

Edgar Filing: PRECISION DRILLING CORP - Form 6-K

PRECISION DRILLING CORP  
Form 6-K  
November 18, 2003

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 6-K

REPORT OF FOREIGN PRIVATE ISSUER  
PURSUANT TO SECTION 13a-16 OR 15d-16 OF THE  
SECURITIES EXCHANGE ACT OF 1934

For November 18, 2003

Commission File Number: 001-14534

PRECISION DRILLING CORPORATION  
(Exact name of registrant as specified in its charter)

4200, 150 - 6TH AVENUE S.W.  
CALGARY, ALBERTA  
CANADA T2P 3Y7  
(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b) (1). \_\_\_\_\_

Note: Regulation S-T Rule 101(b) (1) only permits the submission in paper of a Form 6-K if submitted solely to provide an attached annual report to security holders.

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b) (7): \_\_\_\_\_

Note: Regulation S-T Rule 101(b) (7) only permits the submission in paper of a Form 6-K if submitted to furnish a report or other document that the registrant foreign private issuer must furnish and make public under the laws of the jurisdiction in which the registrant is incorporated, domiciled or legally organized (the registrant's "home country"), or under the rules of the home country exchange on which the registrant's securities are traded, as long as the report or other document is not a press release, is not required to be and has not been distributed to the registrant's security holders, and, if discussing a material event, has already been the subject of a Form 6-K submission or other Commission filing on EDGAR.

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes  No

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82- N/A

-----

Precision Drilling Corporation  
2003 Interim Report -- periods ended September 30, 2003  
Management's Discussion and Analysis

### HIGHLIGHTS

(Stated in thousands of dollars, except per share amounts)

	2003	Three months ended September 30, 2002	% Change	2003
<b>Financial Results</b>				
Revenue	\$ 468,097	\$ 363,669	28.7	\$ 1,424,331
Operating earnings (1)	63,174	20,371	210.1	189,331
Earnings from continuing operations	37,772	10,459	261.1	116,022
Net earnings	37,772	12,246	208.4	133,531
Diluted earnings per share:				
From continuing operations	0.68			0.19257.9
After discontinued operations	0.68			0.22209.1
Funds provided by continuing operations	93,260	22,872	307.7	244,720
				September 30, 2003
<b>Financial Position</b>				
Working capital				\$ 246,974
Long-term debt (2)				446,372
Long-term debt to long-term debt plus equity (2)				

(1) See explanation on page 8

(2) Excludes current portion of long-term debt

This discussion should be read in conjunction with the annual audited consolidated financial statements of Precision Drilling Corporation (Corporation) for the fiscal year ended December 31, 2002, as well as the Management Discussion and Analysis which appears on pages 37 to 49 of the Corporation's 2002 annual report, and with the interim financial statements for the periods ending September 30, 2003.

### Overview and Outlook

Earnings per share from continuing operations for the three months ended September 30, 2003 was \$0.68 compared to \$0.19 in the same quarter of 2002. Included in earnings from continuing operations are costs of \$816 (\$0.01 per share) associated with business rationalization initiatives. For the nine month period ended September 30, 2003, earnings per share from continuing operations

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

was \$2.10 compared to \$1.41 for the same period in 2002 while gains on disposal of discontinued operations resulted in a further earnings per share of \$0.32 for a total of \$2.42 per share for the nine month period ended September 30, 2003.

Revenue of \$468.1 million for the third quarter increased by \$104.4 million or 29% over the same period in the prior year. The majority of this increase came from the Corporation's Canadian operations. Activity levels in Canada were strong in all of the Corporation's business segments. Revenue in Canada from the Contract Drilling operation was up 53% while the Technology Services Canadian operation was up 44%. Based on the number of rig operating days, drilling activity in Canada was up 56% as high commodity prices positively impacted our customer's cash flows and near perfect weather for most of the quarter allowed equipment to move when required. The drive to maintain North American natural gas production resulted in 71% of the wells drilled in Canada to September 30, 2003 being successful natural gas completions.

Activity levels throughout the Corporation are expected to remain strong for the next six months with the principal driver being Canadian operations. All indications are that 2003 will be a record year for wells drilled in Canada and this activity level is expected to continue into 2004. A critical element of being able to service this demand is the availability of trained field personnel. In 2002, quickly ramping to winter activity levels from relatively slow summer and fall seasons proved challenging. This year's second and third quarter activity levels allowed the Corporation to maintain a high service capability entering the fourth quarter. Notwithstanding, it is still expected that an inability to staff relief crews for certain rigs will limit operations during the peak periods.

In addition to the expected Canadian activity levels, the Corporation's international contract drilling activity is expected to increase with the growth in our Mexico integrated services contract from 7 rigs to 10 rigs as well as the building of two custom rigs to work under separate contracts internationally, one in the Middle East and one in Asia Pacific for a minimum period of 12 and 18 months, respectively.

