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UNITED RENTALS INC /DE  
Form 11-K  
June 28, 2002

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 11-K

Annual Report Pursuant to Section 15(d) of the  
Securities Exchange Act of 1934

(Mark One)

Annual report pursuant to Section 15(d) of the Securities Exchange Act of  
1934 (No Fee Required)

For the fiscal year ended December 31, 2000

OR

Transition report pursuant to Section 15(d) of the Securities Exchange  
Act of 1934 (No Fee Required)

For the transition period from \_\_\_ to \_\_\_

Commission file number 1-14387

A. Full title of the plan and address of the plan, if different from that of  
the issuer named below:

United Rentals, Inc. Acquisition Plan

B. Name of issuer of the securities held pursuant to the plan and the address  
of its principal executive office:

United Rentals, Inc.  
Five Greenwich Office Park  
Greenwich, Connecticut 06830

REQUIRED INFORMATION

United Rentals, Inc. Acquisition Plan

Financial Statements  
and Supplemental Schedule

December 31, 2000 and 1999

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Report of Independent Auditors

To Participants and Administrator of  
United Rentals, Inc. Acquisition Plan

We have audited the accompanying statements of net assets available for benefits of United Rentals, Inc. Acquisition Plan as of December 31, 2000 and 1999, and the related statements of changes in net assets available for benefits for the year ended December 31, 2000 and for the period from April 1, 1999 to December 31, 1999. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan at December 31, 2000 and 1999, and the changes in its net assets available for benefits for the year ended December 31, 2000 and for the period from April 1, 1999 to December 31, 1999, in conformity with accounting principles generally accepted in the United States.

Our audits were performed for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying supplemental schedule of assets (held at end of year) as of December 31, 2000, is presented for purposes of additional analysis and is not a required part of the financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in our audits of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

/s/ Ernst & Young LLP

February 22, 2002

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United Rentals, Inc. Acquisition Plan

Statements of Net Assets Available for Benefits

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|  | December 31  |              |
|--|--------------|--------------|
|  | 2000         | 1999         |
| Assets:                                      |              |              |
| Cash   | \$ --        | \$ 242,611   |
| Investments, at fair value:                  |              |              |
| United Rentals, Inc. Common Stock Fund       | 459,360      | 137,984      |
| Merrill Lynch Retirement Reserves Money Fund | --           | 14,129,176   |
| Mutual Funds                                 | 32,691,857   | 20,811,534   |
| Equity Index Trust Fund                      | 533,322      | --           |
| Total investments                            | 33,684,539   | 35,321,305   |
| Participant loans                            | 1,809,452    | 1,045,954    |
| Net assets available for benefits            | \$35,493,991 | \$36,367,259 |

See accompanying notes.

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United Rentals, Inc. Acquisition Plan

Statements of Changes in Net Assets Available for Benefits

|  | Years ended December 31 |               |
|--|-------------------------|---------------|
|  | 2000                    | 1999          |
| Additions  |                         |               |
| Investment income:   |                         |               |
| Interest and dividend income                                 | \$ 2,128,285            | \$ 1,270,427  |
| Net (depreciation) appreciation in fair value of investments | (2,117,057)             | 1,449,021     |
| Employee rollover contributions                              | 321,362                 | --            |
| Transfers in from various plans                              | 2,106,194               | 34,242,718    |
| Total additions  | 2,438,784               | 36,962,166    |
| Deductions   |                         |               |
| Benefits paid directly to participants                       | 3,312,052               | 594,907       |
| Net (decrease) increase                                      | (873,268)               | 36,367,259    |
| Net assets available for benefits, beginning of period       | 36,367,259              | --            |
| Net assets available for benefits, end of period             | \$ 35,493,991           | \$ 36,367,259 |

See accompanying notes.

United Rentals, Inc. Acquisition Plan

Notes to Financial Statements

December 31, 2000

1. Plan Description

The following description of the United Rentals, Inc. Acquisition Plan (the "Plan") provides only general information. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

General

The Plan is a defined contribution, discretionary profit sharing plan which was established by United Rentals, Inc. (the "Company") on April 1, 1999. An individual who was an employee of a prior employer acquired by the Company shall become a participant of the Plan on the date that their assets from the prior employer plan are transferred to the Plan.

On August 1, 2000, the Plan's trustee was changed from Merrill Lynch Trust Company, Inc. to T. Rowe Price Trust Company.

