amount deferred may be allocated by the employee to cash, mutual funds or stock credits. Stock credits, including dividend equivalents, are equal to the full and fractional number of shares of Common Stock that could be purchased with the participant s compensation allocated to stock credits based on the average of closing prices of Common Stock during each month, plus, at the discretion of the board of directors, up to one-half of a share of Common Stock for each full share credited. Stock credit distributions are made in shares of Common Stock. No shares of Common Stock have been issued under the deferred compensation plan through September 30, 2011. The Company s liability relating to its deferred compensation plan as of September 30, 2011 and 2010 was \$8.5 million and \$7.6 million, respectively.

#### **Note 9. Share-Based Compensation**

#### Stock Option Plans

The Company s employee stock option plans provide for the granting of incentive and nonqualified stock options to acquire shares of Common Stock to employees at a price not less than the fair market value of the Common Stock on the date the option is granted. Option terms and vesting periods are determined at the date of grant by the Compensation Committee of the board of directors. Employee options generally vest ratably, in equal amounts, over a four-year service period and expire in seven years (ten years for all grants issued prior to February 2008). The Company s non-employee director stock option plans provide for the granting of nonqualified stock options to acquire shares of Common Stock to non-employee directors at the fair market value of the Common Stock on the date of the grant. Non-employee director options vest ratably, in equal amounts, over a three-year service period and expire in ten years.

At September 30, 2011, employee and non-employee director stock options for an additional 23.4 million shares may be granted under the AmerisourceBergen Corporation Equity Incentive Plan.

The estimated fair values of options granted are expensed as compensation on a straight-line basis over the requisite service periods of the awards and are net of estimated forfeitures. The Company estimates the fair values of option grants using a binomial option pricing model. Expected volatilities are based on the historical volatility of the Company s Common Stock and other factors, such as implied market volatility. The Company uses historical exercise data, taking into consideration the optiones—ages at grant date, to estimate the terms for which the options are expected to be outstanding. The Company anticipates that the terms of options granted in the future will be similar to those granted in the past. The risk-free rates during the terms of such options are based on the U.S. Treasury yield curve in effect at the time of grant.

The weighted average fair values of the options granted during the fiscal years ended September 30, 2011, 2010, and 2009 were \$7.43, \$5.82, and \$4.18, respectively. The following assumptions were used to estimate the fair values of options granted:

|   | Fiscal Year Ended September 30, |            |            |  |  |  |
|---|---------------------------------|------------|------------|--|--|--|
|   | 2011                            | 2010       | 2009       |  |  |  |
| Weighted average risk-free interest rate      | 1.80%                           | 1.76%      | 1.59%      |  |  |  |
| Expected dividend yield                       | 1.10%                           | 1.14%      | 1.13%      |  |  |  |
| Weighted average volatility of common stock   | 26.46%                          | 27.11%     | 31.82%     |  |  |  |
| Weighted average expected life of the options | 3.83 years                      | 3.84 years | 3.83 years |  |  |  |

Changes to the above valuation assumptions could have a significant impact on share-based compensation expense. During the fiscal years ended September 30, 2011, 2010, and 2009, the Company recorded stock option expense of \$19.5 million, \$22.5 million, and \$17.4 million, respectively.

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A summary of the Company s stock option activity and related information for its option plans for the fiscal year ended September 30, 2011 is presented below:

|   | Options<br>(000 s) | Avo<br>Exe | ghted<br>erage<br>ercise<br>rice | Weighted Average Remaining Contractual Term | ggregate<br>ntrinsic<br>Value<br>(000 s) |
|---|--------------------|------------|----------------------------------|---|--|
| Outstanding at September 30, 2010         | 21,289             | \$         | 21                               | 5 years                                     | (000 5)                                  |
| Granted                                   | 3,301              | \$         | 36                               | •   |  |
| Exercised                                 | (6,349)            | \$         | 18                               |   |  |
| Forfeited                                 | (393)              | \$         | 25                               |   |  |
| Outstanding at September 30, 2011         | 17,848             | \$         | 24                               | 5 years                                     | \$<br>230,285                            |
| Exercisable at September 30, 2011         | 9,936              | \$         | 21                               | 4 years                                     | \$<br>164,616                            |
| Expected to vest after September 30, 2011 | 7,170              | \$         | 29                               | 6 years                                     | \$<br>57,778                             |

The intrinsic value of stock option exercises during fiscal 2011, 2010, and 2009 was \$118.5 million, \$75.0 million, and \$7.4 million, respectively.

A summary of the status of the Company s nonvested options as of September 30, 2011 and changes during the fiscal year ended September 30, 2011 is presented below:

|                                 | Options (000 s) | Ave<br>Gran | Veighted<br>Average<br>rant Date<br>air Value |  |  |
|---------------------------------|-----------------|-------------|---|--|--|
| Nonvested at September 30, 2010 | 8,107           | \$          | 5   |  |  |
| Granted                         | 3,301           |             | 7   |  |  |
| Vested                          | (3,281)         |             | 5   |  |  |
| Forfeited                       | (215)           |             | 6   |  |  |
| Nonvested at September 30, 2011 | 7,912           | \$          | 6   |  |  |

During the fiscal years ended September 30, 2011, 2010, and 2009, the total fair values of options vested were \$18.0 million, \$18.8 million, and \$20.2 million, respectively. Expected future compensation expense relating to the 7.9 million nonvested options outstanding as of September 30, 2011 is \$36.0 million, which will be recognized over a weighted average period of 2.4 years.

#### Restricted Stock Plan

Restricted shares vest in full after three years. The estimated fair value of restricted shares under the Company s restricted stock plans is determined by the product of the number of shares granted and the grant date market price of the Company s Common Stock. The estimated fair value of restricted shares is expensed on a straight-line basis over the requisite service period of three years. During the fiscal years ended September 30, 2011, 2010, and 2009, the Company recorded restricted stock expense of \$8.1 million, \$6.9 million, and \$7.5 million, respectively.

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A summary of the status of the Company s restricted shares as of September 30, 2011 and changes during the fiscal year ended September 30, 2011 is presented below:

|                                 | Restricted<br>Shares<br>(000 s) | Avo<br>Gran | Weighted<br>Average<br>Grant Date<br>Fair Value |  |  |
|---------------------------------|---------------------------------|-------------|---|--|--|
| Nonvested at September 30, 2010 | 1,003                           | \$          | 23  |  |  |
| Granted                         | 336                             |             | 36  |  |  |
| Vested                          | (342)                           |             | 21  |  |  |
| Forfeited                       | (39)                            |             | 25  |  |  |
| Nonvested at September 30, 2011 | 958                             | \$          | 28  |  |  |

During the fiscal years ended September 30, 2011, 2010, and 2009, the total fair values of restricted shares vested were \$7.3 million, \$9.4 million, and \$8.2 million, respectively. Expected future compensation expense relating to the 1.0 million restricted shares outstanding as of September 30, 2011 is \$14.0 million, which will be recognized over a weighted average period of 1.4 years.

#### Employee Stock Purchase Plan

The stockholders approved the adoption of the AmerisourceBergen 2002 Employee Stock Purchase Plan, under which up to an aggregate of 16,000,000 shares of Common Stock may be sold to eligible employees (generally defined as employees with at least 30 days of service with the Company). Under this plan, the participants may elect to have the Company withhold up to 25% of base salary to purchase shares of the Company s Common Stock at a price equal to 95% of the fair market value of the stock on the last business day of each six-month purchase period. Each participant is limited to \$25,000 of purchases during each calendar year. During the fiscal years ended September 30, 2011, 2010, and 2009, the Company acquired 106,959 shares, 220,367 shares, and 331,639 shares, respectively, from the open market for issuance to participants in this plan. As of September 30, 2011, the Company has withheld \$1.1 million from eligible employees for the purchase of additional shares of Common Stock.

#### Note 10. Leases and Other Commitments

At September 30, 2011, future minimum payments totaling \$215.5 million under noncancelable operating leases with remaining terms of more than one fiscal year were due as follows; 2012 \$43.8 million; 2013 \$37.8 million; 2014 \$31.5 million; 2015 \$26.6 million; 2016 \$22.7 million; and thereafter \$53.1 million. In the normal course of business, operating leases are generally renewed or replaced by other leases. Certain operating leases include escalation clauses. Total rental expense was \$53.4 million in fiscal 2011, \$61.7 million in fiscal 2010, and \$62.8 million in fiscal 2009.

The Company has commitments to purchase blood products from suppliers through December 31, 2012. The Company is required to purchase quantities at prices it believes will represent market prices. The Company currently estimates its remaining purchase commitment under these agreements will be approximately \$121.2 million as of September 30, 2011, of which \$95.7 million represents the Company s commitment in fiscal 2012.

The Company outsources to IBM Global Services (IBM) a significant portion of its corporate and AmerisourceBergen Drug Corporation information technology activities including assistance with the implementation of the Company's new enterprise resource planning (ERP) system. The remaining commitment under the Company's ten-year arrangement, as amended, which expires in June 2015, is approximately \$128.6 million as of September 30, 2011, of which \$39.4 million represents the Company's commitment in fiscal 2012.

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#### Note 11. Employee Severance, Litigation and Other

The following table illustrates the charges incurred by the Company relating to employee severance, litigation and other for the three fiscal years ended September 30, 2011 (in thousands):

|  | 2011         | 2010          | 2009        |
|--|--------------|---------------|-------------|
| Employee severance                             | \$<br>4,382  | \$<br>(4,482) | \$<br>5,406 |
| Litigation costs                               | 16,000       |               |             |
| Costs relating to business acquisitions        | 3,185        |               |             |
|  |              |               |             |
| Total employee severance, litigation and other | \$<br>23,567 | \$<br>(4,482) | \$<br>5,406 |

During fiscal 2008, the Company announced a more streamlined organizational structure and introduced an initiative (cE2) designed to drive increased customer efficiency and cost effectiveness. In connection with these efforts, the Company reduced various operating costs and terminated certain positions. During fiscal 2009, the Company terminated 197 employees and incurred \$3.1 million of employee severance costs relating to the cE2 initiative.