As noted in the second quarter, the business plan for Technology Services is being reviewed. This process is expected to be completed in the fourth quarter and will result in the identification of core and non-core product lines. These conclusions will guide future capital investment and divestiture decisions and will form the basis for assessing the carrying value of the Corporation's investment in Technology Services or components thereof.

Technology Services continues with the deployment of its new tools. The 43/4" Revolution(TM) Rotary Steerable tool (RST) has continued with field tests and has been working on commercial jobs. As at September 30, 2003 the fleet of 43/4" tools stands at 24, up from 11 as at June 30, 2003. The design work for the 63/4" rotary steerable is virtually complete and materials have been ordered to build the initial prototypes. Bench testing of the 63/4" prototypes is scheduled for the fourth quarter of 2003 with field tests planned for January, 2004.

The tool build for the Hostile Environment Logging Tool (HEL(TM)) continues and tool deployment on a strategic basis proceeds. The active fleet of tools was at 104 strings, up from 99 as at June 30, 2003. Intentions are to direct future investment to increasing available tool sizes and expanding concurrent job capability.

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

### SEGMENT REVIEW

(Stated in thousands of dollars)

	Three months ended Sept. 30,			Nine months ended	
	2003	2002	% Change	2003	2002
Operating earnings: (1)					
Contract Drilling	\$ 62,236	\$ 27,327	127.7	\$ 186,551	\$ 145,824
Technology Services	713	(7,840)	109.1	(5,772)	(10,113)
Rental and Production	9,247	6,582	40.5	31,857	25,275
Corporate and Other	(9,022)	(5,698)	(58.3)	(23,305)	(20,113)
	\$ 63,174	\$ 20,371	210.1	\$ 189,331	\$ 140,873

(1) See explanation on page 8

### CONTRACT DRILLING

(Stated in thousands of dollars, except per day/hour amounts)

Three months ended September 30,	2003	% of Revenue	
Revenue	\$ 227,490		\$
Expenses:			
Operating	139,137	61.1	
General and administrative	7,346	3.2	
Depreciation and amortization	19,961	8.8	
Foreign exchange	(1,190)	(0.5)	
Operating earnings (1)	\$ 62,236	27.4	\$

Number of drilling rigs (end of period)	239	
Drilling rig operating days	11,820	
Drilling revenue per operating day	\$ 14,365	\$
Number of service rigs (end of period)	239	
Service rig operating hours	110,447	
Service revenue per operating hour	\$ 432	\$

Nine months ended September 30,	2003	% of Revenue	
Revenue	\$ 701,884		\$
Expenses:			
Operating	436,603	62.2	
General and administrative	22,531	3.2	
Depreciation and amortization	58,234	8.3	
Foreign exchange	(2,035)	(0.3)	
Operating earnings (1)	\$ 186,551	26.6	\$

Number of drilling rigs (end of period)	239	
Drilling rig operating days	33,786	
Drilling revenue per operating day	\$ 15,379	\$
Number of service rigs (end of period)	239	
Service rig operating hours	326,383	
Service revenue per operating hour	\$ 454	\$

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

(1) See explanation on page 8

The Contract Drilling Group's revenue increased by 47% in the third quarter compared to the same quarter last year. For the nine month period, revenue has increased 21% from the prior year.

In Canada, the drilling rig fleet achieved 10,848 operating days for a 52% utilization in the quarter compared to 6,944 operating and a 34% utilization in the comparable quarter of the prior year. The increase in rig operating days of 56% for the quarter and 33% for the nine-month period follows overall industry activity. The activity levels for the third quarter were up on the prior year due to near perfect weather in July and August, improved commodity pricing resulting in higher industry activity and the backlog of work created by unfavorable weather in the second quarter. Average day rates increased as a result of increased demand and strong pricing on the spot market. Day rates in Canada are expected to improve as anticipated activity reaches near record levels. In the fourth quarter the Corporation will be adding two Super Single Lights(TM), bringing the total rig fleet in Canada to 226.

During the quarter the Corporation experienced an increase in international drilling activity as the number of drilling days increased over the same quarter in 2002 by 41% to 972 days. The increase in drilling days was the result of increased activity in Latin America, as Venezuela recovers from the effects of a general strike, and a one rig project in Asia Pacific. The Corporation has entered into a second rig contract in Asia Pacific and is mobilizing another rig to the Middle East. These rig deployments, together with the increase in rigs working on the Mexico integrated services contract from 7 to 10, will bring the total drilling rigs working internationally to 19 and should result in growth for international Contract Drilling.

In 2002 the Corporation was carrying on drilling operations in the U.S. and accumulated 140 and 545 rig operating days in the three and nine month periods ended September 30, 2002, respectively. No such operations were carried on in 2003.