Contributions

Participants do not contribute any portion of their salary to their accounts. A participant may contribute amounts representing distributions from other qualified defined benefit or defined contribution plans.

The Company may contribute a discretionary amount, if any, to the Plan determined annually by the Board of Directors of the Company. The Company did not make any contributions to the Plan in 2000 and 1999.

Participant Accounts

Each participant account is credited with the participant's share of Company discretionary contributions, if any, assets transferred to this Plan from the participant's prior employer plan, the participant's share of the net earnings or losses on the investments of the assets of the Plan, distributions from the participant's account, and any expenses or liabilities charged to the participant's account.

Vesting

Participants in the Plan are fully vested in their accounts upon the transfer of their assets into the Plan.

United Rentals, Inc. Acquisition Plan

Notes to Financial Statements (continued)

1. Plan Description (continued)

Investment Options

All of the Plan's investment options are fully participant directed.

Participant Loans

Participants may borrow from their fund accounts a minimum of \$1,000 up to a maximum equal to the lesser of \$50,000 or 50% of their vested account balance. Loan terms range from one to five years for personal loans and up to a reasonable period of time as established by the Plan Administrator for the purchase of a primary residence. The loans are secured by the vested balance in the participant's account and bear interest at a rate determined by the Plan Administrator. Principal and interest are paid ratably through payroll deductions.

Payment of Benefits

On termination of service, death, disability or retirement a participant may receive a lump-sum amount equal to the vested value of his or her account.

Administrative Expenses

All of the Plan's administrative expenses are paid by the Company, except for investment related expenses which are charged directly to the participants' accounts.

Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and terminate the Plan subject to the provisions of Employee Retirement Income Security Act of 1974.

Transfers In

Transfers in from various plans represent assets transferred to this plan from the U.S. Rentals, Inc. Employer Retirement Savings Plan, Rental Tools & Equipment Co. International, Inc. 401(k) Savings and Profit Sharing Plan and other acquired companies' plans.

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United Rentals, Inc. Acquisition Plan

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies

Basis of Accounting

The Plan's financial statements are prepared on the accrual basis of accounting.

Investments

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The Plan's investments are stated at fair value. Participant loans are valued at their outstanding principal balances, which approximate fair value.

### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from these estimates.

### 3. Distributions and Reconciliation to Form 5500

The investment balances include amounts allocated to accounts of participants who have terminated employment and requested distribution from the Plan but have not yet been paid as of year-end. Such amounts are included on the Form 5500 as a liability but are not included as a liability in the accompanying financial statements.

### 4. Income Tax Status

The Plan has applied for but not received a determination letter from the Internal Revenue Service stating that the Plan is qualified under Section 401(a) of the Internal Revenue Code (the "Code"). The Company has indicated that it will take the necessary steps, if any, to maintain the Plan's qualified status.

### 5. Investments

During 2000 and 1999, the Plan's investments (including investments purchased, sold as

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## United Rentals, Inc. Acquisition Plan

### Notes to Financial Statements (continued)

well as held during the period) appreciated (depreciated) in fair value as follows:

|  | Year ended<br>December 31, 2000 | Period from<br>April 1, 1999 to<br>December 31, 1999 |
|--|---------------------------------|--|
|  | -----                           | -----  |
| United Rentals, Inc. Common Stock Fund | \$ (19,760)                     | \$ 10,469  |
| Merrill Lynch Basic Value Fund, Inc.   | (8,461)                         | 4,777  |
| Federated Bond Fund                    | (675)                           | (1,893)  |
| PIMCO Total Return Fund                | 12,934                          | (10,401)   |
| Merrill Lynch Fundamental Growth Fund  | 602,211                         | 947,291  |
| Pioneer Growth Shares                  | 147                             | (1,125)  |
| Dreyfus Premier Balance Fund           | (26,608)                        | 11,834   |
| AIM Blue Chip Fund                     | 51,267                          | 242,877  |
| Van Kampen Emerging Growth Fund        | (23,794)                        | 59,916   |
| AIM Value Fund                         | (53,649)                        | 317,480  |
| MFS Capital OPP Fund                   | 29,651                          | 6,580  |
| Merrill Lynch S&P 500 Index Fund       | 2,316                           | 73,059   |
| Ivy International Fund II              | (99,725)                        | 118,614  |