During fiscal 2009, the Company recorded \$2.2 million of expense to increase its liability relating to an executive employee matter. During fiscal 2010, as a result of a final settlement of the executive employee matter, the Company reversed its liability relating to this matter by \$4.4 million.

During fiscal 2011, the Company introduced its Energiz program, which encompasses a combination of initiatives to maximize salesforce productivity, improve customer contractual compliance, and drive efficiency by linking the Company s information technology capabilities more effectively with its operations. In connection with the Energiz program, the Company terminated 103 employees and incurred \$4.4 million of severance costs. Employees receive their severance benefits over a period of time, generally not in excess of 12 months, or in the form of a lump-sum payment.

In October 2011, the Company entered into a preliminary settlement agreement with respect to the Qui Tam Matter (see Note 12). The Company accrued \$16.0 million relating to this settlement, which is expected to be paid in fiscal 2012

The following table displays the activity in accrued expenses and other from September 30, 2009 to September 30, 2011 related to the matters discussed above (in thousands):

|                                    | Empl<br>Sever | •      | Litigation and<br>Other |         |    | Total   |
|------------------------------------|---------------|--------|-------------------------|---------|----|---------|
| Balance as of September 30, 2009   | \$            | 7,876  | \$                      | 3,549   | \$ | 11,425  |
| Income recorded during the period  | (             | 4,482) |                         |         |    | (4,482) |
| Payments made during the period    | (             | 2,260) |                         | (692)   |    | (2,952) |
| Balance as of September 30, 2010   |               | 1,134  |                         | 2,857   |    | 3,991   |
| Expense recorded during the period |               | 4,382  |                         | 19,185  |    | 23,567  |
| Payments made during the period    | (             | 1,906) |                         | (1,752) |    | (3,658) |
| Balance as of September 30, 2011   | \$            | 3,610  | \$                      | 20,290  | \$ | 23,900  |

#### Note 12. Legal Matters and Contingencies

In the ordinary course of its business, the Company becomes involved in lawsuits, administrative proceedings, government subpoenas, and government investigations, including antitrust, commercial, environmental, product liability, intellectual property, regulatory, employment discrimination, and other matters. Significant damages or penalties may be sought from the Company in some matters, and some matters may require years for the Company to resolve. The Company establishes reserves based on its periodic assessment of estimates of probable losses. There can be no assurance that an adverse resolution of one or more matters during any subsequent reporting period will not

have a material adverse effect on the Company s results of operations for that period or on the Company s financial condition.

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### Ontario Ministry of Health and Long-Term Care Civil Rebate Payment Order and Civil Complaint

On April 27, 2009, the Ontario Ministry of Health and Long-Term Care (OMH) notified the Company s Canadian subsidiary, AmerisourceBergen Canada Corporation (ABCC), that it had entered a Rebate Payment Order requiring ABCC to pay C\$5.8 million to the Ontario Ministry of Finance. OMH maintains that it has reasonable grounds to believe that ABCC accepted rebates, directly or indirectly, in violation of the Ontario Drug Interchangeability and Dispensing Fee Act. OMH at the same time announced similar rebate payment orders against other wholesalers, generic manufacturers, pharmacies, and individuals. ABCC was cooperating fully with OMH prior to the entry of the Order by responding fully to requests for information and/or documents and will continue to cooperate. ABCC filed an appeal of the Order pursuant to OMH procedures in May 2009. In addition, on the same day that the Order was issued, OMH notified ABCC that it had filed a civil complaint with Health Canada (department of the Canadian government responsible for national public health) against ABCC for potential violations of the Canadian Food and Drug Act. Health Canada subsequently conducted an audit of ABCC, and ABCC has cooperated fully with Health Canada in the conduct of the audit. The Company has met several times, including most recently in April 2011, with representatives of OMH to present its position on the Rebate Payment Order. Although the Company believes that ABCC has not violated the relevant statutes and regulations and has conducted its business consistent with widespread industry practices, the Company cannot predict the outcome of these matters.

## Qui Tam Matter

On October 24, 2011, the Company announced that it had reached a preliminary agreement for a civil settlement (the Preliminary Settlement ) with the United States Attorney s Office for the Eastern District of New York, the plaintiff states and the relator (collectively, the Plaintiffs ) of claims against two of the Company s business units, ASD Specialty Healthcare, Inc. (ASD) and International Nephrology Network (INN), who were named, along with Amgen Inc., in a civil case filed under the qui tam provisions of the federal and various state civil False Claims Acts. The civil case was administratively closed after the Preliminary Settlement was reached. The Preliminary Settlement is subject to completion and approval of an executed written settlement agreement with the Plaintiffs, which the Company expects to finalize in its fiscal year ending September 30, 2012. The Company does not expect INN or ASD to admit any liability in connection with the settlement. The Company recorded a \$16 million charge in the fiscal year ended September 30, 2011 in connection with the Preliminary Settlement.

The qui tam provisions of False Claims Acts permit a private person, known as a relator, to file civil actions under these statutes on behalf of the federal and state governments. The qui tam complaint against Amgen, ASD and INN was initially filed under seal by a former Amgen employee in the United States District Court for the District of Massachusetts (the District of Massachusetts case ). The Company first learned of the matter on January 21, 2009 when it received notice that the United States Attorney for the Eastern District of New York was investigating allegations in the sealed civil complaint. On October 30, 2009, 14 states filed a complaint to intervene in the case. However, following the resolution of a number of motions, including a motion to dismiss, filed in the United States District Court for the District of Massachusetts and appeals filed in the United States Court of Appeals for the First Circuit in connection with the matter, only six states (California, Illinois, Indiana, Massachusetts, New Mexico and New York) and the relator were permitted to proceed with their complaints until the case was administratively closed in connection with the Preliminary Settlement. The allegations in the closed case related to the distribution and sale of Amgen s anemia drug, Aranesp. ASD is a distributor of pharmaceuticals to physician practices and INN is a group purchasing organization for nephrologists and nephrology practices. The plaintiff states and/or the relator alleged that from 2002 through 2009 Amgen, ASD and INN offered remuneration to medical providers in violation of federal and state health laws to increase purchases and prescriptions of Aranesp and that these violations caused medical providers to submit false certifications and false claims for payment in violation of the federal and state civil False Claims Acts. Amgen, ASD and INN were also alleged to have caused healthcare providers to bill federal and state healthcare programs for Aranesp that was either not administered or administered, but medically unnecessary.

The Company has learned that there are prior and subsequent filings in one or more federal district courts, including a complaint filed by one of its former employees, that are under seal and involve allegations against the Company (and/or subsidiaries or businesses of the Company, including its group purchasing organization for oncologists and its oncology distribution business) similar to those raised in the District of Massachusetts case. The Preliminary

Settlement encompasses resolution of one of these other filings. The Company cannot predict the outcome of any other pending action in which any AmerisourceBergen entity is or may become a defendant.

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## **Note 13. Litigation Settlements**

#### **Antitrust Settlements**

During the last several years, numerous class action lawsuits have been filed against certain brand pharmaceutical manufacturers alleging that the manufacturer, by itself or in concert with others, took improper actions to delay or prevent generic drugs from entering the market. The Company has not been a named plaintiff in any of these class actions, but has been a member of the direct purchasers—class (i.e., those purchasers who purchase directly from these pharmaceutical manufacturers). None of the class actions has gone to trial, but some have settled in the past with the Company receiving proceeds from the settlement funds. During the fiscal years ended September 30, 2011 and 2010, the Company recognized gains of \$2.1 million and \$20.7 million, respectively, relating to the above-mentioned class action lawsuits. These gains, which are net of attorney fees and estimated payments due to other parties, were recorded as reductions to cost of goods sold in the Company—s consolidated statements of operations. There were no gains recognized during the fiscal year ended September 30, 2009.

# **Note 14. Business Segment Information**

The Company is organized based upon the products and services it provides to its customers. The Company s operations are comprised of one reportable segment, Pharmaceutical Distribution. The Pharmaceutical Distribution reportable segment represents the consolidated operating results of the Company and is comprised of four operating segments, which include the operations of AmerisourceBergen Drug Corporation (ABDC), AmerisourceBergen Specialty Group (ABSG), AmerisourceBergen Consulting Services (ABCS), and AmerisourceBergen Packaging Group (ABPG). Prior to fiscal 2011, the business operations of ABCS were included within ABSG.

The Company has aggregated the operating segments of ABDC, ABSG, ABCS, and ABPG into one reportable segment, the Pharmaceutical Distribution segment. Its ability to aggregate these four operating segments into one reportable segment was based on the following:

the objective and basic principles of ASC 280;

the aggregation criteria as noted in ASC 280; and

the fact that ABDC, ABSG, ABCS, and ABPG have similar economic characteristics.

The chief operating decision maker for the Pharmaceutical Distribution segment is the President and Chief Executive Officer of the Company whose function is to allocate resources to, and assess the performance of, the ABDC, ABSG, ABCS, and ABPG operating segments. ABDC, ABSG, ABCS, and ABPG each have an executive who functions as an operating segment manager whose role includes reporting directly to the President and Chief Executive Officer of the Company on their respective operating segment s business activities, financial results and operating plans.