The service rig fleet generated 110,447 operating hours in the third quarter, up 19% from the same quarter last year. Average hourly rates have increased 3% from the third quarter of 2002. As at September 30, 2003 the Corporation was operating 239 service rigs, down three from the same period in the prior year as two units were deregistered and one unit was involved in an incident that has made it inoperable. Activity levels in well servicing were up on the comparable quarter last year due to ideal weather conditions, increased drilling activity and strong commodity pricing, heavy oil in particular.

### TECHNOLOGY SERVICES

(Stated in thousands of dollars)

Three months ended September 30,	2003	% of Revenue	2002	Rev
Revenue	\$ 191,748		\$ 161,569	
Expenses:				
Operating	138,852	72.4	122,182	
General and administrative	20,467	10.7	23,847	

Edgar Filing: PRECISION DRILLING CORP - Form 6-K

Depreciation and amortization	19,455	10.1	13,028
Research and engineering	13,309	6.9	8,990
Foreign exchange	(1,048)	(0.5)	1,362
Operating earnings (1)	\$ 713	0.4	\$ (7,840)

Wireline jobs performed	11,855	7,818
Directional wells drilled	762	369
Well testing/CPD (2) man-days (Canada only)	13,368	10,415

Nine months ended September 30,	2003	% of Revenue	2002
Revenue	\$ 560,135		\$ 494,756
Expenses:			
Operating	415,890	74.3	370,930
General and administrative	60,140	10.7	67,054
Depreciation and amortization	61,048	10.9	42,704
Research and engineering	30,954	5.5	25,278
Foreign exchange	(2,125)	(0.4)	4,572
Operating earnings (1)	\$ (5,772)	(1.0)	\$ (15,782)

Wireline jobs performed	29,608	23,391
Directional wells drilled	2,124	1,156
Well testing/CPD (2) man-days (Canada only)	39,351	36,964

(1) See explanation on page 8 (2) Controlled Pressure Drilling (CPD)

In the quarter, revenue for Technology Services was 19% higher than the comparable quarter in 2002. The most significant increase was realized in the Canadian region where revenue increased \$23.5 million (a 44% increase over 2002) due to increased activity. Other areas with significant growth in revenue were Mexico, with expansion outside of the integrated services contract, and the Middle East, where the Corporation has been successful in adding new contracts over the past 12 months. Revenue for the quarter was contributed from Canada at 40% (2002 - 36%), U.S. 24% (2002- 24%) and International 36% (2002 - 40%).

Operating earnings as a percentage of revenue improved significantly from a loss of 5% in the third quarter of 2002 to slightly better than break even. Depreciation expense increased as a result of asset write downs, increased capital assets and a gain on disposal of capital assets in 2002 of \$4.1 million compared to a gain on disposal in 2003 of \$1.5 million. Total capital expenditures in the Technology Services segment in the last twelve months have been \$216.6 million.

Research and engineering costs have increased over the same quarter in the prior year due to increased investment in the Rotary Steerable Tool, the costs associated with LWD prototype tools and more wireline development projects in progress.

The number of wireline jobs performed is up on the prior year quarter due to increases in Canada, the US and Middle East where the Corporation began a

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

wireline project in the fourth quarter of 2002. Directional wells drilled are up due to the introduction of the HEL(TM) system along with a shift in the types of wells being drilled in Canada with an increased concentration of gas wells in the current year.

The steps initiated in the first and second quarters to reduce costs and improve profitability were continued in the third quarter. The benefits of some of these actions were being realized late in the third quarter but the full impact of these streamlined operations were not fully appreciated in the quarter. In certain international regions the impact of these cost cutting initiatives have stabilized an otherwise deteriorating situation. In these international locations we will still be reliant on improved business to realize long term profitability. Signs of these improvements are already appearing as Technology Services has been awarded several directional drilling contracts utilizing the new LWD technology, which are scheduled to start late in the fourth quarter or early 2004.

Over the past year the Corporation has spent \$19 million on the design and implementation of an integrated Enterprise Resource Planning system for Technology Services. The system, which has proven effective in Contract Drilling, has been configured to provide timely information on all aspects of the business, from asset tracking and

sales order development to revenue, expense and capital expenditure reporting and control. The first installation of the new system will go live in Canada in October of this year, replacing a myriad of stand alone financial and operational systems and databases currently being maintained. All of the Corporation's regional operations will be converted to the new globally integrated system over the course of the next two years. This investment was made to provide the tools and controls necessary to manage the planned growth of Technology Services.