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|  |                |              |
|--|----------------|--------------|
| Merrill Lynch Federal Securities Trust | 758            | (580)        |
| AIM Charter Fund                       | 6,429          | 2,082        |
| AIM Equity Constellation Fund          | 48,720         | 21,589       |
| AIM Weingarten Fund                    | 15,314         | 935          |
| Van Kampen American Value Fund         | (1,015)        | 7,008        |
| Merrill Lynch Capital Fund             | (229)          | (405,252)    |
| Merrill Lynch Global Allocation Fund   | 1,205          | 1,731        |
| Lord Abbett Development Growth Fund    | (23,852)       | 35,306       |
| AIM International Equity Fund          | (27,014)       | 6,724        |
| AIM Global Aggressive Growth Fund      | (20,967)       | -            |
| Global Stock Fund                      | (24,666)       | -            |
| Value Fund                             | 8,763          | -            |
| International Stock Fund               | (147,662)      | -            |
| New Horizons Fund                      | (101,006)      | -            |
| Growth And Income Fund                 | (3,245)        | -            |
| Science & Technology Fund              | (602,942)      | -            |
| Small-Cap Stock Fund                   | (19,831)       | -            |
| Spectrum Income Fund                   | 18,473         | -            |
| Balanced Fund                          | (124,755)      | -            |
| Blue Chip Growth Fund                  | (1,548,111)    | -            |
| Equity Index Trust Fund                | (46,350)       | -            |
| Dividend Growth Fund                   | 9,072          | -            |
|  | -----          | -----        |
|  | \$ (2,117,057) | \$ 1,449,021 |
|  | =====          | =====        |

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United Rentals, Inc. Acquisition Plan

Notes to Financial Statements (continued)

5. Investments (continued)

Individual investments that represent 5% or more of the fair value of the Plan's net assets available for benefits are as follows:

|  | December 31   |               |
|--|---------------|---------------|
|  | 2000          | 1999          |
|  | -----         | -----         |
| Blue Chip Growth Fund                        | \$ 10,368,768 |               |
| Prime Reserve Fund                           | 14,091,863    |               |
| Balanced Fund                                | 3,686,791     |               |
| Participant loans                            | 1,809,452     |               |
| Merrill Lynch Retirement Reserves Money Fund |               | \$ 14,129,176 |
| Merrill Lynch Fundamental Growth Fund        |               | 6,360,696     |
| Dreyfus Premier Balance Fund                 |               | 2,234,432     |
| AIM Value Fund                               |               | 3,682,049     |
| Merrill Lynch Capital Fund                   |               | 2,331,299     |

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Schedule H, Line 4(i); Schedule of Assets (Held at End of Year)

December 31, 2000

| Identity of Issuer, Borrower, Lessor<br>or Similar Party | Description of Investment,<br>Including Maturity Date,<br>Rate of Interest,<br>Par or Maturity Value | Current<br>Value |
|--|--|------------------|
| T. Rowe Price Trust Company*                             | Spectrum Income Fund   | \$ 1,027,        |
|  | Balanced Fund  | 3,686,           |
|  | Blue Chip Growth Fund  | 10,368,          |
|  | Dividend Growth Fund   | 191,             |
|  | Global Stock Fund  | 213,             |
|  | Growth and Income Fund   | 77,              |
|  | International Stock Fund   | 979,             |
|  | New Horizons Fund  | 505,             |
|  | Prime Reserve Fund   | 14,091,          |
|  | Science & Technology Fund  | 948,             |
|  | Small-Cap Stock Fund   | 289,             |
|  | Value Fund   | 311,             |
|  | Equity Index Trust Fund  | 533,             |
|  | United Rentals, Inc. Common<br>Stock Fund  | 459,             |
|  | -----  |                  |
|  | 33,684,  |                  |
| Participant loans*                                       | With varying interest rates and<br>maturity dates  | 1,809,           |
|  |  | -----            |
|  |  | \$ 35,493,       |
|  |  | =====            |

\*Indicates party-in-interest to the Plan.

Note: The "Cost" column is not applicable because all of the Plan's investment programs are fully participant directed.

EXHIBITS

23 Consent of Ernst & Young LLP

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

United Rentals, Inc. Acquisition Plan



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Date: June 27, 2002

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By: /s/ MICHAEL J. NOLAN

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Name: Michael J. Nolan

Title: Chief Financial Officer