The businesses of the Pharmaceutical Distribution operating segments are similar in that they service both healthcare providers and pharmaceutical manufacturers in the pharmaceutical supply channel. The distribution of pharmaceutical drugs has historically represented more than 95% of the Company s revenues. ABDC and ABSG each operate in a high volume and low margin environment and, as a result, their economic characteristics are similar. Each operating segment warehouses and distributes products in a similar manner. Additionally, each operating segment is subject, in whole or in part, to the same extensive regulatory environment under which the pharmaceutical distribution industry operates.

ABDC distributes a comprehensive offering of brand-name and generic pharmaceuticals, over-the-counter healthcare products, home healthcare supplies and equipment, and related services to a wide variety of healthcare providers, including acute care hospitals and health systems, independent and chain retail pharmacies, mail order pharmacies, medical clinics, long-term care and other alternate site pharmacies and other customers. ABDC also provides pharmacy management, staffing and other consulting services; scalable automated pharmacy dispensing equipment; medication and supply dispensing cabinets; and supply management software to a variety of retail and institutional healthcare providers.

ABSG, through a number of operating businesses, provides distribution and other services primarily to physicians who specialize in a variety of disease states, especially oncology, and to other alternate healthcare providers, including dialysis clinics. ABSG also distributes plasma and other blood products, injectible pharmaceuticals and vaccines. Additionally, ABSG provides third party logistics and other services for biotechnology and other pharmaceutical manufacturers.

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ABCS, through a number of operating businesses, provides commercialization support services including reimbursement support programs, outcomes research, contract field staffing, patient assistance and copay assistance programs, adherence programs, risk mitigation services, and other market access programs to pharmaceutical and biotechnology manufacturers.

ABPG consists of American Health Packaging, Anderson Packaging ( Anderson ), and Brecon. American Health Packaging delivers unit dose, punch card, unit-of-use, compliance and other packaging solutions to institutional and retail healthcare providers. American Health Packaging s largest customer is ABDC, and, as a result, its operations are closely aligned with the operations of ABDC. Anderson and Brecon (based in the United Kingdom) are leading providers of contract packaging and also provide clinical trial materials services for pharmaceutical manufacturers. Beginning in fiscal 2012, to increase operating efficiencies and to better align the Company s operations, each business unit within ABPG will be combined with ABDC or ABCS. More specifically, the operations of American Health Packaging will be combined with the ABDC operating segment and the operations of Anderson and Brecon will be combined with the ABCS operating segment.

The Company has a diverse customer base that includes institutional and retail healthcare providers as well as pharmaceutical manufacturers. Institutional healthcare providers include acute care hospitals, health systems, mail order pharmacies, long-term care and other alternate care pharmacies and providers of pharmacy services to such facilities, and physician offices. Retail healthcare providers include national and regional retail drugstore chains, independent community pharmacies and pharmacy departments of supermarkets and mass merchandisers. The Company is typically the primary source of supply for its healthcare provider customers. The Company s manufacturing customers include branded, generic and biotechnology manufacturers of prescribed pharmaceuticals, as well as over-the-counter product and health and beauty aid manufacturers. In addition, the Company offers a broad range of value-added solutions designed to enhance the operating efficiencies and competitive positions of its customers, thereby allowing them to improve the delivery of healthcare to patients and consumers. In fiscal 2011, revenue was comprised of 71% institutional customers and 29% retail customers.

The Company operates as a single reportable segment as a provider of pharmaceutical distribution and related services, with fiscal 2011 revenue of \$80.2 billion, including foreign operations in Canada and the United Kingdom. For the fiscal years ended September 30, 2011, 2010, and 2009 the Company s revenue from foreign operations in Canada and the United Kingdom totaled \$1.5 billion, \$1.4 billion, and \$1.2 billion, respectively. As of September 30, 2011 and 2010, long-lived assets of the Company s foreign operations in Canada and the United Kingdom totaled \$142.3 million and \$148.4 million, respectively.

## **Note 15. Fair Value of Financial Instruments**

The recorded amounts of the Company s cash and cash equivalents, accounts receivable and accounts payable at September 30, 2011 and 2010 approximate fair value based upon the relatively short-term nature of these financial instruments. Within cash and cash equivalents, the Company had \$491.1 million and \$1,552.4 million of investments in money market accounts as of September 30, 2011 and 2010, respectively, which were valued as Level 1 investments. The recorded amount of debt (see Note 6) and the corresponding fair value, which is estimated based on quoted market prices, as of September 30, 2011 were \$1,365.0 million and \$1,507.0 million, respectively. The recorded amount of debt and the corresponding fair value, which is estimated based on quoted market prices, as of September 30, 2010 were \$1,343.6 million and \$1,486.3 million, respectively.

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**Note 16. Quarterly Financial Information (Unaudited)** 

|                                | Fiscal Year Ended September 30, 2011 |           |              |             |        |              |                |           |               |            |      |  |
|--------------------------------|--------------------------------------|-----------|--------------|-------------|--------|--------------|----------------|-----------|---------------|------------|------|--|
|                                |                                      | First     | Second Third |             | Third  |              | Fourth         |           | <b>Fiscal</b> |            |      |  |
|                                | (                                    | Quarter   |              | Quarter     |        | Quarter      | uarter Quarter |           | (             | Quarter    | Year |  |
|                                |                                      |           | (            | In thousand | ls, ex | cept per sha | are a          | mounts)   |               |            |      |  |
| Revenue                        | \$1                                  | 9,888,609 | \$1          | 9,760,257   | \$2    | 0,161,022    | \$2            | 0,407,670 | \$ 3          | 80,217,558 |      |  |
| Gross profit (a)               | \$                                   | 580,232   | \$           | 687,336     | \$     | 653,581      | \$             | 617,947   | \$            | 2,539,096  |      |  |
| Distribution, selling and      |                                      |           |              |             |        |              |                |           |               |            |      |  |
| administrative expenses,       |                                      |           |              |             |        |              |                |           |               |            |      |  |
| depreciation, and amortization |                                      | 303,466   |              | 322,087     |        | 336,422      |                | 344,303   |               | 1,306,278  |      |  |
| Employee severance, litigation |                                      |           |              |             |        |              |                |           |               |            |      |  |
| and other                      |                                      |           |              |             |        |              |                | 23,567    |               | 23,567     |      |  |
| Intangible asset impairments   |                                      |           |              |             |        |              |                | 6,506     |               | 6,506      |      |  |
|                                |                                      |           |              |             |        |              |                |           |               |            |      |  |
| Operating income               | \$                                   | 276,766   | \$           | 365,249     | \$     | 317,159      | \$             | 243,571   | \$            | 1,202,745  |      |  |
| Net income                     | \$                                   | 160,500   | \$           | 214,381     | \$     | 184,419      | \$             | 147,324   | \$            | 706,624    |      |  |
| Earnings per share:            |                                      |           |              |             |        |              |                |           |               |            |      |  |
| Basic                          | \$                                   | 0.58      | \$           | 0.78        | \$     | 0.67         | \$             | 0.55      | \$            | 2.59       |      |  |
| Diluted                        | \$                                   | 0.57      | \$           | 0.77        | \$     | 0.66         | \$             | 0.54      | \$            | 2.54       |      |  |

<sup>(</sup>a) The third and fourth quarters of fiscal 2011 include gains of \$1.2 million and \$0.9 million, respectively, from antitrust litigation settlements.

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|                                | Fiscal Year Ended September 30, 2010 |           |             |           |       |              |       |           |      |            |  |
|--------------------------------|--------------------------------------|-----------|-------------|-----------|-------|--------------|-------|-----------|------|------------|--|
|                                | First                                |           | i           | Second    | Third |              |       | Fourth    |      | Fiscal     |  |
|                                | (                                    | Quarter   |             | Quarter   | (     | Quarter      | (     | Quarter   |      | Year       |  |
|                                |                                      |           | (In thousan |           |       | cept per sha | are a | mounts)   |      |            |  |
| Revenue                        | \$1                                  | 9,335,859 | \$1         | 9,300,627 | \$1   | 9,602,120    | \$1   | 9,715,373 | \$ ' | 77,953,979 |  |
| Gross profit (a) (b)           | \$                                   | 563,370   | \$          | 612,068   | \$    | 588,370      | \$    | 592,834   | \$   | 2,356,642  |  |
| Distribution, selling and      |                                      |           |             |           |       |              |       |           |      |            |  |
| administrative expenses,       |                                      |           |             |           |       |              |       |           |      |            |  |
| depreciation and amortization  |                                      |           |             |           |       |              |       |           |      |            |  |
| (c)                            |                                      | 301,036   |             | 300,178   |       | 310,913      |       | 342,162   |      | 1,254,289  |  |
| Employee severance, litigation |                                      |           |             |           |       |              |       |           |      |            |  |
| and other                      |                                      | (48)      |             | (37)      |       | (4,397)      |       |           |      | (4,482)    |  |
| Intangible asset impairments   |                                      |           |             | 700       |       |              |       | 2,500     |      | 3,200      |  |
| Operating income               | \$                                   | 262,382   | \$          | 311,227   | \$    | 281,854      | \$    | 248,172   | \$   | 1,103,635  |  |
| Net income                     | \$                                   | 151,307   | \$          | 181,008   | \$    | 163,205      | \$    | 141,228   | \$   | 636,748    |  |
| Earnings per share:            |                                      |           |             |           |       |              |       |           |      |            |  |
| Basic                          | \$                                   | 0.53      | \$          | 0.64      | \$    | 0.58         | \$    | 0.51      | \$   | 2.26       |  |
| Diluted                        | \$                                   | 0.52      | \$          | 0.63      | \$    | 0.57         | \$    | 0.50      | \$   | 2.22       |  |

- (a) The first and third quarters of fiscal 2010 include gains of \$1.5 million and \$19.1 million, respectively, from antitrust litigation settlements.
- (b) The second quarter of fiscal 2010 benefited by approximately \$12.0 million due to the completion of an account reconciliation with one of the Company s generic suppliers relating to rebate incentives owed to the Company.
- (c) The fourth quarter of fiscal 2010 includes a charge of \$6.7 million relating to the write-down of capitalized software.