### RENTAL AND PRODUCTION

(Stated in thousands of dollars)

Three months ended September 30,	2003	% of Revenue	2002	Rev
Revenue	\$ 48,859		\$ 46,384	
Expenses:				
Operating	34,067	69.7	\$ 34,559	
General and administrative	2,517	5.2	2,297	
Depreciation and amortization	3,072	6.3	3,268	
Foreign exchange	(44)	(0.1)	(322)	
Operating earnings (1)	\$ 9,247	18.9	\$ 6,582	% Increa
Equipment rental days (000's)	200		151	
Plant maintenance man-days (000's)	66		64	
Nine months ended September 30,	2003	% of Revenue	2002	Rev
Revenue	\$ 162,312		\$ 149,448	
Expenses:				
Operating	113,698	70.0	106,161	

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

General and administrative	6,962	4.3	7,140
Depreciation and amortization	9,364	5.8	9,932
Foreign exchange	431	0.3	160
Operating earnings (1)	\$ 31,857	19.6	\$ 26,055
Equipment rental days (000's)	595		450
Plant maintenance man-days (000's)	207		195

% Ch

(1) See explanation on page 8

The Rental and Production segment experienced an increase in revenue of 5% over the prior year to \$48.9 million. The segment's rental division realized higher revenues due to increased rental days and a modest increase in revenue per rental day driven by the activity levels in Canada. During the quarter the Corporation combined its three separate rental operations to form one business unit in order to improve upon customer convenience and streamline operations.

Industrial plant maintenance revenue was in line with the prior year.

### CORPORATE AND OTHER EXPENSES

Corporate and other expenses of \$9.0 million for the third quarter have increased by \$2.1 million over the same period last year. The increase is the result of additional costs incurred to support international operations and increased incentive based compensation expense as a result of the improved financial performance of the Corporation relative to 2002. For the nine month period ended September 30, 2003 corporate and other expenses have increased from \$22.2 million in 2002 to \$23.3 million in 2003. General and administrative costs included in corporate and other expenses are comprised primarily of head office functions.

### OTHER ITEMS

Interest expense for the three months ended September 30, 2003 was \$8.5 million, a decrease of \$0.2 million or 2% from the same period last year. The decrease is the result of a decline in the average interest rate paid on the outstanding debt partially offset by the increase in net debt. The average net debt outstanding increased from \$526.7 million for the third quarter in 2002 to \$570.9 million in 2003. Net debt is defined as long-term debt, including current portion, plus bank indebtedness less cash. The increase in average net debt is principally due to capital spending in excess of funds provided from operations over the last 3 months of 2002.

The effective tax rate on earnings before income taxes, non-controlling interest and discontinued operations was 33% in comparison to 15% in the prior year. The tax benefit derived from how the Corporation has structured its foreign operations is amplified in periods when operating results are less, as they were in the third quarter of 2002 compared to the third quarter of 2003.

During October the Corporation issued 34,900 shares on the exercise of stock options.

### LIQUIDITY AND CAPITAL RESOURCES

Funds generated from continuing operations for the current quarter were \$93.3 million up 308% from the prior year of \$22.9 million. For the nine month period ended September 30, 2003 funds generated from continuing operations were \$244.7 million, up 67% from the prior year. The Corporation spent \$63.5 million



## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

and \$220.8 million on capital additions, net of proceeds of disposal, in the three and nine month periods, respectively, ended September 30, 2003. The principal capital additions related to the Corporation's expansion in Technology Services as the Corporation continues its new technology roll-out. During the quarter the Corporation received \$3.0 million from the sale of an investment and for the nine month period the Corporation has received \$10.6 million from the sale of investments and \$67.3 million from the sale of discontinued operations. On the exercise of stock options the Corporation received \$6.1 million in the quarter and \$16.3 million for the nine months ended September 30, 2003.

Working capital increased from \$210.3 million at December 31, 2002 to \$247.0 million at September 30, 2003 and the working capital ratio increased from 1.54 to 1.61.

The Corporation's total borrowing at September 30, 2003 amounted to \$600.7 million of which 59% was fixed and 41% was floating. The Corporation's long-term debt to long-term debt plus equity ratio improved from 0.25 as at December 31, 2002 to 0.21 as at September 30, 2003. The Corporation has unused lines of credit amounting to \$229.4 million at the end of the third quarter.

### (1) NON-GAAP MEASURE

Operating earnings is not a recognized measure under Canadian generally accepted accounting principles (GAAP). Management believes that in addition to net earnings, operating earnings is a useful supplemental measure as it provides an indication of the results generated by the Corporation's principal business activities prior to consideration of how those activities are financed or how the results are taxed in various jurisdictions. Investors should be cautioned, however, that operating earnings should not be construed as an alternative to net earnings determined in accordance with GAAP as an indicator of Precision's performance. Precision's method of calculating operating earnings may differ from other companies and, accordingly, operating earnings may not be comparable to measures used by other companies.

### DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

Certain statements contained in this interim report, including statements which may contain words such as "could", "plans", "should", "anticipates", "expect", "believe", "will" and similar expressions and statements relating to matters that are not historical facts are forward-looking statements including, but not limited to, statements as to: future capital expenditures, including the amount and nature thereof; drilling activity levels; oil and gas prices and demand; expansion and other development trends of the oil and gas industry; improvement in day rates; business strategy; expansion and growth of the Corporation's business and operations, including the Corporation's market share and position in the domestic and international drilling markets; and other such matters.

These statements are based on certain assumptions and analyses made by the Corporation in light of its experience and its perception of historical trends, current conditions and expected future developments as well as other factors it believes are appropriate in the circumstances. However, whether actual results, performance or achievements will conform with the Corporation's expectations and predictions is subject to a number of known and unknown risks and uncertainties which could cause actual results to differ materially from the Corporation's expectations, including: fluctuations in the price and demand of oil and gas; fluctuations in the level of oil and gas exploration and development activities;

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

fluctuations in the demand for well servicing, contract drilling and ancillary oilfield services; the existence of competitors, technological changes and developments in the oil and gas industry; the ability of oil and gas companies to raise capital; the effects of severe weather conditions on operations and facilities; the existence of operating risks inherent in well servicing, contract drilling and ancillary oilfield services; political circumstances impeding the progress of work in any of the countries in which the Corporation does business; identifying and acquiring suitable acquisition targets on reasonable terms; general economic, market or business conditions, including stock market volatility; changes in laws or regulations, including taxation, environmental and currency regulations; the lack of availability of qualified personnel or management; and other unforeseen conditions which could impact on the use of services supplied by the Corporation.

Consequently, all of the forward-looking statements made in this report are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by the Corporation will be realized or, even if substantially realized, that they will have the expected consequences to or effects on the Corporation or its business or operations. The Corporation assumes no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise.

### Consolidated Balance Sheets (Stated in thousands of dollars)

	September 30, 2003 (unaudited)	December 31, 2002
<b>Assets</b>		
<b>Current assets:</b>		
Cash	\$ 18,270	\$ 17,315
Accounts receivable	512,480	443,799
Income taxes recoverable	7,145	7,804
Inventory	111,972	132,909
	649,867	601,827
Property, plant and equipment, net of accumulated depreciation	1,595,593	1,521,444
Intangibles, net of accumulated amortization	67,579	72,380
Goodwill	537,692	546,921
Other assets	8,959	17,443
	\$ 2,859,690	\$ 2,760,015
<b>Liabilities and Shareholders' Equity</b>		
<b>Current liabilities:</b>		
Bank indebtedness (Note 5)	\$ 135,778	\$ 95,321
Accounts payable and accrued liabilities	248,543	268,568
Current portion of long-term debt	18,572	27,682
	402,893	391,571
Long-term debt	446,372	514,878
Future income taxes	324,771	318,547
Non-controlling interest	2,859	2,019
<b>Shareholders' equity:</b>		
Share capital	929,180	912,916
Retained earnings	753,615	620,084
	1,682,795	1,533,000
	\$ 2,859,690	\$ 2,760,015

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

Common shares outstanding (000's)	54,639	54,067
Common share purchase options outstanding (000's)	3,542	4,119

### Consolidated Statements of Earnings and Retained Earnings (unaudited) (Stated in thousands of dollars, except per share amounts)

	Three months ended September 30,		Nine Sep
	2003	2002	2003
Revenue	\$ 468,097	\$ 363,669	\$ 1,424,331
Expenses:			
Operating	311,931	264,439	966,441
General and administrative	38,331	38,211	106,991
Depreciation and amortization	43,686	31,797	132,213
Research and engineering	13,309	8,990	30,954
Foreign exchange	(2,334)	(139)	(1,599)
	404,923	343,298	1,235,000
Operating earnings	63,174	20,371	189,331
Interest	8,545	8,722	26,945
Dividend income	-	-	-
Gain on disposal of investments	(1,862)	(1,000)	(3,026)
Earnings before income taxes, non-controlling interest and discontinued operations	56,491	12,649	165,412
Income taxes:			
Current	5,028	23,696	37,945
Future	13,417	(21,825)	10,605
	18,445	1,871	48,550
Earnings before non-controlling interest and discontinued operations	38,046	10,778	116,862
Non-controlling interest	274	319	840
Earnings from continuing operations	37,772	10,459	116,022
Gain on disposal of discontinued operations	-	-	17,460
Discontinued operations, net of tax (Note 4)	-	1,787	49
Net earnings	37,772	12,246	133,531
Retained earnings, beginning of period	715,843	598,975	620,084
Retained earnings, end of period	\$ 753,615	\$ 611,221	\$ 753,615
Earnings per share from continuing operations:			
Basic	\$ 0.69	\$ 0.19	\$ 2.14
Diluted	\$ 0.68	\$ 0.19	\$ 2.10
Earnings per share:			
Basic	\$ 0.69	\$ 0.23	\$ 2.46
Diluted	\$ 0.68	\$ 0.22	\$ 2.42
Common shares outstanding (000's)	54,639	53,944	54,639
Weighted average shares outstanding (000's)	54,514	53,923	54,334
Diluted shares outstanding (000's)	55,334	54,871	55,226

### Consolidated Statements of Cash Flow (unaudited) (Stated in thousands of dollars)

Edgar Filing: PRECISION DRILLING CORP - Form 6-K

	Three months ended September 30,		Nine Sep
	2003	2002	2003
Cash provided by (used in):			
Continuing operations:			
Earnings from continuing operations	\$ 37,772	\$ 10,459	\$ 116,022
Items not affecting cash:			
Depreciation and amortization	43,686	31,797	132,213
Gain on disposal of investments	(1,862)	(1,000)	(3,026)
Future income taxes	13,417	(21,825)	10,605
Non-controlling interest	274	319	840
Amortization of deferred financing costs	321	323	965
Unrealized foreign exchange (gain) loss on long-term debt	(348)	2,799	(12,899)
Funds provided by continuing operations	93,260	22,872	244,720
Changes in non-cash working capital balances	(84,386)	(11,465)	(85,483)
	8,874	11,407	159,237
Discontinued operations:			
Earnings from discontinued operations	--	1,787	17,509
Items not affecting cash:			
Gain on disposal of discontinued operations	--	--	(17,460)
Depreciation and amortization	--	631	133
Future income taxes	--	200	--
Funds provided by discontinued operations	--	2,618	182
Investments:			
Business acquisitions (Note 3)	--	(3,050)	(6,800)
Purchase of property, plant and equipment	(69,049)	(59,971)	(237,432)
Purchase of intangibles	--	(63)	(6)
Proceeds on sale of property, plant and equipment	5,500	8,386	16,646
Proceeds on disposal of investments	2,960	1,872	10,580
Proceeds on disposal of discontinued operations (Note 4)	--	--	67,274
Investments	144	--	(730)
	(60,445)	(52,826)	(150,468)
Financing:			
Increase in long-term debt	35,980	24,507	80,940
Repayment of long-term debt	(4,486)	(5,994)	(145,657)
Issuance of common shares on exercise of options	6,115	1,826	16,264
Change in bank indebtedness	21,275	15,360	40,457
	58,884	35,699	(7,996)
Increase (decrease) in cash	7,313	(3,102)	955
Cash, beginning of period	10,957	27,218	17,315
Cash, end of period	\$ 18,270	\$ 24,116	\$ 18,270

Notes to Consolidated Financial Statements (unaudited)  
(Tabular amounts stated in thousands of dollars, except per share amounts)

1. BASIS OF PRESENTATION

These interim financial statements were prepared using accounting policies and methods of their application consistent with those used in the preparation of the Corporation's audited financial statements for the year ended December

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

31, 2002. These interim financial statements conform in all respects to the requirements of generally accepted accounting principles in Canada for annual financial statements with the exception of certain note disclosures regarding balance sheet items and transactions occurring prior to the current reporting period. As a result, these interim financial statements should be read in conjunction with the Corporation's audited financial statements for the year ended December 31, 2002 contained in the Corporation's 2002 annual report.

### 2. SEASONALITY OF OPERATIONS

The majority of the Corporation's operations are carried on in Canada. The ability to move heavy equipment in the Canadian oil and natural gas fields is dependent on weather conditions. As warm weather returns in the spring, the winter's frost comes out of the ground rendering many secondary roads incapable of supporting the weight of heavy equipment until they have thoroughly dried out. The duration of this "spring breakup" has a direct impact on the Corporation's activity levels. In addition, many exploration and production areas in northern Canada are accessible only in winter months when the ground is frozen hard enough to support equipment. The timing of freeze up and spring breakup affects the ability to move equipment in and out of these areas. As a result, late March through May is traditionally our slowest time.

### 3. ACQUISITION

In February, the Corporation acquired the operating assets of MacKenzie Caterers (1984) Ltd., a provider of oilfield camp and catering services, for \$6.8 million. The net assets acquired were property, plant and equipment. No value was assigned to intangibles or goodwill.

### 4. DISPOSAL OF SUBSIDIARIES

Effective January 1, 2003 the Corporation sold its 100% owned subsidiary, Energy Industries Inc., for cash proceeds of \$60.4 million, net of transaction costs and bank indebtedness assumed by the purchaser. Energy Industries Inc. was disposed of as it was not a core business to the Corporations' energy services globalization strategy. Results of Energy Industries Inc.'s operations have been disclosed as discontinued operations in comparative periods. Energy Industries Inc. was a component of the Rental and Production segment.