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### **Note 17. Subsequent Events**

## **Business Acquisition**

On November 1, 2011, the Company acquired TheraCom, LLC ( TheraCom ), a subsidiary of CVS Caremark Corporation, for a purchase price of \$250.0 million, subject to a working capital adjustment. TheraCom is a leading provider of commercialization support services to the biotechnology and pharmaceutical industry, specifically providing reimbursement and patient access support services. TheraCom s capabilities complement those of the Lash Group and will significantly increase the size and scope of consulting services being provided by the Company s ABCS operating segment. TheraCom s annualized revenues are approximately \$700 million, the majority of which are provided by the specialized distribution component of the integrated reimbursement support services for certain unique prescription products. Approximately \$60 million of these revenues were from sales to ABDC, which will be eliminated in the Company s future consolidated financial statements.

## Commercial Paper Program

On October 31, 2011, the Company established a commercial paper program whereby it may from time to time issue short-term promissory notes in an aggregate amount of up to \$700 million at any one time. Amounts available under the program may be borrowed, repaid and re-borrowed from time to time. The maturities on the notes will vary, but may not exceed 365 days from the date of issuance. The notes will bear interest rates, if interest bearing, or will be sold at a discount from their face amounts. The commercial paper program is fully backed by the Company s Multi-Currency Revolving Credit Facility.

# Issuance of \$500 Million of 31/2% Senior Notes Due 2021

In November 2011, the Company issued \$500 million of  $3^{1}/2\%$  senior notes due November 15, 2021 (the 2021 Notes). The 2021 Notes were sold at 99.858% of the principal amount and have an effective yield of 3.52%. The interest on the 2021 Notes is payable semiannually, in arrears, commencing May 15, 2012. The 2021 Notes rank pari passu to the Multi-Currency Revolving Credit Facility and the 2012 Notes, the 2015 Notes, and the 2019 Notes. The Company will use the net proceeds of the 2021 Notes for general corporate purposes. Cost incurred in connection with the issuance of the 2021 Notes will be deferred and amortized over the ten-year term of the notes.

# Note 18. Selected Consolidating Financial Statements of Parent, Guarantors and Non-Guarantors

The Company s 2012 Notes, the 2015 Notes, the 2019 Notes (together, the Notes) each are fully and unconditionally guaranteed on a joint and several basis by certain of the Company s subsidiaries (the subsidiaries of the Company that are guarantors of the Notes being referred to collectively as the Guarantor Subsidiaries). The total assets, stockholders equity, revenues, earnings and cash flows from operating activities of the Guarantor Subsidiaries reflect the majority of the consolidated total of such items as of or for the periods reported. The only consolidated subsidiaries of the Company that are not guarantors of the Notes (the Non-Guarantor Subsidiaries) are: (a) the receivables securitization special purpose entity described in Note 6, (b) the foreign operating subsidiaries and (c) certain smaller operating subsidiaries. The following tables present condensed consolidating financial statements including AmerisourceBergen Corporation (the Parent), the Guarantor Subsidiaries, and the Non-Guarantor Subsidiaries. Such financial statements include balance sheets as of September 30, 2011 and 2010 and the related statements of operations and cash flows for each of the three years in the period ended September 30, 2011.

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# **SUMMARY CONSOLIDATING BALANCE SHEETS:**

|  | Parent                      | Guarantor<br>Subsidiaries                      | September 30, 201<br>Non-Guarantor<br>Subsidiaries<br>(In thousands) | 1<br>Eliminations | Consolidated<br>Total                            |
|--|-----------------------------|--|--|-------------------|--|
| Current assets: Cash and cash equivalents Accounts receivable, net Merchandise inventories Prepaid expenses and other    | \$ 1,299,181<br>35<br>2,483 | \$ 467,820<br>1,235,505<br>5,299,041<br>82,214 | \$ 58,989<br>2,601,663<br>167,493<br>3,199                           | \$                | \$ 1,825,990<br>3,837,203<br>5,466,534<br>87,896 |
| Total current assets Property and equipment, net Goodwill and other intangible   | 1,301,699                   | 7,084,580<br>746,782                           | 2,831,344<br>26,134<br>131,203                                       |                   | 11,217,623<br>772,916                            |
| assets Other assets Intercompany investments and advances  | 10,316<br>2,576,456         | 2,731,881<br>116,351<br>2,465,540              | 2,381<br>(10,222)  | (5,031,774)       | 2,863,084<br>129,048                             |
| Total assets   | \$ 3,888,471                | \$ 13,145,134                                  | \$ 2,980,840   | \$ (5,031,774)    | \$ 14,982,671                                    |
| Current liabilities: Accounts payable Accrued expenses and other Current portion of long-term debt Deferred income taxes | \$ (266,399)<br>392,000     | \$ 9,025,761<br>682,305<br>89<br>837,999       | \$ 176,354<br>7,011  | \$                | \$ 9,202,115<br>422,917<br>392,089<br>837,999    |
| Total current liabilities<br>Long-term debt, net of  | 125,601                     | 10,546,154                                     | 183,365  |                   | 10,855,120                                       |
| current portion Other liabilities Total stockholders equity  | 896,012<br>2,866,858        | 284,199<br>2,314,781                           | 76,851<br>3,631<br>2,716,993   | (5,031,774)       | 972,863<br>287,830<br>2,866,858                  |
| Total liabilities and stockholders equity  | \$ 3,888,471                | \$ 13,145,134                                  | \$ 2,980,840   | \$ (5,031,774)    | \$ 14,982,671                                    |

# **SUMMARY CONSOLIDATING BALANCE SHEETS:**

|  | Parent                 | Guarantor<br>Subsidiaries | September 30, 201<br>Non-Guarantor<br>Subsidiaries<br>(In thousands) | 0<br>Eliminations       | Consolidated<br>Total  |
|--|------------------------|---------------------------|--|-------------------------|------------------------|
| Current assets: Cash and cash equivalents                    | \$ 1,552,122           | \$ 79,700                 | \$ 26,360  | \$                      | \$ 1,658,182           |
| Accounts receivable, net Merchandise inventories             | 227                    | 1,303,333<br>5,090,604    | 2,523,924<br>119,494   |                         | 3,827,484<br>5,210,098 |
| Prepaid expenses and other                                   | 87                     | 49,753                    | 2,746  |                         | 52,586                 |
| Total current assets   | 1,552,436              | 6,523,390                 | 2,672,524  |                         | 10,748,350             |
| Property and equipment, net<br>Goodwill and other intangible |                        | 683,855                   | 27,857   |                         | 711,712                |
| assets   |                        | 2,708,901                 | 136,442  |                         | 2,845,343              |
| Other assets Intercompany investments                        | 10,332                 | 116,917                   | 2,189  |                         | 129,438                |
| and advances   | 2,404,018              | 1,905,733                 | 23,401   | (4,333,152)             |                        |
| Total assets   | \$ 3,966,786           | \$ 11,938,796             | \$ 2,862,413   | \$ (4,333,152)          | \$ 14,434,843          |
| Current liabilities:   |                        |                           |  |                         |                        |
| Accounts payable   | \$                     | \$ 8,680,923              | \$ 152,362   | \$                      | \$ 8,833,285           |
| Accrued expenses and other Current portion of long-term      | (274,676)              | 634,437                   | 9,255  |                         | 369,016                |
| debt   |                        | 346                       | 76   |                         | 422                    |
| Deferred income taxes  |                        | 703,621                   |  |                         | 703,621                |
| Total current liabilities<br>Long-term debt, net of          | (274,676)              | 10,019,327                | 161,693  |                         | 9,906,344              |
| current portion  | 1,287,165              | 86                        | 55,907   |                         | 1,343,158              |
| Other liabilities  |                        | 228,768                   | 2,276  |                         | 231,044                |
| Total stockholders equity                                    | 2,954,297              | 1,690,615                 | 2,642,537  | (4,333,152)             | 2,954,297              |
| Total liabilities and  | ф 2 0 c c <b>7</b> c c | ф.11.020. <b>7</b> 0.5    | Φ 2062.113   | ф. (4.222.1 <i>2</i> 2) | ф. 1.4.42.4.C.12       |
| stockholders equity  | \$ 3,966,786           | \$ 11,938,796             | \$ 2,862,413   | \$ (4,333,152)          | \$ 14,434,843          |

# CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS:

|  | Fiscal Year Ended September 30, 2011 |         |      |            |    |  |     |           |    |                      |  |  |
|--|--------------------------------------|---------|------|------------|----|--|-----|-----------|----|----------------------|--|--|
|  | Guarantor Parent Subsidiaries        |         |      |            | Sı | n-Guarantor<br>ubsidiaries<br>n thousands) | Eli | minations | Co | onsolidated<br>Total |  |  |
| Revenue  | \$                                   |         | \$ 7 | 78,405,793 | \$ | 1,942,980                                  | \$  | (131,215) | \$ | 80,217,558           |  |  |
| Cost of goods sold   |                                      |         |      | 75,949,984 |    | 1,728,478                                  |     |           |    | 77,678,462           |  |  |
| Gross profit Operating expenses: Distribution, selling and |                                      |         |      | 2,455,809  |    | 214,502                                    |     | (131,215) |    | 2,539,096            |  |  |
| administrative   |                                      |         |      | 1,258,983  |    | 70,201                                     |     | (131,215) |    | 1,197,969            |  |  |
| Depreciation   |                                      |         |      | 88,284     |    | 3,535                                      |     | (131,210) |    | 91,819               |  |  |
| Amortization   |                                      |         |      | 13,287     |    | 3,203                                      |     |           |    | 16,490               |  |  |
| Employee severance, litigation                             |                                      |         |      | ,          |    | ,  |     |           |    | ,                    |  |  |
| and other  |                                      |         |      | 23,567     |    |  |     |           |    | 23,567               |  |  |
| Intangible asset impairments                               |                                      |         |      | 6,506      |    |  |     |           |    | 6,506                |  |  |
| Operating income   |                                      |         |      | 1,065,182  |    | 137,563                                    |     |           |    | 1,202,745            |  |  |
| Other income   |                                      |         |      | (4,566)    |    | (51)                                       |     |           |    | (4,617)              |  |  |
| Interest (income) expense, net                             |                                      | (320)   |      | 67,797     |    | 9,244                                      |     |           |    | 76,721               |  |  |
| Income before income taxes and equity in earnings of       |                                      |         |      |            |    |  |     |           |    |                      |  |  |
| subsidiaries   |                                      | 320     |      | 1,001,951  |    | 128,370                                    |     |           |    | 1,130,641            |  |  |
| Income taxes   |                                      | 117     |      | 377,849    |    | 46,051                                     |     |           |    | 424,017              |  |  |
| Equity in earnings of                                      |                                      |         |      |            |    |  |     |           |    |                      |  |  |
| subsidiaries   |                                      | 706,421 |      |            |    |  |     | (706,421) |    |                      |  |  |
| Net income   | \$                                   | 706,624 | \$   | 624,102    | \$ | 82,319                                     | \$  | (706,421) | \$ | 706,624              |  |  |

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# CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS:

|                                 | Fiscal Year Ended September 30, 2010 |         |      |                        |          |   |     |            |    |                      |  |  |
|---------------------------------|--------------------------------------|---------|------|------------------------|----------|---|-----|------------|----|----------------------|--|--|
|                                 |                                      | Parent  | _    | uarantor<br>bsidiaries | Su       | -Guarantor<br>absidiaries<br>a thousands) | Eli | iminations | Co | onsolidated<br>Total |  |  |
| Revenue                         | \$                                   |         | \$ 7 | 6,268,384              | \$<br>\$ | 1,810,873                                 | \$  | (125,278)  | \$ | 77,953,979           |  |  |
| Cost of goods sold              | Ψ                                    |         |      | 3,993,459              | Ψ        | 1,603,878                                 | Ψ   | (120,270)  |    | 75,597,337           |  |  |
| Gross profit                    |                                      |         |      | 2,274,925              |          | 206,995                                   |     | (125,278)  |    | 2,356,642            |  |  |
| Operating expenses:             |                                      |         |      |                        |          |   |     |            |    |                      |  |  |
| Distribution, selling and       |                                      |         |      | 1 220 522              |          | 64.502                                    |     | (105.070)  |    | 1 167 000            |  |  |
| administrative                  |                                      |         |      | 1,228,523              |          | 64,583                                    |     | (125,278)  |    | 1,167,828            |  |  |
| Depreciation Amortization       |                                      |         |      | 66,610                 |          | 3,394                                     |     |            |    | 70,004               |  |  |
| Employee severance,             |                                      |         |      | 13,195                 |          | 3,262                                     |     |            |    | 16,457               |  |  |
| litigation and other            |                                      |         |      | (4,482)                |          |   |     |            |    | (4,482)              |  |  |
| Intangible asset impairments    |                                      |         |      | 3,200                  |          |   |     |            |    | 3,200                |  |  |
| intaligible asset impairments   |                                      |         |      | 3,200                  |          |   |     |            |    | 3,200                |  |  |
| Operating income                |                                      |         |      | 967,879                |          | 135,756                                   |     |            |    | 1,103,635            |  |  |
| Other loss (income)             |                                      |         |      | 3,383                  |          | (11)                                      |     |            |    | 3,372                |  |  |
| Interest expense, net           |                                      | 1,609   |      | 59,961                 |          | 10,924                                    |     |            |    | 72,494               |  |  |
| (Loss) income before income     |                                      |         |      |                        |          |   |     |            |    |                      |  |  |
| taxes and equity in earnings of |                                      |         |      |                        |          |   |     |            |    |                      |  |  |
| subsidiaries                    |                                      | (1,609) |      | 904,535                |          | 124,843                                   |     |            |    | 1,027,769            |  |  |
| Income taxes                    |                                      | (563)   |      | 347,957                |          | 43,627                                    |     |            |    | 391,021              |  |  |
| Equity in earnings of           |                                      |         |      |                        |          |   |     |            |    |                      |  |  |
| subsidiaries                    |                                      | 637,794 |      |                        |          |   |     | (637,794)  |    |                      |  |  |
| Net income                      | \$                                   | 636,748 | \$   | 556,578                | \$       | 81,216                                    | \$  | (637,794)  | \$ | 636,748              |  |  |

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# CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS:

|   | Fiscal Year Ended September 30, 2009 |           |      |            |    |            |     |               |       |            |  |
|---|--------------------------------------|-----------|------|------------|----|------------|-----|---------------|-------|------------|--|
|   |                                      | Guarantor |      |            |    | -Guarantor |     |               | Co    | nsolidated |  |
|   |                                      | Parent    | Su   | bsidiaries |    | bsidiaries | Eli | iminations    | Total |            |  |
|   |                                      |           |      |            |    | thousands) |     |               |       |            |  |
| Revenue   | \$                                   |           | \$ 7 | 0,282,349  | \$ | 1,591,713  | \$  | (114,072)     | \$ 7  | 71,759,990 |  |
| Cost of goods sold  |                                      |           | 6    | 8,248,235  |    | 1,411,680  |     |               | (     | 69,659,915 |  |
| Gross profit Operating expenses:  |                                      |           |      | 2,034,114  |    | 180,033    |     | (114,072)     |       | 2,100,075  |  |
| Distribution, selling and   |                                      |           |      |            |    |            |     |               |       |            |  |
| administrative  |                                      |           |      | 1,173,009  |    | 61,303     |     | (114,072)     |       | 1,120,240  |  |
| Depreciation  |                                      |           |      | 60,552     |    | 2,936      |     |               |       | 63,488     |  |
| Amortization  |                                      |           |      | 12,422     |    | 2,998      |     |               |       | 15,420     |  |
| Employee severance, litigation  |                                      |           |      | •          |    | ·          |     |               |       | •          |  |
| and other   |                                      |           |      | 3,996      |    | 1,410      |     |               |       | 5,406      |  |
| Intangible asset impairments  |                                      |           |      | 10,200     |    | 1,572      |     |               |       | 11,772     |  |
| mangrote asset impairments  |                                      |           |      | 10,200     |    | 1,0 / 2    |     |               |       | 11,7,2     |  |
| Operating income  |                                      |           |      | 773,935    |    | 109,814    |     |               |       | 883,749    |  |
| Other loss  |                                      |           |      | 1,305      |    | 63         |     |               |       | 1,368      |  |
| Interest (income) expense, net  |                                      | (3,040)   |      | 48,207     |    | 13,140     |     |               |       | 58,307     |  |
| Income from continuing operations before income taxes and equity in earnings of |                                      |           |      |            |    |            |     |               |       |            |  |
| subsidiaries  |                                      | 3,040     |      | 724,423    |    | 96,611     |     |               |       | 824,074    |  |
| Income taxes  |                                      | 1,064     |      | 276,979    |    | 34,179     |     |               |       | 312,222    |  |
| Equity in earnings of   |                                      | •         |      | •          |    | ŕ          |     |               |       | •          |  |
| subsidiaries  |                                      | 501,421   |      |            |    |            |     | (501,421)     |       |            |  |
|   |                                      |           |      |            |    |            |     | (= = -, -= -) |       |            |  |
| Income from continuing  |                                      |           |      |            |    |            |     |               |       |            |  |
| operations  |                                      | 503,397   |      | 447,444    |    | 62,432     |     | (501,421)     |       | 511,852    |  |
| Loss from discontinued  |                                      | ,         |      | ,          |    | ,          |     | , ,           |       | ,          |  |
| operations  |                                      |           |      | (8,455)    |    |            |     |               |       | (8,455)    |  |
| Net income  | \$                                   | 503,397   | \$   | 438,989    | \$ | 62,432     | \$  | (501,421)     | \$    | 503,397    |  |