In May 2003 the Corporation sold its 50% interest in Energy Equipment Rentals General Partnership ("EER") and Oil Drilling & Exploration (Argentina) SA ("OD&E") for cash proceeds of \$6.9 million, net of transaction costs. Results of EER and OD&E's operations have been disclosed as discontinued operations in the current and comparative periods. Both entities were components of the Contract Drilling segment.

### 5. BANK INDEBTEDNESS

In May 2003, the Corporation secured a new \$30.0 million revolving demand facility with a Canadian chartered bank. This facility expires on November 30, 2003 and is to be used as bridge financing for the construction of certain drilling rigs and associated assets. It is anticipated that this financing will be converted to term debt at or before maturity. Advances are available under this facility either at the bank's prime lending rate, U.S. base rate, U.S. Libor plus .65% or Bankers' Acceptance plus .65% or in combination. The Corporation has drawn \$26.7 million on this facility as at September 30, 2003.

### 6. STOCK-BASED COMPENSATION PLANS

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

The Corporation uses the intrinsic value based method to account for share options and accordingly, no compensation costs have been recognized in the financial statements. In accordance with the Corporation's stock option plans, these options have an exercise price equal to the market price at date of grant. The per share weighted average fair value of stock options granted during the nine and three month periods ended September 30, 2003 were \$19.48 and \$18.93 respectively, based on the date of grant using the Black-Scholes option pricing model with the following assumptions: average risk-free interest rate of 3.64%, average expected life of 3.42 years and expected volatility of 48% for the nine months ended September 30, 2003 and 3.37%, 3.54 years and 46% respectively for the three months ended September 30, 2003.

Had the Corporation determined compensation costs based on the fair value at the date of grant for stock options granted since January 1, 2002; net earnings and earnings per share (EPS) would have decreased to the pro forma amounts indicated below. These pro forma amounts reflect compensation cost amortized over the options vesting period.

	Three months ended September 30,		Nine Sep
	2003	2002	2003
Net earnings - As reported	\$ 37,772	\$ 12,246	\$ 133,531
- Pro forma	\$ 35,607	\$ 10,195	\$ 126,664
Diluted EPS - As reported	\$ 0.68	\$ 0.22	\$ 2.42
- Pro forma	\$ 0.64	\$ 0.19	\$ 2.29

### 7. GUARANTEES

The Corporation has entered into agreements indemnifying certain parties primarily with respect to tax and specific third party claims associated with businesses sold by the Corporation. Due to the nature of the indemnifications, the maximum exposure under these agreements cannot be estimated. No amounts have been recorded for such indemnities as the Corporation's obligations under them are not probable and estimable.

### 8. SEGMENT INFORMATION

Three months ended September 30	Contract Drilling	Technology Services	Rental and Production	Corporate and Other
2003				
Revenue	\$ 227,490	\$ 191,748	\$ 48,859	\$ -
Operating earnings (loss)	62,236	713	9,247	(9,022)
Research and engineering	-	13,309	-	-
Depreciation and amortization	19,961	19,455	3,072	1,198
Total assets	1,342,054	1,260,539	174,117	82,980
Goodwill	257,531	251,589	28,572	-
Capital expenditures	32,798	27,609	2,269	6,373
2002				

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

Revenue	\$ 154,457	\$ 161,569	\$ 46,384	\$ 1,259
Operating earnings (loss)	27,327	(7,840)	6,582	(5,698)
Research and engineering	-	8,990	-	-
Depreciation and amortization	14,397	13,028	3,268	1,104
Total assets	1,279,871	1,084,803	236,983	71,945
Goodwill	257,531	250,045	37,801	-
Capital expenditures*	10,530	44,307	3,237	1,960

Nine months ended September 30	Contract Drilling	Technology Services	Rental and Production	Corporate and Other
2003				
Revenue	\$ 701,884	\$ 560,135	\$ 162,312	\$ -
Operating earnings (loss)	186,551	(5,772)	31,857	(23,305)
Research and engineering	--	30,954	--	--
Depreciation and amortization	58,234	61,048	9,364	3,567
Total assets	1,342,054	1,260,539	174,117	82,980
Goodwill	257,531	251,589	28,572	--
Capital expenditures*	62,794	148,817	9,463	16,364
2002				
Revenue	\$ 581,137	\$ 494,756	\$ 149,448	\$ 1,259
Operating earnings (loss)	145,188	(15,782)	26,055	(20,914)
Research and engineering	--	25,278	--	--
Depreciation and amortization	46,427	42,704	9,932	3,230
Total assets	1,279,871	1,084,803	236,983	71,945
Goodwill	257,531	250,045	37,801	-
Capital expenditures*	29,534	121,329	14,947	2,702