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# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS:

|   |                      | Twelve Months Ended September 30, 2011<br>Guarantor Non-Guarantor |            |     |                        |     |            |    | onsolidated          |
|---|----------------------|---|------------|-----|------------------------|-----|------------|----|----------------------|
|   | Parent               |   | bsidiaries | Sub | sidiaries<br>housands) | Eli | iminations |    | Total                |
| Net income<br>Adjustments to reconcile net<br>income to net cash provided<br>by (used in) operating | \$<br>706,624        | \$  | 624,102    | \$  | 82,319                 | \$  | (706,421)  | \$ | 706,624              |
| activities  | (697,385)            |   | 548,054    |     | (95,766)               |     | 706,421    |    | 461,324              |
| Net cash provided by (used in) operating activities   | 9,239                |   | 1,172,156  |     | (13,447)               |     |            |    | 1,167,948            |
| Capital expenditures  |                      |   | (164,077)  |     | (3,877)                |     |            |    | (167,954)            |
| Cost of acquired companies,<br>net of cash acquired<br>Proceeds from the sale of                    |                      |   | (45,380)   |     |                        |     |            |    | (45,380)             |
| property and equipment  |                      |   | 913        |     | 3                      |     |            |    | 916                  |
| Net cash used in investing activities   |                      |   | (208,544)  |     | (3,874)                |     |            |    | (212,418)            |
| Net borrowings under revolving and securitization credit facilities                                 |                      |   |            |     | 22,427                 |     |            |    | 22,427               |
| Other Purchases of common stock   | (7,114)<br>(840,577) |   | 368        |     | (733)                  |     |            |    | (7,479)<br>(840,577) |
| Exercise of stock options, including excess tax benefit   | 155,531              |   |            |     |                        |     |            |    | 155,531              |
| Cash dividends on common stock  | (117,624)            |   |            |     |                        |     |            |    | (117,624)            |
| Intercompany financing and advances   | 547,604              |   | (575,860)  |     | 28,256                 |     |            |    |                      |
| Net cash (used in) provided by financing activities   | (262,180)            |   | (575,492)  |     | 49,950                 |     |            |    | (787,722)            |
| (Decrease) increase in cash<br>and cash equivalents<br>Cash and cash equivalents at                 | (252,941)            |   | 388,120    |     | 32,629                 |     |            |    | 167,808              |
| beginning of year   | 1,552,122            |   | 79,700     |     | 26,360                 |     |            |    | 1,658,182            |
| Cash and cash equivalents at end of year  | \$<br>1,299,181      | \$  | 467,820    | \$  | 58,989                 | \$  |            | \$ | 1,825,990            |

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# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS:

|  |                      |    | uarantor        | Non | Ended Septem<br>-Guarantor  |     | Con       |       |                       |
|--|----------------------|----|-----------------|-----|-----------------------------|-----|-----------|-------|-----------------------|
|  | Parent               | Su | bsidiaries      |     | ıbsidiaries<br>ı thousands) | Eli | minations | Total |                       |
| Net income Adjustments to reconcile net income to net cash (used in) provided by operating | \$<br>636,748        | \$ | 556,578         | \$  | 81,216                      | \$  | (637,794) | \$    | 636,748               |
| activities   | (637,701)            |    | 369,175         |     | 102,608                     |     | 637,794   |       | 471,876               |
| Net cash (used in) provided by operating activities  | (953)                |    | 925,753         |     | 183,824                     |     |           |       | 1,108,624             |
| Capital expenditures Proceeds from the sale of   |                      |    | (181,260)       |     | (3,375)                     |     |           |       | (184,635)             |
| property and equipment   |                      |    | 145             |     | 119                         |     |           |       | 264                   |
| Net cash used in investing activities  |                      |    | (181,115)       |     | (3,256)                     |     |           |       | (184,371)             |
| Net long-term debt<br>borrowings<br>Net repayments under<br>revolving and securitization   | 389,032              |    |                 |     |                             |     |           |       | 389,032               |
| credit facilities  | (0. <b>5.5</b> 0)    |    | ( <b>7</b> 5 4) |     | (225,993)                   |     |           |       | (225,993)             |
| Other Purchases of common stock Exercise of stock options,                                 | (8,750)<br>(470,356) |    | (564)           |     | (905)                       |     |           |       | (10,219)<br>(470,356) |
| including excess tax benefit Cash dividends on common                                      | 132,719              |    |                 |     |                             |     |           |       | 132,719               |
| stock Intercompany financing and   | (90,622)             |    |                 |     |                             |     |           |       | (90,622)              |
| advances   | 674,003              |    | (723,274)       |     | 49,271                      |     |           |       |                       |
| Net cash provided by (used in) financing activities  | 626,026              |    | (723,838)       |     | (177,627)                   |     |           |       | (275,439)             |
| Increase in cash and cash equivalents Cash and cash equivalents at                         | 625,073              |    | 20,800          |     | 2,941                       |     |           |       | 648,814               |
| beginning of year  | 927,049              |    | 58,900          |     | 23,419                      |     |           |       | 1,009,368             |
| Cash and cash equivalents at end of year   | \$<br>1,552,122      | \$ | 79,700          | \$  | 26,360                      | \$  |           | \$    | 1,658,182             |

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# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS:

|  | Parent |           | $\mathbf{G}$ | Twelve Mor<br>Guarantor<br>Subsidiaries |            | nths Ended Septen<br>Non-Guarantor<br>Subsidiaries<br>(In thousands) |    | 30, 2009<br>minations | Co | nsolidated<br>Total |
|--|--------|-----------|--------------|---|------------|--|----|-----------------------|----|---------------------|
| Net income   | \$     | 503,397   | \$           | 438,989                                 | (III<br>\$ | 62,432   | \$ | (501,421)             | \$ | 503,397             |
| Loss from discontinued operations  |        |           |              | 8,455                                   |            |  |    |                       |    | 8,455               |
| Income from continuing operations Adjustments to reconcile income from continuing operations to net cash provided by (used in) |        | 503,397   |              | 447,444                                 |            | 62,432   |    | (501,421)             |    | 511,852             |
| operating activities   |        | (436,182) |              | 625,614                                 |            | (411,709)  |    | 501,421               |    | 279,144             |
| Net cash provided by (used in) operating activities continuing operations Net cash used in operating                           |        | 67,215    |              | 1,073,058                               |            | (349,277)  |    |                       |    | 790,996             |
| activities discontinued operations   |        |           |              | (7,233)                                 |            |  |    |                       |    | (7,233)             |
| Net cash provided by (used in) operating activities  |        | 67,215    |              | 1,065,825                               |            | (349,277)  |    |                       |    | 783,763             |
| Capital expenditures   |        |           |              | (138,865)                               |            | (6,972)  |    |                       |    | (145,837)           |
| Cost of acquired company, net of cash acquired   |        |           |              |   |            | (13,422)   |    |                       |    | (13,422)            |
| Proceeds from the sale of PMSI   |        |           |              | 11,940                                  |            |  |    |                       |    | 11,940              |
| Proceeds from the sales of property and equipment  |        |           |              | 73                                      |            | 35   |    |                       |    | 108                 |
| Net cash used in investing activities continuing operations Net cash used in investing   |        |           |              | (126,852)                               |            | (20,359)   |    |                       |    | (147,211)           |
| activities discontinued operations   |        |           |              | (1,138)                                 |            |  |    |                       |    | (1,138)             |
| Net cash used in investing activities  |        |           |              | (127,990)                               |            | (20,359)   |    |                       |    | (148,349)           |
| Net repayments under revolving and securitization credit facilities  |        |           |              |   |            | (8,838)  |    |                       |    | (8,838)             |

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| Other  |    | (3,506)   |    | 273         |    | (1,109)  |    |    | (4,342)   |
|--|----|-----------|----|-------------|----|----------|----|----|-----------|
| Purchases of common stock                      |    | (450,350) |    |             |    |          |    |    | (450,350) |
| Exercise of stock options,                     |    |           |    |             |    |          |    |    |           |
| including excess tax benefit                   |    | 22,066    |    |             |    |          |    |    | 22,066    |
| Cash dividends on common                       |    |           |    |             |    |          |    |    |           |
| stock  |    | (62,696)  |    |             |    |          |    |    | (62,696)  |
| Intercompany financing and                     |    |           |    |             |    |          |    |    |           |
| advances                                       |    | 634,750   |    | (979,831)   |    | 345,081  |    |    |           |
|  |    |           |    |             |    |          |    |    |           |
| Net cash provided by (used in)                 |    | 110.001   |    | (0.50.5.50) |    | 227.121  |    |    | (504460)  |
| financing activities                           |    | 140,264   |    | (979,558)   |    | 335,134  |    |    | (504,160) |
| Transpar (danages) in each                     |    |           |    |             |    |          |    |    |           |
| Increase (decrease) in cash                    |    | 207.470   |    | (41.702)    |    | (24.502) |    |    | 121 254   |
| and cash equivalents                           |    | 207,479   |    | (41,723)    |    | (34,502) |    |    | 131,254   |
| Cash and cash equivalents at beginning of year |    | 719,570   |    | 100,623     |    | 57,921   |    |    | 878,114   |
| beginning of year                              |    | 119,570   |    | 100,023     |    | 37,921   |    |    | 0/0,114   |
| Cash and cash equivalents at                   |    |           |    |             |    |          |    |    |           |
| end of year                                    | \$ | 927,049   | \$ | 58,900      | \$ | 23,419   | \$ | \$ | 1,009,368 |
| ond of your                                    | Ψ  | ,21,01)   | Ψ  | 30,700      | Ψ  | 20,117   | Ψ  | Ψ  | 1,002,500 |
|  |    |           |    |             |    |          |    |    |           |

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# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

### ITEM 9A. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

The Company maintains disclosure controls and procedures that are intended to ensure that information required to be disclosed in the Company's reports submitted under the Securities Exchange Act of 1934, as amended (the Exchange Act), is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC. These controls and procedures also are intended to ensure that information required to be disclosed in such reports is accumulated and communicated to management to allow timely decisions regarding required disclosures. The Company's Chief Executive Officer and Chief Financial Officer, with the participation of other members of the Company's management, have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a 15(e) and 15d 15(e) under the Exchange Act) and have concluded that the Company's disclosure controls and procedures were effective for their intended purposes as of the end of the period covered by this report.

# **Changes in Internal Control over Financial Reporting**

There were no changes during the fiscal quarter ended September 30, 2011 in the Company s internal control over financial reporting that materially affected, or are reasonably likely to materially affect, those controls.