\* Excludes business acquisitions  
Shareholder Information

### Directors HEAD OFFICE

<p>W.C. (Mickey) Dunn (2) (3) Edmonton, Alberta</p> <p>Robert J.S. Gibson (1) (3) Calgary, Alberta</p> <p>Murray K. Mullen (2) Calgary, Alberta</p> <p>Patrick M. Murray (1) Dallas, Texas</p> <p>Frederick W. Pheasey (3) Edmonton, Alberta</p> <p>Hank B. Swartout Calgary, Alberta</p> <p>H. Garth Wiggins (1) Calgary, Alberta Calgary, Alberta</p>	<p>Precision Drilling Corporation 4200, 150-6th Avenue S.W.</p> <p>Calgary, Alberta, Canada T2P 3Y7 Telephone: 403-716-4500</p> <p>Facsimile: 403-264-0251 Website: <a href="http://www.precisiondrilling.com">www.precisiondrilling.com</a></p> <p>BANKER Royal Bank of Canada</p> <p>Calgary, Alberta</p> <p>LEGAL COUNSEL Borden Ladner Gervais LLP</p>
---	--

## Edgar Filing: PRECISION DRILLING CORP - Form 6-K

(1) Audit Committee member	AUDITORS
(2) Compensation Committee member	KPMG LLP
(3) Corporate Governance and Nominating Committee member	Calgary, Alberta

### OFFICERS

Hank B. Swartout  
Chairman of the Board,  
President  
and Chief Executive Officer

Dale E. Tremblay  
Senior Vice President Finance  
and Chief Financial Officer

John R. King  
Senior Vice President  
Technology Services

M.J. (Mick) McNulty  
Senior Vice President  
Operations Finance

R.T. (Bob) German  
Vice President Finance and  
Chief Accounting Officer

Jan M. Campbell  
Corporate Secretary

### Shareholder Information

#### STOCK EXCHANGE LISTINGS

Common shares of Precision Drilling Corporation are listed on The Toronto Stock Exchange under the trading symbol PD and on the New York Stock Exchange under the trading symbol PDS.

Toronto (TSX)  
January 1, 2003  
another person  
to September 30, 2003  
High: \$56.68  
Low: \$45.30  
Volume traded: 50.9 million

New York (NYSE)  
Canada  
January 1, 2003  
to September 30, 2003

#### ACCOUNT QUESTIONS

Our Transfer Agent can help y  
variety of shareholder relat  
including:

- z Change of address
- z Lost share certificates
- z Transfer of stock to
  
- z Estate settlement

You can call our Transfer Agent t  
1-888-267-6555  
You can write to them at:

Computershare Trust Company of  
100 University Avenue, 9th Floor  
Toronto, Ontario M5J 2Y1



Edgar Filing: PRECISION DRILLING CORP - Form 6-K

High: US \$40.52  
Low: US \$31.10  
Volume traded: 43.3 million

TRANSFER AGENT  
contact our  
AND REGISTRAR

Computershare Trust  
Company of Canada  
Calgary, Alberta

TRANSFER POINT

Computershare Trust  
Company, Inc.  
New York, New York

Or you can email them at:  
careregistryinfo@computershare.co  
Shareholders of record who receive

than one copy of this report can

Transfer Agent and arrange to have

accounts consolidate. Shareholders  
own Precision shares through a broker  
firm can contact their broker to

consolidation of their accounts.

ONLINE INFORMATION

To receive our news releases by e-mail  
view this interim report, please visit our  
website at [www.precisiondrilling.com](http://www.precisiondrilling.com).  
refer to the Investor Relations section of the

ESTIMATED RELEASE DATES FOR  
FINANCIAL RESULTS

2003 Year End Results  
February 12, 2004

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PRECISION DRILLING CORPORATION

Per: /s/ Jan M. Campbell

-----  
Jan M. Campbell  
Corporate Secretary

Date: November 18, 2003

Pursuant to Sections 302 and 906 of the Sarbanes-Oxley Act of 2002 and rules promulgated thereunder, certain certifications are required in respect of annual and periodic reports filed with the Securities and Exchange Commission. Although quarterly reports furnished to the SEC on Form 6-K are "current" and not "periodic" reports, and do not require certification, the following certifications are given here voluntarily.

Edgar Filing: PRECISION DRILLING CORP - Form 6-K

FORM 6K EXHIBIT INDEX

EXHIBIT NO.		PAGE
99.1	302 Certification - Chief Executive Officer	21
99.2	302 Certification - Chief Financial Officer	22
99.3	906 Certification - Chief Executive Officer	23
99.4	906 Certification - Chief Financial Officer	24