## MANAGEMENT S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of AmerisourceBergen Corporation (AmerisourceBergen or the Company) is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended. AmerisourceBergen s internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. The Company s internal control over financial reporting includes those policies and procedures that:

- (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company s assets that could have a material effect on the financial statements.

Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

AmerisourceBergen s management assessed the effectiveness of AmerisourceBergen s internal control over financial reporting as of September 30, 2011. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework. Based on management s assessment and those criteria, management has concluded that AmerisourceBergen s internal control over financial reporting was effective as of September 30, 2011. AmerisourceBergen s independent registered public accounting firm, Ernst & Young LLP, has issued an attestation report on the effectiveness of AmerisourceBergen s internal control over financial reporting. This report is set forth on the next page.

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# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The Board of Directors and Stockholders of AmerisourceBergen Corporation

We have audited internal control over financial reporting of AmerisourceBergen Corporation and subsidiaries as of September 30, 2011, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). AmerisourceBergen Corporation s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management s Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, AmerisourceBergen Corporation and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of September 30, 2011, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of AmerisourceBergen Corporation and subsidiaries as of September 30, 2011 and 2010, and the related consolidated statements of operations, changes in stockholders equity, and cash flows for each of the three years in the period ended September 30, 2011 and our report dated November 22, 2011 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Philadelphia, Pennsylvania November 22, 2011

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#### ITEM 9B. OTHER INFORMATION

None.

#### **PART III**

## ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information appearing in our Notice of Annual Meeting of Stockholders and Proxy Statement for the 2012 Annual Meeting of stockholders (the 2012 Proxy Statement ) including information under Election of Directors, Additional Information about the Directors, the Board and the Board Committees, Codes of Ethics, Audit Matters, and Section 16 (a) Beneficial Reporting Compliance, is incorporated herein by reference. We will file the 2012 Proxy Statement with the Securities and Exchange Commission pursuant to Regulation 14A within 120 days after the close of the fiscal year.

Information with respect to Executive Officers of the Company appears in Part I of this report.

We adopted a Code of Ethics for Designated Senior Officers that applies to our Chief Executive Officer, Chief Financial Officer and Corporate Controller. A copy of this Code of Ethics is filed as an exhibit to this report and is posted on our Internet website, which is *www.amerisourcebergen.com*. Any amendment to, or waiver from, any provision of this Code of Ethics will be posted on our Internet website.

## ITEM 11. EXECUTIVE COMPENSATION

Information contained in the 2012 Proxy Statement, including information appearing under Compensation Matters and Executive Compensation in the 2012 Proxy Statement, is incorporated herein by reference.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Information contained in the 2012 Proxy Statement, including information appearing under Beneficial Ownership of Common Stock and Equity Compensation Plan Information in the 2012 Proxy Statement, is incorporated herein by reference.

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information contained in the 2012 Proxy Statement, including information appearing under Additional Information about the Directors, the Board, and the Board Committees, Corporate Governance, Agreements with Employees and Certain Transactions in the 2012 Proxy Statement, is incorporated herein by reference.

# ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

Information contained in the 2012 Proxy Statement, including information appearing under Audit Matters in the 2012 Proxy Statement, is incorporated herein by reference.

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## **PART IV**

## ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

## (a) (1) and (2) List of Financial Statements and Schedules.

Financial Statements: The following consolidated financial statements are submitted in response to Item 15(a)(1):

|  | Page |
|--|------|
| Report of Ernst & Young LLP, Independent Registered Public Accounting Firm                           | 36   |
| Consolidated Balance Sheets as of September 30, 2011 and 2010  | 37   |
| Consolidated Statements of Operations for the fiscal years ended September 30, 2011, 2010 and 2009   | 38   |
| Consolidated Statements of Changes in Stockholders Equity for the fiscal years ended September 30,   |      |
| 2011, 2010 and 2009  | 39   |
| Consolidated Statements of Cash Flows for the fiscal years ended September 30, 2011, 2010 and 2009   | 40   |
| Notes to Consolidated Financial Statements   | 41   |
| Financial Statement Schedule: The following financial statement schedule is submitted in response to |      |
| Item $15(a)(2)$ :  |      |
| Schedule II Valuation and Qualifying Accounts  | 85   |
|  |      |

All other schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and, therefore, have been omitted.

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# (a) (3) List of Exhibits.\*

| Exhibit     | TD 1.41  |  |  |  |  |  |  |  |  |
|-------------|--|--|--|--|--|--|--|--|--|
| Number<br>2 | <b>Description</b> Agreement and Plan of Merger dated as of March 16, 2001 by and among AABB Corporation, AmeriSource Health Corporation, Bergen Brunswig Corporation, A-Sub Acquisition Corp. and B-Sub Acquisition Corp. (incorporated by reference to Exhibit 2.1 to the Registrant s Registration Statement No. 333-71942 on Form S-4, dated October 19, 2001).  |  |  |  |  |  |  |  |  |
| 3.1         | Amended and Restated Certificate of Incorporation of the Registrant, as amended by the Certificate of Amendment dated February 7, 2011 (incorporated by reference Exhibit 3.1 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2011).  |  |  |  |  |  |  |  |  |
| 3.2         | Amended and Restated Bylaws of the Registrant, as amended (incorporated by reference to Exhibit 3.1 to the Registrant s Current Report on Form 8-K filed on February 22, 2011).  |  |  |  |  |  |  |  |  |
| 4.1         | Purchase Agreement, dated September 8, 2005, by and among the Registrant, the Subsidiary Guarantors named therein, Lehman Brothers Inc., Banc of America Securities LLC, J.P. Morgan Securities Inc., Scotia Capital (USA) Inc., Wachovia Securities, Inc. and Wells Fargo Securities, LLC (incorporated by reference to Exhibit 4.4 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2005).     |  |  |  |  |  |  |  |  |
| 4.2         | Indenture, dated as of September 14, 2005, among the Registrant, certain of the Registrant s subsidiaries as guarantors thereto and J.P. Morgan Trust Company, National Association, as trustee, related to the Registrant s $5/8$ % Senior Notes due 2012 and 5 $7/8$ % Senior Notes due 2015 (incorporated by reference to Exhibit 4.5 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2005). |  |  |  |  |  |  |  |  |
| 4.3         | Form of $5.5/8\%$ Senior Notes due 2012 (incorporated by reference to Exhibit 4.6 to the Registrant 8 Annual Report on Form 10-K for the fiscal year ended September 30, 2005).  |  |  |  |  |  |  |  |  |
| 4.4         | Form of $5^{7}/_{8}\%$ Senior Notes due 2015 (incorporated by reference to Exhibit 4.7 to the Registrant 8 Annual Report on Form 10-K for the fiscal year ended September 30, 2005).   |  |  |  |  |  |  |  |  |
| 4.5         | Exchange and Registration Rights Agreement, dated September 14, 2005, by and among the Registrant, the Subsidiary Guarantors named therein, and Lehman Brothers Inc. on behalf of the Initial Purchasers under the Purchase Agreement dated September 8, 2005 (incorporated by reference to Exhibit 4.8 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2005).                                  |  |  |  |  |  |  |  |  |
| 4.6         | Underwriting Agreement, dated November 16, 2009, between the Registrant and J.P. Morgan Securities Inc. and Banc of America Securities LLC (incorporated by reference to Exhibit 1.1 to the Registrant s Current Report on Form 8-K filed on November 17, 2009).   |  |  |  |  |  |  |  |  |
| 4.7         | Indenture, dated as of November 19, 2009, among the Registrant and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.1 to the Registrant s Current Report on Form 8-K filed on November 23, 2009).  |  |  |  |  |  |  |  |  |

4.8

First Supplemental Indenture, dated as of November 19, 2009, among the Registrant, the Guarantors named therein and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.2 to the Registrant s Current Report on Form 8-K filed on November 23, 2009).

- 4.9 Form of 4.875% Senior Notes due 2019 (incorporated by reference to Exhibit 4.2 to the Registrant s Current Report on Form 8-K filed on November 23, 2009).
- 10.1 AmeriSource Master Pension Plan (incorporated by reference to Exhibit 10.9 to Registration Statement on Form S-1 of AmeriSource Health Corporation, Registration No. 33-27835, filed March 29, 1989).
- 10.2 AmerisourceBergen Drug Corporation Supplemental Retirement Plan, as amended and restated as of November 24, 2008 (incorporated by reference to Exhibit 10.2 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2008).

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| Exhibit<br>Number<br>10.3 | Description AmeriSource Health Corporation 1999 Stock Option Plan (incorporated by reference to Appendix B to Proxy Statement of AmeriSource Health Corporation dated February 5, 1999 for the Annual Meeting of Stockholders held on March 3, 1999).                              |
|---------------------------|--|
| 10.4                      | AmeriSource Health Corporation 2001 Stock Option Plan (incorporated by reference to Exhibit 99.1 to the Registration Statement on Form S-8 of AmeriSource Health Corporation, filed May 4, 2001).  |
| 10.5                      | Bergen Brunswig Corporation 1999 Management Stock Incentive Plan (incorporated by reference to Annex F to Registration Statement No. 333-7445 of Form S-4 of Bergen Brunswig Corporation dated March 16, 1999).  |
| 10.6                      | AmerisourceBergen Corporation 2001 Non-Employee Directors Stock Option Plan, as amended and restated November 9, 2005 (incorporated by reference to Exhibit 10.17 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2005).                    |
| 10.7                      | AmerisourceBergen Corporation 2001 Restricted Stock Plan, as amended and restated as of November 12, 2008 (incorporated by reference to Exhibit 10.18 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2008).                                |
| 10.8                      | AmerisourceBergen Corporation 2001 Deferred Compensation Plan, as amended and restated as of November 24, 2008 (incorporated by reference to Exhibit 10.19 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2008).                           |
| 10.9                      | AmerisourceBergen Corporation Supplemental 401(k) Plan, as amended and restated as of November 24, 2008 (incorporated by reference to Exhibit 10.20 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2008).                                  |
| 10.10                     | AmerisourceBergen Corporation Equity Incentive Plan, as amended and restated as of January 1, 2011(incorporated by reference to Exhibit 10.3 to the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2011).                                       |
| 10.11                     | AmerisourceBergen Corporation Compensation Policy for Non-Employee Directors, effective November 11, 2010, as amended as of May 13, 2011 (incorporated by reference to Exhibit 10.1 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2011). |
| 10.12                     | AmerisourceBergen Corporation 2011 Employee Stock Purchase Plan (incorporated by reference to Exhibit 10.2 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2011).   |
| 10.13                     | Employment Agreement, dated as of February 1, 2010, between the Registrant and June Barry (incorporated by reference to Exhibit 10.20 to Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2011).  |
| 10.14                     | Amended and Restated Employment Agreement, dated as of November 24, 2008, between the Registrant and John G. Chou (incorporated by reference to Exhibit 10.15 to the Registrant s  |

Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008).

10.15 Letter Agreement, dated January 7, 2009, between the Registrant and John G. Chou (incorporated by reference to Exhibit 10.16 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008). 10.16 Second Amendment and Restatement of Employment Agreement, dated as of November 11, 2010, between the Registrant and Steven H. Collis (incorporated by reference to Exhibit 10.17 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2010). 10.17 Amended and Restated Employment Agreement, dated as of November 24, 2008, between the Registrant and Michael D. DiCandilo (incorporated by reference to Exhibit 10.9 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008). 10.18 Letter Agreement, dated January 7, 2009, between the Registrant and Michael D. DiCandilo (incorporated by reference to Exhibit 10.10 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008). 10.19 Employment Agreement, dated as of April 8, 2010, between the Registrant and James D. Frary (incorporated by reference to Exhibit 10.21 to the Registrant s Annual Report on Form 10-K filed on November 23, 2010). 10.20 Employment Agreement, dated as of November 26, 2010, between the Registrant and Peyton R. Howell. 10.21 Amended and Restated Employment Agreement, dated as of December 15, 2008, between the Registrant and David W. Neu.

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Letter Agreement, dated January 7, 2009, between the Registrant and David W. Neu.

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| Exhibit<br>Number<br>10.23 | <b>Description</b> Amended and Restated Employment Agreement, dated as of November 24, 2008, between Registrant and R. David Yost (incorporated by reference to Exhibit 10.6 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008).  |
|----------------------------|--|
| 10.24                      | Letter Agreement, dated January 7, 2009, between the Registrant and R. David Yost (incorporated by reference to Exhibit 10.7 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008).  |
| 10.25                      | AmerisourceBergen Corporation Amended and Restated Long-Term Incentive Award Agreement, dated December 22, 2008, for R. David Yost (incorporated by reference to Exhibit 10.8 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2008).   |
| 10.26                      | Receivables Sale Agreement between AmerisourceBergen Drug Corporation, as Originator, and AmeriSource Receivables Financial Corporation, as Buyer, dated as of July 10, 2003 (incorporated by reference to Exhibit 10.2 to the Registrant s Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2010).  |
| 10.27                      | First Amendment to Receivables Sale Agreement, dated as of April 29, 2010, by and between Amerisource Receivables Financial Corporation, as Buyer, and AmerisourceBergen Drug Corporation as Originator (incorporated by reference to Exhibit 99.2 to the Registrant s Current Report on Form 8-K filed on May 5, 2010).   |
| 10.28                      | Second Amendment to Receivables Sales Agreement, dated as of April 28, 2011, between Amerisource Receivables Financial Corporation, Buyer, and AmerisourceBergen Drug Corporation, as Originator (incorporated by reference to Exhibit 10.2 to the Registrant s Current Report on Form 8-K filed on May 4, 2011).  |
| 10.29                      | Amended and Restated Receivables Purchase Agreement, dated as of April 29, 2010, among AmeriSource Receivables Financial Corporation, as Seller, AmerisourceBergen Drug Corporation, as Initial Servicer, Bank of America, National Association, as Administrator and various purchaser groups, dated as of July 10, 2003 (incorporated by reference to Exhibit 99.1 to the Registrant s Current Report on Form 8-K filed on May 5, 2010). |
| 10.30                      | First Amendment to Amended and Restated Receivables Purchase Agreement, dated as of April 28, 2011, among Amerisource Receivables Financial Corporation, as Seller, AmerisourceBergen Drug Corporation, as initial Servicer, various purchaser groups, and Bank of America, National Association, as Administrator (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed on May 4, 2011).        |
| 10.31                      | Amended and Restated Performance Undertaking, dated December 2, 2004, executed by the Registrant, as Performance Guarantor, in favor of Amerisource Receivables Financial Corporation, as Recipient.   |
| 10.32                      | First Amendment to Amended and Restated Performance Undertaking Agreement, dated as of April 28, 2011, among Registrant, Amerisource Receivables Financial Corporation, Bank of  |

America, National Association, as Administrator, and various purchaser groups (incorporated by reference to Exhibit 10.3 to the Registrant s Current Report on Form 8-K filed on May 4, 2011).

- 10.33 Credit Agreement dated as of April 21, 2005 between J.M. Blanco, Inc. and The Bank of Nova Scotia (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2005).
- 10.34 Credit Agreement, dated as of March 18, 2011, among AmerisourceBergen Corporation, the Borrowing Subsidiaries party thereto, the Lenders party thereto, and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.1 to the Registrant s Current Report on Form 8-K filed on March 24, 2011).
  - AmerisourceBergen Corporation Code of Ethics for Designated Senior Officers (incorporated by reference to Exhibit 14 to the Registrant s Annual Report on Form 10-K for the fiscal year ended September 30, 2003).
  - 21 Subsidiaries of the Registrant.
  - Consent of Ernst & Young LLP, Independent Registered Public Accounting Firm.
- 31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer.
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer.

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| Exhibit<br>Number<br>32.1 | <b>Description</b> Section 1350 Certification of Chief Executive Officer.   |
|---------------------------|---|
| 32.2                      | Section 1350 Certification of Chief Financial Officer.  |
| 101                       | Financial statements from the Annual Report on Form 10-K of AmerisourceBergen Corporation for the fiscal year ended September 30, 2011, formatted in Extensible Business Reporting Language (XBRL): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Operations, (iii) the Consolidated Statements of Changes in Stockholders Equity, (iv) the Consolidated Statements of Cash Flows, and (v) the Notes to Consolidated Financial Statements. |

\* Copies of the exhibits will be furnished to any security holder of the Registrant upon payment of the reasonable cost of reproduction.

Each marked exhibit is a management contract or a compensatory plan, contract or arrangement in which a director or executive officer of the Registrant participates or has participated.

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#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### AMERISOURCEBERGEN CORPORATION

Date: November 22, 2011 By: /s/ STEVEN H. COLLIS

Steven H. Collis

**President. Chief Executive Officer and** 

**Director** 

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below as of November 22, 2011 by the following persons on behalf of the Registrant and in the capacities indicated.

Signature Title

/s/ Steven H. Collis President, Chief Executive Officer and Director

(Principal Executive Officer)

Steven H. Collis

/s/ Michael D. DiCandilo Executive Vice President and Chief Financial Officer

(Principal Financial and Accounting Officer)

Michael D. DiCandilo

/s/ Tim G. Guttman Vice President, Corporate Controller

Tim G. Guttman

/s/ Richard C. Gozon Director and Chairman

Richard C. Gozon

/s/ Charles H. Cotros Director

**Charles H. Cotros** 

/s/ Richard W. Gochnauer Director

Richard W. Gochnauer

/s/ Edward E. Hagenlocker Director

Edward E. Hagenlocker

/s/ Jane E. Henney, M.D. Director

Jane E. Henney, M.D.

/s/ Kathleen W. Hyle Director

Kathleen W. Hyle

/s/ Michael J. Long Director

Michael J. Long

/s/ Henry W. McGee Director

Henry W. McGee

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# AMERISOURCEBERGEN CORPORATION AND SUBSIDIARIES SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS

|   | Additions<br>Charged |                         |    |                      |                                 |                             |          |                                |        |
|---|----------------------|-------------------------|----|----------------------|---------------------------------|-----------------------------|----------|--------------------------------|--------|
|   |                      | Balance at<br>Beginning |    | to  sts and  xpenses | Charged to<br>Other<br>Accounts | Deductions-<br>Describe (3) |          | Balance at<br>End of<br>Period |        |
| Description   |                      | of Period               |    | (1)                  | (2)<br>(In thousands)           |                             |          |                                |        |
| Year Ended September 30,<br>2011<br>Allowance for doubtful accounts | \$                   | 96,345                  | \$ | 39,315               | 62                              |                             | (42,590) |                                | 93,132 |
| Year Ended September 30,<br>2010<br>Allowance for doubtful accounts | \$                   | 90,998                  | \$ | 43,124               | \$                              | \$                          | (37,777) | \$                             | 96,345 |
| Year Ended September 30, 2009 Allowance for doubtful accounts       | \$                   | 111,128                 | \$ | 31,830               | \$                              | \$                          | (51,960) | \$                             | 90,998 |

- (1) Represents the provision for doubtful accounts.
- (2) Represents the aggregate allowances of acquired entities at the respective acquisition dates.
- (3) Represents accounts written off during year, net of recoveries.